

June 13, 2011

BE IT REMEMBERED that the Board of Commissioners of Montgomery County, Tennessee, met in regular session on Monday, June 13, 2011, at 7:00 P.M. at the Montgomery County Courthouse, present and presiding the Hon. Carolyn Bowers, County Mayor (Chairman), Norman Lewis, Sheriff, Phil Harpel, Director of Administration, Kellie A. Jackson, County Clerk, Austin Peay VII, County Attorney, Erinne Hester, Director of Accounts and Budgets, and the following Commissioners:

Jerry Allbert	Glen Demorest	Robert Nichols
Ed Baggett	John Fuson	Keith Politi
Mark Banasiak	John M. Gannon	Mark Riggins
Jeremy Bowles	John M. Genis	Nick Robards
Martha Brockman	Robert Gibbs	Ron J. Sokol
Loretta Bryant	Dalton Harrison	Tommy Vallejos
Joe L. Creek	Lettie Kendall	

PRESENT: 20

ABSENT: Charles Keene (1)

When and where the following proceedings were had and entered of record, to-wit:

**CALL TO ORDER**

**PLEDGE OF ALLEGIANCE**

**INVOCATION** – Chaplain Joe Creek

**ROLL CALL**

**APPROVAL OF MAY 9, 2011 MINUTES**

**VOTE ON ZONING RESOLUTION**

**CZ-8-2011:** Application of Industrial Development Board/Paul Cooper Sr., et al, (Mike Evans, Agent) from AG to M-2

**VOTE ON OTHER RESOLUTIONS**

- 11-6-1:** Resolution to Affirm Compliance with Federal Title VI Regulations
- 11-6-2:** Resolution to Adopt the Strategic Economic Development Plan
- 11-6-3:** Resolution to Abolish the Ethics Committee as Recommended by the Rules Committee
- 11-6-4:** Resolution Establishing the Montgomery County Parks Committee
- 11-6-5:** Resolution to Amend the Meeting Schedule for the Montgomery County Jail and Juvenile Retention Committee (**pulled for further review**)
- 11-6-6:** Resolution of the Montgomery County Board of Commissioners Approving Amendments to the 2010-11 School Budget
- 11-6-7:** Resolution to Levy a Tax Rate in Excess of the Certified Tax Rate in Montgomery County, Tennessee, for the Fiscal Year Beginning July 1, 2011
- 11-6-8:** Resolution Making Appropriations for the Various Funds, Departments, Institutions, Offices, and Agencies of Montgomery County, Tennessee, for the Fiscal Year Beginning July 1, 2011 and Ending June 30, 2012 (FY12) and Approving the Funding of Non-Profit Charitable Organizations in Accordance with TCA §5-9-109



- 11-6-9:** Initial Resolution Authorizing the Issuance of Not to Exceed Sixty-Five Million Dollars (\$65,000,000) General Obligation Bonds of Montgomery County, Tennessee
- 11-6-10:** Resolution Authorizing the Issuance of General Obligation Bonds of Montgomery County, Tennessee in the Aggregate Principal Amount of Not to Exceed Sixty-Five Million Dollars (\$65,000,000) in One or More Series as Federally Taxable Build America Bonds or Similar Tax Credit Bonds or as Federally Tax-Exempt Bonds; Making Provision for the Issuance, Sale and Payment of Said Bonds; Establishing the Terms Thereof and the Disposition of Proceeds Therefrom; Providing for the Levy of Taxes for the Payment of Principal of, Premium, if any, and Interest on the Bonds
- 11-6-11:** Resolution to Amend the Budgets of Various Funds for Fiscal Year 2011 in Certain Areas of Revenues and Expenditures

### **UNFINISHED BUSINESS**

### **REPORTS**

1. County Clerk's Report – (requires approval by Commission)

### **REPORTS FILED**

1. Projects and Facilities Report
2. May 2011 Adequate Facilities Tax and Permit Revenue Reports
3. **Accounts & Budgets Monthly Report**
4. **Trustee's Report**
5. **School's System Quarterly Financial Report for March 31, 2011**

### **NOMINATING COMMITTEE NOMINATIONS** – Ed Baggett, Chairman

### **COUNTY MAYOR NOMINATIONS AND APPOINTMENTS** – Mayor Carolyn Bowers

### **ANNOUNCEMENTS**

Reminder: The School System has arranged a tour of NWHS on Thursday, June 16, at 4:00 p.m.

### **ADJOURN**

COUNTY COMMISSION MINUTES FOR

MAY 9, 2011

SUBMITTED FOR APPROVAL JUNE 13, 2011

BE IT REMEMBERED that the Board of Commissioners of Montgomery County, Tennessee, met in regular session on Monday, May 9, 2011, at 7:00 P.M. at the Montgomery County Courthouse, present and presiding the Hon. Carolyn Bowers, County Mayor (Chairman), Phil Harpel, Director of Administration, Kellie A. Jackson, County Clerk, Erinne Hester, Director of Accounts and Budgets, Stanley Jashienski, Deputy Sheriff and the following Commissioners:

Jerry Allbert	Glen Demorest	Lettie Kendall
Ed Baggett	John Fuson	Robert Nichols
Mark Banasiak	John M. Gannon	Keith Politi
Jeremy Bowles	John M. Genis	Mark Riggins
Martha Brockman	Robert Gibbs	Nick Robards
Loretta Bryant	Dalton Harrison	Ron J. Sokol
Joe L. Creek	Charles Keene	Tommy Vallejos

PRESENT: 21

ABSENT: None (0)

When and where the following proceedings were had and entered of record,  
to-wit:

**Proclamations were presented to the following:**

1. Foster Care Awareness Month – Carrie Schmitz
2. Montgomery County Animal Control – David Selby
3. Humane Society – Stacy Hopwood
4. Montgomery County Friends of the Shelter – Jennifer Byard

**The minutes of the April 11, 2011, meeting of the Board of Commissioners was approved.**

**The following Resolutions were Adopted:**

**CZ-5-2011:** Application of Pool House Properties from C-5 to R-1

**CZ-7-2011:** Application of John Wilcoxon from AG to R-1

**11-05-1:** Resolution Adopting the Public Improvements Program and Capital Budget, 2011-2012 through 2015-2016, Compiled by the Clarksville-Montgomery County Regional Planning Commission, 2011

**The following Resolutions Failed:**

**CZ-6-2011:** Application of River Chase Marine Terminal LLC from R-1 to M-2

**The County Clerk's Report for the month of April was Adopted.**

**Reports Filed:**

1. Accounts & Budgets: Property Tax History Report
2. Court Safety Program: Adult Driver Improvement Program; Juvenile Court Defensive Driving Course; Safety Belt Class; Anti-Theft Class; Alive at 25 Defensive Driving Course Revenue and Attendees; and Rider Education Program Revenue for January – March, 2011
3. Projects and Facilities Report
4. April 2011 Adequate Facilities Tax and Permit Revenue Reports
5. Accounts & Budgets Monthly Report
6. Trustee's Report
7. Highway Department: Quarterly Report (January thru March, 2011)

**County Mayor Nomination Adopted:**

**JUDICIAL COMMISSIONER**

**1-year term**

Darlene Sample elected to serve another one-year term to expire May 2012.

## **County Mayor Appointment Adopted:**

### **PERSONNEL ADVISORY COMMITTEE**

### **2-year term**

Charles Keene appointed to replace Lettie Kendall (County Commissioner) for a two-year term to expire May, 2013.

Loretta Bryant appointed to replace John Gannon (County Commissioner) for a two-year term to expire May, 2013.

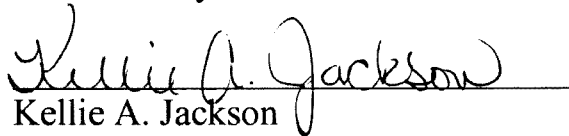
Mike Frost appointed to replace Connie Bell (Elected Official) for a two-year term to expire May, 2013.

Brenda Radford appointed to replace Betty Burchett (Elected Official) for a two-year term to expire May, 2013.

Jimmie Edwards appointed to replace Rod Streeter (Department Head) for a two-year term to expire May, 2013.

**The Board was adjourned.**

Submitted by:



Kellie A. Jackson  
County Clerk

On Motion to Adopt by Commissioner Brockman, seconded by  
Commissioner Riggins, the foregoing May 9, 2011, Minutes of the  
Board of County Commissioners presented by Kellie A. Jackson, County  
Clerk, was Approved unanimously by the following roll call vote.

Jerry Allbert	Y	Glen Demorest	Y	Robert Nichols	Y
Ed Baggett	Y	John Fuson	Y	Keith Politi	Y
Mark Banasiak	Y	John M. Gannon	Y	Mark Riggins	Y
Jeremy Bowles	Y	John M. Genis	Y	Nick Robards	Y
Martha Brockman	Y	Robert Gibbs	Y	Ron J. Sokol	Y
Loretta Bryant	Y	Dalton Harrison	Y	Tommy Vallejos	Y
Joe L. Creek	Y	Lettie Kendall	Y		

Ayes – 20   Abstentions - 0   Noes - 0

ABSENT: Charles Keene (1)

**RESOLUTION OF THE MONTGOMERY COUNTY BOARD OF  
COMMISSIONERS  
AMENDING THE ZONE CLASSIFICATION OF THE PROPERTY OF  
INDUSTRIAL DEVELOPMENT BOARD PAUL COOPER SR ET AL**

WHEREAS, an application for a zone change from AG Agricultural District to M-2 General Industrial District has been submitted by Industrial Development Board Paul Cooper Sr Et Al and

WHEREAS, said property is identified as County Tax Map 009, parcel 018.01, 018.02, containing 379.95 acres, situated in Civil District 13, located South of Tylertown Road, portion(s) east & west of Jim Johnson Road; and

WHEREAS, said property is described as follows:

"EXHIBIT A"

WHEREAS, the Planning Commission staff recommends APPROVAL and the Regional Planning Commission recommends APPROVAL of said application.

NOW, THEREFORE, BE IT RESOLVED by the Montgomery County Board of County Commissioners assembled in regular session on this 13th day of June, 2011, that the zone classification of the property of Industrial Development Board / Paul Cooper Sr Et Al from AG to M-2 is hereby approved.

Duly passed and approved this 13th day of June, 2011.

Attested: Kellie A Jackson  
County Clerk

Sponsor

Commissioner

Approved

David A. Riggins  
Joe / Chuck  
Carolee Bowers  
County Mayor

"EXHIBIT A"

Beginning at an iron pin found in the southerly right-of-way of said Tylertown Road, said pin being the northeast corner of the Industrial Development Board for Montgomery County property, said pin also being the northwest corner of the herein tract described, said pin also being located North 73 degrees 13 minutes 38 seconds East for a distance of 1404.3 feet from the intersection of the centerlines of said Tylertown Road and Old Tylertown Road, said pin also having Tennessee State Plane Coordinates of Northing 840327.5211, Ending 1595019.1515 (N.A.D. 83);

THENCE leaving said Industrial Board property and with said southerly right-of-way, North 72 degrees 12 minutes 10 seconds East for a distance of 2238.48 feet to an iron pin found, said pin being the northwest corner of the Industrial Development Board for Montgomery County property, said pin also being the northeast corner of the herein tract described; THENCE leaving said right-of-way and with the west line of said Industrial Board property, South 08 degrees 41 minutes 41 seconds West for a distance of 1872.24 feet to a 20 inch Hickory tree at the corner of a fence, said tree being the southwest corner of said Industrial Development Board property, said tree also being the northwest corner of another tract owned by the Industrial Development Board for Montgomery County property,

THENCE leaving the aforementioned Industrial Development Board property and with the west line of said Industrial Development Board property, South 22 degrees 52 minutes 56 seconds West for distance of 2702.40 feet to an iron pin found, in a line of another tract owned by the Industrial Development Board for Montgomery County, said pin being the southeast corner of the herein tract described, said pin also being located North 84 degrees 03 minutes 00 seconds West for a distance of 117.51 feet from a found iron pin, THENCE leaving the west line of aforementioned Industrial Development Board property and with the line of the other Industrial Development Board property, North 80 degrees 54 minutes 33 seconds West for a distance of 1445.18 feet to a found stone witness by a found iron pin, said stone being the southwest corner of the herein tract described; THENCE continuing with said Industrial Development Board property, North 09 degrees 07 minutes 15 seconds East for a distance of 1341.86 feet to a found iron pin, said pin having Tennessee State Plane Coordinates of Northing 838224.4627 Easting 1594602.3734; THENCE continuing with said Industrial Development Board property North 11 degrees 12 minute 34 seconds East for a distance of 2143.95 feet to the point of beginning. Containing 175.78 +/- acres (Tax Map 9, Parcels 18 & 18.01)

Beginning at a 1/2 inch rebar found in the south right of way of Tylertown Road (Ky. State Route 294) and capped "DBS & Associates", said rebar also being North 88°41'37" East, 1980.3 feet more or less from the centerline intersection of Tylertown Road and Jim Johnson Road, said rebar also having a Northing of 842646.5000, Easting 1604016.1400, said rebar also being the northeast corner of a portion of the Industrial Development Board Property, said rebar also being the northwest corner of said herein tract described; Thence leaving said Industrial Development Board Property, and with the south right of way of said Tylertown Road, (Ky. State Route 294), South 89°01'51" East, a distance of 1533.21 feet to a point, said point being the northwest corner of the Cooper Etal property, said point also being the northeast corner of said herein tract described; Thence leaving said Tylertown Road and with the west line of said Cooper, South 03°55'12" West, a distance of 420.00 Feet to a point, said point being the southwest corner of said Cooper; Thence with the south line of said Cooper,, South 89°01'51" East, a distance of 210.01 feet to a point, said point being the southeast corner of said Cooper,, said point also being in the west line of the Knox Thomas property, , said point also being in the west line of an Ingress/Egress easement, Thence leaving said Cooper, and with common line to said Knox Thomas property and said Ingress/Egress easement, South 03°48'24" West, a distance of 1553.66 feet to a 'A inch rebar set and capped "DBS & Associates", said rebar also being in the north line of the Cooper property, said rebar also being the southeast corner of said herein tract described; Thence leaving said Knox Thomas property and with the north line of said Cooper,

and the south line of said herein tract described, North 80°49'09" West, a distance of 1496.94 feet to a 1/2 inch rebar found and capped "DBS & Associates", said rebar also being the northwest corner of said Cooper property, said rebar also being in the east line of said Industrial Development Board Property, Thence leaving said Cooper property and with a common line of said Industrial Development Board Property, and with a south line of said herein tract described, North 79°27'26" West, a distance of 353.29 feet to a 1/2 inch rebar found and capped "DBS & Associates", said rebar being the southwest corner of said herein tract described, said rebar also having a Northing of 840951.2420, Easting 1603802.1560; Thence leaving said south line and with the west line of said herein tract described and with a common line to said Industrial Development Board Property, North 07°11'39" East, a distance of 1708.71 feet to the Point of Beginning. Said tract containing 73.81 +/-ACRES (Tax Map 10 Parcel 1.01)

Commencing at a 1/2 inch rebar found in the south right of way of Tylertown Road (Ky. State Route 294) and capped "DBS & Associates", said rebar also being North 88°41'37" East, 1980.3 feet more or less from the centerline intersection of Tylertown Road and Jim Johnson Road, said rebar also having a Northing of 842646.5000, Easting 1604016.1400, said rebar also being the northeast corner of a portion of the Industrial Development Board Property, said rebar also being the northwest corner of the Cooper property, said herein tract described; Thence leaving said Tylertown Road and with the east line of said portion of the Industrial Development Board Property, South 07°11'39" West, a distance of 1708.71 feet to a 1/2 inch rebar found and capped "DBS & Associates", said rebar being the southwest corner of said Cooper property, said rebar also having a Northing of 840951.2420, Easting of 1603802.1560; Thence continuing with said Cooper and said east line of the Industrial Development Board Property, , South 79°27'26" East, a distance of 353.29 feet to a 1/2 inch rebar found and capped "DBS & Associates", said rebar being the TRUE POINT OF BEGINNING FOR THIS DESCRIPTION, said rebar also being the northwest corner of said herein tract described; Thence leaving said Industrial Development Board Property, and with the south line of said Cooper, South 80°49'09" East, a distance of 1496.94 feet to a 1/2 inch rebar set and capped "DBS & Associates", said rebar being the southeast corner of the Cooper property, said rebar also being a common corner to Knox Thomas property, said rebar also being in the west line of a Ingress/Egress easement, Thence leaving said Cooper and with a common line to said Knox Thomas, South 81°21'09" East, a distance of 22.92 feet to a point; Thence with said Knox Thomas, South 82°50'48" East, a distance of 2526.82 feet to a 1/2 inch rebar set and capped "DBS & Associates", said rebar also being the northeast corner of said herein tract described, said rebar also having a Northing of 840329.6614, Easting of 1608157.0525; Thence continuing with a common line to Knox Thomas, South 10°41'50" West, a distance of 1436.02 feet to a 1/2 inch rebar set and capped "DBS & Associates", said rebar being the southeast corner of said herein tract described, said rebar also being the northeast corner of the Industrial Development Board Property, said rebar also having a Northing of 838918.5970, Easting 1607890.4990; Thence leaving said Knox Thomas property and with the common line to said Industrial Development Board Property, North 81°39'35" West, a distance of 1552.01 feet to a 1/2 inch rebar found and capped "DBS & Associates"; Thence continuing with said common line to said Industrial Development Board Property, North 82°00'29" West, a distance of 2109.82 feet to a 1/2 inch rebar found and capped "DBS & Associates", said rebar being the northwest corner of said Industrial Development Board Property, said rebar also being in the east line of the Industrial Development Board Property, Thence leaving said Industrial Development Board Property, and with the east line of said Industrial Development Board Property, North 81°10'15" West, a distance of 334.37 feet to a 1/2 inch rebar found and capped "DBS & Associates", said rebar also being the southwest corner of said herein tract described, said rebar also having a Northing of 839488.3760, Easting 1603935.1660; Thence continuing with said Industrial Development Board Property, North 08°42'51" East, a distance of 1414.56 feet to the Point of Beginning. Said tract containing 129.88 +/- ACRES. (Tax Map 10 Parcel 30)



CZ-8-2011

On Motion to Adopt by Commissioner Allbert, seconded by  
Commissioner Fuson, the foregoing Resolution was Adopted by the  
following roll call vote:

Jerry Allbert	Y	Glen Demorest	Y	Robert Nichols	Y
Ed Baggett	Y	John Fuson	Y	Keith Politi	Y
Mark Banasiak	Y	John M. Gannon	Y	Mark Riggins	Y
Jeremy Bowles	Y	John M. Genis	Y	Nick Robards	Y
Martha Brockman	Y	Robert Gibbs	Y	Ron J. Sokol	Y
Loretta Bryant	Y	Dalton Harrison	Y	Tommy Vallejos	Y
Joe L. Creek	Y	Lettie Kendall	Y		

Ayes – 20   Abstentions - 0   Noes - 0

ABSENT: Charles Keene (1)

**RESOLUTION TO AFFIRM COMPLIANCE WITH  
FEDERAL TITLE VI REGULATIONS**

**WHEREAS**, both Title VI of the Civil Rights Act of 1964 and the Civil Rights Restoration Act of 1987 provide that no person in the United States shall, on the ground of race, color or national origin be excluded from participation in, be denied the benefits of or be subjected to discrimination under any program or activity receiving federal financial assistance; and

**WHEREAS**, the Tennessee Attorney General opined in Opinion No. 92.47 that state and local governments are required to comply with Title VI of the Civil Rights Act in administering federally funded programs; and

**WHEREAS**, the Community Development Division of the Tennessee Department of Economic and Community Development administers the Three-Star Program and awards financial incentives for communities designated as Three-Star communities; and

**WHEREAS**, by virtue of the Tennessee Department of Economic and Community Development receiving federal financial assistance all communities designated as Three-Star communities must confirm that the community is in compliance with the regulations of Title VI of the Civil Rights Act of 1964 and the Civil Rights Restoration Act of 1987.

**NOW, THEREFORE, BE IT RESOLVED**, by the County Legislative Body of Montgomery County, Tennessee, meeting in regular session on this the 13<sup>th</sup> day of June, 2011, that:

**SECTION 1.** The Legislative Body of Montgomery County declares that the county is in compliance with the federal Title VI regulations.

**SECTION 2.** The Department of Economic and Community Development may from time to time monitor the county's compliance with federal Title VI regulations.

**SECTION 3.** This Resolution shall take effect upon adoption, the public welfare requiring it.

**Duly passed and approved this 13th day of June, 2011.**

Sponsor Michael Flemons

Commissioner Joe I. Cook

Approved Carolyn Danner  
County Mayor

Attest Kellie A. Jackson  
County Clerk

11-6-1

On Motion to Adopt by Commissioner Baggett, seconded by  
Commissioner Sokol, the foregoing Resolution was Adopted by the  
following roll call vote:

Jerry Allbert	Y	Glen Demorest	Y	Robert Nichols	Y
Ed Baggett	Y	John Fuson	Y	Keith Politi	Y
Mark Banasiak	Y	John M. Gannon	Y	Mark Riggins	Y
Jeremy Bowles	Y	John M. Genis	Y	Nick Robards	Y
Martha Brockman	Y	Robert Gibbs	Y	Ron J. Sokol	Y
Loretta Bryant	Y	Dalton Harrison	Y	Tommy Vallejos	Y
Joe L. Creek	Y	Lettie Kendall	Y		

Ayes – 20   Abstentions - 0   Noes - 0

ABSENT: Charles Keene (1)

## RESOLUTION TO ADOPT THE STRATEGIC ECONOMIC DEVELOPMENT PLAN

**WHEREAS**, the Three-Star Program was developed to meet the needs and challenges of the evolving economic environment in urban and rural communities and to partner with communities to create opportunities for sustained economic growth; and

**WHEREAS**, communities seeking certification as a Three-Star community must meet certain criteria, including the adoption of a five-year strategic economic development plan; and

**WHEREAS**, in achieving the mission of the Three-Star Program, the Department of Economic and Community Development commits to assist communities in developing and implementing a strategic economic plan.

**NOW, THEREFORE, BE IT RESOLVED**, by the County Legislative Body of Montgomery County, Tennessee, meeting in regular session on this the 13th day of June, 2011, that:

**SECTION 1.** The Legislative Body of Montgomery County declares that the county has adopted a five-year strategic economic development plan to be updated annually.

**SECTION 2.** The strategic economic development plan includes the county's economic goals in promoting economic growth, a plan to accomplish those goals and a projected timeline in achieving those goals.

**SECTION 3.** The strategic economic development plan addresses the county's goals pertaining to existing industry, manufacturing recruitment, workforce development, retail/service, tourism, agriculture, infrastructure assessment and educational assessment.

**Duly passed and approved this 13th day of June, 2011.**

Sponsor

Michael J. Evans

Commissioner

Joe Aub

Approved

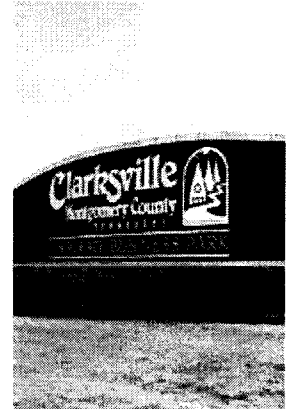
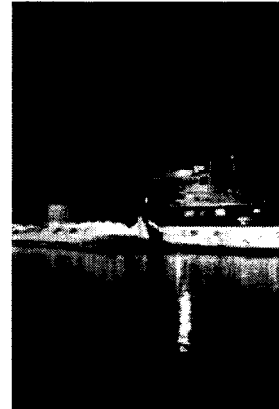
Carolyn S. Owens

County Mayor

Attest

Kenneth A. Jackson

County Clerk



## **Strategic Economic Development Board**

20

Executive Summary



100 Colony Square 1175 Peachtree Street N.E. Suite 1660 Atlanta, Georgia 30361

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## STRATEGIC ECONOMIC DEVELOPMENT BLUEPRINT

## EXECUTIVE SUMMARY

## Project Overview

Clarksville is the fifth largest city in Tennessee and the ninth fastest growing city in the country. By 2013, the total population of Clarksville-Montgomery County is projected to grow by 6.5 percent to more than 159,000. The area is projected to continue to grow with the Clarksville Metropolitan Statistical Area adding up to an estimated 5,000 new residents each year for the next 20 years. Clarksville-Montgomery County also has an increasing per capita income with the fifth highest per capita income in Tennessee and the second highest growth in per capita income in the state.

In December 2008, it was announced that Hemlock Semiconductor Group (which includes two Dow Corning Corporation joint ventures, Hemlock Semiconductor Corporation and Hemlock Semiconductor LLC), will invest \$1.2 billion to build a new polycrystalline silicon (polysilicon) production facility in Clarksville. Polysilicon is a key raw material used to manufacture solar cells and semiconductor devices and is used widely by companies in the solar industry. The project is expected to employ 1,000 construction workers over the next five to seven years, and when operational in 2013, the facility will employ more than 500 people with the potential to employ up to 800 when expanded.

With the overall growth of Clarksville-Montgomery County and the recent announcement of the Hemlock Semiconductor project, Clarksville-Montgomery County is poised for economic success.

As such, the Clarksville-Montgomery County Economic Development Council (EDC) engaged Boyette Levy in late July 2008 to develop a new four-year Strategic Economic Development Blueprint to guide the community into the future.

## Summary of Findings

## Community Assessment

Location

Clarksville-Montgomery County is located 40 miles northwest of Nashville, within a one hour drive of Nashville International Airport. The navigable Cumberland River runs through downtown Clarksville.

Population

As previously mentioned, the population of Clarksville-Montgomery County, which is currently estimated at 150,000, is projected to continue to grow.

Education

The Clarksville-Montgomery County School System (CMCSS) is a consolidated city and county school system that has an enrollment of approximately 29,000 students making it the seventh largest school district in Tennessee. It is home to one kindergarten through fifth grade magnet school.

Austin Peay, located near downtown Clarksville, is a four-year public university which offers Associates, Bachelors and Masters Degrees. Austin Peay, with an estimated 9,100 students, offers Bachelors Degrees in nearly 60 majors and Masters Degrees in biology, nursing, military history, management, education and English. With the announcement of the Hemlock Semiconductor project in December, Austin Peay became the recipient of a \$6.4 million grant from the state of Tennessee to develop a chemical engineering technology program.

Healthcare

Clarksville-Montgomery County is also home to a new \$200 million, 510,000 square foot hospital located on Interstate 24 with more than 270 licensed beds and 200 physicians on staff.

## STRATEGIC ECONOMIC DEVELOPMENT BLUEPRINT

### Workforce

The largest employer in Clarksville-Montgomery County is Fort Campbell, which is located partially in Clarksville and partially in Fort Campbell, Kentucky. More than 30,000 soldiers and 55,000 family members reside at Fort Campbell and civilian employment is greater than 4,000 making it the largest employer in both Kentucky

and Tennessee. Retiring military and military spouses provide a significant source of trained labor for the area.

The manufacturing industry in Clarksville-Montgomery County employs more than 6,000. Other companies with more than 200 employees include:

Company Name	Employees
Clarksville-Montgomery County School System	3,700
Trane Company	1,700
Convergys Corporation	1,400
Gateway Medical Center	1,200
Wal-Mart Supercenter	1,100
Quebecor	1,000
City of Clarksville	989
Montgomery County	850
Austin Peay State University	732
Jostens Printing and Publishing	600
Robert Bosch Corporation	500
Bridgestone Metalph USA, Inc.	400
Premier Medical Group	350
Hendrickson Trailer Suspensions Systems	320
Spear USA	302
Florim USA	287
Nystar	242
Cumberland Electric Membership Corp.	215
Progressive Directions, Inc.	215

### Buildings and Sites

Following the announcement of the location of Hemlock Semiconductor at Commerce Park, which is comprised of 1,215 acres of land, Clarksville-Montgomery County has approximately 650 acres available for development at the

Corporate Business Park. There are also a number of available buildings. The Corporate Business Park also includes space for a Class A distribution facility and a 40 acre pad ready site.



# CLARKSVILLE-MONTGOMERY COUNTY STRATEGIC ECONOMIC DEVELOPMENT BLUEPRINT

## Insights from Interviews and Surveys

To gather additional insight on Clarksville-Montgomery County, a total of 58 stakeholder interviews were conducted either one-on-one or through small discussion

groups. Some of the key findings from such interviews/discussion groups include:

### Common Perceptions of Clarksville-Montgomery County

- Military town
- Good place to retire
- Little big town
- University town
- Unawareness of proximity to Nashville
- Melting pot

### Strengths

- Fort Campbell
- Geographic location near Nashville, Interstate 24 and within a six hour drive of four major cities
- Austin Peay State University
- Small-town feel with a good quality of life
- Great place to raise a family
- Consolidated city and county public school system
- A growing and diverse population
- Cumberland River and the new riverfront development and planned marina
- Numerous golf courses in the area
- Local attractions such as Customs House Museum, historic Collinsville, and the Beachaven Winery
- Leadership in the community
- New hospital
- Affordable land and labor

### Weaknesses

- Lack of identity and long-term vision for the future
- Infrastructure has not kept up with rapid growth
- Lack of master plan for development
- Need for more involvement in leadership roles by younger residents
- Lack of consolidated government
- Lack of a conference center or multi-use facility
- Need for more amenities for residents such as parks, trails, cultural events, higher-end retail stores and non-chain restaurants
- Under utilization of Cumberland River area
- Challenge to fund new schools due to rapid growth
- Perception as a military town
- Residents who are resistant to change
- Transient population because of Fort Campbell

## STRATEGIC ECONOMIC DEVELOPMENT BLUEPRINT

### Challenges to Business Success

- Lack of long-term vision and master plan for development
- Concerns regarding fragmentation of city and county government
- Residents who are not progressive and want to maintain status quo
- Lack of a convention center or multi-use facility
- Need for more involvement in leadership roles and economic development activities by younger residents
- Over reliance on Fort Campbell
- State of Tennessee's incentives

### Visionary Thoughts to Ensure Success

- Creation of a long-term vision and master plan for development
- Infrastructure improvements
- Consolidation of city and county governments
- Development of a convention center or multi-use facility
- Stronger and more aggressive leadership
- More involvement of younger residents in leadership roles and economic development activities
- Increased marketing efforts to sell Clarksville-Montgomery County
- Increased funding for schools
- Stronger partnership with Austin Peay State University
- Continued development of the riverfront area and planned marina
- Establishment of more amenities for residents such as parks, trails, cultural events, higher-end retail stores and non-chain restaurants

# CLARK COUNTY PLANNING AND ECONOMIC DEVELOPMENT STRATEGIC ECONOMIC DEVELOPMENT BLUEPRINT

Related to the Aspire Campaign, questions were asked as part of the survey to members of the Chamber who currently participate or have participated in the campaign. Of those who responded, 73.7 percent felt the

Aspire Campaign has been successful and 61.1 percent of respondents felt the campaign needs a new name or re-branding. When asked what changes should be made to the campaign, respondents stated the following:

## Proposed Changes to the Aspire Campaign

- More accountability of how funds are used
- Increased communication to investors regarding accomplishments
- Need to develop stronger metrics and goals for the campaign
- Campaign should be re-launched with a new brand and mission

Related specifically to tourism, the following were identified as the primary opportunities and challenges:

Tourism Opportunities	Tourism Challenges
➤ Need to develop a convention center or multi-use facility	➤ Lack of a convention center or multi-use facility
➤ Enhancement of heritage/historic tourism opportunities	➤ Insufficient funding for marketing activities
➤ Need to create a destination type attraction, such as the Wings of Liberty military museum, which would bring tourists to the area	➤ Need for additional hotels
➤ Continued development of the riverfront area and planned marina	➤ Need for better trained hospitality workforce

# CLARKSVILLE-MONTGOMERY COUNTY ECONOMIC DEVELOPMENT BOARD STRATEGIC ECONOMIC DEVELOPMENT BLUEPRINT

## Targeted Business Opportunities

Identification and prioritization of targeted business opportunities for Clarksville-Montgomery County is critical to the creation of an efficient and focused economic development effort. The targeted opportunities for Clarksville-Montgomery County were ultimately selected based on a review of the targets from the TVA Valley Targeted and Prepared Community Program strategy completed in June 2007, a comparison of the area's assets, which were ascertained through information gained during stakeholder interviews, focus/discussion groups and survey results; secondary

research; and the community assessment. This information was then reviewed and compared against the needs of the potential targets.

The following is a list of the four primary and two secondary targets identified. Primary targets are those that show the greatest potential for Clarksville-Montgomery County at this point in time and, as such, should be the immediate focus. Secondary targets are those that show potential over the course of the next four years.

Primary Targets	Secondary Targets
➤ Clean/Green Technology with a Focus on Alternative Energy	➤ Automotive Suppliers
➤ Solar Support Manufacturing	➤ Retirement Services
➤ Wind Support Manufacturing	
➤ Corporate Services	
➤ Contact Centers	
➤ Data Centers	
➤ Shared Service Centers	
➤ Distribution/Logistics	
➤ Medical Equipment and Supplies	

# STRATEGIC ECONOMIC DEVELOPMENT BLUEPRINT

## Program Areas

Based on the primary and secondary research completed for Clarksville-Montgomery County, Boyette Levy was able to determine there are four main program areas that need to be the focus of economic development efforts for the next four years. The program areas include:

- Global Business Development
- Community Development
- Marketing and Communications
- Tourism

Strategies have been developed in each of these program areas, which are defined below, and performance metrics were created to ensure the strategies are effective moving forward.

### Global Business Development

For purposes of this Blueprint, Global Business Development includes strategies related to:

- Existing Industry and Retention
- Hemlock Semiconductor Project
- Business Attraction – Targeted Business Opportunities
- Foreign Direct Investment
- Real Estate Development
- Innovation and Entrepreneurship
- Education and Workforce Development
- Incentives Policy

### Existing Industry and Retention

It is typically less costly and time intensive to retain an existing business than it is to recruit a new one. As such, retention and expansion efforts can provide significant benefits to a community, especially in a struggling economy. Representatives of the EDC already conduct regular one-on-one visits to existing industry but there is no formalized Existing Industry Program.

Recommendations related to Existing Industry and Retention include:

#### Formalize existing industry program by:

- **Hiring a new full or part-time staff person** to oversee the Existing Industry Program.
- **Identifying key existing companies** that should be a focus of this retention and expansion effort.
- Establishing a **Business Retention and Expansion Team or Council** that may consists of one or more representatives of the EDC, the Chamber, Austin Peay and elected officials.
- Develop a **corporate headquarters visitation program** to parent company locations outside of Clarksville-Montgomery County.
- Consider purchasing and using an **existing industry survey program or create a database** as a tool to track corporate visits and existing industry activity.

### Hemlock Semiconductor Project

In December 2008, Hemlock Semiconductor Corporation (HSC) announced plans to invest \$1.2 million in a new manufacturing facility in Clarksville that will produce polycrystalline silicone or polysilicon, a key raw material used to manufacture solar cells and semiconductor devices. The new facility will employ an initial 500 and up to 800 once expanded. It will also employ an estimated 1,000 workers during construction over the next five to seven years. The economic impact of this project is substantial over the short and long-term.

## CLARKSVILLE-MONTGOMERY COUNTY ECONOMIC DEVELOPMENT CORPORATION STRATEGIC ECONOMIC DEVELOPMENT BLUEPRINT

### Implementation of Commitments

The EDC has facilitated the efforts to bring the HSC project to Clarksville-Montgomery County over the past two and a half years. The EDC coordinated with numerous state and local Tennessee agencies in connection with the project and several of those entities made commitments to HSC. In order to ensure that all commitments related to the HSC project are implemented, the following should occur:

- **The EDC must continue its role as facilitator in the process of ensuring that all commitments by such entities are implemented in a timely manner.**
- The EDC should utilize the existing **implementation matrix that outlines all of the commitments** and **continue its ongoing conversations** with each of the responsible parties to obtain a status update, as well as address any potential issues.
- **The EDC should also continue in its role of being the primary coordinator and communicator with HSC representatives** to ensure they are updated on the status of each commitment and any possible challenges with meeting deadlines.

### Support for the Solar Industry

#### Local Incentives

In order to further show support for the HSC project and any related customers that may locate in Clarksville-Montgomery County, the EDC **should explore the possibility of enacting an incentive at the local level to support the solar industry.** In recent years, solar incentives have grown in popularity among state and local governments trying to promote clean energy production. Many states and localities are now offering rebates or other types of incentives for installing solar-electric systems in both residential homes

and commercial facilities. Having such incentives and regulations in place encourages the use of solar energy resulting in more demand for solar products.

Instead of offering rebates, some local governments have been looking at other types of incentives to promote solar power.

For example, the city of Gainesville, Florida recently voted to create a feed-in-tariff program that would allow participants to make money by installing solar energy systems. The program would pay both residential and business customers 32 cents per kilowatt hour for power generated from their systems, which is more than the price of conventional electricity.

Clarksville-Montgomery County may want to **consider some type of rebate program at the local level or possibly a feed-in-tariff type program** that awards both companies and residents for installing solar energy systems in their facilities or homes. Such a program should also be encouraged at the state level in Tennessee.

#### Other Solar Initiatives

The U.S. Department of Energy's Solar America Cities Partnership is a select group of U.S. cities that are working together to accelerate the adoption of solar energy technologies. The partnership includes the U.S. Department of Energy (DOE), national laboratories, 25 cities across the U.S., and a variety of city, county and state agencies, universities, solar companies, utilities, developers and non-profit organizations.

The city of Knoxville, Tennessee became a partner in the Solar America Cities program in March 2008. Through the program, Knoxville was awarded \$200,000 over a two-year period to help finance various initiatives related to local generation of solar power. TVA is matching this grant with \$50,000 annually.

## CLARKSVILLE-MONTGOMERY COUNTY ECONOMIC DEVELOPMENT AUTHORITY STRATEGIC ECONOMIC DEVELOPMENT BLUEPRINT

It does not appear that DOE intends to select any new Solar America Cities. However, Clarksville-Montgomery County may want to **explore the possibility that additional cities could be selected** considering that there is now a new Administration in office and this program was originally set up under the Bush Administration in 2006 as part of the Solar America Initiative.

Regardless of whether additional cities are selected or not, the **EDC should engage in conversations with its counterpart in Knoxville** to determine what lessons they have learned in this process and what actions they are taking to develop a sustainable solar infrastructure.

### ***Business Recruitment – Targeted Business Opportunities***

As previously discussed, the primary targeted business opportunities for Clarksville-Montgomery County include the following:

- Clean/Green Technology with a Focus on Alternative Energy
  - Solar Support Manufacturing
  - Wind Support Manufacturing
- Corporate Services
  - Contact Centers
  - Data Centers
  - Shared Service Centers
- Distribution/Logistics
- Medical Equipment & Supplies

Secondary targets include:

- Automotive Suppliers
- Retirement Services

The EDC must have a plan of action in place to target and attract such business opportunities to Clarksville-Montgomery County.

### ***Business Intelligence and Marketing Activities***

Clarksville-Montgomery County has already had a major success in the area of solar support manufacturing with the recent announcement of HSC. The product that HSC produces is the beginning of the supply chain for the solar and semiconductor industries. As such, there is opportunity for customers of HSC to potentially locate a facility in the Clarksville-Montgomery County area. In order to increase the chance of this happening and the overall project impact, it is recommended that the EDC **develop a plan of action for maximizing the potential of customers of HSC locating in the area** in the future. The EDC should also **develop a plan of action related to the other targeted business opportunities** identified.

This will involve **allocating marketing dollars to support targeting activities** for HSC customers and the other targeted business opportunities. It will also involve the **hiring of additional EDC staff** to do the following:

Business intelligence research to identify potential HSC customer and other target companies;  
Development of project specific marketing materials to send to such potential HSC customers or other target companies;  
Conducting marketing trips to the headquarters locations of such potential HSC customers or other target companies ; and  
Business intelligence research to identify potential suppliers of identified HSC customers.

### ***Future Regional or Alternative Airport to Nashville***

Nashville International Airport is approximately 40 minutes from Clarksville. One important factor for HSC in selecting a location for its new manufacturing facility was accessibility to an airport. Access to adequate flights is important to many companies that may consider

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locating in Clarksville-Montgomery County now and in the future, as well as to area's growing population base.

As Clarksville-Montgomery County continues to grow and reaches a population of more than 200,000, it may want to **consider the development of an alternative airport to Nashville, whether a regional airport or a second airport to serve the Nashville market.**

The development of a commercial airport normally **takes up to 20 years or more** to come to fruition so Clarksville-Montgomery County should start considering the feasibility and potential need for a regional airport with commercial flights in the area or potentially an alternative airport to Nashville in the future.

### *Foreign Direct Investment*

Foreign Direct Investment (FDI) can be defined as "an investment abroad, usually where the company being invested is controlled by a foreign corporation." For the purpose of this Blueprint, FDI refers to the investment of foreign-based companies in the United States.

It is highly likely that a significant number of projects announced over the next few years by targeted industries such as solar, wind and automotive are likely to result from foreign-owned companies. Related to solar, Germany has by far the largest market for photovoltaic systems, which convert sunlight into electricity, with roughly half of the world's total installations. Germany is also the third-largest producer of solar cells and modules, after China and Japan.

Most of the leading wind-related manufacturing companies are based in Europe (Germany, Denmark and Spain), but are quickly increasing their presence in North America, which is viewed as the world's most promising market.

The majority of automotive Original Equipment Manufacturer (OEM) projects announced in the last few

years, such as Volkswagen (Germany) in Chattanooga, Tennessee, and Toyota (Japan) in Blue Springs, Mississippi are foreign-owned. It is likely that suppliers of such OEMs and others, who may be potential targets for Clarksville-Montgomery County, would also be foreign-owned.

The **EDC should focus its efforts in the solar, wind and automotive targeted business opportunities on foreign-owned companies that may be looking to invest in the U.S. and be prepared for prospects** from such countries.

The EDC should also consider **participating in state-sponsored investment missions to foreign countries** where such sectors are strong.

### *Real Estate*

One of, if not the major contributor of Clarksville-Montgomery County's economic development success is that the local governments have had the foresight to develop commercial/industrial property that was available to prospects in timely fashion. The importance of this vision and commitment to securing and preparing these sites cannot be overstated. As community's economies develop, however, they position themselves to be more attractive to private sector developers who may then be amenable to undertaking many of the development costs and risk associated with preparing a commercial/industrial park.

With its recent success, combined with the expanding boundaries of the "Nashville market," Clarksville-Montgomery County could now be positioned to **pass the development of its commercial/industrial property from the public to the private sector.** Related recommendations are:

- Identify **future potential property** for development.



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- **Continue networking with Nashville-based developers.**
- **Develop incentives** from the city and/or county (determined by jurisdiction of property identified) to induce private developers to undertake projects.
- Invite Nashville or regional development firms to **familiarization tours** of Clarksville-Montgomery County.
- Once market conditions improve, **develop Request for Proposals (RFPs)** to distribute among the development community with the objective of securing a development partner.

## ***Innovation and Entrepreneurship***

One key to success in the 21st century is supporting innovative and entrepreneurial activities which will offer the opportunity for new wealth creation. The ability to generate new ideas and turn those ideas into reality is a critical factor in creating a competitive advantage and wealth for both companies and communities. Programs which assist and encourage local entrepreneurs to succeed are one of the more promising economic development strategies in the 21st century.

To create a superior support system for innovation, venture creation and entrepreneurial development, Clarksville-Montgomery County should **consider developing an Innovation and Entrepreneurship Program, in collaboration with Austin Peay**, which includes workshops and mentoring/networking opportunities. Such a program should be housed under the Chamber arm of the EDC.

As part of that Innovation and Entrepreneurship program, Clarksville-Montgomery County may also want to consider implementing some or all of the following additional ideas:

- **Identify and define roles of all critical entities** in the area **that are active in entrepreneurial development** and **coordinate efforts with such entities** to eliminate overlap of services.
- **Collaborate with representatives from Austin Peay to develop courses in entrepreneurship** and, possibly eventually an **undergraduate program in entrepreneurship.**
- **Organize a panel of local experts to address obstacles of entrepreneurs.** Such panels should be organized once every six months.
- **Explore the creation a business incubator.**
- Work with **military representatives** at Fort Campbell to provide entrepreneur assistance to retiring and recently retired personnel.
- Develop a **legislative agenda** that supports entrepreneurial development and work with local legislators to educate them about the issues facing entrepreneurs and how the state can better support entrepreneurs.

## ***Education and Workforce Development***

The Clarksville-Montgomery County School System (CMCSS) is a consolidated city and county public school system which serves the county. One of the biggest challenges that CMCSS faces is the growing population in Clarksville-Montgomery County and being able to build enough new schools fast enough to accommodate such growth.

The strength of the public school system is often a very important aspect of a site search for a new corporate

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location. It can also be an important factor for existing industry as far as availability of talent locally and the recruitment of talent from outside the area. As such, addressing issues related to the public school system is an important part of an economic development strategy for a community.

Recommendations in this area for Clarksville-Montgomery County are:

➤ **Assess funding and need for future schools.**

In order to ensure that schools in the K-12 system are adequately funded and new schools continue to be constructed to address the increasing population, the EDC should continue to **facilitate meetings with the CMCSS Director of Schools and the appropriate city and county officials.**

➤ **Enhance and expand math and science curriculum in the public schools.**

During the next decade, it is projected that the U.S. demand for scientists and engineers will increase at four times the rate of other occupations. However, high school students today are not performing well in math and science, and fewer are pursuing technical degrees. Effective Science, Technology, Engineering and Mathematics (STEM) Education is critical to a knowledge-based economy in the 21<sup>st</sup> Century. STEM Education is also critical to serve the workforce needs of a company such as HSC.

As such, the EDC should encourage CMCSS to **conduct an inventory of existing STEM curriculum offerings at the elementary, middle school and high school levels and develop recommendations to expand those offerings.**

➤ **Collaborate with Austin Peay to ensure curriculum needs of targeted industries are met.**

➤ EDC officials should also **work with Austin Peay to ensure accreditation of the Business program** at the university.

➤ **Update Labor Market Assessment.**

### *Incentives Policy*

Incentives are an important factor in offsetting project costs for companies that are expanding or locating new operations. Incentives can make a difference in the site selection process, particularly when the choice is between two or three final locations. Many states and localities offer tax and non-tax incentives to attract businesses that create jobs, make capital investments or both.

The Clarksville-Montgomery County EDC, through the Industrial Development Board (IDB), should **develop and adopt a flexible incentives policy** that enables it to meet the needs of **new and existing industry.** Once the needs of a prospect have been identified, the EDC, through the IDB, should base its incentives commitments on jobs created, wages and capital investment.

Such incentives policy should include performance-based requirements and/or **clawback provisions** related to cash-type incentives that require repayment of some or all of such incentives if job, wage or investment requirements are not met. The policy should also **include incentives for retention** when a company is considering closing, downsizing or relocating operations to another state or country.

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### Community Development

Community Development is another important component of economic development. For purposes of this Blueprint, Community Development includes strategies related to:

- Comprehensive Planning
- Conference Center Development
- Resources for Living
- Public Policy

#### *Comprehensive Planning*

Comprehensive planning is a necessary part of community development as it provides a strategic long-term vision for an area and a plan to achieve success. During the stakeholder interview process, the majority of stakeholders agreed that a long-term vision and master plan for development is needed for Clarksville-Montgomery County to be successful. As such, a Comprehensive Plan for Clarksville-Montgomery County should be considered in the future.

In the meantime, Clarksville-Montgomery County **should address certain key issues that would be covered in a Comprehensive Plan** including the possibility of city/county consolidated government. The majority of stakeholders interviewed as part of this process felt a consolidated city and county government is needed for the community to be successful.

**As such, the EDC should investigate the potential to pursue city/county consolidated government and develop plan to achieve should feasibility investigation indicate it would be successful.**

The first obvious step in this process would be to **establish a Consolidation Study Committee** to explore the feasibility of consolidating the city and county government in Clarksville-Montgomery County. The EDC should take a lead role in encouraging the City and

County Mayors, as well as members of the City Council and County Commission to form a **Consolidation Study Committee** to explore the feasibility of consolidation.

Assuming the results of such study are positive, the EDC should then take the lead role, working through the Chamber of Commerce, in the establishment of a **committee to "educate the public" about the benefits of consolidation.**

#### *Conference Center Development*

Almost every stakeholder interviewed for this project felt a conference center to provide a venue for local events, conferences and other special events is a critical factor in ensuring the future success of Clarksville-Montgomery County. Many stakeholders pointed out it can be difficult to find a location to hold a large event in the community, and currently the largest venue for events in Clarksville is the Austin Peay State University Center for the Creative Arts, which can hold only 600 people.

Representatives of HSC will have a need for conference center facilities for company-related meetings. The presence of a conference center in Clarksville-Montgomery County would also add to the attractiveness of the community for companies considering a new location, such as potential customers of HSC and other existing businesses, as well as residents.

As such, the Clarksville-Montgomery County EDC should **support the development and construction of a conference center facility** in the area. A **communications campaign should also be developed** to support the recruitment of the conference center facility and additional retail that would include information about the need and how it would positively impact Clarksville-Montgomery County.

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### *Resources for Living*

In order to be a viable choice for the current and future knowledge-based workers, the EDC should ensure that projects related to creating a higher quality of living environment for this talent base become a priority. Development of such amenities will not only help retain and attract talent, it will enhance the region's chances to recruit the type of companies that rely on this skilled type of workforce.

Specific recommendations in this area include:

- Assisting and supporting the development of a plan to make Clarksville **more pedestrian friendly** which may include:

**Connecting Austin Peay and downtown to the river through walking and bike trails**

**Making sidewalks, walking and hiking trails and bicycle trails** a more critical component of future planning

**Rail Trails**

- **Work with the appropriate organizations to maximize use of the Cumberland River** through development of retail, restaurants and residential areas around the river area and of the planned marina that is already in process.
- Continue to work to influence the **development of downtown.**
- **Address public transportation needs** by working with the appropriate parties to ensure **more bus routes are added to meet needs of new and existing industry**, and to increase the **use of "rubber" trolleys** in the downtown areas.

### *Public Policy*

Many issues raised during the stakeholder interview/discussion group process were more "community development" and therefore "political" in nature, rather than directly related to new business recruitment. Examples of these issues include:

- Development of a Conference/Event Center
- Consolidation of City and County Government
- Plan for Infrastructure
  - Transportation (roads)
  - Utilities
- Resources for living
  - More sidewalks
  - Walking trails
  - Bike trails
  - Maximizing the river
  - Connecting Austin Peay to downtown

The Chamber arm of the Clarksville-Montgomery County EDC currently has a Public & Community Affairs Committee whose stated purpose is "to act as the "voice of the business" to local, state and federal elected officials." This committee produces a local, state and federal legislative agenda, monitors progress of issues it has identified as important to the business community and sponsors programs on legislative topics.

Based on this information and Boyette Levy's assessment, the following are recommended:

- Create a committee to be called the "**Catalyst Council**" which will select one to two key legislative or local issues from the list compiled by the existing Public and Community Affairs Committee and develop a strategy designed to successfully address the each element inherent in the chosen issue.
- Create a **Political Action Committee (PAC)** under the umbrella of the Chamber of Commerce that is focused on identifying and supporting local, state and federal issues and state and federal

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candidates that are critical to the successful development of the Clarksville-Montgomery County economy.

### Marketing and Communications

In today's environment, communications and marketing are critical to successful economic development activities. Marketing and Communications efforts should focus on the area's competitive strengths which result from comparing the critical needs of targeted projects with the area's advantages. The competitive position should then be used to develop key messages that serve as the basis for all marketing and communications activities.

For purposes of this Blueprint, Marketing and Communications includes strategies related to:

- Branding
- Public Relations – Nashville
- Public Awareness
- Aspire Foundation Marketing

The marketing component of the economic development Blueprint for Clarksville-Montgomery County is focused on developing activities to promote the area both to internal and external audiences by employing several strategies including branding, media relations, community relations and investor communications. The overarching goal for this marketing effort is:

**To position Clarksville-Montgomery County as a growing, progressive community that offers outstanding amenities for businesses, residents and visitors.**

### Branding

- Develop a more consistent branding strategy for Clarksville-Montgomery County and encourage all entities that seek to promote the community to utilize the same brand and design.
- Utilize branding messages that position Clarksville-Montgomery County as a dynamic, progressive and growing community.

The following are suggested key messages:

**As the 9<sup>th</sup> fastest growing city in the nation, Clarksville is a city with diverse opportunities for a diverse population.**

**While Clarksville has a diverse economic base and success in a variety of industry sectors, it will soon be home to Hemlock Semiconductor Corporation, a \$1.2 billion polycrystalline silicon (polysilicon) production facility. Polysilicon is a key raw material used to manufacture solar cells and semiconductor devices.**

**Clarksville offers a competitive workforce with diverse skills supported by the presence of the Fort Campbell military post and Austin Peay State University.**

**Although Clarksville is a community that embraces its heritage, it is prepared for the 21<sup>st</sup> Century economy with a focus on entrepreneurship and innovation.**

**Located just 40 minutes from Nashville, Clarksville residents have access to all the amenities of a large city while enjoying the comforts of a smaller community.**

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- **Update the existing EDC website to incorporate the new branding and develop micro-websites to increase functionality of the site.**

### *Public Relations – Nashville*

- **Develop a media relations program to generate positive publicity about Clarksville-Montgomery County in the Nashville market.**

In order to generate publicity in the Nashville market, it will be important to continue to **develop strong relationships with key reporters and editors and selected media outlets.** These relationships might be developed and enhanced through the following tactics:

- One-on-one contact.
  - Direct mail or e-mail efforts.
  - Media visits.
- **Messages for this program should focus on the area's image as more than an Army post or a blue collar town.**

### *Public Awareness*

- **Launch a community pride campaign to enhance resident awareness of Clarksville-Montgomery County's assets as a place to live, work and play.**

The first, critical step in a public awareness effort is to develop greater community pride among Clarksville-Montgomery County's residents. The community pride program should be an on-going effort to energize local residents about what a great place Clarksville-Montgomery County is to live, work and play. General tactics that might be included in a community pride campaign are:

On-going media promotion of key community assets.

Signage throughout Clarksville-Montgomery County will begin to move residents toward a greater sense of pride.

Incorporate community pride messages and activities into local festivals and events.

- Utilize billboards around the community and on highways around Clarksville for local residents and visitors to see, recognize and familiarize themselves with community assets.
- Promote community assets to Austin Peay students in an effort to utilize them as ambassadors with potential new students and to encourage them to stay in the Clarksville area upon graduation.

- **Explore successful consolidated government efforts and communicate with area citizens the opportunities for similar success in Clarksville-Montgomery County.**
- **Develop a communications campaign to support development of a conference center that would include information about the need for such a facility and how it would positively impact Clarksville-Montgomery County.**

### *Aspire Foundation Marketing*

Communication with current and prospective investors will help ensure that the fundraising effort generates the resources necessary to fund implementation of this Blueprint.

- **Re-brand the Aspire Campaign to generate new interest and enthusiasm in supporting the Blueprint.**

As the fundraising effort begins to support this Blueprint, it is important to re-energize stakeholders

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and let them know that the community is prepared to make bold steps moving forward. New branding for the Aspire effort is one way to communicate a new energy to potential investors.

One possible name for the Aspire campaign to fund the recommendations contained in this document might be **"Catalyst 2020 – A Vision for the Future."** This name sends a message that both the Blueprint and its investors are the catalyst needed to continue Clarksville-Montgomery's County's growth into the future.

This branding should carry through all communications with investors as the Clarksville-Montgomery County EDC leadership seeks funding for the new Blueprint.

- **Create key messages to communicate with investors and other stakeholders.**

The following are proposed messages that might be included in all investor communications materials:

As the 9<sup>th</sup> fastest growing city in the nation, Clarksville is a city with diverse opportunities for a diverse population. The economic development Blueprint for the area is the catalyst for this transition with recommendations that ensure the right type of continued growth for the community.



With a diverse economic base and success in different industry sectors, this Blueprint will allow Clarksville to focus its efforts on wealth creation in a way that embraces development that area residents desire while continuing to increase the per capita income for its citizens.



A successful 21<sup>st</sup> Century economy must have a global awareness, a competitive workforce and a focus on entrepreneurship and

innovation. This foundational plan will allow Clarksville to continue to develop its workforce and entrepreneurial environment as it pursues global opportunities.



Community support and enthusiasm is a critical component of any effort to sell and improve our community. This Blueprint is designed to help foster community support as we focus our efforts in taking our community to the next level.

- **Utilize a variety of tools to communicate with stakeholders throughout the fundraising process and as the recommendations of the Blueprint are implemented.**

### **Share Blueprint recommendations.**

Hold a meeting with investors and potential investors to unveil the Blueprint and generate support for the recommendations.

**Utilize internal publications.** Feature articles about the economic development Blueprint should be developed to include in appropriate publications distributed by the EDC and other community organizations.

**Seek feature story placements.** Pursue a feature story in targeted business or general interest publications about development of the economic development Blueprint and why it is important to the area.

**Conduct editorial board meeting.** In an effort to engage the local newspaper in the economic and community development recommendations, hold a meeting with the editorial board to brief members on the recommendations and their intended results.

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**Place local guest column.** Provide a guest column authored by the Aspire campaign chairman to the Leaf Chronicle.

**Provide elected official briefing.** In an effort to keep key elected officials informed of the fundraising effort and the Blueprint implementation, an overview of the Blueprint should be provided at regularly scheduled meetings of the Clarksville City Council and the Montgomery County Commission or in one or more small group meetings with key elected stakeholders.

**Create website presence.** Information about the Blueprint recommendations and implementation should be included on the EDC website.

### Tourism

Tourism may be defined as travel for recreational or leisure purposes. One component of this Blueprint was to address tourism as an opportunity for Clarksville-Montgomery County. As such, the Tourism section includes strategies related to:

- Tourism Product
- Tourism Marketing

Many communities throughout Tennessee rely on the economic benefits derived from tourism and travel-related activities as a major source of economic vitality and growth. Clarksville-Montgomery County has a lot to offer related to hospitality and tourism development, which can provide for new economic development opportunities. Clarksville-Montgomery County's proximity to a significant tourism corridor just 45 minutes to the south provides great opportunities in exploring new and innovative ways to share its unique tourism product just 40 miles northwest of Nashville.

With careful long-range planning, the hospitality and tourism industry can be a leading economic development sector for Clarksville-Montgomery County and it should play an important role in the community's overall economic development blueprint.

The tourism recommendations contained in this Blueprint are based on the review of all communications and marketing materials, secondary research, working with tourism industry leaders and staff, interviewing key stakeholders and an independent assessment of the current tourism product offerings.

#### *Tourism Development Strategies*

As part of the Clarksville-Montgomery County Economic Development Blueprint, the tourism industry needs to increase its share-of-mind among key influencers that tourism is a vital component of an economic development plan. This includes city and county policy-makers, business leaders and those who can shape future development opportunities of the tourism product.

The following are high-priority strategies to assist Clarksville-Montgomery County in enhancing its tourism offerings and increasing the contribution tourism makes to the overall economy of the area.

#### *Tourism Product Enhancement*

- **Consider opportunities for sustainable developments of eco-tourism and nature, including agricultural, forestry and outdoor recreation.**
- **Advocate for the development of the Wings of Liberty Museum.**

The Wings of Liberty museum, a proposed 80,000-square-foot facility, will include a 200-seat IMAX-style theater, catering area, book store/gift shop, and artifact storage area located at Fort Campbell. This facility has the potential to serve as a



## STRATEGIC ECONOMIC DEVELOPMENT BLUEPRINT

destination attraction for the Clarksville-Montgomery County area.

- **Explore opportunities to enhance and package the area's historic attractions to take advantage of the upcoming Civil War Sesquicentennial.**
- **Investigate the idea of a "Big Town, Small City" visitor appeal to travelers seeking some type of experiential tourism product such as auto touring, bird watching, nature tourism and cultural/heritage tourism. Current amenities would serve as the backdrop for these types of natural resource and cultural/heritage activities.**

### *Tourism Marketing: Promoting the Brand*

- **Implement an internal communications plan to ensure that local residents are aware of the community's tourism offerings and the area is prepared to serve as "ambassadors" when interacting with visitors.**

Local residents can often be the very best tourism marketing a community has available. However, citizens need to understand the area's assets and attractions and be prepared to share information with visitors.

## STRATEGIC ECONOMIC DEVELOPMENT BLUEPRINT

### Conclusion

Clarksville-Montgomery County is on the cusp of transformation to a new economic model with its rapid population growth, increasing per capita income and the recent Hemlock Semiconductor announcement. Now is the time for Clarksville-Montgomery County to capitalize on this growth, development and momentum. This four-

year Strategic Economic Development Blueprint will serve as the foundation to guide Clarksville-Montgomery County into an already promising future.

The top 16 actions items from the Blueprint that the EDC needs to implement to be most successful include.

1. Re-brand the Aspire Campaign as Catalyst 2020 – A Vision for the Future and utilize a variety of tools to communicate with stakeholders throughout the fundraising process and as recommendations of the Blueprint are implemented.  
♦ ♦ ♦
2. Formalize the existing industry program.  
♦ ♦ ♦
3. Ensure commitments to Hemlock Semiconductor are met.  
♦ ♦ ♦
4. Develop more consistent branding strategy.  
♦ ♦ ♦
5. Allocate marketing dollars to support targeting of Hemlock Semiconductor customers and other targeted industries.  
♦ ♦ ♦
6. Advocate for development of the Wings of Liberty Museum.  
♦ ♦ ♦
7. Develop an Innovation and Entrepreneurship Program.  
♦ ♦ ♦
8. Develop and adopt a flexible local incentives policy to meet the needs of new and existing industry.  
♦ ♦ ♦
9. Develop plan for a conference center and related communications campaign.  
♦ ♦ ♦
10. Investigate potential to pursue city/county consolidated government and develop related communications campaign.  
♦ ♦ ♦
11. Collaborate with Austin Peay to ensure curriculum needs of Hemlock Semiconductor and other targeted business opportunities are met.  
♦ ♦ ♦
12. Encourage CMCSS to conduct inventory of existing STEM curriculum offerings and develop recommendations to expand.  
♦ ♦ ♦
13. Coordinate with appropriate parties to develop plan to make Clarksville-Montgomery County more pedestrian friendly.  
♦ ♦ ♦
14. Create Political Action Committee (PAC) focused on identified local, state and Federal issues.  
♦ ♦ ♦
15. Explore more private sector-led commercial land development.  
♦ ♦ ♦
16. Continue media relations program to generate positive publicity about Clarksville-Montgomery County in the Nashville market.

11-6-2

On Motion to Adopt by Commissioner Riggins, seconded by  
Commissioner Nichols, the foregoing Resolution was Adopted by the  
following roll call vote:

Jerry Allbert	Y	Glen Demorest	Y	Robert Nichols	Y
Ed Baggett	Y	John Fuson	Y	Keith Politi	Y
Mark Banasiak	Y	John M. Gannon	Y	Mark Riggins	Y
Jeremy Bowles	Y	John M. Genis	Y	Nick Robards	Y
Martha Brockman	Y	Robert Gibbs	Y	Ron J. Sokol	Y
Loretta Bryant	Y	Dalton Harrison	Y	Tommy Vallejos	Y
Joe L. Creek	Y	Lettie Kendall	Y		

Ayes – 20   Abstentions - 0   Noes - 0

ABSENT: Charles Keene (1)

**RESOLUTION TO ABOLISH THE ETHICS COMMITTEE  
AS RECOMMENDED BY THE RULES COMMITTEE**

**WHEREAS**, the Rules Committee is charged with the responsibility of analyzing the structure, organization and functions of the various boards, committees and commissions of Montgomery County Government; and

**WHEREAS**, on March 12, 2007, this Board of Commissioners adopted Resolution 07-3-7 to create an Ethics Committee; and

**WHEREAS**, the Rules Committee met on May 16, 2011 and voted to abolish the Ethics Committee; and

**WHEREAS**, the Ethics Committee was created pursuant to T.C.A. § 8-17-101 et seq. which mandates the adoption of certain ethical standards; and a Code of Ethics was adopted by this Board of County Commissioners pursuant to Resolution 07-3-7; and

**WHEREAS**, the Personnel Advisory Committee was instrumental in the creation of the Montgomery County Personnel Handbook of which the Code of Ethics is a part thereof; and

**WHEREAS**, efficiency would be served by abolishing the Ethics Committee leaving the Personnel Advisory Committee the body responsible for investigating ethical issues in county government.

**NOW, THEREFORE, BE IT RESOLVED** by the Montgomery County Board of Commissioners meeting in regular business session on this 13<sup>th</sup> day of June, 2011, that the Ethics Committee is hereby dissolved.

**Duly passed and approved this 13<sup>th</sup> day of June, 2011.**

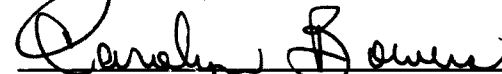
Sponsor



Commissioner




Approved



County Mayor

Attested

  
County Clerk

11-6-3

On Motion to Adopt by Commissioner Gannon, seconded by  
Commissioner Fuson, the foregoing Resolution was Adopted by the  
following roll call vote:

Jerry Allbert	Y	Glen Demorest	Y	Robert Nichols	Y
Ed Baggett	Y	John Fuson	Y	Keith Politi	Y
Mark Banasiak	Y	John M. Gannon	Y	Mark Riggins	Y
Jeremy Bowles	Y	John M. Genis	Y	Nick Robards	N
Martha Brockman	Y	Robert Gibbs	Y	Ron J. Sokol	Y
Loretta Bryant	Y	Dalton Harrison	Y	Tommy Vallejos	Y
Joe L. Creek	Y	Lettie Kendall	Y		

Ayes – 19   Abstentions - 0   Noes - 1

ABSENT: Charles Keene (1)

**RESOLUTION ESTABLISHING THE MONTGOMERY  
COUNTY PARKS COMMITTEE**

**WHEREAS**, the Rules Committee is charged with the responsibility of analyzing the structure, organization and functions of the various boards, committees and commissions of Montgomery County Government; and

**WHEREAS**, the Rules Committee met on May 16, 2011 and voted to establish the Montgomery County Parks Committee; and

**WHEREAS**, the purpose of such Committee is to advise on the acquisition, development, operation and maintenance of public parks, playgrounds, recreational centers and other areas to promote and preserve the health and general welfare of the people of Montgomery County; and

**WHEREAS**, the membership of said committee shall consist of three commissioners and two community members, nominated by the County Mayor with the approval of the Board of County Commissioners. The Director of Parks & Recreation, the County Mayor, the Director of Administration and the Director of Facilities Development will be ex-officio members; and

**WHEREAS**, the terms of the members shall be two years on a staggered basis, commencing on July 1 of each year. No member shall serve for more than two full two-year terms in succession; and

**WHEREAS**, the committee shall meet quarterly, at the call of the chairman, or the majority of members; and

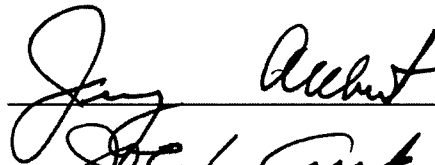
**WHEREAS**, the compensation for the committee members shall be as specified in Section I of the manual on committees; and

**WHEREAS**, no Conservation Board has ever been created by this Board of Commissioners pursuant to T.C.A. § 11-21-101, et seq. despite the fact that the Recreation Board's name has changed to "County Conservation Board" pursuant to Resolution 98-1-8.

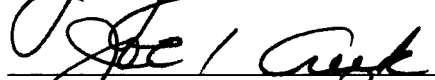
**NOW, THEREFORE, BE IT RESOLVED** by the Montgomery County Board of Commissioners assembled in Regular Session on this 13<sup>th</sup> day of June, 2011, that the Montgomery County Parks Committee is hereby established as set forth herein.

**Duly passed and approved this 13<sup>th</sup> day of June, 2011.**

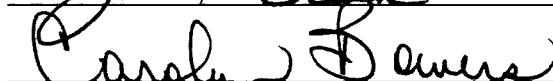
Sponsor



Commissioner

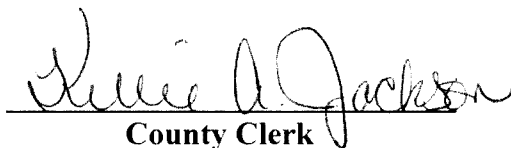


Approved



County Mayor

Attested

  
County Clerk

11-6-4

On Motion to Adopt by Commissioner Riggins, seconded by  
Commissioner Bryant, the foregoing Resolution was Adopted by the  
following roll call vote:

Jerry Allbert	Y	Glen Demorest	Y	Robert Nichols	Y
Ed Baggett	Y	John Fuson	Y	Keith Politi	Y
Mark Banasiak	Y	John M. Gannon	Y	Mark Riggins	Y
Jeremy Bowles	Y	John M. Genis	Y	Nick Robards	Y
Martha Brockman	Y	Robert Gibbs	Y	Ron J. Sokol	Y
Loretta Bryant	Y	Dalton Harrison	Y	Tommy Vallejos	Y
Joe L. Creek	Y	Lettie Kendall	Y		

Ayes – 20   Abstentions - 0   Noes - 0

ABSENT: Charles Keene (1)



**RESOLUTION TO AMEND THE MEETING SCHEDULE FOR THE  
MONTGOMERY COUNTY JAIL AND JUVENILE RETENTION COMMITTEE**

**WHEREAS**, the Rules Committee is charged with the responsibility of analyzing the structure, organization and functions of the various boards, committees and commissions of Montgomery County Government; and

**WHEREAS**, the Rules Committee met on May 16, 2011 and voted to recommend that the Montgomery County Jail and Juvenile Detention Committee meeting schedule be amended from meeting *"monthly, or at the call of the chairman or a majority of the members of the committee"* to meeting *"quarterly, or at the call of the chairman or a majority of the members of the committee"* due to lack of business discussed to feasibly meet each month.

**NOW, THEREFORE, BE IT RESOLVED** by the Montgomery County Board of Commissioners assembled in Regular Session on this 13<sup>th</sup> day of June, 2011, that the meeting schedule of the Montgomery County Jail and Juvenile Detention Committee is amended as set forth herein.

**Duly passed and approved this 13<sup>th</sup> day of June, 2011.**

Sponsor

Commissioner

Approved

County Mayor

Attested

County Clerk

(This resolution was pulled for further study.)

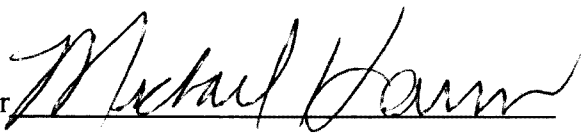
RESOLUTION OF THE MONTGOMERY COUNTY  
BOARD OF COMMISSIONERS APPROVING  
AMENDMENTS TO THE 2010-11  
SCHOOL BUDGET

**WHEREAS**, the proposed amendments to the General Purpose School Fund, Federal Projects Fund, Child Nutrition Fund, and Transportation Fund Budgets reflect the most recent estimates of revenues and expenditures, and,

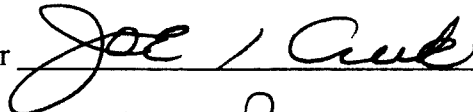
**WHEREAS**, the Clarksville-Montgomery County Board of Education has studied the attached amendments and approved them on May 10, 2011, for recommendation to the Montgomery County Board of Commissioners.

**NOW, THEREFORE, BE IT RESOLVED** by the Montgomery County Board of County Commissioners assembled in Regular Business Session on this 13th day of June, 2011, that the 2010-11 School Budget be amended as per the attached schedules.

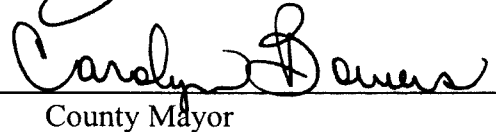
Sponsor



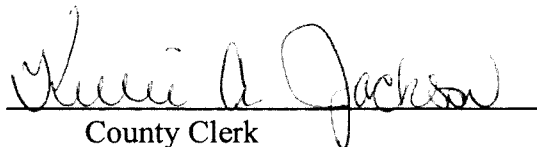
Commissioner



Approved

  
County Mayor

Attested

  
County Clerk

# Clarksville-Montgomery County School System

## General Purpose School Fund Budget

	2010-11 Original Budget	Current Amended Budget	Proposed Increase (Decrease)	Proposed Amended Budget	
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### Estimated Revenues

#### Local Revenues

40110	Current Property Tax	25,545,053	25,545,053	(395,000)	25,150,053	Based on current projected collections
40120	Trustees Collection - Prior Years	765,000	765,000	40,000	805,000	Based on current projected collections
40140	Interest & Penalties	199,000	199,000	-	199,000	
40162	Payments In Lieu of Taxes (Utility)	681,901	681,901	(14,901)	667,000	Based on current projected collections
40210	Local Option Sales Tax	33,553,965	33,553,965	999,735	34,553,700	Based on current projected collections
40240	Wheel Tax	3,572,300	3,572,300	260,000	3,832,300	Based on current projected collections
40270	Business Tax	450,000	450,000	-	450,000	
40320	Bank Excise Tax	131,000	131,000	(85,729)	45,271	Based on actual collections
40350	Interstate Telecommunications Tax	14,000	14,000	(4,000)	10,000	Based on current projected collections
43365	Archives & Records Management Fee	6,300	6,300	-	6,300	
43511	Tuition - Regular Day Students	15,000	15,000	-	15,000	
43583	Criminal Background Fee	22,000	22,000	-	22,000	
44110	Interest Earned	35,000	1,000	-	1,000	
44120	Lease/Rentals	105,000	105,000	-	105,000	
44130	Sale of Materials & Supplies	12,000	12,000	-	12,000	
44145	Sale of Recycled Materials	1,000	1,000	-	1,000	
44146	E-Rate Funding	60,000	167,710	-	167,710	
44170	Misc. Refund - Other	3,500	3,500	-	3,500	
44530	Sale of Equipment	25,000	25,000	-	25,000	
44560	Damages from Individuals	500	500	-	500	
44570	Contributions & Gifts	40,000	144,200	-	144,200	
<b>Total Local Revenues</b>		<b>65,237,519</b>	<b>65,415,429</b>	<b>800,105</b>	<b>66,215,534</b>	

#### State Revenues

46390	Transition School To Work	71,628	71,628	-	71,628	
46511	Basic Education Program	104,388,850	100,091,038	1,632,200	101,723,238	Based on current year student growth
46512	Basic Education Program - Stimulus	5,069,500	10,245,308	-	10,245,308	
46515	Early Childhood Education	1,772,695	1,829,270	-	1,829,270	
46530	Energy Efficient Schools	-	-	98,350	98,350	State grant
46590	Other State Education Funds	30,000	45,772	-	45,772	
46592	Internet Connectivity - Stimulus	-	85,983	-	85,983	
46610	Career Ladder Program	806,000	805,000	(12,120)	792,880	Based on current projected collections
46615	Extended Contract - Stimulus	224,400	175,764	-	175,764	
46820	Income Tax	163,000	193,334	-	193,334	

## Clarksville-Montgomery County School System General Purpose School Fund Budget

	2010-11 Original Budget	Current Amended Budget	Proposed Increase (Decrease)	Proposed Amended Budget
46850 Mixed Drink Tax	296,000	296,000	-	296,000
<b>Total State Revenues</b>	<b>112,822,073</b>	<b>113,839,097</b>	<b>1,718,430</b>	<b>115,557,527</b>

**Federal Revenues**

47590 Other Federal Funds	-	5,923,592	(2,980,308)	2,943,284
47630 Public Law 874 (Impact Aid)	4,120,000	4,120,000	813,061	4,933,061
47640 JROTC	460,000	460,000	-	460,000
48140 Adult Literacy	25,000	25,000	-	25,000
<b>Total Federal Revenues</b>	<b>4,605,000</b>	<b>10,528,592</b>	<b>(2,167,247)</b>	<b>8,361,345</b>

To reflect first year only of Education Jobs Bill  
Based on actual collections

**Non-Revenue Sources**

49700 Insurance Recovery	25,000	25,000	-	25,000
49800 Operating Transfers	1,426,000	1,426,000	-	1,426,000
<b>Total Non-Revenue Sources</b>	<b>1,451,000</b>	<b>1,451,000</b>	<b>-</b>	<b>1,451,000</b>

<b>Total Revenues</b>	<b>184,115,592</b>	<b>191,234,118</b>	<b>351,288</b>	<b>191,585,406</b>
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**Beginning Reserves and Fund Balance**

Reserve for On-The-Job Injury	1,375,218	1,375,218	-	1,375,218
Reserve for Property & Liability Insurance	1,175,000	1,475,000	-	1,475,000
Reserve for Extended Contract	675.00	675	-	675
Reserve for Career Ladder	7,278.00	27,135	-	27,135
Reserve for BEP	0.00	270,675	-	270,675

<b>Total Reserves</b>	<b>2,558,171</b>	<b>3,148,703</b>	<b>-</b>	<b>3,148,703</b>
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<b>Beginning Fund Balance</b>	<b>11,003,627</b>	<b>12,731,973</b>	<b>-</b>	<b>12,731,973</b>
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<b>Total Reserves and Fund Balance</b>	<b>13,561,798</b>	<b>15,880,676</b>	<b>-</b>	<b>15,880,676</b>
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<b>Total Available Funds</b>	<b>197,677,390</b>	<b>207,114,794</b>	<b>351,288</b>	<b>207,466,082</b>
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# Clarksville-Montgomery County School System

## General Purpose School Fund Budget

	2010-11 Original Budget	Current Amended Budget	Proposed Increase (Decrease)	Proposed Amended Budget	
<b><u>Expenditures (Appropriations)</u></b>					
<b>71100 - Regular Instruction</b>					
Salaries	69,076,229	71,572,208	(1,123,481)	70,448,727	Based on degree/experience/positions used
Employee Benefits	24,329,280	24,748,096	(638,864)	24,109,232	Based on year-to-date expenditures
Contracted Services	2,015,367	2,017,867	(6,000)	2,011,867	Based on year-to-date expenditures
Supplies and Materials	1,957,639	2,132,623	-	2,132,623	
Other Charges	384,315	384,315	-	384,315	
Equipment	24,000	69,475	-	69,475	
<b>Total 71100 - Regular Instruction</b>	<b>97,786,830</b>	<b>100,924,584</b>	<b>(1,768,345)</b>	<b>99,156,239</b>	
<b>71150 - Alternative School</b>					
Salaries	626,215	654,002	-	654,002	
Employee Benefits	184,841	189,480	-	189,480	
Contracted Services	29,000	29,000	-	29,000	
Supplies and Materials	3,000	3,000	-	3,000	
<b>Total 71150 - Alternative School</b>	<b>843,056</b>	<b>875,482</b>	<b>-</b>	<b>875,482</b>	
<b>71200 - Special Education</b>					
Salaries	11,634,555	12,062,699	1,595,395	13,658,094	Based on degree/experience/positions used
Employee Benefits	4,325,962	4,391,281	328,100	4,719,381	Based on year-to-date expenditures
Contracted Services	1,166,679	1,186,679	3,000	1,189,679	Reallocation from 71100
Supplies and Materials	80,210	80,210	-	80,210	
Equipment	10,000	10,000	-	10,000	
<b>Total 71200 - Special Education</b>	<b>17,217,406</b>	<b>17,730,869</b>	<b>1,926,495</b>	<b>19,657,364</b>	
<b>71300 - Vocational Education</b>					
Salaries	3,472,468	3,527,592	(107,460)	3,420,132	Based on degree/experience/positions used
Employee Benefits	1,237,070	1,245,064	(17,946)	1,227,118	Based on year-to-date expenditures
Contracted Services	72,500	67,500	(1,000)	66,500	Reallocation to equipment
Supplies and Materials	268,950	268,950	(11,824)	257,126	Reallocation to equipment
Equipment	10,000	10,000	12,824	22,824	Reallocation from supplies/contracted services
<b>Total 71300 - Vocational Education</b>	<b>5,060,988</b>	<b>5,119,106</b>	<b>(125,406)</b>	<b>4,993,700</b>	

# Clarksville-Montgomery County School System

## General Purpose School Fund Budget

	2010-11 Original Budget	Current Amended Budget	Proposed Increase (Decrease)	Proposed Amended Budget	
<b>72110 - Student Services</b>					
Salaries	519,687	546,591	47,228	593,819	Based on degree/experience/positions used
Employee Benefits	167,934	172,622	-	172,622	
Contracted Services	7,350	7,350	-	7,350	
Supplies and Materials	3,860	3,860	-	3,860	
Other Charges	5,000	5,000	-	5,000	
<b>Total 72110 - Student Services</b>	<b>703,831</b>	<b>735,423</b>	<b>47,228</b>	<b>782,651</b>	
<b>72120 - Health Services</b>					
Salaries	769,040	801,572	-	801,572	Use of temporary employees
Employee Benefits	339,806	344,860	-	344,860	
Contracted Services	21,700	36,300	(24,000)	12,300	
Supplies and Materials	17,345	17,345	-	17,345	
Equipment	13,000	13,000	-	13,000	
<b>Total 72120 - Health Services</b>	<b>1,160,891</b>	<b>1,213,077</b>	<b>(24,000)</b>	<b>1,189,077</b>	
<b>72130 - Other Student Support</b>					
Salaries	5,388,531	5,480,090	-	5,480,090	
Employee Benefits	1,684,465	1,700,881	-	1,700,881	
Contracted Services	141,049	151,549	-	151,549	
Supplies and Materials	3,000	3,000	-	3,000	
<b>Total 72130 - Other Student Support</b>	<b>7,217,045</b>	<b>7,335,520</b>	<b>-</b>	<b>7,335,520</b>	
<b>72210 - Regular Instruction Support</b>					
Salaries	5,022,571	5,261,099	46,345	5,307,444	Based on degree/experience/positions used
Employee Benefits	1,689,733	1,741,056	202	1,741,258	Based year-to-date expenditures
Contracted Services	49,565	49,877	-	49,877	
Supplies and Materials	558,626	558,626	(4,975)	553,651	Based on year-to-date expenditures
Other Charges	247,031	245,229	3,000	248,229	Graduation expenses
<b>Total 72210 - Regular Instruction Support</b>	<b>7,567,526</b>	<b>7,855,887</b>	<b>44,572</b>	<b>7,900,459</b>	

# Clarksville-Montgomery County School System

## General Purpose School Fund Budget

	2010-11 Original Budget	Current Amended Budget	Proposed Increase (Decrease)	Proposed Amended Budget	
<b>72215 - Alternative School Support</b>					
Salaries	18,689	19,184	-	19,184	
Employee Benefits	17,567	17,677	-	17,677	
<b>Total 72215 - Alternative School Support</b>	<b>36,256</b>	<b>36,861</b>	<b>-</b>	<b>36,861</b>	
<b>72220 - Special Education Support</b>					
Salaries	1,174,669	1,241,365	180,404	1,421,769	Based on degree/experience/positions used
Employee Benefits	369,105	379,251	30,128	409,379	Based on year-to-date expenditures
Contracted Services	25,250	31,000	-	31,000	
Supplies and Materials	63,800	63,800	-	63,800	
Other Charges	15,000	17,400	-	17,400	
Equipment	-	800	-	800	
<b>Total 72220 - Special Education Support</b>	<b>1,647,824</b>	<b>1,733,616</b>	<b>210,532</b>	<b>1,944,148</b>	
<b>72230 - Vocational Education Support</b>					
Salaries	75,244	77,318	-	77,318	
Employee Benefits	21,990	22,385	-	22,385	
Contracted Services	900	900	-	900	
Supplies and Materials	1,300	1,300	-	1,300	
Other Charges	1,500	1,500	-	1,500	
<b>Total 72230 - Vocational Education Support</b>	<b>100,934</b>	<b>103,403</b>	<b>-</b>	<b>103,403</b>	
<b>72260 - Adult Education Support</b>					
Salaries	62,983	67,283	-	67,283	
Employee Benefits	13,398	13,772	(2,444)	11,328	Based on year-to-date expenditures
<b>Total 72260 - Adult Education Support</b>	<b>76,381</b>	<b>81,055</b>	<b>(2,444)</b>	<b>78,611</b>	

# Clarksville-Montgomery County School System

## General Purpose School Fund Budget

	2010-11 Original Budget	Current Amended Budget	Proposed Increase (Decrease)	Proposed Amended Budget	
<b>72310 - Board of Education</b>					
Salaries	60,249	60,567	-	60,567	
Employee Benefits	13,916	13,940	-	13,940	
Contracted Services	121,000	121,000	-	121,000	
Other Charges	25,000	25,000	-	25,000	
<b>Total 72310 - Board of Education</b>	<b>220,165</b>	<b>220,507</b>	<b>-</b>	<b>220,507</b>	
<b>72320 - Director of Schools</b>					
Salaries	217,290	223,131	-	223,131	
Employee Benefits	66,913	76,667	-	76,667	
Contracted Services	67,300	72,300	-	72,300	
Supplies and Materials	5,500	5,500	-	5,500	
Other Charges	15,000	15,000	-	15,000	
<b>Total 72320 - Director of Schools</b>	<b>372,003</b>	<b>392,598</b>	<b>-</b>	<b>392,598</b>	
<b>72320 - Printing and Communications</b>					
Salaries	286,574	305,299	-	305,299	
Employee Benefits	112,246	116,507	61	116,568	Based on year-to-date expenditures
Contracted Services	44,400	44,400	-	44,400	
Supplies and Materials	54,366	54,366	-	54,366	
Other Charges	8,000	8,000	-	8,000	
Equipment	6,000	6,000	-	6,000	
<b>Total 72320 - Printing and Communication</b>	<b>511,586</b>	<b>534,572</b>	<b>61</b>	<b>534,633</b>	
<b>72410 - Office of the Principal</b>					
Salaries	10,314,842	10,705,385	47,995	10,753,380	Based on degree/experience/positions used
Employee Benefits	3,816,531	3,886,959	-	3,886,959	
Contracted Services	31,859	31,859	-	31,859	
Other Charges	31,500	31,500	-	31,500	
<b>Total 72410 - Office of the Principal</b>	<b>14,194,732</b>	<b>14,655,703</b>	<b>47,995</b>	<b>14,703,698</b>	



# Clarksville-Montgomery County School System

## General Purpose School Fund Budget

	2010-11 Original Budget	Current Amended Budget	Proposed Increase (Decrease)	Proposed Amended Budget	
<b>72510 - Business Affairs</b>					
Salaries	1,259,860	1,303,497	4,611	1,308,108	Based on degree/experience/positions used
Employee Benefits	494,723	501,520	(19,048)	482,472	Based on year-to-date expenditures
Contracted Services	131,610	134,210	-	134,210	
Supplies and Materials	37,000	70,000	-	70,000	
Other Charges	269,200	269,200	-	269,200	
Insurance Premiums	1,233	1,493	-	1,493	
Trustee's Commission	1,176,909	1,176,909	-	1,176,909	
<b>Total 72510 - Business Affairs</b>	<b>3,370,535</b>	<b>3,456,829</b>	<b>(14,437)</b>	<b>3,442,392</b>	
<b>72520 - Human Resources</b>					
Salaries	996,281	1,027,130	4,294	1,031,424	Based on degree/experience/positions used
Employee Benefits	1,185,356	1,191,351	115,000	1,306,351	Unemployment insurance payment
Contracted Services	90,855	82,855	-	82,855	
Supplies and Materials	32,000	32,000	-	32,000	
Other Charges	56,000	60,000	-	60,000	
Equipment	-	900	-	900	
Insurance Premiums	200,000	200,000	-	200,000	
<b>Total 72520 - Human Resources</b>	<b>2,560,492</b>	<b>2,594,236</b>	<b>119,294</b>	<b>2,713,530</b>	
<b>72610 - Operation of Plant</b>					
Salaries	4,219,514	4,357,108	52,365	4,409,473	Based on degree/experience/positions used
Employee Benefits	2,284,710	2,315,367	-	2,315,367	
Contracted Services	441,740	441,740	-	441,740	
Supplies and Materials	437,217	437,217	-	437,217	
Other Charges	7,000	7,000	-	7,000	
Equipment	92,000	92,000	-	92,000	
Utilities	6,913,700	6,913,700	-	6,913,700	
Insurance Premiums	679,311	671,019	-	671,019	
<b>Total 72610 - Operation of Plant</b>	<b>15,075,192</b>	<b>15,235,151</b>	<b>52,365</b>	<b>15,287,516</b>	

# Clarksville-Montgomery County School System

## General Purpose School Fund Budget

	2010-11 Original Budget	Current Amended Budget	Proposed Increase (Decrease)	Proposed Amended Budget	
<b>72620 - Maintenance of Plant</b>					
Salaries	2,195,279	2,236,121	-	2,236,121	
Employee Benefits	1,005,641	1,014,743	48	1,014,791	Based on year-to-date expenditures
Contracted Services	475,560	485,560	98,550	584,110	Energy efficient schools grants
Supplies and Materials	1,100,196	1,100,196	-	1,100,196	
Other Charges	5,900	5,900	-	5,900	
Equipment	15,000	15,000	-	15,000	
Insurance Premiums	14,776	14,946	-	14,946	
<b>Total 72620 - Maintenance of Plant</b>	<b>4,812,352</b>	<b>4,872,466</b>	<b>98,598</b>	<b>4,971,064</b>	
<b>72810 - Information Technology</b>					
Salaries	1,927,910	2,118,198	145,724	2,263,922	Based on degree/experience/positions used
Employee Benefits	708,320	724,338	32,809	757,147	Based on year-to-date expenditures
Contracted Services	2,531,550	2,556,550	-	2,556,550	
Supplies and Materials	857,832	930,832	-	930,832	
Other Charges	35,904	35,904	-	35,904	
Equipment	858,825	868,793	25,000	893,793	Local grant for model classrooms
<b>Total 72810 - Information Technology</b>	<b>6,920,341</b>	<b>7,234,615</b>	<b>203,533</b>	<b>7,438,148</b>	
<b>73400 - Early Childhood Education</b>					
Salaries	1,259,722	1,339,561	1,106	1,340,667	Based on degree/experience/positions used
Employee Benefits	522,427	536,936	-	536,936	
Contracted Services	60,458	55,458	(20,458)	35,000	No longer have classroom at APSU
Supplies and Materials	19,500	10,000	-	10,000	
Other Charges	24,857	20,000	-	20,000	
<b>Total 73400 - Early Childhood Education</b>	<b>1,886,964</b>	<b>1,961,955</b>	<b>(19,352)</b>	<b>1,942,603</b>	
<b>82230 - Debt Service</b>					
Interest Payments	35,000	35,000	-	35,000	
<b>Total 82230 - Debt Service</b>	<b>35,000</b>	<b>35,000</b>	<b>-</b>	<b>35,000</b>	

# Clarksville-Montgomery County School System General Purpose School Fund Budget

CMCSS

	2010-11 Original Budget	Current Amended Budget	Proposed Increase (Decrease)	Proposed Amended Budget
<b>Total Expenditures</b>	<b>189,378,330</b>	<b>194,938,515</b>	<b>796,689</b>	<b>195,735,204</b>

**Ending Reserves and Fund Balance**

Fund Balance	5,421,032	6,836,359	2,016,491	8,852,850
On-The-Job Injury Reserve	1,375,218	1,375,218	-	1,375,218
Property & Liability Insurance Reserve	1,475,000	1,475,000	-	1,475,000
Extended Contract Reserve	675	675	-	675
Career Ladder Reserve	27,135	27,135	-	27,135
Education Jobs Bill Reserve	-	2,461,892	(2,461,892)	-
<b>Total Reserves and Fund Balance</b>	<b>8,299,060</b>	<b>12,176,279</b>	<b>(445,401)</b>	<b>11,730,878</b>

Projected fund balance as of 6/30/11

Reserve not needed

<b>Total Expenditures, Reserves and Fund Balance</b>	<b>197,677,390</b>	<b>207,114,794</b>	<b>351,288</b>	<b>207,466,082</b>
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# Clarksville-Montgomery County School System

## Federal Projects Fund Budget

	2010-11 Original Budget	Current Amended Budget	Proposed Increase (Decrease)	Proposed Amended Budget
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### Estimated Revenues

#### **Local Revenues**

44570	Contributions & Gifts	-	300	-	300
<b>Total Local Revenues</b>		<b>-</b>	<b>300</b>	<b>-</b>	<b>300</b>

#### **State Revenues**

46590	Adult Ed, LEAP	305,242	312,111	6,500	318,611
46591	Coordinated School Health	105,000	105,000	-	105,000
46981	Safe Schools Act	76,200	145,800	-	145,800
<b>Total State Revenues</b>		<b>486,442</b>	<b>562,911</b>	<b>6,500</b>	<b>569,411</b>

#### **Federal Revenues**

47120	Adult Basic Education	173,226	193,834	-	193,834	
47131	Career Technical Education	385,030	405,600	-	405,600	
47141	Title I	5,226,450	8,343,846	-	8,343,846	
47143	Individuals w/ Disabilities Educ. Act (IDEA)	5,269,625	9,940,395	25,000	9,965,395	Based on actual Federal allocations
47145	Preschool (IDEA)	44,981	170,813	-	170,813	
47146	English Language Acquisition (Title III)	123,003	205,119	-	205,119	
47147	Safe & Drug-Free Schools (Title IV, CCLC)	750,000	753,197	-	753,197	
47149	Homeless (Title X)	-	4,182	-	4,182	
47189	Title II-A	1,099,461	1,414,681	-	1,414,681	
47311	Race To The Top	-	1,247,710	6,000	1,253,710	Based on actual Federal allocations
47590	Title II-D, Education Jobs Program	52,246	6,316,480	(3,104,874)	3,211,606	To reflect first year only of Education Jobs Bill
47990	Other Direct Federal	666,665	787,159	1,500,000	2,287,159	Based on actual Federal allocations
<b>Total Federal Revenues</b>		<b>13,790,687</b>	<b>29,783,016</b>	<b>(1,573,872)</b>	<b>28,209,144</b>	

#### **Non-Revenue Sources**

49800	Operating Transfers	1,250,000	1,250,000	-	1,250,000
<b>Total Non-Revenue Sources</b>		<b>1,250,000</b>	<b>1,250,000</b>	<b>-</b>	<b>1,250,000</b>

<b>Clarksville-Montgomery County School System</b> <b>Federal Projects Fund Budget</b>
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CMCSS

	2010-11 Original Budget	Current Amended Budget	Proposed Increase (Decrease)	Proposed Amended Budget
<b>Total Revenues</b>	15,527,129	31,596,227	(1,567,369)	30,028,855
<b>Beginning Fund Balance</b>	750,926	746,551	-	746,551
<b>Total Available Funds</b>	16,278,055	32,342,778	(1,567,372)	30,775,406

# Clarksville-Montgomery County School System

## Federal Projects Fund Budget

	2010-11 Original Budget	Current Amended Budget	Proposed Increase (Decrease)	Proposed Amended Budget	
<b>Expenditures (Appropriations)</b>					
<b>71100 - Regular Instruction</b>					
Salaries	3,496,887	4,838,809	3,815,224	8,654,033	Education Job Bill allocations
Employee Benefits	1,141,206	1,576,914	482,894	2,059,808	Based on year-to-date expenditures
Contracted Services	343,694	309,694	137,788	447,482	Reflects program requirements
Supplies and Materials	558,819	1,108,231	(28,305)	1,079,926	Reflects program requirements
Other Charges	-	6,209,748	(6,112,767)	96,981	Reallocated to actual expenditures
Equipment	29,555	243,682	-	243,682	
<b>Total 71100 - Regular Instruction</b>	<b>5,570,161</b>	<b>14,287,078</b>	<b>(1,705,165)</b>	<b>12,581,913</b>	
<b>71150 - Alternative School</b>					
Salaries	-	-	20,434	20,434	Education Job Bill allocations
Employee Benefits	-	-	3,412	3,412	Based on year-to-date expenditures
<b>Total 71150 - Alternative School</b>	<b>-</b>	<b>-</b>	<b>23,846</b>	<b>23,846</b>	
<b>71200 - Special Education</b>					
Salaries	1,728,161	3,506,897	317,049	3,823,946	Education Job Bill allocations
Employee Benefits	817,875	1,416,476	52,948	1,469,424	Based on year-to-date expenditures
Contracted Services	-	168,775	79,998	248,773	Reflects program requirements
Supplies and Materials	21,484	900,014	(58,500)	841,514	Reflects program requirements
Other Charges	-	20,000	-	20,000	
Equipment	-	140,493	-	140,493	
<b>Total 71200 - Special Education</b>	<b>2,567,520</b>	<b>6,152,655</b>	<b>391,494</b>	<b>6,544,149</b>	
<b>71300 - Vocational Education</b>					
Salaries	-	38,377	93,398	131,775	Education Job Bill allocations
Employee Benefits	-	11,623	15,598	27,221	Based on year-to-date expenditures
Contracted Services	-	-	89	89	Reflects program requirements
Supplies and Materials	55,542	19,861	3,409	23,270	Reflects program requirements
Other Charges	4,000	2,500	(89)	2,411	Reflects program requirements
Equipment	180,818	184,000	21,214	205,214	Reflects program requirements
<b>Total 71300 - Vocational Education</b>	<b>240,360</b>	<b>256,361</b>	<b>133,618</b>	<b>389,979</b>	

# Clarksville-Montgomery County School System

## Federal Projects Fund Budget

	2010-11 Original Budget	Current Amended Budget	Proposed Increase (Decrease)	Proposed Amended Budget	
<b>71600 - Adult Education</b>					
Salaries	79,464	94,207	-	94,207	
Employee Benefits	13,270	7,782	-	7,782	
Contracted Services	-	-	2,000	2,000	Reflects program requirements
Supplies and Materials	2,115	12,991	(1,000)	11,991	Reflects program requirements
Equipment	-	-	4,500	4,500	Reflects program requirements
<b>Total 71600 - Adult Education</b>	<b>94,849</b>	<b>114,980</b>	<b>5,500</b>	<b>120,480</b>	
<b>72110 - Student Services</b>					
Salaries	-	-	16,187	16,187	Education Job Bill allocations
Employee Benefits	-	-	2,704	2,704	Based on year-to-date expenditures
<b>Total 72110 - Student Services</b>	<b>-</b>	<b>-</b>	<b>18,891</b>	<b>18,891</b>	
<b>72130 - Other Student Support</b>					
Salaries	148,508	197,195	89,767	286,962	Education Job Bill allocations
Employee Benefits	53,003	61,303	12,864	74,167	Based on year-to-date expenditures
Contracted Services	55,440	206,176	(20,000)	186,176	Reflects program requirements
Supplies and Materials	33,660	45,660	(1,600)	44,060	Reflects program requirements
Other Charges	68,718	83,750	-	83,750	
Equipment	-	9,200	1,600	10,800	Reflects program requirements
<b>Total 72130 - Other Student Support</b>	<b>359,329</b>	<b>603,284</b>	<b>82,631</b>	<b>685,915</b>	
<b>72210 - Regular Instruction Support</b>					
Salaries	1,085,525	1,374,965	137,562	1,512,527	Education Job Bill allocations
Employee Benefits	359,203	413,830	18,266	432,096	Based on year-to-date expenditures
Contracted Services	21,433	224,301	(12,393)	211,908	Reflects program requirements
Supplies and Materials	15,999	58,773	274	59,047	Reflects program requirements
Other Charges	631,749	1,858,621	(933,797)	924,824	Reflects program requirements
Equipment	3,000	31,000	-	31,000	
<b>Total 72210 - Regular Instruction Support</b>	<b>2,116,909</b>	<b>3,961,490</b>	<b>(790,089)</b>	<b>3,171,401</b>	

## Clarksville-Montgomery County School System Federal Projects Fund Budget

CMCSS

	2010-11 Original Budget	Current Amended Budget	Proposed Increase (Decrease)	Proposed Amended Budget	
<b>72220 - Special Education Support</b>					
Salaries	731,503	1,160,349	26,468	1,186,817	Education Job Bill allocations
Employee Benefits	251,649	395,989	4,136	400,125	Based on year-to-date expenditures
Contracted Services	-	17,941	-	17,941	
Supplies and Materials	-	274,147	(1,550)	272,597	Reflects program requirements
Other Charges	253,223	375,247	(146)	375,101	Reflects program requirements
Equipment	-	910	-	910	
<b>Total 72220 - Special Education Support</b>	<b>1,236,375</b>	<b>2,224,583</b>	<b>28,909</b>	<b>2,253,492</b>	
<b>72230 - Vocational Education Support</b>					
Contracted Services	1,000	3,000	(2,794)	206	Reflects program requirements
Other Charges	4,500	4,000	(1,828)	2,172	Reflects program requirements
<b>Total 72230 - Vocational Education Support</b>	<b>5,500</b>	<b>7,000</b>	<b>(4,622)</b>	<b>2,378</b>	
<b>72260 - Adult Education Support</b>					
Salaries	92,247	93,152	-	93,152	
Employee Benefits	38,408	38,482	-	38,482	
Supplies and Materials	3,000	3,000	1,000	4,000	Reflects program requirements
Other Charges	2,464	9,132	-	9,132	
<b>Total 72260 - Adult Education Support</b>	<b>136,119</b>	<b>143,766</b>	<b>1,000</b>	<b>144,766</b>	
<b>72320 - Printing and Communications</b>					
Supplies and Materials	-	-	519	519	Reflects program requirements
<b>Total 72320 - Printing and Communications</b>	<b>-</b>	<b>-</b>	<b>519</b>	<b>519</b>	
<b>72410 - Office of the Principal</b>					
Salaries	-	43,831	64,014	107,845	Education Job Bill allocations
Employee Benefits	-	14,037	10,690	24,727	Based on year-to-date expenditures
<b>Total 72410 - Office of the Principal</b>	<b>-</b>	<b>57,868</b>	<b>74,704</b>	<b>132,572</b>	



# Clarksville-Montgomery County School System Federal Projects Fund Budget

	2010-11 Original Budget	Current Amended Budget	Proposed Increase (Decrease)	Proposed Amended Budget	
<b>72520 - Human Resources</b>					
Employee Benefits	-	-	7,663	7,663	Based on year-to-date expenditures
<b>Total 72520 - Human Resources</b>	<b>-</b>	<b>-</b>	<b>7,663</b>	<b>7,663</b>	
<b>72610 - Operation of Plant</b>					
Contracted Services	14,000	15,000	1,200	16,200	Reflects program requirements
Equipment	62,200	130,800	(1,200)	129,600	Reflects program requirements
<b>Total 72610 - Operation of Plant</b>	<b>76,200</b>	<b>145,800</b>	<b>-</b>	<b>145,800</b>	
<b>72710 - Transportation</b>					
Salaries	1,232,382	1,256,972	-	1,256,972	
Employee Benefits	128,792	149,333	-	149,333	
Contracted Services	25,875	25,875	-	25,875	
Supplies and Materials	3,394	24,902	(519)	24,383	Reflects program requirements
Equipment	-	15,000	-	15,000	
<b>Total 72710 - Transportation</b>	<b>1,390,443</b>	<b>1,472,082</b>	<b>(518)</b>	<b>1,471,564</b>	
<b>72810 - Information Technology</b>					
Salaries	-	-	52,584	52,584	Education Job bill allocations
Employee Benefits	-	-	21,340	21,340	Based on year-to-date expenditures
<b>Total 72810 - Information Technology</b>	<b>-</b>	<b>-</b>	<b>73,924</b>	<b>73,924</b>	
<b>73400 - Early Childhood Education</b>					
Salaries	-	-	27,012	27,012	Education Job bill allocations
Employee Benefits	-	-	4,510	4,510	Based on year-to-date expenditures
<b>Total 73400 - Early Childhood Education</b>	<b>-</b>	<b>-</b>	<b>31,522</b>	<b>31,522</b>	
<b>99100 - Interfund Transfers</b>					
Indirect Cost	-	782,280	58,800	841,080	Increased assessment for indirect costs
Transfers To Other Funds	1,233,364	750,000	1,250,000	2,000,000	Return of funds used for cashflow
<b>Total 99100 - Interfund Transfers</b>	<b>1,233,364</b>	<b>1,532,280</b>	<b>1,308,800</b>	<b>2,841,080</b>	

# Clarksville-Montgomery County School System Federal Projects Fund Budget

	2010-11 Original Budget	Current Amended Budget	Proposed Increase (Decrease)	Proposed Amended Budget
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<b>Total Expenditures</b>	<b>15,027,129</b>	<b>30,959,227</b>	<b>(317,371)</b>	<b>30,641,855</b>
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<b>Ending Fund Balance</b>	<b>1,250,926</b>	<b>1,383,551</b>	<b>(1,250,001)</b>	<b>133,550</b>
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Projected fund balance as of 6/30/11

<b>Total Expenditures and Fund Balance</b>	<b>16,278,055</b>	<b>32,342,778</b>	<b>(1,567,372)</b>	<b>30,775,406</b>
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# Clarksville-Montgomery County School System

## Child Nutrition Fund Budget

	2010-2011 Original Budget	Current Amended Budget	Proposed Increase (Decrease)	Amended Budget
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### Estimated Revenues

Local Revenues						
43521	Lunch Payments - Children	2,600,343	2,600,343	267,795	2,868,138	Based on current projected collections
43522	Lunch Payments - Adults	176,434	176,434	(24,132)	152,302	Based on current projected collections
43523	Income from Breakfast	267,874	267,874	(59,963)	207,911	Based on current projected collections
43525	Ala Carte Sales	1,581,479	1,581,479	48,085	1,629,564	Based on current projected collections
43990	Contract Services	33,144	33,144	1,048	34,192	Based on current projected collections
44110	Interest Earned	19,317	19,317	-	19,317	
44130	Sale of Materials & Supplies	110,000	110,000	(25,560)	84,440	Based on current projected collections
44170	Miscellaneous Refund	68,669	68,669	5,500	74,169	Based on current projected collections
Total Local Revenues		4,857,260	4,857,260	212,773	5,070,033	
State Revenues - BEP						
46520	School Food Service	115,500	115,500	6,226	121,726	Based on current projected collections
Total State Revenues		115,500	115,500	6,226	121,726	
Federal Revenues						
47111	Section 4 - Lunch Funds	4,879,797	4,879,797	(436,471)	4,443,326	Based on current projected collections
47113	Breakfast Reimbursement	1,381,937	1,381,937	(27,013)	1,354,924	Based on current projected collections
Total Federal Revenues		6,261,734	6,261,734	(463,484)	5,798,250	
Total Revenues		11,234,494	11,234,494	(244,485)	10,990,009	
Beginning Fund Balance		3,412,582	3,919,925	-	3,919,925	
Total Available Funds		14,647,076	15,154,419	(244,485)	14,909,934	

# Clarksville-Montgomery County School System

## Child Nutrition Fund Budget

CMCSS

	2010-2011 Original Budget	Current Amended Budget	Proposed Increase (Decrease)	Amended Budget
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**Expenditures (Appropriations)****73100 - Food Service**

Salaries	3,475,054	3,537,927	8,051	3,545,978	Based on experience/positions used
Employee Benefits	1,949,418	1,963,427	-	1,963,427	
Contracted Services	402,982	402,982	-	402,982	
Supplies and Materials	5,142,358	5,142,358	(729,177)	4,413,181	Snow days/more commodities/inventory management
Utilities	244,500	244,500	-	244,500	
Insurance Premiums	40,000	40,000	-	40,000	
Other Charges	40,000	40,000	-	40,000	
Equipment	130,000	130,000	246,194	376,194	Installation of additional freezer

<b>Total 73100 - Food Service</b>	<b>11,424,312</b>	<b>11,501,194</b>	<b>(474,932)</b>	<b>11,026,262</b>
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<b>Total Expenditures</b>	<b>11,424,312</b>	<b>11,501,194</b>	<b>(474,932)</b>	<b>11,026,262</b>
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<b>Ending Fund Balance</b>	<b>3,222,764</b>	<b>3,653,225</b>	<b>230,447</b>	<b>3,883,672</b>
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Projected fund balance as of 6/30/11

<b>Total Expenditures and Fund Balance</b>	<b>14,647,076</b>	<b>15,154,419</b>	<b>(244,485)</b>	<b>14,909,934</b>
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# Clarksville-Montgomery County School System Transportation Fund Budget

	2010-11 Original Budget	Current Amended Budget	Proposed Increase (Decrease)	Proposed Amended Budget	
<b><i>Estimated Revenues</i></b>					
<b><i>Local Revenues</i></b>					
40110 Current Property Tax	1,704,930	1,704,930	(27,000)	1,677,930	Based on current projected collections
40120 Trustees Collection - Prior Years	45,000	45,000	5,000	50,000	Based on current projected collections
40140 Interest & Penalties	8,000	8,000	6,000	14,000	Based on current projected collections
40162 Payments In Lieu of Taxes (Utility)	45,511	45,511	(1,000)	44,511	Based on current projected collections
40320 Bank Excise Tax	0	-	3,000	3,000	Based on current projected collections
44130 Sale of Materials & Supplies	0	-	2,000	2,000	Based on current projected collections
44145 Sale of Recycled Materials	1,000	1,000	-	1,000	
44170 Misc. Refund - Other	11,200	11,200	-	11,200	
44530 Sale of Equipment	40,500	40,500	-	40,500	
44560 Damages from Individuals	1,000	1,000	-	1,000	
<b>Total Local Revenues</b>	<b>1,857,141</b>	<b>1,857,141</b>	<b>(12,000)</b>	<b>1,845,141</b>	
<b><i>State Revenues - BEP</i></b>					
46511 Basic Education Program	7,730,150	7,730,150	-	7,730,150	
<b>Total State Revenues - BEP</b>	<b>7,730,150</b>	<b>7,730,150</b>	<b>-</b>	<b>7,730,150</b>	
<b><i>Federal Revenues</i></b>					
47143 Educ. of the Handicapped Act	1,282,915	1,282,915	-	1,282,915	
47311 Race To The Top	15,000	15,000	-	15,000	
<b>Total Federal Revenues</b>	<b>1,297,915</b>	<b>1,297,915</b>	<b>-</b>	<b>1,297,915</b>	
<b>Total Revenues</b>	<b>10,885,206</b>	<b>10,885,206</b>	<b>(12,000)</b>	<b>10,873,206</b>	
<b>Beginning Fund Balance</b>	<b>992,672</b>	<b>1,467,051</b>	<b>-</b>	<b>1,467,051</b>	
<b>Total Available Funds</b>	<b>11,877,878</b>	<b>12,352,257</b>	<b>(12,000)</b>	<b>12,340,257</b>	

# Clarksville-Montgomery County School System Transportation Fund Budget

	2010-11 Original Budget	Current Amended Budget	Proposed Increase (Decrease)	Proposed Amended Budget	
<b><u>Expenditures (Appropriations)</u></b>					
<b>72510 - Fiscal Services</b>					
Trustee's Commission	40,000	40,000	-	40,000	
<b>Total 72510 - Fiscal Services</b>	<b>40,000</b>	<b>40,000</b>	<b>-</b>	<b>40,000</b>	
<b>72710 - Transportation</b>					
Salaries	6,006,642	6,187,867	85,792	6,273,659	Based on degree/experience/positions used
Employee Benefits	3,110,133	3,150,826	-	3,150,826	
Contracted Services	231,775	231,775	-	231,775	
Supplies and Materials	1,347,100	1,347,100	210,500	1,557,600	Increase in fuel prices
Other Charges	20,000	20,000	-	20,000	
Equipment	721,000	721,000	-	721,000	
Insurance Premiums	54,817	51,684	-	51,684	
<b>Total 72710 - Transportation</b>	<b>11,491,467</b>	<b>11,710,252</b>	<b>296,292</b>	<b>12,006,544</b>	
<b>Total Expenditures</b>	<b>11,531,467</b>	<b>11,750,252</b>	<b>296,292</b>	<b>12,046,544</b>	
<b>Ending Fund Balance</b>	<b>346,411</b>	<b>602,005</b>	<b>(308,292)</b>	<b>293,713</b>	Projected fund balance as of 6/30/11
<b>Total Expenditures and Fund Balance</b>	<b>11,877,878</b>	<b>12,352,257</b>	<b>(12,000)</b>	<b>12,340,257</b>	

11-6-6

On Motion to Adopt by Commissioner Allbert, seconded by  
Commissioner Nichols, the foregoing Resolution was Adopted by the  
following roll call vote:

Jerry Allbert	Y	Glen Demorest	Y	Robert Nichols	Y
Ed Baggett	Y	John Fuson	Y	Keith Politi	Y
Mark Banasiak	Y	John M. Gannon	Y	Mark Riggins	Y
Jeremy Bowles	Y	John M. Genis	Y	Nick Robards	Y
Martha Brockman	Y	Robert Gibbs	Y	Ron J. Sokol	Y
Loretta Bryant	Y	Dalton Harrison	Y	Tommy Vallejos	Y
Joe L. Creek	Y	Lettie Kendall	Y		

Ayes – 20   Abstentions - 0   Noes - 0

ABSENT: Charles Keene (1)

The Following Conflict of Interest Statements were read into the Minutes by Commissioner Banasiak, Commissioner Fuson and Commissioner Kendall.



## **CONFLICT OF INTEREST DISCLAIMER**

Because I am an employee of Montgomery County, I have a conflict of interest in the proposal about to be voted. However, I declare that my argument and my vote answer only to my conscience and to my obligation to my constituents and the citizens this body represents.

T.C.A. 12-4-101

T.C.A. 5-5-102(4)(A)

**RESOLUTION TO LEVY A TAX RATE IN EXCESS OF THE  
CERTIFIED TAX RATE IN MONTGOMERY COUNTY,  
TENNESSEE, FOR THE FISCAL YEAR BEGINNING JULY 1, 2011**

**Be it resolved**, by the Board of County Commissioners of Montgomery County, Tennessee, assembled in regular session on this day June 13, 2011 that:

**Section 1.** The combined property tax for Montgomery County, Tennessee, for the fiscal year beginning July 1, 2011 shall be at \$3.14 for each \$100 of taxable property within the County, which is to provide revenue for each of the following funds and otherwise conform to the following levies:

<u>FUNDS</u>	<u>Actual 09-10 RATE</u>	<u>Actual 10-11 RATE</u>	<u>Actual 11-12 RATE</u>
County General	\$ .93	\$ .93	\$ .93
General Roads	.12	.12	.12
General Purpose Schools	.884	.884	.968
Debt Service	.84	.85	1.026
General Purpose Capital Projects	.047	.037	.037
School Transportation	.059	.059	.059
<b><u>TOTAL TAX RATE</u></b>	<b>\$ 2.88</b>	<b>\$2.88</b>	<b>\$3.14</b>

**Section 2.** Total taxes due shall be rounded to the nearest \$1.00 for each tax bill. Amounts from \$0.50 to \$0.99 will be rounded up, pursuant to TCA 67-5-102.

**Section 3.** All resolutions of the Board of County Commissioners of Montgomery County, Tennessee, which are in conflict with this resolution are hereby repealed.

**Section 4.** This resolution shall take effect from and after its passage, the public welfare requiring it. This resolution shall be spread upon the minutes of the Board of County Commissioners.

Duly passed and approved the 13<sup>th</sup> day of June 2011.

Sponsor: Carolyn D. Owens

Commissioner: Joe / Gued

Approved: Carolyn D. Owens  
County Mayor

Attested: Kelli A. Jackson  
County Clerk

11-6-7

On Motion to Adopt by Commissioner Riggins, seconded by  
Commissioner Nichols.

On Motion to Amend by Commissioner Robards, seconded by  
Commissioner Brockman, to Amend the Tax Rate from \$3.14 to \$2.88  
thereby retaining the allocation from Column 2 [Actual 2010-2011 Rate],  
foregoing Amendment Failed by the following roll call vote:

Jerry Allbert	N	Glen Demorest	N	Robert Nichols	N
Ed Baggett	N	John Fuson	N	Keith Politi	N
Mark Banasiak	N	John M. Gannon	N	Mark Riggins	N
Jeremy Bowles	N	John M. Genis	N	Nick Robards	Y
Martha Brockman	Y	Robert Gibbs	Y	Ron J. Sokol	Y
Loretta Bryant	N	Dalton Harrison	N	Tommy Vallejos	N
Joe L. Creek	N	Lettie Kendall	N		

Ayes – 4   Abstentions - 0   Noes - 16

ABSENT: Charles Keene (1)

On Motion to Amend by Commissioner Bryant, no second made, the  
Amendment died on the floor for lack of second.

The foregoing Resolution was Adopted by the following roll call vote:

Jerry Allbert	Y	Glen Demorest	Y	Robert Nichols	Y
Ed Baggett	Y	John Fuson	Y	Keith Politi	Y
Mark Banasiak	Y	John M. Gannon	N	Mark Riggins	Y
Jeremy Bowles	N	John M. Genis	Y	Nick Robards	N
Martha Brockman	N	Robert Gibbs	N	Ron J. Sokol	N
Loretta Bryant	Y	Dalton Harrison	Y	Tommy Vallejos	Y
Joe L. Creek	Y	Lettie Kendall	Y		

Ayes – 14   Abstentions - 0   Noes - 6

ABSENT: Charles Keene (1)

**A RESOLUTION MAKING APPROPRIATIONS FOR THE VARIOUS  
FUNDS, DEPARTMENTS, INSTITUTIONS, OFFICES, AND AGENCIES  
OF MONTGOMERY COUNTY, TENNESSEE, FOR THE FISCAL YEAR  
BEGINNING JULY 1, 2011 AND ENDING JUNE 30, 2012 (FY12) AND  
APPROVING THE FUNDING OF NON-PROFIT CHARITABLE  
ORGANIZATIONS IN ACCORDANCE WITH TCA §5-9-109**

**SECTION 1. BE IT RESOLVED** by the Board of County Commissioners of Montgomery County, Tennessee, assembled in business session on the 13<sup>th</sup> day of June 2011 that the amounts hereafter set out are hereby appropriated for the purpose of meeting the expenses of the various funds, departments, institutions, offices, and agencies of Montgomery County, Tennessee, for capital outlay, and for meeting the payment of principal and interest on the County's debt maturing during the fiscal year beginning July 1, 2011 and ending June 30, 2012 according to **Schedule 1** of this resolution. The budget approved by the Clarksville-Montgomery County Board of Education for Federal Projects will be the approved Federal Project Fund Budget for budgetary purposes.

**SECTION 2. BE IT FURTHER RESOLVED**, that the appropriations herein made and expenditures authorized are predicated upon estimated fund balances as of July 1, 2011 and revenues expected to be realized during the fiscal year 2011-2012, schedules of which accompany this resolution and are made a part hereof by reference. If at any time during the fiscal year, it should appear that the availability of any fund will be less than the original estimate, it shall be the duty of the County Mayor, Director of Accounts and Budgets, and the Budget Committee to impound appropriations as required by Section 5-12-110(c) of Tennessee Code Annotated.

**SECTION 3. BE IT FURTHER RESOLVED**, that expenditures shall not be made from appropriations made by this resolution which cover capital outlays to be funded from the proceeds of borrowed money until this Board of County Commissioners has duly adopted and appropriated resolution authorizing the issuance of appropriate bonds or notes pursuant to applicable provisions of Tennessee Code Annotated.

**SECTION 4. BE IT FURTHER RESOLVED**, that there are also hereby appropriated certain commissions and fees for collecting taxes and licenses and for administering other funds which the County Trustee, County Clerk, Sheriff, Register of Deeds, Circuit Court Clerk, and the

Clerk and Master and their officially authorized deputies and assistants may severally be entitled to receive under state laws heretofore or hereinafter enacted. Expenditures out of commissions and/or fees collected by the County Trustee, County Clerk, Circuit Clerk, Clerk and Master, Sheriff, and the Register of Deeds may be made only as now expressly authorized by existing law or by valid order of any court having power to make such authorizations. Any such commissions and/or fees collected shall be paid over to the County Trustee for credit to the County General Fund as provided by law.

**SECTION 5. BE IT FURTHER RESOLVED,** that if the need shall arise,

1. The Transfer of expenditures levels within a categorical appropriation, as hereinabove reflected for the General Purpose School Fund, may be made by majority vote of the Board of Education meeting in regular or called sessions, but transfers between said categorical appropriations may be authorized only by the Board of County Commissioners. In all cases, the aforesaid authorizations shall be reduced to writing.

2. The Budget Committee may, with the consent of any officials, head of any department or division which may be affected, transfer any amount from any item of appropriation to any other item of appropriation within such department, division, or major functional activity. Be it further provided that such transfer shall be authorized in writing and signed by the County Mayor, the Budget Committee and the departmental or divisional head concerned. In all cases, the aforesaid authorizations shall be reduced to writing and one copy of any such authorization shall be filed with the County Clerk, one copy with the Chairman of the Budget Committee, one copy with the Director of Accounts and Budgets, and one with each departmental or divisional head concerned. Said authorizations shall clearly state the reasons for the transfers.

**SECTION 6. BE IT FURTHER RESOLVED,** that any appropriation made by this resolution which covers the same purpose for which a specific appropriation is made by statute is made in lieu of, but not in addition to, said statutory appropriation. The salary, wages, or remuneration of each officer, employee or agent of the County, shall not be in excess of the amounts authorized by existing law or as set forth in the estimate of expenditures which accompanies this resolution. But provisions for such salaries, wages, or other remuneration hereby authorized, shall in no case be constructed to permitting expenditures for any department, agency, or division of the County in excess of that appropriation herein made for such department, division, or agency, and such appropriation shall constitute the limit for the

expenditures and encumbrances of any department, division and agency during the fiscal year ending on June 30, 2012. The aggregate encumbrances and expenditures with respect to any item of appropriation shall in no instance be more than the amount herein appropriated for such item.

**SECTION 7. BE IT FURTHER RESOLVED,** that any resolution which may hereafter be presented to the Board of County Commissioners providing for appropriations in addition to those made by this Budget Appropriation Resolution shall specifically provide sufficient revenue or other funds, actually to be provided during the fiscal year in which the expenditure is to be made, to meet such additional appropriation. Said appropriating resolution shall be submitted to and approved by the State Director of Local Finance after its adoption as provided by Section 9-11-101 to 9-11-119, inclusive, of the Tennessee Code Annotated.

**SECTION 8. BE IT FURTHER RESOLVED,** that if the need shall arise, the County Mayor and Director of Accounts & Budgets are hereby authorized to borrow money on tax anticipation and/or revenue anticipation notes, provided such notes are first approved by the State Director of Local Finance, to pay for the expenses herein authorized until the taxes and other revenues for the fiscal year 2011-2012 have been collected, not exceeding 60% of the appropriations of each individual fund. The proceeds of loans for each individual fund shall be used only to pay the expenses and other requirements of the fund for which the loan is made and the loan shall be paid out of revenue of the fund for which money is borrowed. The notes evidencing the loans authorized under this section shall be issued under the authority of Title 9-Chapter 21, Tennessee Code Annotated. Said notes shall be signed by the County Mayor and countersigned by the County Clerk and shall mature and be paid in full without renewal no later than June 30, 2012.

**SECTION 9. BE IT FURTHER RESOLVED,** that the delinquent County property taxes for the year 2011 and prior years and interest and penalty thereon collected during the year ending June 30, 2012 shall be apportioned to the various County funds according to the subdivision of the tax levy for the year 2011. The Clerk & Master of Chancery Court and the County Trustee are hereby authorized and directed to make such apportionment accordingly.

**SECTION 10. BE IT FURTHER RESOLVED,** that all unencumbered balances of appropriations remaining on June 30, 2012 shall lapse, and be of no further force and effect. However, the unencumbered and unexpended balances of previously-appropriated capital projects funds will remain in force and effect without reappropriation until closed.

**SECTION 11. BE IT FURTHER RESOLVED,** that the County Budget Committee is hereby authorized and instructed to provide for the investment of any idle funds in the County General Fund, General Road Fund, General Purpose School Fund, Debt Service Fund, Capital Projects Funds, Bi-County Landfill, 19<sup>th</sup> Judicial District Drug Task Force and Unemployment Compensation Tax Fund, the specific type of investment to be made with a view to safety of principal, demand for liquidity, and the best return on such investment, and otherwise in the best judgment by the County Trustee to the County General Fund, the Unemployment Compensation Tax Fund, Bi-County Landfill, 19<sup>th</sup> Judicial District Drug Task Force, or Capital Projects Fund as may be appropriate, all pursuant to authority vested by law, including but not limited to Sections 5-8-301 to 5-8-302, Tennessee Code Annotated.

**SECTION 12. BE IT FURTHER RESOLVED,** that any resolution or part of a resolution, which has heretofore been passed by the Board of County Commissioners is in conflict with any provision in this resolution be and the same is hereby repealed.

**SECTION 13. BE IT FURTHER RESOLVED,** that the following special provisions apply to this budget:

1. That the property taxes levied in support of the Capital Projects Funds shall be used only to provide funding for projects and expenditures specifically approved by the County Commission, either in this resolution, the corresponding budget book, or by future resolution of the County Commission; and that any property tax levied that is not spent for such purposes will revert to the fund balance of that capital projects fund.
2. In the event that revenues are not collected to support the General Fund expenditures for the 2011-12 budget, any amount up to \$2,000,000.00 may be transferred from the debt service fund.

**SECTION 14. BE IT FURTHER RESOLVED,** that if the fiscal year 2011-2012 budget of Montgomery County, Tennessee is not approved during the July 2011 term of the Board of County Commissioners:



1. Amounts set out in the FY 2010-2011 Appropriation Resolution are continued, and its provisions will be in force, until a new FY 2011-12 Appropriation Resolution is adopted.

2. The property tax rate as adopted for FY 2010-2011 shall remain in effect for FY 2011-12 until a new property tax rate is adopted.

3. The County Mayor and County Clerk are hereby authorized to borrow money on tax anticipation notes, not exceeding 60% of the appropriations of each individual fund of the continuing budget, to pay for the expenses herein authorized until the taxes and other revenues for fiscal year 2011-2012 have been collected. Such notes shall first be approved by the State Director of Local Finance. The notes evidencing the loans authorized under this section shall be issued under the authority of Title 9, Chapter 21, *Tennessee Code Annotated*. All of said notes shall mature and be paid in full without renewal not later than June 30, 2012.

**SECTION 15. BE IT FURTHER RESOLVED**, that the County Government complies with Titles VI, VII, and IX of the Civil Rights Act of 1964, Section 504 of the Rehabilitation Act of 1975, the Americans with Disabilities Act, and the Age Discrimination Act of 1975. No person shall be excluded from participation in, be denied benefits of, or be otherwise subjected to discrimination in the execution of this budget or in the employment practices of the County on the grounds of disability, age, race, color, religion, sex, national origin, or any other classification protected by Federal, Tennessee State constitutional, or statutory law.

**SECTION 16. BE IT FURTHER RESOLVED**, that the Board of County Commissioners, recognizing that the various non-profit charitable organizations located in Montgomery County have great need of funds to carry on their non-profit charitable work, hereby makes appropriations to non-profit charitable organizations as listed in **Schedule 2** of this resolution, in accordance with Section 5-9-109, inclusive, Tennessee Code Annotated, and that all appropriations enumerated in Schedule 2 are made subject to the following conditions:

1. That the non-profit charitable organizations to which funds are appropriated shall file with the County Clerk and the disbursing officials a copy of an annual report of its business affairs and transactions and the proposed use of the County's funds in accordance with rules promulgated by the Comptroller of the Treasury, Chapter 0380-2-7. Such annual report shall be prepared and certified by the chief financial officer of such nonprofit organization in accordance with Section 5-9-109(c), Tennessee Code Annotated.

**BUDGET RESOLUTION FOR THE FISCAL YEAR BEGINNING  
JULY 1, 2011 AND ENDING JUNE 30, 2012 (FY12)  
Schedule 1 - Appropriations**

<u>Account</u>	<u>Major Category Description</u>	<u>Appropriation</u>
<u>General Fund</u>		
General Administration		
101-51100	County Commission	\$ 220,423.00
101-51210	Board Of Equalization	\$ 2,688.00
101-51220	Beer Board	\$ 3,076.00
101-51240	Other Boards & Committees	\$ 3,121.00
101-51300	County Mayor (Executive)	\$ 426,953.00
101-51310	Human Resources	\$ 336,024.00
101-51400	County Attorney	\$ 24,000.00
101-51500	Election Commission	\$ 585,798.00
101-51600	Register Of Deeds	\$ 433,448.00
101-51720	Planning	\$ 332,227.00
101-51730	Building and Projects	\$ 242,419.00
101-51750	Codes Compliance	\$ 618,395.00
101-51760	Geographical Info Sys	\$ 185,735.00
101-51800	County Buildings	\$ 1,098,716.00
101-51800-P0001	County Buildings - Cumberland Heights	\$ 67,221.00
101-51800-P0029	County Buildings - Public Safety Complex	\$ 386,898.00
101-51810	Courts Complex	\$ 1,230,098.00
101-51900-P0004	Public Information	\$ 146,172.00
101-51900-P0039	Other General Admin - Litigation	\$ 25,000.00
101-51900-P0041	Other General Admin - County Historian	\$ 3,000.00
101-51900-P0178	Other General Admin - E-911 Communication Dist	\$ 464,219.00
101-51910	Preservation Of Records	\$ 180,425.00
	Total General Administration	\$ 7,016,056.00
Finance		
101-52100	Accounts & Budgets	\$ 538,989.00
101-52200	Purchasing	\$ 284,195.00
101-52300	Property Assessor's Ofc	\$ 1,094,638.00
101-52400	County Trustee's Office	\$ 523,089.00
101-52500	County Clerk's Office	\$ 1,768,289.00
101-52600	Information Systems	\$ 1,362,376.00
101-52900-P0038	Other Finance - Back Tax Attorney	\$ 50,550.00
	Total Finance	\$ 5,622,126.00
Administration of Justice		
101-53100	Circuit Court	\$ 1,892,436.00
101-53100-P0027	Circuit Court Judge	\$ 8,100.00
101-53100-P0219	Circuit Court Jury	\$ 106,554.00
101-53300	General Sessions Court	\$ 1,936,592.00
101-53330-07010	Drug Court	\$ 50,000.00
101-53400	Chancery Court	\$ 490,654.00
101-53600	District Attorney Gen'l	\$ 84,674.00
101-53600-P0055	District Attorney Gen'l - Bad Debt Fees	\$ 39,200.00
101-53600-10040	District Attorney Gen'l - Safe Neighborhoods Grant	\$ -
101-53610	Public Defender	\$ 8,588.00
101-53700	Judicial Commissioners	\$ 265,253.00
101-53900-P0154	Other Admin Of Justice - Court Safety Program	\$ 96,273.00
101-53900-05233	Other Admin Of Justice - Day Treatment Grant	\$ -
101-53910	Adult Probation Services	\$ 862,868.00
	Total Administration of Justice	\$ 5,841,192.00
Public Safety		
101-54110	Sheriff's Department	\$ 7,332,266.00
101-54110-05028	Sheriff's Department - Salary Supplement	\$ 48,000.00
101-54110-P0217	Sheriff's Department - Impound Lot	\$ 9,708.00
101-54120-00076	Special Patrols - SRO	\$ 1,028,428.00

**BUDGET RESOLUTION FOR THE FISCAL YEAR BEGINNING  
JULY 1, 2011 AND ENDING JUNE 30, 2012 (FY12)**

**Schedule 1 - Appropriations**

<u>Account</u>	<u>Major Category Description</u>	<u>Appropriation</u>
101-54120-05016	Special Patrols - Stop Violence Against Women	\$ 393,672.00
101-54120-05050	Special Patrols - Juvenile Delinquency Prevention	\$ 143,336.00
101-54120-05153	Special Patrols - Litter Enforcement	\$ 71,055.00
101-54120-09010	Special Patrols - Litter Abatement	\$ -
101-54130	Traffic Control	\$ -
101-54160	Sexual Offender Registry	\$ 14,000.00
101-54210	Jail	\$ 11,679,912.00
101-54210-07030	Jail - Inmates	\$ 64,000.00
101-54220	Workhouse	\$ 1,661,784.00
101-54220-07030	Workhouse - Inmates	\$ 13,000.00
101-54230-05156	Community Corrections	\$ 468,789.00
101-54240-05253	Juvenile Services - Child Advocacy Center	\$ 136,312.00
101-54240-05234	Juvenile Services - At Risk Grant	\$ 70,929.00
101-54310	Fire Prevention & Control	\$ 227,377.00
101-54410	Civil Defense - EMA	\$ 404,599.00
101-54490	Homeland Security	\$ 1,245,731.00
101-54610	Coroner / Med Examiner	\$ 213,300.00
	Total Public Safety	\$ 25,226,198.00
Public Health and Welfare		
101-55110	Local Health Center	\$ 319,759.00
101-55120	Rabies & Animal Control	\$ 506,000.00
101-55130	Ambulance Service	\$ 8,290,682.00
101-55190-05225	Other Local Health Services - WIC Program	\$ 2,134,300.00
101-55310	Regional Mental Health Ctr	\$ 10,000.00
101-55390-P0035	Appropriation To State - Health Department	\$ 33,912.00
101-55390-P0046	Appropriation To State - TN Rehabilitation Ctr	\$ 131,010.00
101-55590	Other Local Welfare Svcs - Mental Examinations	\$ 55,275.00
101-55590-P0031	Other Local Welfare Svcs - Child Welfare Services	\$ 10,000.00
101-55590-P0033	Other Local Welfare Svcs - Pauper Burials	\$ 18,000.00
101-55590-P0197	Other Local Welfare Svcs - Community Action Agey	\$ -
101-55900-00044	Other Public Hlth & Welfare - Progressive Direction	\$ 30,000.00
	Total Public Health and Welfare	\$ 11,538,938.00
Social, Cultural, & Recreational Services		
101-56500	Libraries	\$ 1,630,891.00
101-56700	Parks & Fair Boards	\$ 386,642.00
101-56900-P0172	Other Socl, Cultural & Rec - Veterans Commission	\$ 9,688.00
	Total Social, Cultural, & Recreational Services	\$ 2,027,221.00
Agriculture & Natural Resources		
101-57100	Agricultural Extension	\$ 338,044.00
101-57300	Forest Service	\$ 2,000.00
101-57500	Soil Conservation	\$ 70,796.00
	Total Agriculture & Natural Resources	\$ 410,840.00
ARRA Grant		
101-58802	ARRA Grant - Drug Court	\$ -
101-58803	ARRA Grrant - Mobile Data	\$ -
	Total ARRA Grants	\$ -
Other General Government		
101-58110-P0006	Tourism - City of Clarksville	\$ 299,570.00
101-58110-P0054	Tourism - Tourist Commission	\$ 898,709.00
101-58120	Industrial Development	\$ 624,616.00
101-58220	Airport	\$ 200,919.00
101-58300	Veterans Services	\$ 357,929.00
101-58400	Other Charges	\$ 496,178.00
101-58400-P0128	Other Charges - Trustees Commission	\$ 750,000.00
101-58500	Contribs To Other Agencies	\$ 145,000.00

**BUDGET RESOLUTION FOR THE FISCAL YEAR BEGINNING  
JULY 1, 2011 AND ENDING JUNE 30, 2012 (FY12)  
Schedule 1 - Appropriations**

Account	Major Category Description	Appropriation
101-58600	Employee Benefits	\$ 385,300.00
101-58900	Miscellaneous - Contingency Reserve	\$ 70,525.00
101-64000	Litter & Trash Collection	\$ 130,622.00
	Total Other General Government	\$ 4,359,368.00
	Fund Total	\$ 62,041,939.00
<u>Drug Control Fund</u>		
122-54110	Sheriff's Department	\$ 37,070.00
	Fund Total	\$ 37,070.00
<u>General Roads Fund</u>		
131-61000	Administration	\$ 408,936.00
131-62000	Highway & Bridge Maint	\$ 4,619,570.00
131-63100	Equipment Op & Maint	\$ 1,095,407.00
131-63600	Traffic Control	\$ 426,419.00
131-65000	Other Charges	\$ 400,127.00
131-66000	Employee Benefits	\$ 54,388.00
131-68000	Capital Outlay	\$ 1,705,250.00
131-81200	Hwy & Street Debt Service	\$ -
131-82220	Highways & Streets	\$ 7,000.00
	Fund Total	\$ 8,717,097.00
<u>CMCSS General Purpose Schools Fund</u>		
141-71100-000	Regular Instruction	\$ 103,346,354.00
141-71150-000	Alternative School	\$ 888,029.00
141-71200-000	Special Education	\$ 20,372,179.00
141-71300-000	Vocational Education	\$ 5,103,721.00
141-72110-000	Attendance	\$ 809,831.00
141-72120-000	Health Services	\$ 1,212,584.00
141-72130-000	Other Student Support	\$ 7,395,476.00
141-72210-000	Regular Instruction	\$ 8,088,194.00
141-72215-000	Alternative School Support	\$ 37,848.00
141-72220-000	Special Education	\$ 1,982,105.00
141-72230-000	Vocational Education	\$ 108,248.00
141-72260-000	Adult Programs	\$ 78,721.00
141-72310-000	Board Of Education	\$ 220,767.00
141-72320-000	Director of Schools	\$ 448,153.00
141-72320-000	Communications	\$ 577,664.00
141-72410-000	Ofc Of The Principal	\$ 14,989,029.00
141-72510-000	Fiscal Services	\$ 2,956,140.00
141-72510-000	Textbook Processing & Distribution	\$ 509,279.00
141-72520-000	Human Resources	\$ 2,974,602.00
141-72610-000	Operation Of Plant	\$ 16,290,490.00
141-72620-000	Maintenance Of Plant	\$ 5,038,698.00
141-72810-000	Technology Classroom Instruction	\$ 6,784,344.00
141-72810-000	Technology - Administration	\$ 2,811,261.00
141-73400-000	Early Childhood Education	\$ 1,990,772.00
141-82230-000	Education Debt Service	\$ 35,000.00
141-99100-000	Operating Transfers	\$ -
	Fund Total	\$ 205,049,489.00
<u>CMCSS Federal Projects Fund</u>		
	See Provisions of Section 1 of the Resolution	
<u>CMCSS Child Nutrition Fund</u>		
143-73100-000	Food Service	\$ 11,565,888.00
	Fund Total	\$ 11,565,888.00
<u>CMCSS Extended Schools Program Fund</u>		
146-71100-000	Regular Instruction	\$ 154,930.00

**BUDGET RESOLUTION FOR THE FISCAL YEAR BEGINNING  
JULY 1, 2011 AND ENDING JUNE 30, 2012 (FY12)**

**Schedule 1 - Appropriations**

<u>Account</u>	<u>Major Category Description</u>	<u>Appropriation</u>
146-72410-000	Ofc Of The Principal	\$ 28,008.00
146-72510-000	Fiscal Services	\$ 1,000.00
146-72610-000	Operation Of Plant	\$ 9,783.00
	Fund Total	<u>\$ 193,721.00</u>
<u>Debt Service Fund</u>		
151-81100-000	General Govt Debt Service	\$ -
151-81300-000	Education Debt Service	\$ -
151-82110-000	Principal-Genl Govt	\$ 8,564,243.00
151-82130-000	Principal-Education	\$ 12,887,143.00
151-82210-000	Interest-General Govt	\$ 4,395,962.00
151-82230-000	Interest-Education	\$ 8,952,675.00
151-82310-000	Other Debt Serv.-County Govt	\$ 178,500.00
151-82330-000	Other Debt Serv.-Education	\$ 464,500.00
	Fund Total	<u>\$ 35,443,023.00</u>
<u>Capital Projects Fund</u>		
171	Trustees Commission	\$ 30,000.00
171	Animal Control	\$ 42,000.00
171	Building & Codes	\$ 50,000.00
171	Courts Complex	\$ 30,000.00
171	County Buildings	\$ 100,000.00
171	Information System	\$ 647,690.00
171	Sheriff's Office	\$ 340,400.00
171	Fire	\$ 141,000.00
171	Ambulance Service	\$ 492,600.00
171	Jail	\$ 60,537.00
171	Parks & Recreation	\$ 124,050.00
171	Airport	\$ 41,400.00
171	Veteran's Nursing Home	\$ 750,000.00
171	Other General Government Projects	\$ 6,590,000.00
	Fund Total	<u>\$ 9,439,677.00</u>
<u>CMCSS Transportation Fund</u>		
144-72510	Trustee's Commission	\$ 40,000.00
144-72710	Student Transportation	\$ 12,111,001.00
	Fund Total	<u>\$ 12,151,001.00</u>
<u>Risk Management (OJI) Fund</u>		
266-51920-000	Risk Management	\$ 556,012.00
	Fund Total	<u>\$ 556,012.00</u>
<u>CMCSS Captial Projects</u>		
177-91300-000	Various Capital Projects	\$ 25,093,484.00
	Fund Total	<u>\$ 25,093,484.00</u>

- end of Schedule 1 -

**BUDGET RESOLUTION FOR THE FISCAL YEAR BEGINNING  
JULY 1, 2011 AND ENDING JUNE 30, 2012 (FY12)**  
**Schedule 2 - Appropriated Contributions to Non-Profit Organizations per TCA §5-9-109**

<u>Account</u>	<u>Nonprofit Organization</u>	<u>Purpose</u>	<u>Appropriation</u>
58500	American Red Cross	To provide local financial assistance to the organization. The American Red Cross provides disaster assistance to citizens in times of need.	\$8,000.00
58500	Salvation Army	To help meet the financial obligations of the emergency shelter. At this time the expense of the shelter averages between \$20,000 and \$25,000 monthly.	\$10,000.00
55900-00044	Progressive Directions, Inc.	To assist the organization in obtaining local funds to match Federal Grants arranged for programs designed to provide a home environment for a limited number of disabled adults, and learning and work experience for other disabled adults in the County.	\$30,000.00
55310	Centerstone	To provide local financial assistance in the operation of the various programs of this regional organization dealing with mental illness, alcoholism, etc.	\$10,000.00
55590-P0031	Child Welfare Services	To be locally administered and appropriated by the State's local office of Human Services, is to provide needed supplemental services for children not otherwise available through other Department of Human Services Program.	\$10,000.00
58500	Mid-Cumberland Human Resources	To assist in their many health programs as they provide services to the elderly and disabled citizens in Montgomery County.	\$53,865.00
58500	Five Rivers Resource Conservation & Development Council	To help pay for office supplies and membership dues.	\$1,500.00
58500	Imagination Library	Adopted as a program for participation by Montgomery County Government in 2004 by resolution, the Imagination Library in conjunction with the Governor's "Books from Birth" Foundation promotes early childhood educational development and appreciation for reading.	\$15,000.00

- end of Schedule 2 -

2. That said funds must only be used by the named non-profit charitable organization in furtherance of their non-profit charitable purpose benefiting the general welfare of the residents of the County.

3. That it is the expressed interest of the Board of County Commissioners in providing these funds to the above named non-profit charitable organizations to be fully in compliance with Chapter 0380-2-7 of the Rules of the Comptroller of the Treasury, and Section 5-9-109, inclusive, Tennessee Code Annotated and any and all other laws which may apply to county appropriations to non-profit organizations, and so this appropriation is made subject to compliance with any and all of these laws and regulations.

**SECTION 17. BE IT FURTHER RESOLVED,** that this resolution shall take effect from and after its passage and its provisions shall be in force from and after July 1, 2011. This resolution shall be spread upon the minutes of the Montgomery County Board of Commissioners.

Duly passed and approved the **13<sup>th</sup>** day of **June 2011**.

Sponsor: Erin G. Hester

Commissioner: Joe / Aub

Approved: Carolyn Danner  
County Mayor

Attested: Kellie A. Jackson  
County Clerk



# MONTGOMERY COUNTY

T E N N E S S E E

THE BUDGET OF  
MONTGOMERY COUNTY, TENNESSEE





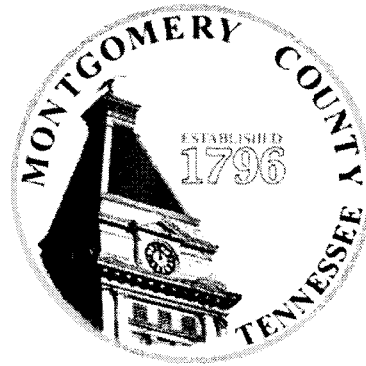
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**The Budget of Montgomery County, Tennessee**  
**Fiscal Year 2011-12**  
(July 1, 2011 to June 30, 2012)  
**As Adopted by the County Commission**



**Budget Committee Members:**

Mayor Carolyn Bowers, Chairman  
Commissioner Joe Creek  
Commissioner John Gannon  
Commissioner Robert Nichols  
Commissioner Tommy Vallejos  
Erinne Hester, Accounts and Budgets Director, Ex Officio



# Roster of Elected Officials



**County Mayor** Carolyn Bowers

## County Commissioners

District 1 John Gannon  
 District 3 Edward Baggett  
 District 5 Robert Gibbs, Jr.  
 District 7 John Fuson  
 District 9 John Genis  
 District 11 Joe Creek  
 District 13 Lettie Kendall  
 District 15 Loretta Bryant  
 District 17 Jeremy Bowles  
 District 19 Charles Keene  
 District 21 Jerry Allbert

District 2 Keith Politi  
 District 4 Mark Riggins  
 District 6 Dalton Harrison  
 District 8 Ronald Sokol  
 District 10 Martha Brockman  
 District 12 Nick Robards  
 District 14 Tommy Vallejos  
 District 16 Robert Nichols  
 District 18 Glen Demorest  
 District 20 Mark Banasiak

**Assessor of Property** Betty Burchett

**Circuit Court Clerk** Cheryl Castle

**County Clerk** Kellie Jackson

**Highway Supervisor** Mike Frost

**Register of Deeds** Connie Bell

**Sheriff** Norman Lewis

**Trustee** Brenda Radford

**Chancellor** Laurence McMillan

**General Sessions  
& Juvenile Judges** Ray Grimes  
 Ken Goble, Jr.  
 Wayne Shelton

**Circuit Court Judges** John Gasaway  
 Ross Hicks  
 Michael Jones

## School Board Members

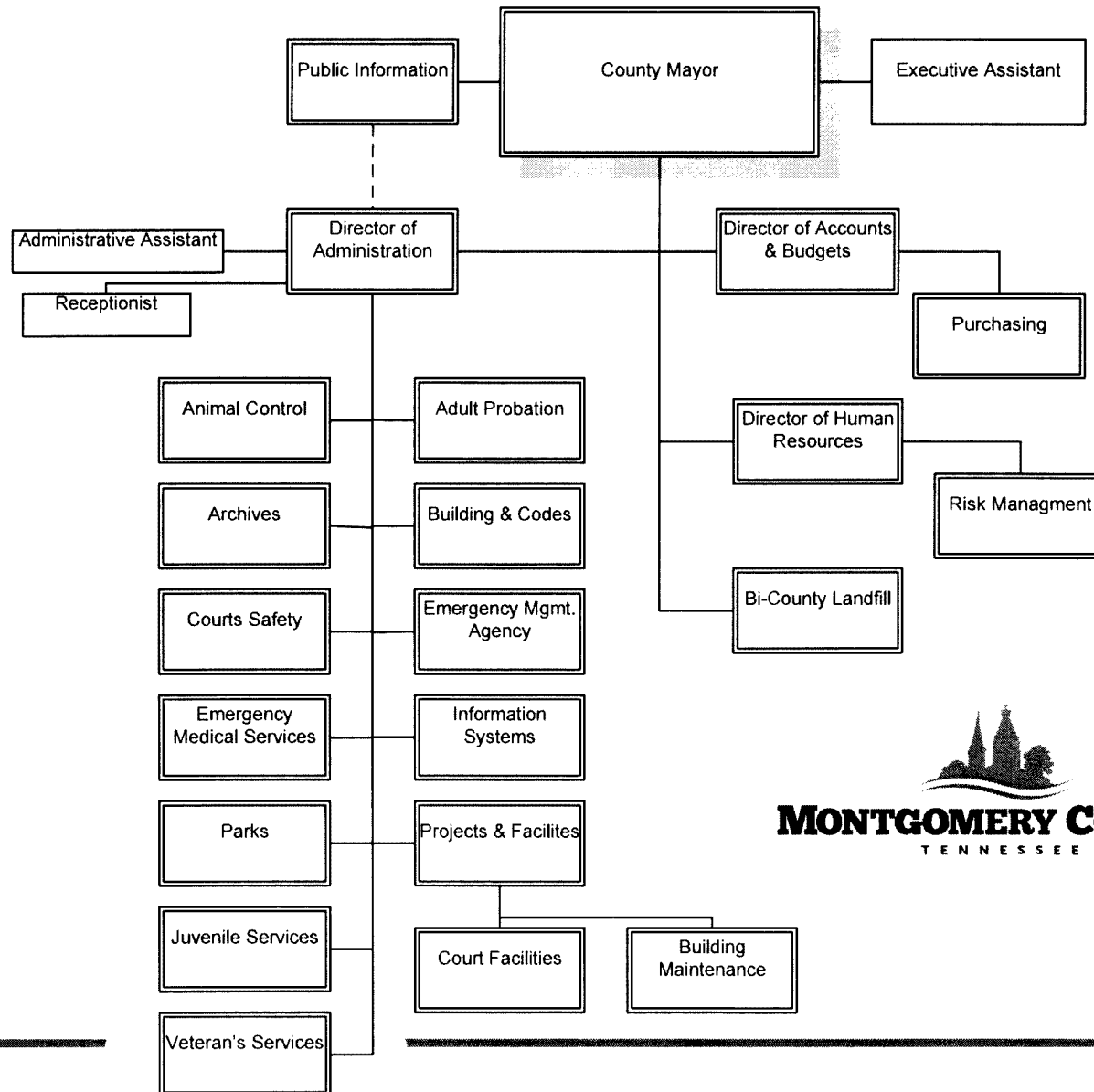
District 1 George Giles  
 District 3 Horace Murphy  
 District 5 Jimmie Garland  
 District 7 Joshua Baggett

District 2 Carol Smithson  
 District 4 Ernest Brockman  
 District 6 Eula Gardner Dowdy



# Montgomery County Government

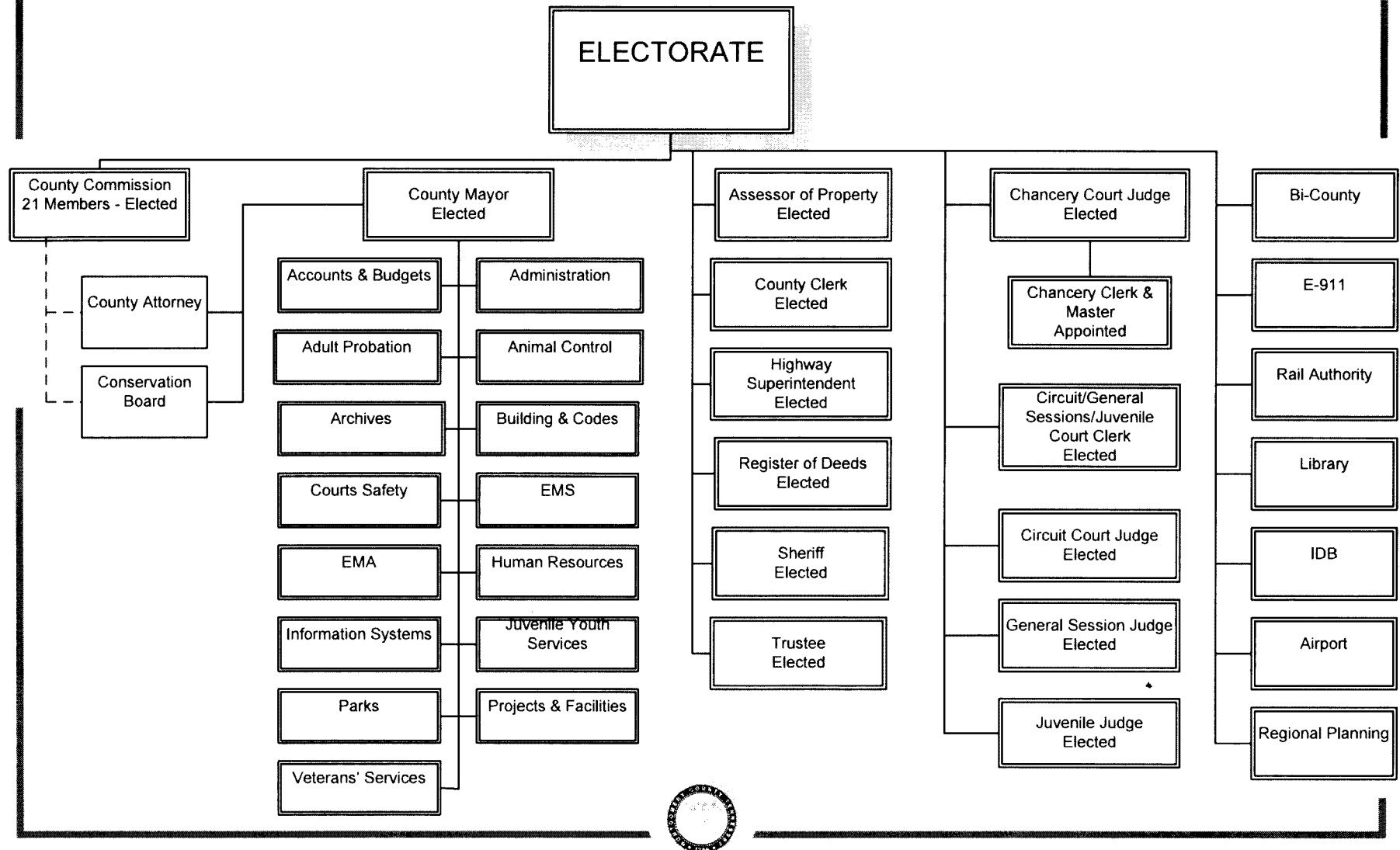
## Office of the County Mayor

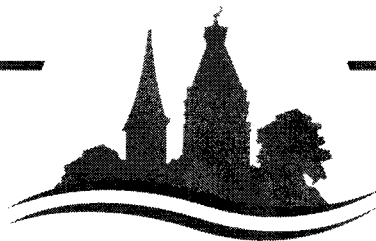




**MONTGOMERY COUNTY**  
TENNESSEE

# Montgomery County Government Organizational Chart





**MONTGOMERY COUNTY**

T E N N E S S E E

# **DEPARTMENT DIRECTORY**



# **Montgomery County Officials and Department Heads**

## **FY 2012 Mission Statements**

### **Accounts & Budgets**

Erinne Hester, CGFM

1 Millennium Plaza

Phone (931) 648-5705 · Fax (931) 553-5150

#### **MISSION STATEMENT**

To provide budgeting, accounting, transaction, and quality financial expertise and information to elected officials, staff, other stakeholders, and citizens of Montgomery County in compliance with legal requirements and policies so they can consistently and responsively meet their financial management needs.

### **Adult Probation**

Sherry Robertson

2 Millennium Plaza

Phone (931) 648-2240 · Fax (931) 648-2989

#### **MISSION STATEMENT:**

The Adult Court Services Department enforces orders of the General Sessions court by providing misdemeanor offenders timely and efficient supervision, intervention and treatment services that promote public safety and client accountability.

### **Ambulance Service**

Jimmie Edwards, RN EMT-P

1608 Haynes Street

Phone (931) 648-5737 · Fax (931) 645-5702

#### **MISSION STATEMENT:**

Montgomery County Emergency Medical Service strives to provide the highest standard of emergency medical, transport, and rescue services to Montgomery County's citizens

### **Archives**

Jill Hastings-Johnson

350 Pageant Lane

Phone (931) 553-5159 · Fax (931) 553-5158

#### **MISSION STATEMENT:**

To preserve the permanent, historical records of the County, store the non-current records, and collect and preserve other valuable or historically significant Montgomery County materials to ensure that the information contained in these varied documents is readily accessible to county government agencies, the people of Montgomery County, and the public at large.

**Bi County**

Pete Reed

3212 Dover Road

Phone (931) 648-5751 · Fax (931) 647-4804

**MISSION STATEMENT:**

To advance the practice of economically and environmentally sound waste management practices in our community.

**Building Maintenance**

Clinton R. Camp

1 Millennium Plaza

Phone (931) 245-1858

**MISSION STATEMENT:**

To provide preventive maintenance, repair and replacement services for County buildings and equipment to ensure that business may be conducted in safe, secure and functional facilities.

**Chancery Court**

Ted Crozier

2 Millennium Plaza

Phone (931) 648-5703 · Fax (931) 648-5759

**MISSION STATEMENT:**

The Clerk & Master's office of Montgomery County, Tennessee serves the Chancellor, Attorneys and Montgomery County citizens by providing high quality, courteous, and responsive court services.

**Circuit Court**

Cheryl Castle

2 Millennium Plaza

Phone (931) 648-5700 · Fax (931) 648-5731

**MISSION STATEMENT:**

To serve the citizens of Montgomery County and the participants in our judicial system by providing accessible, efficient, and effective court services.

**Codes Compliance**

Rod Streeter

350 Pageant Lane, Suite 309

Phone (931) 648-5718 · Fax (931) 553-5121

**MISSION STATEMENT:**

The mission of Codes Compliance is to protect the public's investment, life, health, and welfare in the built environment.



**County Clerk's Office**

Kellie Jackson  
350 Pageant Lane  
Phone (931) 648-5711 · Fax (931) 553-5160

**MISSION STATEMENT:**

The Office of the Montgomery County Clerk is committed to providing title, registration and licensing services to our customers in a courteous, timely, ethical, and cost effective manner.

**County Mayor**

Carolyn Bowers  
1 Millennium Plaza, Suite 205  
Phone (931) 648-5787 · Fax (931) 553-5177

**MISSION STATEMENT:**

Leading by example, to preserve, protect and advance the quality of life for all Montgomery County residents.

**Courts Complex**

Phil Harpel  
1 Millennium Plaza  
Phone (931) 648-5787 · Fax (931) 553-5177

**MISSION STATEMENT:**

To perform preventative maintenance, repairs and improvements to the Courts Complex and the Historic Courthouse, providing tenants and customers with a safe, secure and attractive environment to conduct County business.

**Courts Safety Program**

Lisa McClain  
2 Millennium Plaza, Suite 336  
Phone (931) 553-5186 · Fax (931) 648-8736

**MISSION STATEMENT:**

Heighten driver safety awareness and provide driver education services.

**Election Commission**

Vickie Koelman  
350 Pageant Lane, Suite 404  
Phone (931) 648-5707 · Fax (931) 553-5155

**MISSION STATEMENT:**

To promote voter registration and the electoral process, to secure the freedom and purity of the ballot, to provide federal, state, and local election products and services to the citizens of Montgomery County so they have equal access to the election process and may exercise their right to vote in a timely, effective and accurate manner.

**Emergency Management**

Steve Jones

130 South First Street

Phone (931) 648-5702 · Fax (931) 553-5145

**MISSION STATEMENT:**

To provide disaster mitigation, preparedness, response, fire prevention, fire protection, rescue; to coordinate local and regional emergency services and recovery services to minimize loss of life and property. Functions as grant administrator of Homeland Security funds.

**Highway Department**

Mike Frost

1213 Highway Drive

Phone (931) 648-5740 · Fax (931) 553-5172

**MISSION STATEMENT:**

The mission of the Montgomery County Highway Department is to provide the citizens of Montgomery County with a safe, cost-effective transportation system that ensures the mobility of people and products and promotes economic prosperity and preserves the quality of the environment.

**Human Resources**

Sheryl Gossard

1 Millennium Plaza

Phone (931) 648-5715 · Fax (931) 920-1816

**MISSION STATEMENT:**

The Human Resources Department is committed to providing high quality benefit, compensation, employee relations and risk management services to our employees and Montgomery County.

**Information Systems**

Kurt Bryant

120 Commerce Street

Phone (931) 648-5778 · Fax (931) 553-5123

**MISSION STATEMENT:**

The mission of the Montgomery County Information Systems Department is to provide the technological leadership in the management and distribution of information by providing excellent and cost effective products and services to support the mission of Montgomery County.

To fulfill the mission, the IS Department will:

Provide users with consistent and easy access to information.

Build and maintain a reliable, high-performance IT infrastructure.

Establish a secure IT environment that protects our systems and data

Deliver high-quality IT support services in a timely and effective manner

Ensure IT investments and value, reduce costs and are aligned with the over-arching objectives of the County leadership.

**Judicial Commissioners**

Claudette Sallee  
120 Commerce Street  
Phone (931) 542-5196 · Fax (931) 920-1804

**MISSION STATEMENT:**

The primary functions of the Judicial Commissioners Office is to ensure public safety by determining probable cause for the issuance of arrest warrants, preserving peace and order, and maintaining misdemeanor citations and criminal summons.

**Juvenile Court**

Larry Ross  
2 Millennium Plaza  
Phone (931) 648-5766 · Fax (931) 648-5793

**MISSION STATEMENT:**

To provide safe and secure custody, treatment, and rehabilitation services for children and families by efficient management of a juvenile justice system that recognizes the needs, rights, and responsibilities of children, families, victims, and the community without regard for race, color or national origin.

**Libraries**

350 Pageant Lane  
Phone (931) 648-8826 · Fax (931) 648-8831

**MISSION STATEMENT:**

To serve the community by providing access to materials that help residents meet their personal, informational, educational, recreational, cultural, and professional needs. The library emphasizes striving to stimulate reading at a young age, assisting patrons in meeting personal and formal educational objectives, housing genealogical and family history materials for research, and providing popular materials in a variety of formats for persons of all ages.

**Parks & Recreation**

Jerry Allbert  
1030-A Cumberland Heights Road  
Phone (931) 648-5732 · Fax (931) 648-5734

**MISSION STATEMENT:**

The Montgomery County Parks & Recreation Department is committed to providing quality facilities, parks, programs and services in a professional, efficient manner that meets customer expectations, enhances the quality of life and promotes community pride.

**Planning Commission**

David Riggins  
329 Main Street  
Phone (931) 645-7448 · Fax (931) 645-7481

**MISSION STATEMENT:**

To direct development in Clarksville-Montgomery County, Tennessee, in a manner that maximizes the use of critical resources, ensures orderly land use, and guides infrastructure placement to support and sustain a rich quality of life for all citizens.

**Projects/Facilities**

Clinton R. Camp  
1 Millennium Plaza  
Phone (931) 245-1858

**MISSION STATEMENT:**

To provide oversight and support for the management of facilities projects and to ensure structural and planning integrity, while promoting efficiency and effective operations in a safe and secure environment for County employees and customers.

**Property Assessor's Office**

Betty Burchett  
350 Pageant Lane, Suite 101C  
Phone (931) 648-5709 · Fax (931) 920-1813

**MISSION STATEMENT:**

In a timely fashion, to discover, list, appraise and assess real and tangible personal property as mandated by state laws, policies and procedures, and to be professional and courteous while providing assessment information to all citizens of Montgomery County.

**Public Information**

Elizabeth Black  
1 Millennium Plaza, Suite 103  
Phone (931) 648-8482 · Fax (931) 320-1186

**MISSION STATEMENT:**

The Public Information Department is committed to providing accurate and timely information to the citizens of Montgomery County, and a high quality of service and support to our employees and departments.

**Purchasing**

Missy Davis  
350 Pageant Lane  
Phone (931) 648-5720 · Fax (931) 553-5151

**MISSION STATEMENT:**

The mission of the Purchasing Department is to procure quality goods and services through a system of purchasing that is consistent, fair, expeditious, and equitable for vendors and user departments, enabling them to maximize value while minimizing the expenditure of public funds.

**Rabies & Animal Control**

David Selby  
616 North Spring Street  
Phone (931) 648-5750 · Fax (931) 648-5721

**MISSION STATEMENT:**

The mission of Montgomery County Animal Services is to promote and enforce the humane treatment of the animal population. We are dedicated to rabies eradication, reducing animal euthanasia and controlling the pet population through a cooperative effort with the community.

**Register of Deeds**

Connie Bell  
350 Pageant Lane, Suite 101A  
Phone (931) 648-5713 · Fax (931) 553-5157

**MISSION STATEMENT:**

Promoting a professional government office through knowledgeable, friendly customer service.

**Sheriff's Department**

Norman Lewis, Sheriff  
120 Commerce Street  
Phone (931) 648-0611 · Fax (931) 553-5139

**MISSION STATEMENT:**

The mission of Montgomery County Sheriff's Office is to protect life and property. We are committed to providing all citizens with the highest quality full-service law enforcement in an effective and efficient manner. While providing the traditional services of the Office of Sheriff, we stand ready to support and augment all other law enforcement agencies. As professionals, we will enforce the laws in a fair and impartial manner, recognizing both the statutory and judicial limitations of our police authority, and at all times respecting and protecting the constitutional rights of every individual.

**Trustee's Office**

Brenda Radford  
350 Pageant Lane, Suite 101B  
Phone (931) 648-5717 · Fax (931) 553-5132

**MISSION STATEMENT:**

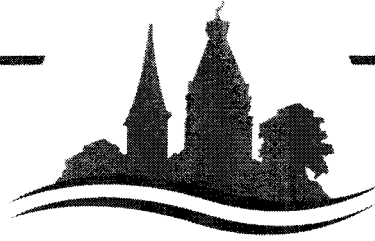
As mandated by Tennessee Code Annotated, the Montgomery County Trustee's Office is responsible for tax billing and collections, tax relief, banking and operations, and accounting and reporting. The office maintains a well-trained staff and focuses on continuous improvement of technology to ensure accurate and timely responses to our customers.

**Veteran's Services**

Jerry Rivers  
350 Pageant Lane, Suite 308  
Phone (931) 553-5173 · Fax (931) 553-5176

**MISSION STATEMENT:**

We are dedicated to providing the highest quality of service, determination, and counseling for all veterans. We will provide referral service to other state and federal agencies for veterans, surviving spouses, and their dependents to ensure quicker access to the benefits to which they are entitled.



**MONTGOMERY COUNTY**

T E N N E S S E E

**FY 11-12**  
**BUDGET RESOLUTIONS**



**RESOLUTION TO LEVY A TAX RATE IN EXCESS OF THE  
CERTIFIED TAX RATE IN MONTGOMERY COUNTY,  
TENNESSEE, FOR THE FISCAL YEAR BEGINNING JULY 1, 2011**

**Be it resolved**, by the Board of County Commissioners of Montgomery County, Tennessee, assembled in regular session on this day June 13, 2011 that:

**Section 1.** The combined property tax for Montgomery County, Tennessee, for the fiscal year beginning July 1, 2011 shall be at \$3.14 for each \$100 of taxable property within the County, which is to provide revenue for each of the following funds and otherwise conform to the following levies:

<b><u>FUNDS</u></b>	<b><u>Actual 09-10 RATE</u></b>	<b><u>Actual 10-11 RATE</u></b>	<b><u>Actual 11-12 RATE</u></b>
County General	\$ .93	\$ .93	\$ .93
General Roads	.12	.12	.12
General Purpose Schools	.884	.884	.968
Debt Service	.84	.85	1.026
General Purpose Capital Projects	.047	.037	.037
School Transportation	<u>.059</u>	<u>.059</u>	<u>.059</u>
<b><u>TOTAL TAX RATE</u></b>	<b>\$ 2.88</b>	<b>\$2.88</b>	<b>\$3.14</b>

**Section 2.** Total taxes due shall be rounded to the nearest \$1.00 for each tax bill. Amounts from \$0.50 to \$0.99 will be rounded up, pursuant to TCA 67-5-102.

**Section 3.** All resolutions of the Board of County Commissioners of Montgomery County, Tennessee, which are in conflict with this resolution are hereby repealed.

**Section 4.** This resolution shall take effect from and after its passage, the public welfare requiring it. This resolution shall be spread upon the minutes of the Board of County Commissioners.

Duly passed and approved the 13<sup>th</sup> day of June 2011.

Sponsor: \_\_\_\_\_

Commissioner: \_\_\_\_\_

Approved: \_\_\_\_\_

County Mayor

Attested: \_\_\_\_\_

County Clerk



**A RESOLUTION MAKING APPROPRIATIONS FOR THE VARIOUS FUNDS, DEPARTMENTS, INSTITUTIONS, OFFICES, AND AGENCIES OF MONTGOMERY COUNTY, TENNESSEE, FOR THE FISCAL YEAR BEGINNING JULY 1, 2011 AND ENDING JUNE 30, 2012 (FY12) AND APPROVING THE FUNDING OF NON-PROFIT CHARITABLE ORGANIZATIONS IN ACCORDANCE WITH TCA §5-9-109**

**SECTION 1. BE IT RESOLVED** by the Board of County Commissioners of Montgomery County, Tennessee, assembled in business session on the 13<sup>th</sup> day of June 2011 that the amounts hereafter set out are hereby appropriated for the purpose of meeting the expenses of the various funds, departments, institutions, offices, and agencies of Montgomery County, Tennessee, for capital outlay, and for meeting the payment of principal and interest on the County's debt maturing during the fiscal year beginning July 1, 2011 and ending June 30, 2012 according to **Schedule 1** of this resolution. The budget approved by the Clarksville-Montgomery County Board of Education for Federal Projects will be the approved Federal Project Fund Budget for budgetary purposes.

**SECTION 2. BE IT FURTHER RESOLVED**, that the appropriations herein made and expenditures authorized are predicated upon estimated fund balances as of July 1, 2011 and revenues expected to be realized during the fiscal year 2011-2012, schedules of which accompany this resolution and are made a part hereof by reference. If at any time during the fiscal year, it should appear that the availability of any fund will be less than the original estimate, it shall be the duty of the County Mayor, Director of Accounts and Budgets, and the Budget Committee to impound appropriations as required by Section 5-12-110(c) of Tennessee Code Annotated.

**SECTION 3. BE IT FURTHER RESOLVED**, that expenditures shall not be made from appropriations made by this resolution which cover capital outlays to be funded from the proceeds of borrowed money until this Board of County Commissioners has duly adopted and appropriated resolution authorizing the issuance of appropriate bonds or notes pursuant to applicable provisions of Tennessee Code Annotated.

**SECTION 4. BE IT FURTHER RESOLVED**, that there are also hereby appropriated certain commissions and fees for collecting taxes and licenses and for administering other funds which the County Trustee, County Clerk, Sheriff, Register of Deeds, Circuit Court Clerk, and the

Clerk and Master and their officially authorized deputies and assistants may severally be entitled to receive under state laws heretofore or hereinafter enacted. Expenditures out of commissions and/or fees collected by the County Trustee, County Clerk, Circuit Clerk, Clerk and Master, Sheriff, and the Register of Deeds may be made only as now expressly authorized by existing law or by valid order of any court having power to make such authorizations. Any such commissions and/or fees collected shall be paid over to the County Trustee for credit to the County General Fund as provided by law.

**SECTION 5. BE IT FURTHER RESOLVED,** that if the need shall arise,

1. The Transfer of expenditures levels within a categorical appropriation, as hereinabove reflected for the General Purpose School Fund, may be made by majority vote of the Board of Education meeting in regular or called sessions, but transfers between said categorical appropriations may be authorized only by the Board of County Commissioners. In all cases, the aforesaid authorizations shall be reduced to writing.

2. The Budget Committee may, with the consent of any officials, head of any department or division which may be affected, transfer any amount from any item of appropriation to any other item of appropriation within such department, division, or major functional activity. Be it further provided that such transfer shall be authorized in writing and signed by the County Mayor, the Budget Committee and the departmental or divisional head concerned. In all cases, the aforesaid authorizations shall be reduced to writing and one copy of any such authorization shall be filed with the County Clerk, one copy with the Chairman of the Budget Committee, one copy with the Director of Accounts and Budgets, and one with each departmental or divisional head concerned. Said authorizations shall clearly state the reasons for the transfers.

**SECTION 6. BE IT FURTHER RESOLVED,** that any appropriation made by this resolution which covers the same purpose for which a specific appropriation is made by statute is made in lieu of, but not in addition to, said statutory appropriation. The salary, wages, or remuneration of each officer, employee or agent of the County, shall not be in excess of the amounts authorized by existing law or as set forth in the estimate of expenditures which accompanies this resolution. But provisions for such salaries, wages, or other remuneration hereby authorized, shall in no case be constructed to permitting expenditures for any department, agency, or division of the County in excess of that appropriation herein made for such department, division, or agency, and such appropriation shall constitute the limit for the

expenditures and encumbrances of any department, division and agency during the fiscal year ending on June 30, 2012. The aggregate encumbrances and expenditures with respect to any item of appropriation shall in no instance be more than the amount herein appropriated for such item.

**SECTION 7. BE IT FURTHER RESOLVED,** that any resolution which may hereafter be presented to the Board of County Commissioners providing for appropriations in addition to those made by this Budget Appropriation Resolution shall specifically provide sufficient revenue or other funds, actually to be provided during the fiscal year in which the expenditure is to be made, to meet such additional appropriation. Said appropriating resolution shall be submitted to and approved by the State Director of Local Finance after its adoption as provided by Section 9-11-101 to 9-11-119, inclusive, of the Tennessee Code Annotated.

**SECTION 8. BE IT FURTHER RESOLVED,** that if the need shall arise, the County Mayor and Director of Accounts & Budgets are hereby authorized to borrow money on tax anticipation and/or revenue anticipation notes, provided such notes are first approved by the State Director of Local Finance, to pay for the expenses herein authorized until the taxes and other revenues for the fiscal year 2011-2012 have been collected, not exceeding 60% of the appropriations of each individual fund. The proceeds of loans for each individual fund shall be used only to pay the expenses and other requirements of the fund for which the loan is made and the loan shall be paid out of revenue of the fund for which money is borrowed. The notes evidencing the loans authorized under this section shall be issued under the authority of Title 9-Chapter 21, Tennessee Code Annotated. Said notes shall be signed by the County Mayor and countersigned by the County Clerk and shall mature and be paid in full without renewal no later than June 30, 2012.

**SECTION 9. BE IT FURTHER RESOLVED,** that the delinquent County property taxes for the year 2011 and prior years and interest and penalty thereon collected during the year ending June 30, 2012 shall be apportioned to the various County funds according to the subdivision of the tax levy for the year 2011. The Clerk & Master of Chancery Court and the County Trustee are hereby authorized and directed to make such apportionment accordingly.

**SECTION 10. BE IT FURTHER RESOLVED**, that all unencumbered balances of appropriations remaining on June 30, 2012 shall lapse, and be of no further force and effect. However, the unencumbered and unexpended balances of previously-appropriated capital projects funds will remain in force and effect without reappropriation until closed.

**SECTION 11. BE IT FURTHER RESOLVED**, that the County Budget Committee is hereby authorized and instructed to provide for the investment of any idle funds in the County General Fund, General Road Fund, General Purpose School Fund, Debt Service Fund, Capital Projects Funds, Bi-County Landfill, 19<sup>th</sup> Judicial District Drug Task Force and Unemployment Compensation Tax Fund, the specific type of investment to be made with a view to safety of principal, demand for liquidity, and the best return on such investment, and otherwise in the best judgment by the County Trustee to the County General Fund, the Unemployment Compensation Tax Fund, Bi-County Landfill, 19<sup>th</sup> Judicial District Drug Task Force, or Capital Projects Fund as may be appropriate, all pursuant to authority vested by law, including but not limited to Sections 5-8-301 to 5-8-302, Tennessee Code Annotated.

**SECTION 12. BE IT FURTHER RESOLVED**, that any resolution or part of a resolution, which has heretofore been passed by the Board of County Commissioners is in conflict with any provision in this resolution be and the same is hereby repealed.

**SECTION 13. BE IT FURTHER RESOLVED**, that the following special provisions apply to this budget:

1. That the property taxes levied in support of the Capital Projects Funds shall be used only to provide funding for projects and expenditures specifically approved by the County Commission, either in this resolution, the corresponding budget book, or by future resolution of the County Commission; and that any property tax levied that is not spent for such purposes will revert to the fund balance of that capital projects fund.
2. In the event that revenues are not collected to support the General Fund expenditures for the 2011-12 budget, any amount up to \$2,000,000.00 may be transferred from the debt service fund.

**SECTION 14. BE IT FURTHER RESOLVED**, that if the fiscal year 2011-2012 budget of Montgomery County, Tennessee is not approved during the July 2011 term of the Board of County Commissioners:

1. Amounts set out in the FY 2010-2011 Appropriation Resolution are continued, and its provisions will be in force, until a new FY 2011-12 Appropriation Resolution is adopted.

2. The property tax rate as adopted for FY 2010-2011 shall remain in effect for FY 2011-12 until a new property tax rate is adopted.

3. The County Mayor and County Clerk are hereby authorized to borrow money on tax anticipation notes, not exceeding 60% of the appropriations of each individual fund of the continuing budget, to pay for the expenses herein authorized until the taxes and other revenues for fiscal year 2011-2012 have been collected. Such notes shall first be approved by the State Director of Local Finance. The notes evidencing the loans authorized under this section shall be issued under the authority of Title 9, Chapter 21, *Tennessee Code Annotated*. All of said notes shall mature and be paid in full without renewal not later than June 30, 2012.

**SECTION 15. BE IT FURTHER RESOLVED**, that the County Government complies with Titles VI, VII, and IX of the Civil Rights Act of 1964, Section 504 of the Rehabilitation Act of 1975, the Americans with Disabilities Act, and the Age Discrimination Act of 1975. No person shall be excluded from participation in, be denied benefits of, or be otherwise subjected to discrimination in the execution of this budget or in the employment practices of the County on the grounds of disability, age, race, color, religion, sex, national origin, or any other classification protected by Federal, Tennessee State constitutional, or statutory law.

**SECTION 16. BE IT FURTHER RESOLVED**, that the Board of County Commissioners, recognizing that the various non-profit charitable organizations located in Montgomery County have great need of funds to carry on their non-profit charitable work, hereby makes appropriations to non-profit charitable organizations as listed in **Schedule 2** of this resolution, in accordance with Section 5-9-109, inclusive, Tennessee Code Annotated, and that all appropriations enumerated in Schedule 2 are made subject to the following conditions:

1. That the non-profit charitable organizations to which funds are appropriated shall file with the County Clerk and the disbursing officials a copy of an annual report of its business affairs and transactions and the proposed use of the County's funds in accordance with rules promulgated by the Comptroller of the Treasury, Chapter 0380-2-7. Such annual report shall be prepared and certified by the chief financial officer of such nonprofit organization in accordance with Section 5-9-109(c), Tennessee Code Annotated.

2. That said funds must only be used by the named non-profit charitable organization in furtherance of their non-profit charitable purpose benefiting the general welfare of the residents of the County.

3. That it is the expressed interest of the Board of County Commissioners in providing these funds to the above named non-profit charitable organizations to be fully in compliance with Chapter 0380-2-7 of the Rules of the Comptroller of the Treasury, and Section 5-9-109, inclusive, Tennessee Code Annotated and any and all other laws which may apply to county appropriations to non-profit organizations, and so this appropriation is made subject to compliance with any and all of these laws and regulations.

**SECTION 17. BE IT FURTHER RESOLVED,** that this resolution shall take effect from and after its passage and its provisions shall be in force from and after July 1, 2011. This resolution shall be spread upon the minutes of the Montgomery County Board of Commissioners.

Duly passed and approved the **13<sup>th</sup> day of June 2011.**

Sponsor: \_\_\_\_\_

Commissioner: \_\_\_\_\_

Approved: \_\_\_\_\_

County Mayor

Attested: \_\_\_\_\_

County Clerk

**BUDGET RESOLUTION FOR THE FISCAL YEAR BEGINNING  
JULY 1, 2011 AND ENDING JUNE 30, 2012 (FY12)  
Schedule 1 - Appropriations**

<u>Account</u>	<u>Major Category Description</u>	<u>Appropriation</u>
<u>General Fund</u>		
General Administration		
101-51100	County Commission	\$ 220,423.00
101-51210	Board Of Equalization	\$ 2,688.00
101-51220	Beer Board	\$ 3,076.00
101-51240	Other Boards & Committees	\$ 3,121.00
101-51300	County Mayor (Executive)	\$ 426,953.00
101-51310	Human Resources	\$ 336,024.00
101-51400	County Attorney	\$ 24,000.00
101-51500	Election Commission	\$ 585,798.00
101-51600	Register Of Deeds	\$ 433,448.00
101-51720	Planning	\$ 332,227.00
101-51730	Building and Projects	\$ 242,419.00
101-51750	Codes Compliance	\$ 618,395.00
101-51760	Geographical Info Sys	\$ 185,735.00
101-51800	County Buildings	\$ 1,098,716.00
101-51800-P0001	County Buildings - Cumberland Heights	\$ 67,221.00
101-51800-P0029	County Buildings - Public Safety Complex	\$ 386,898.00
101-51810	Courts Complex	\$ 1,230,098.00
101-51900-P0004	Public Information	\$ 146,172.00
101-51900-P0039	Other General Admin - Litigation	\$ 25,000.00
101-51900-P0041	Other General Admin - County Historian	\$ 3,000.00
101-51900-P0178	Other General Admin - E-911 Communication Dist	\$ 464,219.00
101-51910	Preservation Of Records	\$ 180,425.00
	Total General Administration	\$ 7,016,056.00
Finance		
101-52100	Accounts & Budgets	\$ 538,989.00
101-52200	Purchasing	\$ 284,195.00
101-52300	Property Assessor's Ofc	\$ 1,094,638.00
101-52400	County Trustee's Office	\$ 523,089.00
101-52500	County Clerk's Office	\$ 1,768,289.00
101-52600	Information Systems	\$ 1,362,376.00
101-52900-P0038	Other Finance - Back Tax Attorney	\$ 50,550.00
	Total Finance	\$ 5,622,126.00
Administration of Justice		
101-53100	Circuit Court	\$ 1,892,436.00
101-53100-P0027	Circuit Court Judge	\$ 8,100.00
101-53100-P0219	Circuit Court Jury	\$ 106,554.00
101-53300	General Sessions Court	\$ 1,936,592.00
101-53330-07010	Drug Court	\$ 50,000.00
101-53400	Chancery Court	\$ 490,654.00
101-53600	District Attorney Gen'l	\$ 84,674.00
101-53600-P0055	District Attorney Gen'l - Bad Debt Fees	\$ 39,200.00
101-53600-10040	District Attorney Gen'l - Safe Neighborhoods Grant	\$ -
101-53610	Public Defender	\$ 8,588.00
101-53700	Judicial Commissioners	\$ 265,253.00
101-53900-P0154	Other Admin Of Justice - Court Safety Program	\$ 96,273.00
101-53900-05233	Other Admin Of Justice - Day Treatment Grant	\$ -
101-53910	Adult Probation Services	\$ 862,868.00
	Total Administration of Justice	\$ 5,841,192.00
Public Safety		
101-54110	Sheriff's Department	\$ 7,332,266.00
101-54110-05028	Sheriff's Department - Salary Supplement	\$ 48,000.00
101-54110-P0217	Sheriff's Department - Impound Lot	\$ 9,708.00
101-54120-00076	Special Patrols - SRO	\$ 1,028,428.00

**BUDGET RESOLUTION FOR THE FISCAL YEAR BEGINNING  
JULY 1, 2011 AND ENDING JUNE 30, 2012 (FY12)  
Schedule I - Appropriations**

<u>Account</u>	<u>Major Category Description</u>	<u>Appropriation</u>
101-54120-05016	Special Patrols - Stop Violence Against Women	\$ 393,672.00
101-54120-05050	Special Patrols - Juvenile Delinquency Prevention	\$ 143,336.00
101-54120-05153	Special Patrols - Litter Enforcement	\$ 71,055.00
101-54120-09010	Special Patrols - Litter Abatement	\$ -
101-54130	Traffic Control	\$ -
101-54160	Sexual Offender Registry	\$ 14,000.00
101-54210	Jail	\$ 11,679,912.00
101-54210-07030	Jail - Inmates	\$ 64,000.00
101-54220	Workhouse	\$ 1,661,784.00
101-54220-07030	Workhouse - Inmates	\$ 13,000.00
101-54230-05156	Community Corrections	\$ 468,789.00
101-54240-05253	Juvenile Services - Child Advocacy Center	\$ 136,312.00
101-54240-05234	Juvenile Services - At Risk Grant	\$ 70,929.00
101-54310	Fire Prevention & Control	\$ 227,377.00
101-54410	Civil Defense - EMA	\$ 404,599.00
101-54490	Homeland Security	\$ 1,245,731.00
101-54610	Coroner / Med Examiner	\$ 213,300.00
	<b>Total Public Safety</b>	<b>\$ 25,226,198.00</b>
<b>Public Health and Welfare</b>		
101-55110	Local Health Center	\$ 319,759.00
101-55120	Rabies & Animal Control	\$ 506,000.00
101-55130	Ambulance Service	\$ 8,290,682.00
101-55190-05225	Other Local Health Services - WIC Program	\$ 2,134,300.00
101-55310	Regional Mental Health Ctr	\$ 10,000.00
101-55390-P0035	Appropriation To State - Health Department	\$ 33,912.00
101-55390-P0046	Appropriation To State - TN Rehabilitation Ctr	\$ 131,010.00
101-55590	Other Local Welfare Svcs - Mental Examinations	\$ 55,275.00
101-55590-P0031	Other Local Welfare Svcs - Child Welfare Services	\$ 10,000.00
101-55590-P0033	Other Local Welfare Svcs - Pauper Burials	\$ 18,000.00
101-55590-P0197	Other Local Welfare Svcs - Community Action Agcy	\$ -
101-55900-00044	Other Public Hlth & Welfare - Progressive Direction	\$ 30,000.00
	<b>Total Public Health and Welfare</b>	<b>\$ 11,538,938.00</b>
<b>Social, Cultural, &amp; Recreational Services</b>		
101-56500	Libraries	\$ 1,630,891.00
101-56700	Parks & Fair Boards	\$ 386,642.00
101-56900-P0172	Other Socl, Cultural & Rec - Veterans Commission	\$ 9,688.00
	<b>Total Social, Cultural, &amp; Recreational Services</b>	<b>\$ 2,027,221.00</b>
<b>Agriculture &amp; Natural Resources</b>		
101-57100	Agricultural Extension	\$ 338,044.00
101-57300	Forest Service	\$ 2,000.00
101-57500	Soil Conservation	\$ 70,796.00
	<b>Total Agriculture &amp; Natural Resources</b>	<b>\$ 410,840.00</b>
<b>ARRA Grant</b>		
101-58802	ARRA Grant - Drug Court	\$ -
101-58803	ARRA Grrant - Mobile Data	\$ -
	<b>Total ARRA Grants</b>	<b>\$ -</b>
<b>Other General Government</b>		
101-58110-P0006	Tourism - City of Clarksville	\$ 299,570.00
101-58110-P0054	Tourism - Tourist Commission	\$ 898,709.00
101-58120	Industrial Development	\$ 624,616.00
101-58220	Airport	\$ 200,919.00
101-58300	Veterans Services	\$ 357,929.00
101-58400	Other Charges	\$ 496,178.00
101-58400-P0128	Other Charges - Trustees Commission	\$ 750,000.00
101-58500	Contribs To Other Agencies	\$ 145,000.00



**BUDGET RESOLUTION FOR THE FISCAL YEAR BEGINNING  
JULY 1, 2011 AND ENDING JUNE 30, 2012 (FY12)  
Schedule 1 - Appropriations**

<u>Account</u>	<u>Major Category Description</u>	<u>Appropriation</u>
101-58600	Employee Benefits	\$ 385,300.00
101-58900	Miscellaneous - Contingency Reserve	\$ 70,525.00
101-64000	Litter & Trash Collection	\$ 130,622.00
	Total Other General Government	\$ 4,359,368.00
	Fund Total	\$ 62,041,939.00
<u>Drug Control Fund</u>		
122-54110	Sheriff's Department	\$ 37,070.00
	Fund Total	\$ 37,070.00
<u>General Roads Fund</u>		
131-61000	Administration	\$ 408,936.00
131-62000	Highway & Bridge Maint	\$ 4,619,570.00
131-63100	Equipment Op & Maint	\$ 1,095,407.00
131-63600	Traffic Control	\$ 426,419.00
131-65000	Other Charges	\$ 400,127.00
131-66000	Employee Benefits	\$ 54,388.00
131-68000	Capital Outlay	\$ 1,705,250.00
131-81200	Hwy & Street Debt Service	\$ -
131-82220	Highways & Streets	\$ 7,000.00
	Fund Total	\$ 8,717,097.00
<u>CMCSS General Purpose Schools Fund</u>		
141-71100-000	Regular Instruction	\$ 103,346,354.00
141-71150-000	Alternative School	\$ 888,029.00
141-71200-000	Special Education	\$ 20,372,179.00
141-71300-000	Vocational Education	\$ 5,103,721.00
141-72110-000	Attendance	\$ 809,831.00
141-72120-000	Health Services	\$ 1,212,584.00
141-72130-000	Other Student Support	\$ 7,395,476.00
141-72210-000	Regular Instruction	\$ 8,088,194.00
141-72215-000	Alternative School Support	\$ 37,848.00
141-72220-000	Special Education	\$ 1,982,105.00
141-72230-000	Vocational Education	\$ 108,248.00
141-72260-000	Adult Programs	\$ 78,721.00
141-72310-000	Board Of Education	\$ 220,767.00
141-72320-000	Director of Schools	\$ 448,153.00
141-72320-000	Communications	\$ 577,664.00
141-72410-000	Ofc Of The Principal	\$ 14,989,029.00
141-72510-000	Fiscal Services	\$ 2,956,140.00
141-72510-000	Textbook Processing & Distribution	\$ 509,279.00
141-72520-000	Human Resources	\$ 2,974,602.00
141-72610-000	Operation Of Plant	\$ 16,290,490.00
141-72620-000	Maintenance Of Plant	\$ 5,038,698.00
141-72810-000	Technology Classroom Instruction	\$ 6,784,344.00
141-72810-000	Technology - Administration	\$ 2,811,261.00
141-73400-000	Early Childhood Education	\$ 1,990,772.00
141-82230-000	Education Debt Service	\$ 35,000.00
141-99100-000	Operating Transfers	\$ -
	Fund Total	\$ 205,049,489.00
<u>CMCSS Federal Projects Fund</u>		
	See Provisions of Section 1 of the Resolution	
<u>CMCSS Child Nutrition Fund</u>		
143-73100-000	Food Service	\$ 11,565,888.00
	Fund Total	\$ 11,565,888.00
<u>CMCSS Extended Schools Program Fund</u>		
146-71100-000	Regular Instruction	\$ 154,930.00

**BUDGET RESOLUTION FOR THE FISCAL YEAR BEGINNING  
JULY 1, 2011 AND ENDING JUNE 30, 2012 (FY12)  
Schedule 1 - Appropriations**

<u>Account</u>	<u>Major Category Description</u>	<u>Appropriation</u>
146-72410-000	Ofc Of The Principal	\$ 28,008.00
146-72510-000	Fiscal Services	\$ 1,000.00
146-72610-000	Operation Of Plant	\$ 9,783.00
	Fund Total	<u>\$ 193,721.00</u>
<u>Debt Service Fund</u>		
151-81100-000	General Govt Debt Service	\$ -
151-81300-000	Education Debt Service	\$ -
151-82110-000	Principal-Genl Govt	\$ 8,564,243.00
151-82130-000	Principial-Education	\$ 12,887,143.00
151-82210-000	Interest-General Govt	\$ 4,395,962.00
151-82230-000	Interest-Education	\$ 8,952,675.00
151-82310-000	Other Debt Serv.-County Govt	\$ 178,500.00
151-82330-000	Other Debt Serv.-Education	\$ 464,500.00
	Fund Total	<u>\$ 35,443,023.00</u>
<u>Capital Projects Fund</u>		
171	Trustees Commission	\$ 30,000.00
171	Animal Control	\$ 42,000.00
171	Building & Codes	\$ 50,000.00
171	Courts Complex	\$ 30,000.00
171	County Buildings	\$ 100,000.00
171	Information System	\$ 647,690.00
171	Sheriff's Office	\$ 340,400.00
171	Fire	\$ 141,000.00
171	Ambulance Service	\$ 492,600.00
171	Jail	\$ 60,537.00
171	Parks & Recreation	\$ 124,050.00
171	Airport	\$ 41,400.00
171	Veteran's Nursing Home	\$ 750,000.00
171	Other General Government Projects	\$ 6,590,000.00
	Fund Total	<u>\$ 9,439,677.00</u>
<u>CMCSS Transportation Fund</u>		
144-72510	Trustee's Commission	\$ 40,000.00
144-72710	Student Transportation	\$ 12,111,001.00
	Fund Total	<u>\$ 12,151,001.00</u>
<u>Risk Management (OJI) Fund</u>		
266-51920-000	Risk Management	\$ 556,012.00
	Fund Total	<u>\$ 556,012.00</u>
<u>CMCSS Captial Projects</u>		
177-91300-000	Various Capital Projects	\$ 24,073,484.00
	Fund Total	<u>\$ 24,073,484.00</u>

- end of Schedule 1 -

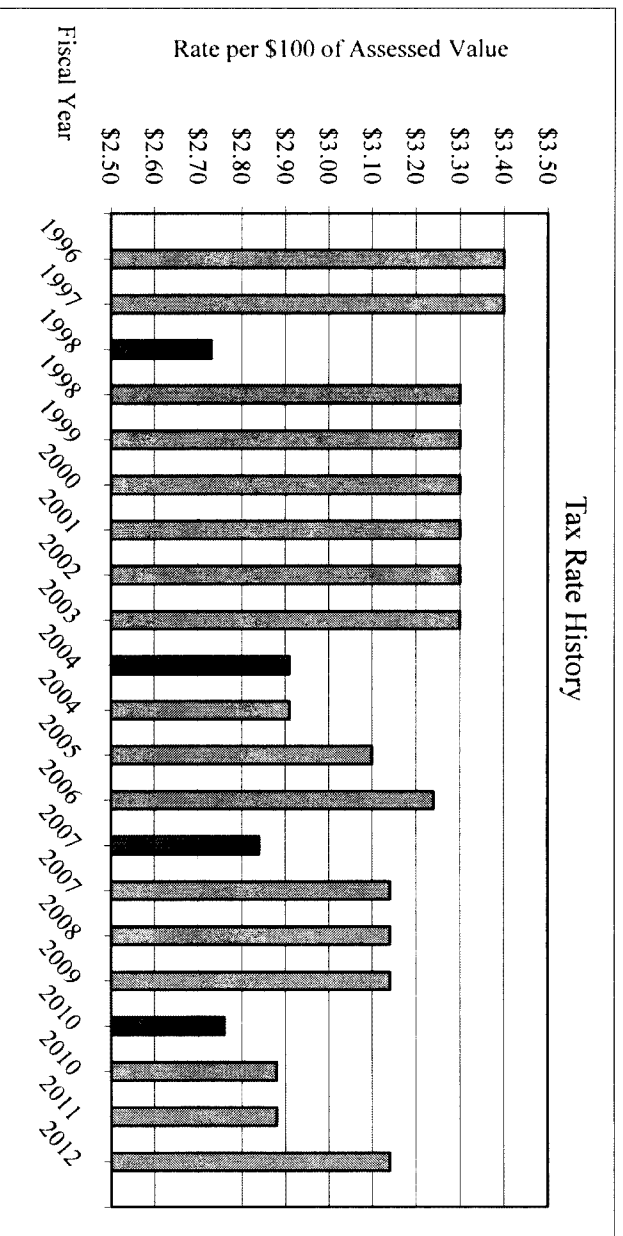
**BUDGET RESOLUTION FOR THE FISCAL YEAR BEGINNING  
JULY 1, 2011 AND ENDING JUNE 30, 2012 (FY12)  
Schedule 2 - Appropriated Contributions to Non-Profit Organizations per TCA §5-9-109**

<u>Account</u>	<u>Nonprofit Organization</u>	<u>Purpose</u>	<u>Appropriation</u>
58500	American Red Cross	To provide local financial assistance to the organization. The American Red Cross provides disaster assistance to citizens in times of need.	\$8,000.00
58500	Salvation Army	To help meet the financial obligations of the emergency shelter. At this time the expense of the shelter averages between \$20,000 and \$25,000 monthly.	\$10,000.00
55900-00044	Progressive Directions, Inc.	To assist the organization in obtaining local funds to match Federal Grants arranged for programs designed to provide a home environment for a limited number of disabled adults, and learning and work experience for other disabled adults in the County.	\$30,000.00
55310	Centerstone	To provide local financial assistance in the operation of the various programs of this regional organization dealing with mental illness, alcoholism, etc.	\$10,000.00
55590-P0031	Child Welfare Services	To be locally administered and appropriated by the State's local office of Human Services, is to provide needed supplemental services for children not otherwise available through other Department of Human Services Program.	\$10,000.00
58500	Mid-Cumberland Human Resources	To assist in their many health programs as they provide services to the elderly and disabled citizens in Montgomery County.	\$53,865.00
58500	Five Rivers Resource Conservation & Development Council	To help pay for office supplies and membership dues.	\$1,500.00
58500	Imagination Library	Adopted as a program for participation by Montgomery County Government in 2004 by resolution, the Imagination Library in conjunction with the Governor's "Books from Birth" Foundation promotes early childhood educational development and appreciation for reading.	\$15,000.00

- end of Schedule 2 -

**Tax Rate per \$100 Assessed Valuation**

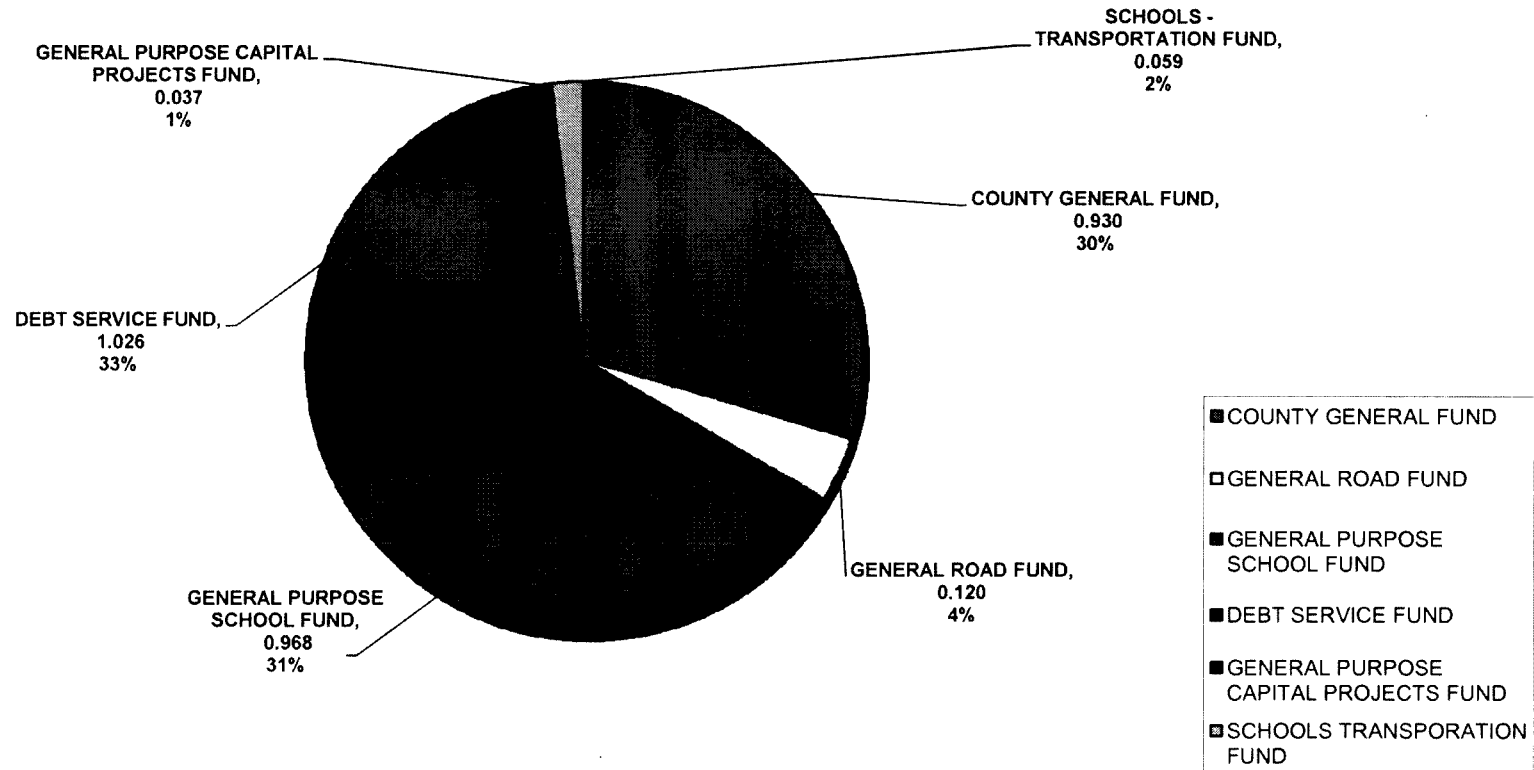
Tax Year	Fiscal Year	General Fund	Highway Fund	General Purpose Schools Fund	General Debt Service Fund	School Transportation Fund	Capital Projects Funds	Total CountyTax Rate	City of Clarksville Tax Rate	Combined Rate for City Property	Value of 1¢ on the Tax Rate
1995	1996	Actual		1.030	1.350	-	-	3.400	1.190	4.590	88,000
1996	1997	Actual	0.830	1.030	1.410	-	-	3.400	1.190	4.590	93,000
1997	1998	Certified	0.770					2.730	0.960	3.690	120,811
1997	1998	Actual	0.700	0.830	1.600	-	-	3.300	1.190	4.490	120,811
1998	1999	Actual	0.700	0.880	1.550	-	-	3.300	1.190	4.490	125,404
1999	2000	Actual	0.840	0.930	1.360	-	-	3.300	2.010	5.310	128,141
2000	2001	Actual	0.840	0.930	1.360	-	-	3.300	2.010	5.310	135,800
2001	2002	Actual	0.840	0.930	1.360	-	-	3.300	1.810	5.110	142,046
2002	2003	Actual	0.840	1.260	1.040	-	-	3.300	1.810	5.110	147,159
2003	2004	Certified	0.840	1.110	0.820	-	-	2.910	1.580	4.490	171,482
2003	2004	Actual	0.840	1.110	0.820	-	-	2.910	1.580	4.490	171,482
2004	2005	Actual	1.020	1.120	0.820	-	-	3.100	1.500	4.600	172,426
2005	2006	Actual	1.110	1.160	0.820	-	-	3.240	1.500	4.740	182,000
2006	2007	Certified	0.970	1.020	0.720	-	-	2.840	1.310	4.150	219,400
2006	2007	Actual	0.970	1.020	0.897	0.068	0.055	3.140	1.310	4.450	219,400
2007	2008	Actual	0.970	1.020	0.897	0.068	0.055	3.140	1.310	4.450	230,677
2008	2009	Actual	0.970	1.020	0.897	0.068	0.055	3.140	1.310	4.450	246,000
2009	2010	Certified	0.853	0.897	0.788	0.06	0.048	2.760	1.1695	2.760	292,530
2009	2010	Actual	0.930	0.884	0.840	0.059	0.047	2.880	1.2400	4.120	292,530
2010	2011	Actual	0.930	0.884	0.850	0.059	0.037	2.880	1.2400	4.120	296,000
2011	2012	Actual	0.930	0.968	1.026	0.059	0.037	3.140	1.2400	4.120	296,000





**MONTGOMERY COUNTY**  
T E N N E S S E E

## CURRENT PROPERTY TAX



Montgomery County, Tennessee  
Statement of Estimated Revenue from Current Property Taxes

Assessed Valuation of \$3,027,166,057

Fund	Proposed Tax Rate	Amount of Tax Levy	Reserve for Delinquency 4%	Net Estimated Collection of Taxes
County General	\$ 0.93	\$ 28,152,644	\$ 1,126,106	\$ 27,026,539
Highway	\$ 0.12	\$ 3,632,599	\$ 145,304	\$ 3,487,295
General Purpose School	\$ 0.968	\$ 29,302,967	\$ 1,172,119	\$ 28,130,849
Debt Service	\$ 1.026	\$ 31,058,724	\$ 1,242,349	\$ 29,816,375
General Capital Projects	\$ 0.037	\$ 1,120,051	\$ 44,802	\$ 1,075,249
School Transportation	\$ 0.059	\$ 1,786,028	\$ 71,441	\$ 1,714,587
Total	\$ 3.14	\$ 95,053,014	\$ 3,802,121	\$ 91,250,894

Montgomery County, Tennessee - Synopsis of Proposed Annual Budget  
For the Fiscal Year Ending June 30, 2012 (Fiscal Year 2011-2012)

	Actual 09-10	Estimate 10-11	Estimated 11-12
<b>COUNTY GENERAL FUND</b>			
Estimated Revenues and Other sources			
Taxes	33,106,521	33,232,851	33,333,202
Licenses & Permits	1,661,972	1,091,503	892,640
Fines, Forfeitures & Penalties	1,363,614	1,354,891	1,329,661
Charges for Current Services	3,764,116	4,240,605	5,179,335
Other Local Revenue	2,930,627	3,100,260	3,224,455
Fees Received	7,750,178	7,632,249	7,637,655
State of Tennessee	5,534,055	5,970,734	5,197,966
Federal Government	1,194,831	2,490,081	1,386,673
Other Government / Citizens Groups	270,227	196,630	259,507
Other Sources	16,028	302,028	555,524
Total Estimated Revenues and Other Sources	57,592,169	59,611,832	58,996,618
Estimated Expenditures and Other Uses			
Salaries	37,850,170	40,705,216	42,921,584
Other Costs	17,453,944	20,355,760	19,120,355
Total Estimated Expenditures and Other Uses	55,304,114	61,060,976	62,041,939
Employee Positions	783	784	798
Tax Rates	0.93	0.93	0.93
Estimated Beginning Fund Balance	19,861,355	22,149,410	20,700,266
Estimated Ending Fund Balance	22,149,410	20,700,266	17,654,945
<b>GENERAL ROADS FUND</b>			
Taxes	4,015,389	4,015,000	4,095,304
Charges for Current Services	162	100	100
Other Local Revenues	73,853	64,000	80,000
State of Tennessee	2,726,473	3,931,579	4,037,219
Federal Government	110,930	-	-
Other Government / Citizens Groups	237,281	-	-
Other Sources	773,081	770,937	642,574
Total Estimated Revenues and Other Sources	7,937,169	8,781,616	8,855,197
Estimated Expenditures and Other Uses			
Salaries	3,600,935	3,876,157	4,008,445
Other Costs	3,447,593	5,176,864	4,708,652
Total Estimated Expenditures and Other Uses	7,048,528	9,053,021	8,717,097
Employee Positions	70	70	70
Tax Rates	0.12	0.12	0.12
Estimated Beginning Fund Balance	1,044,132	1,932,773	1,661,368
Estimated Ending Fund Balance	1,932,773	1,661,368	1,799,468
<b>DEBT SERVICE FUND</b>			
Estimated Revenues and Other sources			
Taxes	30,739,359	29,750,000	35,324,600
Other Local Revenues	424,945	985,000	885,000
Federal Government	-	112,376	97,015
Other Government / Citizens Groups	510,435	-	-
Other Sources	83,457,764	-	-
Total Estimated Revenues and Other Sources	115,132,503	30,847,376	36,306,615
Estimated Expenditures and Other Uses			
Other Costs	113,367,522	32,291,174	35,443,023
Total Estimated Expenditures and Other Uses	113,367,522	32,291,174	35,443,023
Tax Rates	0.840	0.850	1.026
Estimated Beginning Fund Balance	26,689,680	28,454,661	27,010,863
Estimated Ending Fund Balance	28,454,661	27,010,863	27,874,455
<b>CAPITAL PROJECTS FUND **</b>			
Estimated Revenues and Other sources			
Taxes	1,408,620	1,136,200	1,152,500
Other Local Revenues	50,213	23,406	-
State of Tennessee	440,000	2,623,551	-
Federal Government	17,458	-	-
Other Government / Citizens Groups	10,150	118,000	-
Other Sources	25,865,279	3,668,049	8,292,170
Total Estimated Revenues and Other Sources	27,791,720	7,569,206	9,444,670
Estimated Expenditures and Other Uses			
Other Costs	32,273,532	10,700,908	9,439,677
Total Estimated Expenditures and Other Uses	32,273,532	10,700,908	9,439,677
Tax Rates	0.047	0.037	0.037
Estimated Beginning Fund Balance	7,614,678	3,132,866	1,164
Estimated Ending Fund Balance	3,132,866	1,164	6,157

	<b>Actual 09-10</b>	<b>Estimate 10-11</b>	<b>Estimated 11-12</b>
<b>GENERAL PURPOSE SCHOOL FUND</b>			
Estimated Revenues and Other sources			
Local taxes	63,657,050	65,712,324	69,704,253
Charges for Current Services	47,700	43,300	43,300
Other Local Revenues	326,479	459,910	405,710
Other Sources	798,268	1,451,000	471,642
State of Tennessee	109,737,220	115,557,527	117,179,467
Federal Government	4,261,026	8,361,345	7,865,308
Total Estimated Revenues and Other Sources	178,827,743	191,585,406	195,669,680
Estimated Expenditures and Other Uses			
Salaries	156,292,254	171,054,325	176,226,169
Other Costs	26,430,646	24,680,879	28,823,320
Total Estimated Expenditures and Other Uses	182,722,900	195,735,204	205,049,489
Estimated Beginning Fund Balance	16,549,649	12,731,973	15,542,777
Estimated Ending Fund Balance	13,002,648	8,852,850	6,183,776
Estimated Beginning Reserves	3,342,047	3,148,703	2,878,028
Estimated Ending Reserves	2,993,891	2,878,028	2,857,220
Total Expenditures, Fund Balance and Reserves	198,719,439	207,466,082	214,090,485
Employee Positions	2,970	2,930	2,973
Tax Rates	0.884	0.884	0.968
<b>SCHOOL TRANSPORTATION FUND ***</b>			
Estimated Revenues and Other sources			
Local Taxes	1,754,972	1,789,441	1,789,441
Other Local Revenues	36,771	55,700	55,700
State of Tennessee	8,077,999	7,730,150	8,940,150
Federal Government	1,402,485	1,297,915	1,297,915
Total Estimated Revenues and Other Sources	11,272,227	10,873,206	12,083,206
Total Estimated Expenditures and Other Uses			
Salaries	8,287,293	9,424,485	9,601,592
Other Costs	2,282,692	2,622,059	2,549,409
Total Estimated Expenditures and Other Uses	10,569,985	12,046,544	12,151,001
Estimated Beginning Fund Balance	764,810	1,467,051	546,713
Estimated Ending Fund Balance	1,467,052	293,713	478,918
Total Expenditures, Fund Balance and Reserves	12,037,037	12,340,257	12,629,919
Employee Positions	355	368	378
Tax Rates	0.059	0.059	0.059
Total Tax Rate, All Funds	2.88	2.88	3.14

\* - 2011 Estimated reflects budget as of May 16, 2011.

\*\* - Tax rates in this Fund are earmarked for purchases classified as capital projects but unsuitable for use of bond proceeds.

\*\*\* - Tax rates in this Fund are earmarked for additional and replacement School Transportation vehicles.



# MONTGOMERY COUNTY, TENNESSEE

## Financial Summary (Statement of Operations) by Fiscal Years July 1 through June 30

**Fund Balance for FY  
2009**

### 2009 Actual

	Beginning Fund Balance	Revenues	Transfers In	Total Revenues	Expenditures	Transfers Out	Total Expenditures	Prior Period Adjustment	Ending Fund Balance	% of Revenues	% of Total Expenditures
General Fund	19,527,697	53,170,363		53,170,363	52,836,705		52,836,705		19,861,355	37.4%	37.6%
General Debt Service Fund	24,741,067	28,882,803	472,022	29,354,825	27,406,212		27,406,212		26,689,680	90.9%	97.4%
General Purpose School Fund	13,992,862	174,277,778		174,277,778	169,344,881		169,344,881		18,925,759	10.9%	11.2%
School Transportation Fund	953,873	13,628,511		13,628,511	12,452,372		12,452,372		2,130,012	15.6%	17.1%
Highway Fund	1,487,911	6,935,764		6,935,764	7,379,543		7,379,543		1,044,132	15.1%	14.1%
Total General Operations	60,703,410	276,895,219	472,022	277,367,241	269,419,713		269,419,713		68,650,938	24.8%	25.5%

**Fund Balance for FY  
2010**

### 2010 Actual

	Beginning Fund Balance	Revenues	Transfers In	Total Revenues	Expenditures	Transfers Out	Total Expenditures	Prior Period Adjustment	Ending Fund Balance	% of Revenues	% of Total Expenditures
General Fund	19,861,355	57,592,169		57,592,169	55,178,163	125,951.00	55,304,114		22,149,410	38.5%	40.1%
General Debt Service Fund	26,689,680	115,101,552	30,951	115,132,503	113,367,522		113,367,522		28,454,661	24.7%	25.1%
General Purpose School Fund	19,891,696	178,827,743		178,827,743	182,722,900		182,722,900		15,996,539	8.9%	8.8%
School Transportation Fund	764,810	11,272,227		11,272,227	10,569,986		10,569,986		1,467,051	13.0%	13.9%
Highway Fund	1,044,132	7,168,669	768,500	7,937,169	7,048,528		7,048,528		1,932,773	24.4%	27.4%
Total General Operations	68,251,673	369,962,360	799,451	370,761,811	368,887,099	125,951	369,013,050		70,000,434	18.9%	19.0%

**Fund Balance for FY  
2011**

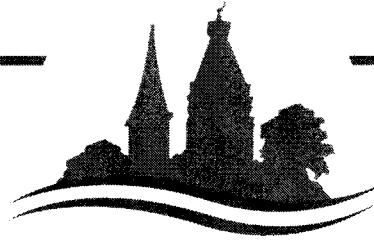
### 2011 Budget

	Beginning Fund Balance	Revenues	Transfers In	Total Available Funds	Expenditures	Transfers Out	Total Expenditures	Prior Period Adjustment	Ending Fund Balance	% of Revenues	% of Total Expenditures
General Fund	22,149,410	59,611,832		59,611,832	61,060,976		61,060,976		20,700,266	34.7%	33.9%
General Debt Service Fund	28,454,661	30,847,376		30,847,376	32,291,174		32,291,174		27,010,863	87.6%	83.6%
General Purpose School Fund	15,880,676	191,585,406		191,585,406	195,735,204		195,735,204		11,730,878	6.1%	6.0%
School Transportation Fund	1,467,051	10,873,206		10,873,206	12,006,544		12,046,544		293,713	2.7%	2.4%
Highway Fund	1,932,773	8,781,616		8,781,616	9,053,021		9,053,021		1,661,368	18.9%	18.4%
Total General Operations	69,884,571	301,699,436		301,699,436	310,146,919		310,186,919		61,397,088	20.4%	19.8%

**Fund Balance for FY  
2012**

### 2012 Budget

	Beginning Fund Balance	Revenues	Transfers In	Total Available Funds	Expenditures	Transfers Out	Total Expenditures	Prior Period Adjustment	Ending Fund Balance	% of Revenues	% of Total Expenditures
General Fund	20,700,266	58,996,618		58,996,618	62,041,939		62,041,939		17,654,945	29.9%	28.5%
General Debt Service Fund	27,010,863	36,306,615		36,306,615	35,443,023		35,443,023		27,874,455	76.8%	78.6%
General Purpose School Fund	18,420,805	195,669,680		195,669,680	205,049,489		205,049,489		9,040,996	4.6%	4.4%
School Transportation Fund	546,713	12,083,206		12,083,206	12,151,001		12,151,001		478,918	4.0%	3.9%
Highway Fund	1,661,368	8,855,197		8,855,197	8,717,097		8,717,097		1,799,468	20.3%	20.6%
Total General Operations	68,340,015	311,911,316		311,911,316	323,402,549		323,402,549		56,848,782	18.2%	17.6%



**MONTGOMERY COUNTY**

T E N N E S S E E

# **COUNTY GENERAL FUND 101**



**Montgomery County, Tennessee**  
**Estimated Revenue and Available Funds - Consolidated**  
**For the Fiscal Year June 30, 2012**

	<b>FY 10 Actuals</b>	<b>FY 11 Amended</b>	<b>FY 12 Projection</b>	<b>Increase/Decrease Amount</b>	<b>Percentage Change</b>
<b>COUNTY GENERAL FUND 101</b>					
<b>REVENUES</b>					
Local Taxes	33,106,521	33,232,851	33,333,202	100,351	0.30%
Licenses and Permits	1,661,972	1,091,503	892,640	(198,863)	-18.22%
Fines, Forfeitures and Penalties	1,363,614	1,354,891	1,329,661	(25,230)	-1.86%
Charges for Current Services	3,764,116	4,240,605	5,179,335	938,730	22.14%
Other Local Revenues	2,930,627	3,100,260	3,224,455	124,195	4.01%
Fees from County Officials	7,750,178	7,632,249	7,637,655	5,406	0.07%
State of Tennessee	5,534,055	5,970,734	5,197,966	(772,768)	-12.94%
Federal Government	1,194,831	2,490,081	1,386,673	(1,103,408)	-44.31%
Other Governments and Citizens Groups	270,227	196,630	259,507	62,877	31.98%
Other Sources	16,028	302,028	555,524	253,496	83.93%
<b>TOTAL REVENUES</b>	<b>57,592,169</b>	<b>59,611,832</b>	<b>58,996,618</b>	<b>(615,214)</b>	<b>-1.03%</b>
<b>EXPENDITURES</b>					
County Commission	194,261	207,248	220,423	13,175	6.36%
Board of Equalization	1,917	2,688	2,688	-	0.00%
Beer Board	806	3,076	3,076	-	0.00%
Other Boards and Committees	2,153	3,121	3,121	-	0.00%
County Mayor	392,373	438,408	426,953	(11,455)	-2.61%
Human Resources	298,342	326,992	336,024	9,032	2.76%
County Attorney	50,141	24,000	24,000	-	0.00%
Election Commission	330,694	623,767	585,798	(37,969)	-6.09%
Register of Deeds	404,227	445,942	433,448	(12,494)	-2.80%
Planning	334,526	332,227	332,227	-	0.00%
Building	127,036	144,327	242,419	98,092	67.97%
Codes Compliance	500,525	623,728	618,395	(5,333)	-0.86%
Geographical Information Systems	90,730	114,896	185,735	70,839	61.65%
County Buildings	959,705	893,607	1,098,716	205,109	22.95%
County Buildings - Cumberland Heights Cost Center	-	65,941	67,221	1,280	1.94%

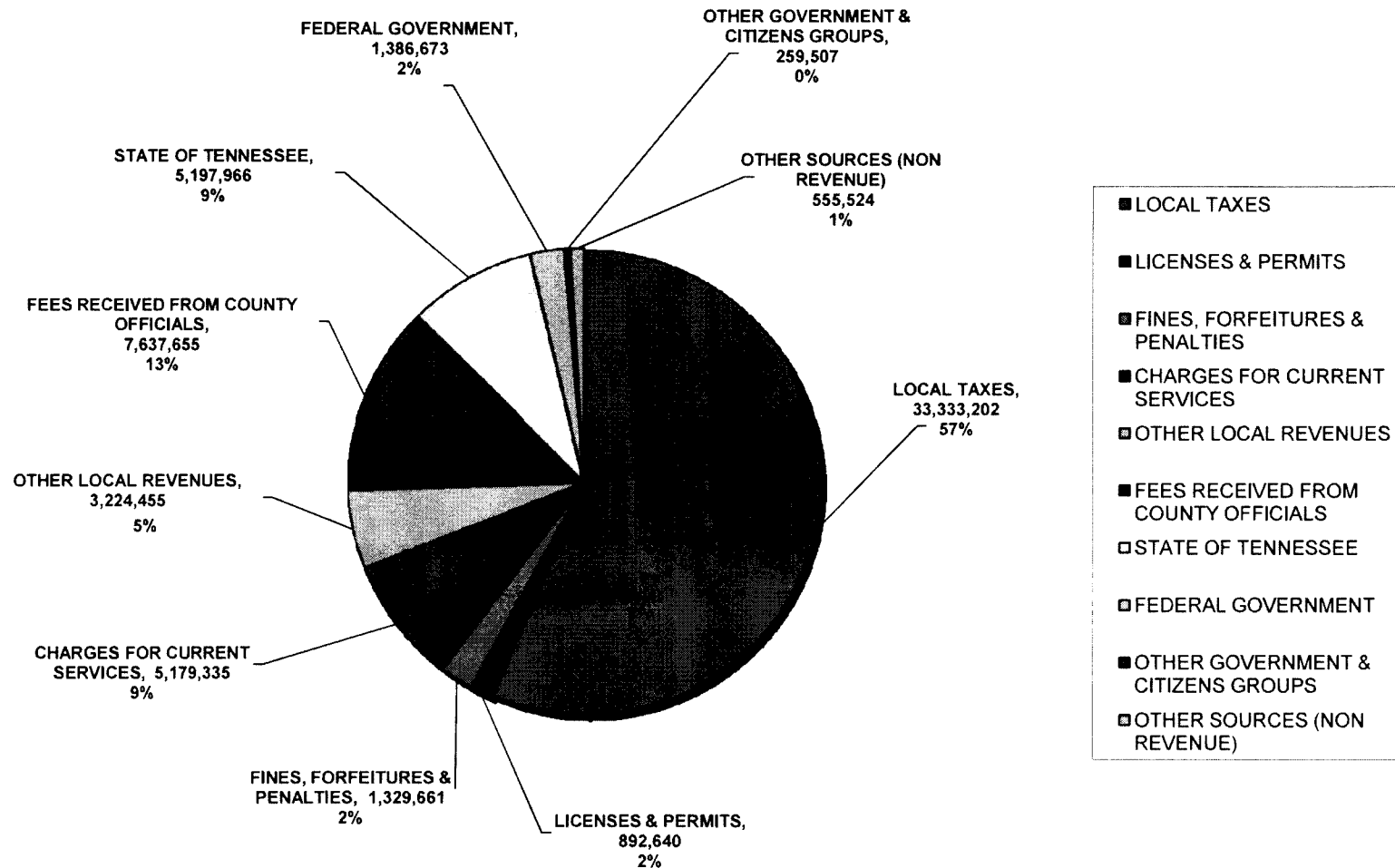
	<b>FY 10 Actuals</b>	<b>FY 11 Amended</b>	<b>FY 12 Projection</b>	<b>Increase/Decrease Amount</b>	<b>Percentage Change</b>
County Buildings - Public Safety Complex	337,845	369,513	386,898	17,385	4.70%
Courts Complex	1,103,826	1,156,489	1,230,098	73,609	6.36%
Other General Administration	542,486	555,014	638,391	83,377	15.02%
Preservation Of Records	100,367	131,261	180,425	49,164	37.46%
Accounts and Budgets	621,255	743,362	538,989	(204,373)	-27.49%
Purchasing	260,371	279,272	284,195	4,923	1.76%
Property Assessor's Office	890,097	1,047,499	1,094,638	47,139	4.50%
Reappraisal Program	82,299	-	-	-	0.00%
County Trustee's Office	466,336	523,166	523,089	(77)	-0.01%
County Clerks's Office	1,567,242	1,677,060	1,768,289	91,229	5.44%
Information Systems	1,200,934	1,346,036	1,362,376	16,340	1.21%
Other Finance - Back Tax Attorney	44,837	50,550	50,550	-	0.00%
Circuit Court	1,820,826	1,976,597	1,998,990	22,393	1.13%
Circuit Court Judge	2,384	8,100	8,100	-	0.00%
General Sessions Court	1,595,096	1,760,612	1,936,592	175,980	10.00%
Drug Court	47,995	50,000	50,000	-	0.00%
Chancery Court	451,528	483,277	490,654	7,377	1.53%
District Attorney General	88,123	188,207	123,874	(64,333)	-34.18%
Public Defender	-	23,625	8,588	(15,037)	100.00%
Judicial Commissioners	219,247	245,834	265,253	19,419	7.90%
Probation Services	719,870	842,861	862,868	20,007	2.37%
Other Administration of Justice	550,457	520,111	96,273	(423,838)	-81.49%
Sheriff's Department	6,636,177	7,262,795	7,389,974	127,179	1.75%
Special Patrols	1,568,679	1,758,504	1,636,491	(122,013)	-6.94%
Traffic Control	25,297	-	-	-	0.00%
Administration of the Sexual Offender Registry	11,071	16,841	14,000	(2,841)	-16.87%
Jail	11,020,902	11,516,635	11,743,912	227,277	1.97%
Workhouse	1,435,295	1,599,247	1,674,784	75,537	4.72%
Community Corrections	429,086	468,789	468,789	-	0.00%
Juvenile Services	226,628	212,166	207,241	(4,925)	-2.32%
Fire Prevention and Control	126,688	228,340	227,377	(963)	-0.42%
Emergency Management	380,050	390,458	404,599	14,141	3.62%
Other Emergency Management	614,802	1,869,287	1,245,731	(623,556)	-33.36%
County Coroner / Medical Examiner	210,608	213,120	213,300	180	0.08%
Health Department	238,531	267,892	319,759	51,867	19.36%

	<b>FY 10 Actuals</b>	<b>FY 11 Amended</b>	<b>FY 12 Projection</b>	<b>Increase/Decrease Amount</b>	<b>Percentage Change</b>
Rabies and Animal Control	424,793	489,072	506,000	16,928	3.46%
Emergency Medical Services	6,741,368	6,769,526	8,290,682	1,521,156	22.47%
Other Local Health Services	1,720,919	2,134,300	2,134,300	-	0.00%
Regional Mental Health Services	10,000	10,000	10,000	-	0.00%
Appropriation to State	198,776	214,695	164,922	(49,773)	-23.18%
Other Local Welfare Services	102,525	101,825	28,000	(73,825)	-72.50%
Other Public Health and Welfare	30,000	42,500	85,275	42,775	100.65%
Libraries	1,604,251	1,604,251	1,630,891	26,640	1.66%
Parks and Fair Boards	41,282	307,837	386,642	78,805	25.60%
Other Social, Cultural & Recreation	7,678	9,728	9,688	(40)	-0.41%
Agricultural Extension Service	340,678	343,473	338,044	(5,429)	-1.58%
Forest Service	2,000	2,000	2,000	-	0.00%
Soil Conservation	50,670	52,945	70,796	17,851	33.72%
Tourism	1,172,169	1,087,100	1,198,279	111,179	10.23%
Industrial Development	624,616	624,616	624,616	-	0.00%
Airport	161,832	272,156	200,919	(71,237)	-26.18%
Veteran's Services	314,303	345,235	357,929	12,694	3.68%
Other Charges	1,604,146	1,696,178	1,246,178	(450,000)	-26.53%
Contributions to Other Agencies	114,346	168,858	145,000	(23,858)	-14.13%
Employee Benefits	315,400	326,300	385,300	59,000	18.08%
ARRA Grants	145,023	274,903	-	(274,903)	-100.00%
Miscellaneous	134,938	22,025	70,525	48,500	220.20%
Litter and Trash Collection	117,730	128,965	130,622	1,657	1.28%
<b>TOTAL EXPENDITURES</b>	<b>55,304,114</b>	<b>61,060,976</b>	<b>62,041,939</b>	<b>980,963</b>	<b>1.61%</b>
<b>Estimated Beginning Fund Balance July 1</b>	<b>19,861,355</b>	<b>22,149,410</b>	<b>20,700,266</b>		
<b>Estimated Ending Fund Balance June 30</b>	<b>22,149,410</b>	<b>20,700,266</b>	<b>17,654,945</b>		
<b>Estimated Nonspendable Fund Balance</b>	<b>51,724</b>	<b>68,785</b>	<b>68,785</b>		
<b>Estimated Restricted Fund Balance</b>	<b>1,465,308</b>	<b>1,535,629</b>	<b>1,655,655</b>		
<b>Estimated Assigned Fund Balance</b>	<b>58,741</b>	<b>58,741</b>	<b>58,741</b>		
<b>Estimated Unassigned Fund Balance</b>	<b>20,573,637</b>	<b>19,037,111</b>	<b>15,871,764</b>		
<b>Total Fund Balance</b>	<b>22,149,410</b>	<b>20,700,266</b>	<b>17,654,945</b>		



# MONTGOMERY COUNTY TENNESSEE

## COUNTY GENERAL - REVENUES

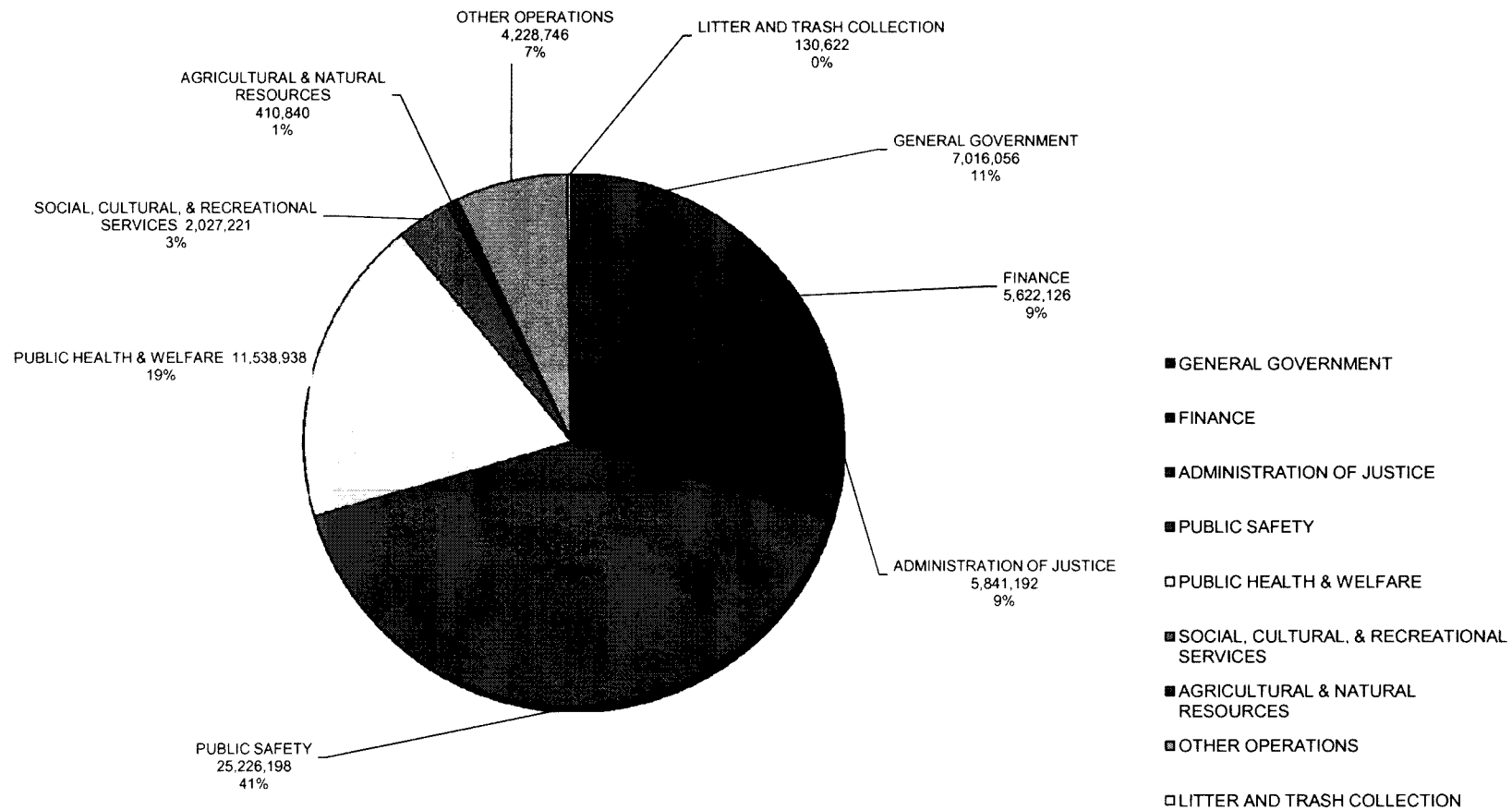




# MONTGOMERY COUNTY

T E N N E S S E E

## COUNTY GENERAL EXPENDITURES BY FUNCTION



Montgomery County, Tennessee  
Estimated Revenue and Available Funds  
For the Fiscal Year June 30, 2012

	FY 10 Actuals	FY 11 Amended	FY 12 Projection	Increase/Decrease Amount	Percentage Change
<b>COUNTY GENERAL FUND 101</b>					
<b>Taxes</b>					
40110 CURRENT PROPERTY TAX	26,472,625	27,528,000	27,528,000	-	-
40112 CURRENT PROPERTY TAX PERSONAL	-	-	-	-	-
40120 TRUSTEE'S COLLECTIONS - PYR	926,966	721,000	865,000	144,000	19.97
40130 CIRCUIT/CHANCERY COLLECT-PYR	-	-	-	-	-
40140 INTEREST & PENALTY	225,802	200,000	200,000	-	-
40161 PMTS IN LIEU OF TAXES - T.V.A.	2,487	2,100	2,500	400	19.00
40162 PMTS IN LIEU OF TAXES -UTILITY CLARKSVILLE	832,232	729,545	905,000	175,455	24.05
40162 PMTS IN LIEU OF TAXES -UTILITY DICKSON	10,788	10,805	10,850	45	.42
40163 PMTS IN LIEU OF TAXES - OTHER	18,704	125	300	175	140.00
40163 PMTS IN LIEU OF TAXES - OTHER AHC PILOT	-	-	14,000	14,000	(100.00)
40163 PMTS IN LIEU OF TAXES - OTHER AVANTI CORP	-	-	24,000	24,000	(100.00)
40163 PMTS IN LIEU OF TAXES - OTHER BETTER LIVING SERVICES IN	5,528	5,528	5,528	-	-
40163 PMTS IN LIEU OF TAXES - OTHER CONWOOD	34,778	36,920	33,300	(3,620)	(9.80)
40163 PMTS IN LIEU OF TAXES - OTHER FEDERAL GOVERNMENT	-	6,580	8,500	1,920	29.18
40163 PMTS IN LIEU OF TAXES - OTHER FLORIM INC	424,013	425,675	11,620	(414,055)	(97.27)
40163 PMTS IN LIEU OF TAXES - OTHER HENDRICKSON TRAILER CO	18,503	-	-	-	-
40163 PMTS IN LIEU OF TAXES - OTHER HEMLOCK SEMICONDUCTOR	-	-	-	-	-
40163 PMTS IN LIEU OF TAXES - OTHER MW/MB, LLC	243,060	243,060	170,000	(73,060)	(30.06)
40163 PMTS IN LIEU OF TAXES - OTHER QUEBECOR PRINTING INC	318,618	-	-	-	-
40163 PMTS IN LIEU OF TAXES - OTHER SANDERSON PIPE	-	37,928	63,000	25,072	66.10
40163 PMTS IN LIEU OF TAXES - OTHER	71,455	-	18,800	18,800	(100.00)
40163 PMTS IN LIEU OF TAXES - OTHER UNIVERSITY LANDING	9,794	9,794	14,555	4,761	48.61
40220 HOTEL/MOTEL TAX	1,480,011	1,315,391	1,497,849	182,458	13.87
40250 LITIGATION TAX - GENERAL	461,081	462,500	462,500	-	-
40260 LITIGATION TAX-SPECIAL PURPOSE	86,705	95,000	95,000	-	-
40270 BUSINESS TAX	985,203	900,000	900,000	-	-
40320 BANK EXCISE TAX	83,245	115,000	115,000	-	-
40330 WHOLESALE BEER TAX	392,206	385,000	385,000	-	-
40350 INTERSTATE TELECOMMUNICATIONS	2,718	2,900	2,900	-	-
<b>Total Taxes</b>	<b>33,106,519</b>	<b>33,232,851</b>	<b>33,333,202</b>	<b>100,351</b>	<b>.30</b>



Montgomery County, Tennessee  
Estimated Revenue and Available Funds  
For the Fiscal Year June 30, 2012

	FY 10 Actuals	FY 11 Amended	FY 12 Projection	Increase/Decrease Amount	Percentage Change
<b>Licenses &amp; Permits</b>					
41120 ANIMAL REGISTRATION	30,545	22,800	22,800	-	-
41130 ANIMAL VACCINATION	4,307	4,000	4,000	-	-
41140 CABLE TV FRANCHISE	196,151	190,500	190,500	-	-
41150 MOBILE HOME LICENSES	-	-	-	-	-
41199 OTHER LICENSES & FRANCHISE	-	-	-	-	-
41520 BUILDING PERMITS	1,178,779	700,000	500,000	(200,000)	(28.57)
41540 PLUMBING PERMITS	5,761	6,000	6,000	-	-
41590 OTHER PERMITS	246,430	168,203	169,340	1,137	.68
<b>Total Licenses &amp; Permits</b>	<b>1,661,972</b>	<b>1,091,503</b>	<b>892,640</b>	<b>(198,863)</b>	<b>(18.22)</b>
<b>Fines, Forfeitures &amp; Penalties</b>					
42110 FINES	13,443	11,000	11,000	-	-
42120 OFFICERS COSTS	24,977	24,200	26,000	1,800	7.44
42141 DRUG COURT FEES	3,710	4,500	4,000	(500)	(11.11)
42150 JAIL FEES CIRCUIT COURT	41,914	42,604	34,345	(8,259)	(19.39)
42190 DATA ENTRY FEES -CIRCUIT COURT	5,251	6,100	12,100	6,000	98.36
42191 COURTROOM SECURITY - CIRCUIT	5,928	6,000	6,500	500	8.33
42192 CIRCUIT COURT VICTIMS ASSESS	27,456	30,500	30,500	-	-
42310 FINES	376,098	369,450	416,343	46,893	12.69
42311 FINES - LITTERING	143	143	1,332	1,189	831.47
42320 OFFICERS COSTS	238,887	238,328	183,846	(54,482)	(22.86)
42330 GAME & FISH FINES	658	1,000	1,000	-	-
42341 DRUG COURT FEES	12,956	20,000	15,000	(5,000)	(25.00)
42350 JAIL FEES GENERAL SESSIONS	271,789	278,266	219,234	(59,032)	(21.21)
42380 DUI TREATMENT FINES	32,115	22,000	30,000	8,000	36.36
42390 DATA ENTRY FEE-GENERAL SESS	29,309	29,500	59,000	29,500	100.00
42392 GEN SESSIONS VICTIM ASSESSMNT	61,793	63,000	63,000	-	-
42410 FINES	1,357	2,000	1,528	(472)	(23.60)
42450 JAIL FEES	109,205	110,000	117,323	7,323	6.66
42490 DATA ENTRY FEE-JUVENILE COURT	5,405	5,000	6,780	1,780	35.60
42520 OFFICERS COSTS	30,142	24,000	24,000	-	-
42530 DATA ENTRY FEE -CHANCERY COURT	2,170	2,000	2,000	-	-
42610 FINES	1,640	300	2,500	2,200	733.33

Montgomery County, Tennessee  
Estimated Revenue and Available Funds  
For the Fiscal Year June 30, 2012

	FY 10 Actuals	FY 11 Amended	FY 12 Projection	Increase/Decrease Amount	Percentage Change
42641 DRUG COURT FEES	26,033	22,000	20,000	(2,000)	(9.09)
42660 DISTRICT ATTORNEY GENERAL FEES	21,121	23,500	23,500	-	-
42900 OTHER FINES/FORFEITURE/PENALTY	519	500	600	100	20.00
42990 OTHER FINES/FORFEITS/PENALTIES	19,597	19,000	18,230	(770)	(4.05)
Total Fines, Forfeitures & Penalties	1,363,614	1,354,891	1,329,661	(25,230)	(1.86)
<b>Charges for Current Services</b>					
43120 PATIENT CHARGES	3,388,564	3,750,000	4,800,000	1,050,000	28.00
43140 ZONING STUDIES	2,900	2,000	2,000	-	-
43190 OTHER GENERAL SERVICE CHARGES	40,833	55,000	45,000	(10,000)	(18.18)
43340 RECREATION FEES	4,638	10,650	12,000	1,350	12.68
43350 COPY FEES	9,369	6,660	6,136	(524)	(7.87)
43366 GREENBELT LATE APPLICATION FEE	50	-	-	-	-
43370 TELEPHONE COMMISSIONS	120,584	194,275	120,000	(74,275)	(38.23)
43380 VENDING MACHINE COLLECTIONS	52,827	50,000	42,000	(8,000)	(16.00)
43392 DATA PROCESSING FEES -REGISTER	70,660	75,000	75,000	-	-
43393 PROBATION FEES	11,343	23,625	23,625	-	-
43394 DATA PROCESSING FEES - SHERIFF	38,436	38,554	29,488	(9,066)	(23.52)
43395 SEXUAL OFFENDER FEE - SHERIFF	10,497	23,941	14,000	(9,941)	(41.52)
43396 DATA PROCESSING FEE-COUNTY CLK	12,630	10,000	10,000	-	-
43990 OTHER CHARGES FOR SERVICES	785	900	86	(814)	(90.44)
Total Charges for Current Services	3,764,115	4,240,605	5,179,335	938,730	22.14
<b>Other Local Revenues</b>					
44110 INTEREST EARNED	1,428,481	1,750,120	1,750,000	(120)	(.01)
44120 LEASE/RENTALS	580,709	603,052	603,964	912	.15
44140 SALE OF MAPS	1,676	1,500	1,000	(500)	(33.33)
44145 SALE OF RECYCLED MATERIALS	-	-	-	-	-
44170 MISCELLANEOUS REFUNDS	186,121	113,000	173,398	60,398	53.45
44513 GAIN ON DISPOSAL OF PROPERTY	-	-	-	-	-
44520 INSURANCE RECOVERY	-	-	-	-	-
44530 SALE OF EQUIPMENT	4,370	-	-	-	-
44540 SALE OF PROPERTY	-	-	-	-	-
44560 DAMAGES RECOVERED -INDIVIDUALS	2,264	-	-	-	-
44570 CONTRIBUTIONS & GIFTS	22,815	9,688	9,688	-	-

Montgomery County, Tennessee  
Estimated Revenue and Available Funds  
For the Fiscal Year June 30, 2012

	FY 10 Actuals	FY 11 Amended	FY 12 Projection	Increase/Decrease Amount	Percentage Change
44990 OTHER LOCAL REVENUES	798,101	622,900	686,405	63,505	10.20
Total Other Local Revenues	3,024,536	3,100,260	3,224,455	124,195	4.01
Fees Received					
45510 COUNTY CLERK	1,388,723	1,258,000	1,258,000	-	-
45520 CIRCUIT COURT CLERK	718,323	775,000	775,000	-	-
45530 CRIMINAL COURT CLERK	-	-	-	-	-
45540 GENERAL SESSIONS COURT CLERK	1,425,112	1,410,000	1,410,000	-	-
45550 CLERK & MASTER	336,407	320,000	320,000	-	-
45560 JUVENILE COURT CLERK	-	-	-	-	-
45580 REGISTER	1,007,661	1,000,000	1,000,000	-	-
45590 SHERIFF	23,234	19,249	24,655	5,406	28.08
45610 TRUSTEE	2,819,767	2,850,000	2,850,000	-	-
Total Fees Received	7,719,227	7,632,249	7,637,655	5,406	.07
State of Tennessee					
46110 JUVENILE SERVICES PROGRAM	580,787	584,367	155,929	(428,438)	(73.32)
46160 STATE REAPPRAISAL GRANT	31,650	-	-	-	-
46190 OTHER GENERAL GOVERNMENT GRANT	-	-	-	-	-
46210 LAW ENFORCEMENT TRAINING PROG	46,200	46,800	48,000	1,200	2.56
46290 OTHER PUB SAFETY GRANT	-	-	-	-	-
46390 OTHER HEALTH & WELFARE GRANT	13,472	-	-	-	-
46430 LITTER PROGRAM	59,309	59,309	59,309	-	-
46490 OTHER PUBLIC SAFETY GRANTS	100,000	100,000	-	(100,000)	(100.00)
46810 FLOOD CONTROL	328	330	330	-	-
46830 BEER TAX	17,778	17,500	19,500	2,000	11.43
46840 ALCOHOLIC BEVERAGE TAX	159,524	166,000	166,000	-	-
46851 STATE REVENUE SHARING - T.V.A.	1,380,003	1,250,000	1,250,000	-	-
46880 BOARD OF JURORS	4,000	10,000	10,000	-	-
46890 PRISONER TRANSPORTATION	11,560	13,704	13,729	25	.18
46910 CORECTIONAL INCENTIVE PROGRAM	-	-	-	-	-
46915 CONTRACTED PRISONER BOARDING	894,610	851,000	706,000	(145,000)	(17.04)
46960 REGISTRAR'S SALARY SUPPLEMENTS	16,380	16,380	16,380	-	-
46980 OTHER STATE GRANTS	2,278,753	2,838,844	2,736,289	(102,555)	(3.61)
46990 OTHER STATE REVENUES	171,379	16,500	16,500	-	-

Montgomery County, Tennessee  
Estimated Revenue and Available Funds  
For the Fiscal Year June 30, 2012

	FY 10 Actuals	FY 11 Amended	FY 12 Projection	Increase/Decrease Amount	Percentage Change
Total State of Tennessee	5,765,733	5,970,734	5,197,966	(772,768)	(12.94)
Federal Government					
47114 USDA - OTHER	-	-	-	-	-
47220 CIVIL DEFENSE REIMBURSEMENT	66,186	68,000	68,000	-	-
47230 DISASTER RELIEF	-	-	-	-	-
47235 HOMELAND SECURITY GRANTS	742,796	1,920,287	1,257,732	(662,555)	(34.50)
47250 LAW ENFORCEMENT GRANTS	4,376	1,326	3,374	2,048	154.4
47302 ARRA GRANT #2	49,846	50,000	-	(50,000)	(100.00)
47303 UDDOJ - MDT-ARRA	55,332	163,809	-	(163,809)	(100.00)
47304 ARRA - JAG COURT ROOM SECURITY	939	-	-	-	-
47305 ARRA - EECBG	-	100,000	-	(100,000)	(100.00)
47990 OTHER DIRECT FEDERAL REVENUE	143,678	186,659	57,567	(129,092)	(69.16)
Total Federal Government	1,063,153	2,490,081	1,386,673	(1,103,408)	(44.31)
Other Government / Citizen Groups					
48110 PRISONER BOARD	29,799	-	-	-	-
48130 CONTRIBUTIONS	98,169	133,645	223,337	89,692	67.11
48140 CONTRACTED SERVICES	-	-	-	-	-
48610 DONATIONS	42,109	62,985	36,170	(26,815)	(42.57)
48990 OTHER	150	-	-	-	-
Total Other Government / Citizen Groups	170,227	196,630	259,507	62,877	31.98
Other Sources (Non-Revenue)					
49100 BOND PROCEEDS	-	-	-	-	-
49700 INSURANCE RECOVERY	16,028	-	-	-	-
49800 OPERATING TRANSFERS	10,000	302,028	555,524	253,496	83.93
Total Other Sources (Non-Revenue)	26,028	302,028	555,524	253,496	83.93
Total Revenues	57,665,125	59,611,832	58,996,618	(615,214)	(1.03)
Total Revenues COUNTY GENERAL FUND 101	57,665,125	59,611,832	58,996,618	(615,214)	(1.03)

Montgomery County, Tennessee  
Statement of Proposed Expenditures  
For the Fiscal Year June 30, 2012

	FY 10 Actuals	FY 11 Amended	FY 12 Projection	Increase/Decrease Amount	Percentage Change
<b>COUNTY GENERAL FUND 101</b>					
<b>COUNTY COMMISSION</b>					
Salaries & Benefits	131,009	133,817	142,323	8,506	6.36
53020 ADVERTISING	352	1,000	1,000	-	-
53050 AUDIT SERVICES	40,430	45,000	51,700	6,700	14.89
53200 DUES & MEMBERSHIPS	2,250	7,000	-	(7,000)	(100.00)
53310 LEGAL SERVICES	-	500	500	-	-
53320 LEGAL NOTICE/RECORD/COURT COST	3,418	3,000	2,000	(1,000)	(33.33)
53480 POSTAL CHARGES	105	400	-	(400)	(100.00)
53490 PRINTING, STATIONARY & FORMS	372	500	500	-	-
53550 TRAVEL	4,284	5,000	9,000	4,000	80.00
53560 TUITION	705	3,163	6,000	2,837	89.69
53990 OTHER CONTRACTED SERVICES	10,699	5,800	5,800	-	-
54140 DUPLICATING SUPPLIES	515	500	-	(500)	(100.00)
54220 FOOD SUPPLIES	-	1,000	1,000	-	-
54350 OFFICE SUPPLIES	-	400	400	-	-
54990 OTHER SUPPLIES & MATERIALS	122	168	200	32	19.05
Other Expenditures	63,252	73,431	78,100	4,669	6.36
Total COUNTY COMMISSION	194,260	207,248	220,423	13,175	6.36
<b>BOARD OF EQUALIZATION</b>					
Salaries & Benefits	1,917	2,153	2,153	-	-
53320 LEGAL NOTICE/RECORD/COURT COST	-	450	450	-	-
53550 TRAVEL	-	85	85	-	-
Other Expenditures	-	535	535	-	-
Total BOARD OF EQUALIZATION	1,917	2,688	2,688	-	-
<b>BEER BOARD</b>					
Salaries & Benefits	806	3,076	3,076	-	-
Total BEER BOARD	806	3,076	3,076	-	-

Montgomery County, Tennessee  
Statement of Proposed Expenditures  
For the Fiscal Year June 30, 2012

	FY 10 Actuals	FY 11 Amended	FY 12 Projection	Increase/Decrease Amount	Percentage Change
<b>OTHER BOARDS &amp; COMMITTEES</b>					
Salaries & Benefits	2,153	3,121	3,121	-	-
Total OTHER BOARDS & COMMITTEES	2,153	3,121	3,121	-	-
<b>COUNTY MAYOR</b>					
Salaries & Benefits	371,915	393,663	384,208	(9,455)	(2.40)
53020 ADVERTISING	-	800	800	-	-
53070 COMMUNICATION	2,938	3,700	3,700	-	-
53170 DATA PROCESSING SERVICES	156	1,500	1,500	-	-
53200 DUES & MEMBERSHIPS	378	2,500	500	(2,000)	(80.00)
53330 LICENSES	15	30	30	-	-
53380 MAINT. & REPAIRS-VEHICLES	581	500	1,000	500	100.00
53480 POSTAL CHARGES	1,503	1,700	1,700	-	-
53490 PRINTING, STATIONARY & FORMS	495	500	500	-	-
53510 RENTALS	2,496	2,700	2,700	-	-
53550 TRAVEL	1,456	5,000	7,000	2,000	40.00
53560 TUITION	1,590	1,415	3,915	2,500	176.68
53990 OTHER CONTRACTED SERVICES	5,625	15,000	10,000	(5,000)	(33.33)
54100 CUSTODIAL SUPPLIES	63	100	100	-	-
54110 DATA PROCESSING SUPPLIES	-	900	-	(900)	(100.00)
54140 DUPLICATING SUPPLIES	-	600	-	(600)	(100.00)
54220 FOOD SUPPLIES	114	1,000	1,000	-	-
54250 GASOLINE	2,224	2,450	2,450	-	-
54320 LIBRARY BOOKS/MEDIA	236	1,000	1,000	-	-
54350 OFFICE SUPPLIES	1,639	1,500	3,000	1,500	100.00
54370 PERIODICALS	173	500	500	-	-
54500 TIRES & TUBES	-	700	700	-	-
54990 OTHER SUPPLIES & MATERIALS	31	500	500	-	-
55080 PREMIUMS-CORPORATE SURETY BOND	148	150	150	-	-

Montgomery County, Tennessee  
Statement of Proposed Expenditures  
For the Fiscal Year June 30, 2012

	FY 10 Actuals	FY 11 Amended	FY 12 Projection	Increase/Decrease Amount	Percentage Change
Other Expenditures	21,858	44,745	42,745	(2,000)	(4.47)
Total COUNTY MAYOR	393,773	438,408	426,953	(11,455)	(2.61)
HUMAN RESOURCES					
Salaries & Benefits	246,319	260,302	269,334	9,032	3.47
53070 COMMUNICATION	1,257	2,040	2,040	-	-
53200 DUES & MEMBERSHIPS	657	1,000	1,000	-	-
53220 EVALUATION & TESTING	10,043	19,000	19,000	-	-
53310 LEGAL SERVICES	263	3,500	3,500	-	-
53480 POSTAL CHARGES	1,013	1,000	1,000	-	-
53490 PRINTING, STATIONARY & FORMS	-	500	500	-	-
53510 RENTALS	2,796	3,500	3,500	-	-
53550 TRAVEL	547	750	750	-	-
53560 TUITION	1,419	3,200	3,200	-	-
53990 OTHER CONTRACTED SERVICES	31,076	20,000	20,000	-	-
54110 DATA PROCESSING SUPPLIES	397	1,500	1,500	-	-
54140 DUPLICATING SUPPLIES	339	500	500	-	-
54280 INSTRUCTIONAL MATERIALS	502	2,100	2,100	-	-
54290 INSTRUCTIONAL SUPPLY/MATERIAL	-	3,450	3,450	-	-
54350 OFFICE SUPPLIES	549	4,500	4,500	-	-
54370 PERIODICALS	115	150	150	-	-
Other Expenditures	50,972	66,690	66,690	-	-
57110 FURNITURE & FIXTURES	1,051	-	-	-	-
Capital Expenditures	1,051	-	-	-	-
Total HUMAN RESOURCES	298,342	326,992	336,024	9,032	2.76
COUNTY ATTORNEY					
53310 LEGAL SERVICES	50,141	24,000	24,000	-	-
Other Expenditures	50,141	24,000	24,000	-	-
Total COUNTY ATTORNEY	50,141	24,000	24,000	-	-

Montgomery County, Tennessee  
Statement of Proposed Expenditures  
For the Fiscal Year June 30, 2012

	FY 10 Actuals	FY 11 Amended	FY 12 Projection	Increase/Decrease Amount	Percentage Change
<b>ELECTION COMMISSION</b>					
Salaries & Benefits	275,929	451,432	400,778	(50,654)	(11.22)
53070 COMMUNICATION	2,535	5,600	4,600	(1,000)	(17.86)
53320 LEGAL NOTICE/RECORD/COURT COST	2,622	21,300	13,600	(7,700)	(36.15)
53370 MAINT. & REPAIRS-OFFICE EQUIP.	12,918	14,050	15,100	1,050	7.47
53480 POSTAL CHARGES	12,500	14,000	47,500	33,500	239.29
53490 PRINTING, STATIONARY & FORMS	5,643	14,150	19,150	5,000	35.34
53510 RENTALS	5,080	51,600	51,600	-	-
53550 TRAVEL	3,822	5,700	5,000	(700)	(12.28)
53560 TUITION	1,725	2,775	2,700	(75)	(2.70)
53990 OTHER CONTRACTED SERVICES	614	23,860	13,220	(10,640)	(44.59)
54110 DATA PROCESSING SUPPLIES	373	3,000	-	(3,000)	(100.00)
54180 EQUIPMENT & MACHINERY PARTS	-	2,000	2,000	-	-
54350 OFFICE SUPPLIES	2,582	3,500	6,000	2,500	71.43
54990 OTHER SUPPLIES & MATERIALS	3,434	3,800	3,800	-	-
Other Expenditures	53,849	165,335	184,270	18,935	11.45
57090 DATA PROCESSING EQUIPMENT	917	6,500	-	(6,500)	(100.00)
57190 OFFICE EQUIPMENT	-	500	-	(500)	(100.00)
57900 OTHER EQUIPMENT	-	-	750	750	100.00
Capital Expenditures	917	7,000	750	(6,250)	(89.29)
<b>Total ELECTION COMMISSION</b>	<b>330,695</b>	<b>623,767</b>	<b>585,798</b>	<b>(37,969)</b>	<b>(6.09)</b>
<b>REGISTER OF DEEDS</b>					
Salaries & Benefits	346,096	357,067	359,573	2,506	.70
53070 COMMUNICATION	1,101	1,000	1,000	-	-
53170 DATA PROCESSING SERVICES	47,168	65,000	50,000	(15,000)	(23.08)
53310 LEGAL SERVICES	-	2,400	2,400	-	-
53370 MAINT. & REPAIRS-OFFICE EQUIP.	1,948	5,000	5,000	-	-
53480 POSTAL CHARGES	27	3,000	3,000	-	-



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	FY 10 Actuals	FY 11 Amended	FY 12 Projection	Increase/Decrease Amount	Percentage Change
53510 RENTALS	3,896	3,500	3,500	-	-
53990 OTHER CONTRACTED SERVICES	1,234	3,000	3,000	-	-
54110 DATA PROCESSING SUPPLIES	1,388	2,000	2,000	-	-
54140 DUPLICATING SUPPLIES	1,541	2,000	2,000	-	-
54990 OTHER SUPPLIES & MATERIALS	678	1,875	1,875	-	-
55080 PREMIUMS-CORPORATE SURETY BOND	98	100	100	-	-
Other Expenditures	59,078	88,875	73,875	(15,000)	(16.88)
Total REGISTER OF DEEDS	405,174	445,942	433,448	(12,494)	(2.80)
PLANNING					
53160 CONTRIBUTIONS	334,526	332,227	332,227	-	-
Other Expenditures	334,526	332,227	332,227	-	-
Total PLANNING	334,526	332,227	332,227	-	-
BUILDING					
Salaries & Benefits	119,671	138,866	228,259	89,393	64.37
53070 COMMUNICATION	888	1,500	2,400	900	60.00
53170 DATA PROCESSING SERVICES	-	-	500	500	100.00
53200 DUES & MEMBERSHIPS	-	-	1,000	1,000	100.00
53330 LICENSES	-	-	750	750	100.00
53380 MAINT. & REPAIRS-VEHICLES	-	700	200	(500)	(71.43)
53480 POSTAL CHARGES	15	-	750	750	100.00
53490 PRINTING, STATIONARY & FORMS	-	150	60	(90)	(60.00)
53550 TRAVEL	-	-	1,000	1,000	100.00
53560 TUITION	-	-	1,000	1,000	100.00
53990 OTHER CONTRACTED SERVICES	1,100	-	-	-	-
54250 GASOLINE	635	1,800	2,000	200	11.11
54320 LIBRARY BOOKS/MEDIA	-	-	500	500	100.00
54350 OFFICE SUPPLIES	1,321	750	750	-	-
54510 UNIFORMS	-	561	250	(311)	(55.44)

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Other Expenditures	3,959	5,461	11,160	5,699	104.36
57090 DATA PROCESSING EQUIPMENT	-	-	1,500	1,500	100.00
57110 FURNITURE & FIXTURES	3,406	-	1,500	1,500	100.00
Capital Expenditures	3,406	-	3,000	3,000	100.00
Total BUILDING	127,036	144,327	242,419	98,092	67.97
CODES COMPLIANCE					
Salaries & Benefits	449,784	531,043	546,195	15,152	2.85
53020 ADVERTISING	2,000	2,000	2,000	-	-
53070 COMMUNICATION	7,771	8,000	8,000	-	-
53120 CONTRACTS - PRIVATE AGENCIES	577	24,900	15,000	(9,900)	(39.76)
53200 DUES & MEMBERSHIPS	1,380	1,500	1,500	-	-
53310 LEGAL SERVICES	3,763	5,000	3,000	(2,000)	(40.00)
53320 LEGAL NOTICE/RECORD/COURT COST	1,914	2,500	2,000	(500)	(20.00)
53370 MAINT. & REPAIRS-OFFICE EQUIP.	1,106	1,500	1,500	-	-
53380 MAINT. & REPAIRS-VEHICLES	3,354	3,750	3,000	(750)	(20.00)
53480 POSTAL CHARGES	887	1,500	1,000	(500)	(33.33)
53510 RENTALS	5,367	6,000	6,000	-	-
53550 TRAVEL	410	2,000	500	(1,500)	(75.00)
53560 TUITION	1,947	4,000	2,000	(2,000)	(50.00)
53610 PERMITS	3,460	3,500	3,500	-	-
53990 OTHER CONTRACTED SERVICES	919	1,535	1,200	(335)	(21.82)
54110 DATA PROCESSING SUPPLIES	1,442	1,500	1,000	(500)	(33.33)
54250 GASOLINE	11,595	15,000	13,000	(2,000)	(13.33)
54320 LIBRARY BOOKS/MEDIA	725	1,000	2,500	1,500	150.00
54350 OFFICE SUPPLIES	696	1,000	1,000	-	-
54510 UNIFORMS	248	1,000	1,000	-	-
54990 OTHER SUPPLIES & MATERIALS	1,179	5,000	3,000	(2,000)	(40.00)
Other Expenditures	50,741	92,185	71,700	(20,485)	(22.22)

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57110 FURNITURE & FIXTURES	-	500	500	-	-
Capital Expenditures	-	500	500	-	-
Total CODES COMPLIANCE	500,525	623,728	618,395	(5,333)	(.86)
GEOGRAPHICAL INFO SYSTEMS					
53090 CONTRACTS -GOVERNMENT AGENCY	51,990	114,896	185,735	70,839	61.65
Other Expenditures	51,990	114,896	185,735	70,839	61.65
57090 DATA PROCESSING EQUIPMENT	38,740	-	-	-	-
Capital Expenditures	38,740	-	-	-	-
Total GEOGRAPHICAL INFO SYSTEMS	90,730	114,896	185,735	70,839	61.65
COUNTY BUILDINGS					
Salaries & Benefits	577,983	586,720	646,441	59,721	10.18
53070 COMMUNICATION	20,133	15,500	17,625	2,125	13.71
53170 DATA PROCESSING SERVICES	60	720	-	(720)	(100.00)
53200 DUES & MEMBERSHIPS	-	-	1,000	1,000	100.00
53330 LICENSES	-	200	1,000	800	400.00
53350 MAINT. & REPAIRS-BUILDING	436	6,000	6,000	-	-
53360 MAINT. & REPAIRS-EQUIPMENT	16,837	10,000	22,000	12,000	120.00
53380 MAINT. & REPAIRS-VEHICLES	4,974	4,000	7,000	3,000	75.00
53470 PEST CONTROL	2,160	2,500	1,500	(1,000)	(40.00)
53480 POSTAL CHARGES	48	-	-	-	-
53490 PRINTING, STATIONARY & FORMS	-	-	500	500	100.00
53550 TRAVEL	786	2,500	1,000	(1,500)	(60.00)
53560 TUITION	1,985	5,000	3,000	(2,000)	(40.00)
53590 DISPOSAL FEES	2,880	3,500	3,500	-	-
53990 OTHER CONTRACTED SERVICES	14,445	19,306	17,000	(2,306)	(11.94)
54100 CUSTODIAL SUPPLIES	16,133	12,000	15,000	3,000	25.00
54140 DUPLICATING SUPPLIES	27	-	-	-	-
54150 ELECTRICITY	184,149	74,500	175,000	100,500	134.90

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54250 GASOLINE	11,693	20,000	18,000	(2,000)	(10.00)
54260 GENERAL CONSTRUCTION MATERIALS	2,122	5,000	3,000	(2,000)	(40.00)
54340 NATURAL GAS	33,449	35,000	35,000	-	-
54350 OFFICE SUPPLIES	673	800	1,000	200	25.00
54370 PERIODICALS	118	200	250	50	25.00
54440 SALT	-	-	2,500	2,500	100.00
54460 SMALL TOOLS	-	-	7,000	7,000	100.00
54510 UNIFORMS	961	2,561	3,000	439	17.14
54540 WATER & SEWER	7,997	8,450	9,000	550	6.51
54990 OTHER SUPPLIES & MATERIALS	29,301	42,175	42,200	25	.06
Other Expenditures	351,369	269,912	392,075	122,163	45.26
57070 BUILDING IMPROVEMENTS	-	13,200	13,200	-	-
57080 COMMUNICATION EQUIPMENT	-	4,675	-	(4,675)	(100.00)
57110 FURNITURE & FIXTURES	-	-	5,000	5,000	100.00
57120 HEATING/AIR CONDITIONING EQUIP	5,843	-	-	-	-
57170 MAINTENANCE EQUIPMENT	21,170	18,000	10,000	(8,000)	(44.44)
57900 OTHER EQUIPMENT	630	1,100	7,000	5,900	536.36
57990 OTHER CAPITAL OUTLAY	21,046	-	25,000	25,000	100.00
Capital Expenditures	48,689	36,975	60,200	23,225	62.81
Total COUNTY BUILDINGS	978,041	893,607	1,098,716	205,109	22.95
COUNTY BUILDINGS - CUMBERLAND HEIGHTS - COSTS CENTER					
Salaries & Benefits	-	17,486	17,766	280	1.60
53360 MAINT. & REPAIRS-EQUIPMENT	-	12,000	12,000	-	-
53470 PEST CONTROL	-	-	1,000	1,000	100.00
53590 DISPOSAL FEES	-	720	720	-	-
53990 OTHER CONTRACTED SERVICES	-	2,140	2,140	-	-
54100 CUSTODIAL SUPPLIES	-	5,120	5,120	-	-
54150 ELECTRICITY	-	26,800	26,800	-	-

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54420 PROPANE GAS	-	950	950	-	-
54540 WATER & SEWER	-	725	725	-	-
Other Expenditures	-	48,455	49,455	1,000	2.06
Total COUNTY BUILDINGS - CUMBERLAND HEIGHTS - COSTS CENTER	-	65,941	67,221	1,280	1.94
COUNTY BUILDINGS - PUBLIC SAFETY COMPLEX					
Salaries & Benefits	183,916	199,695	220,249	20,554	10.29
53070 COMMUNICATION	4,856	3,850	5,000	1,150	29.87
53220 EVALUATION & TESTING	59	400	200	(200)	(50.00)
53310 LEGAL SERVICES	-	5,000	-	(5,000)	(100.00)
53350 MAINT. & REPAIRS-BUILDING	6,069	-	7,500	7,500	100.00
53360 MAINT. & REPAIRS-EQUIPMENT	42,945	48,959	48,950	(9)	(.02)
53380 MAINT. & REPAIRS-VEHICLES	43	2,000	1,000	(1,000)	(50.00)
53470 PEST CONTROL	650	675	675	-	-
53480 POSTAL CHARGES	39	45	45	-	-
53510 RENTALS	1,800	3,360	3,360	-	-
53550 TRAVEL	159	1,600	-	(1,600)	(100.00)
53560 TUITION	1,324	1,500	-	(1,500)	(100.00)
53990 OTHER CONTRACTED SERVICES	880	2,900	500	(2,400)	(82.76)
54100 CUSTODIAL SUPPLIES	12,704	13,500	13,500	-	-
54110 DATA PROCESSING SUPPLIES	1,645	250	250	-	-
54120 DIESEL FUEL	2,772	200	-	(200)	(100.00)
54130 DRUGS & MEDICAL SUPPLIES	19	250	515	265	106.00
54150 ELECTRICITY	51,578	57,454	57,500	46	.08
54170 EQUIPMENT PARTS - LIGHT	1,071	1,500	1,500	-	-
54250 GASOLINE	1,672	2,250	1,700	(550)	(24.44)
54290 INSTRUCTIONAL SUPPLY/MATERIAL	-	300	-	(300)	(100.00)
54320 LIBRARY BOOKS/MEDIA	253	300	253	(47)	(15.67)

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54340 NATURAL GAS	3,521	4,500	4,850	350	7.78
54500 TIRES & TUBES	-	400	400	-	-
54510 UNIFORMS	332	1,900	1,000	(900)	(47.37)
54540 WATER & SEWER	3,262	3,405	3,405	-	-
54990 OTHER SUPPLIES & MATERIALS	4,792	5,000	5,000	-	-
55010 BOILER INSURANCE	1,055	1,320	1,096	(224)	(16.97)
Other Expenditures	143,498	162,818	158,199	(4,619)	(2.84)
57170 MAINTENANCE EQUIPMENT	-	2,000	2,000	-	-
57990 OTHER CAPITAL OUTLAY	10,432	5,000	6,450	1,450	29.00
Capital Expenditures	10,432	7,000	8,450	1,450	20.71
Total COUNTY BUILDINGS - PUBLIC SAFETY COMPLEX	337,845	369,513	386,898	17,385	4.70
COUNTY BUILDINGS - CIVIC HALL - PLAZA					
57110 FURNITURE & FIXTURES	1,665	-	-	-	-
Capital Expenditures	1,665	-	-	-	-
Total COUNTY BUILDINGS - CIVIC HALL - PLAZA	1,665	-	-	-	-
COURTS COMPLEX					
Salaries & Benefits	561,674	557,795	547,365	(10,430)	(1.87)
53070 COMMUNICATION	7,863	14,000	14,000	-	-
53330 LICENSES	2,000	4,000	4,000	-	-
53350 MAINT. & REPAIRS-BUILDING	-	5,000	2,500	(2,500)	(50.00)
53360 MAINT. & REPAIRS-EQUIPMENT	102,175	117,395	115,000	(2,395)	(2.04)
53470 PEST CONTROL	1,220	1,620	1,620	-	-
53510 RENTALS	2,235	2,700	2,300	(400)	(14.81)
53590 DISPOSAL FEES	1,715	2,000	2,000	-	-
53990 OTHER CONTRACTED SERVICES	5,229	9,537	8,000	(1,537)	(16.12)
54100 CUSTODIAL SUPPLIES	7,790	20,000	20,000	-	-
54150 ELECTRICITY	264,135	264,000	300,000	36,000	13.64
54180 EQUIPMENT & MACHINERY PARTS	-	930	-	(930)	(100.00)

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54220 FOOD SUPPLIES	925	1,000	1,000	-	-
54340 NATURAL GAS	53,398	59,000	59,000	-	-
54510 UNIFORMS	-	1,500	1,500	-	-
54540 WATER & SEWER	35,148	34,100	34,100	-	-
54990 OTHER SUPPLIES & MATERIALS	42,104	32,000	32,000	-	-
55020 BUILDING & CONTENTS INSURANCE	2,714	2,862	2,862	-	-
Other Expenditures	528,651	571,644	599,882	28,238	4.94
57080 COMMUNICATION EQUIPMENT	-	10,750	41,200	30,450	283.26
57120 HEATING/AIR CONDITIONING EQUIP	-	5,300	6,800	1,500	28.30
57900 OTHER EQUIPMENT	-	11,000	34,851	23,851	216.83
Capital Expenditures	-	27,050	82,851	55,801	206.29
Total COURTS COMPLEX	1,090,325	1,156,489	1,230,098	73,609	6.36
OTHER GENERAL ADMINISTRATION - PUBLIC INFORMATION OFFICER					
Salaries & Benefits	63,844	65,960	131,272	65,312	99.02
53070 COMMUNICATION	1,073	1,500	3,000	1,500	100.00
53200 DUES & MEMBERSHIPS	-	500	200	(300)	(60.00)
53550 TRAVEL	498	2,700	1,700	(1,000)	(37.04)
53560 TUITION	-	1,000	500	(500)	(50.00)
53990 OTHER CONTRACTED SERVICES	1,462	5,500	6,000	500	9.09
54990 OTHER SUPPLIES & MATERIALS	570	2,750	3,500	750	27.27
Other Expenditures	3,603	13,950	14,900	950	6.81
Total OTHER GENERAL ADMINISTRATION - PUBLIC INFORMATION OFFICER	67,447	79,910	146,172	66,262	82.92
OTHER GENERAL ADMINISTRATION - LITIGATION					
53320 LEGAL NOTICE/RECORD/COURT COST	34,001	25,000	25,000	-	-
Other Expenditures	34,001	25,000	25,000	-	-
Total OTHER GENERAL ADMINISTRATION - LITIGATION	34,001	25,000	25,000	-	-
OTHER GENERAL ADMINISTRATION - COUNTY HISTORIAN					
53990 OTHER CONTRACTED SERVICES	3,000	3,000	3,000	-	-

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Other Expenditures	3,000	3,000	3,000	-	-
Total OTHER GENERAL ADMINISTRATION - COUNTY HISTORIAN	3,000	3,000	3,000	-	-
OTHER GENERAL ADMINISTRATION - EMERGENCY 911					
53100 CONTRACTS -OTHER PUBLIC AGENCY	438,039	427,880	444,995	17,115	4.00
53170 DATA PROCESSING SERVICES	-	19,224	19,224	-	-
Other Expenditures	438,039	447,104	464,219	17,115	3.83
Total OTHER GENERAL ADMINISTRATION - EMERGENCY 911	438,039	447,104	464,219	17,115	3.83
ARCHIVES					
Salaries & Benefits	91,696	93,964	147,535	53,571	57.01
53070 COMMUNICATION	1,665	1,200	1,000	(200)	(16.67)
53170 DATA PROCESSING SERVICES	-	9,000	12,000	3,000	33.33
53200 DUES & MEMBERSHIPS	50	535	555	20	3.74
53370 MAINT. & REPAIRS-OFFICE EQUIP.	2,546	3,210	4,000	790	24.61
53510 RENTALS	1,235	1,162	1,250	88	7.57
53550 TRAVEL	714	855	1,000	145	16.96
53990 OTHER CONTRACTED SERVICES	624	785	785	-	-
54140 DUPLICATING SUPPLIES	311	2,350	600	(1,750)	(74.47)
54320 LIBRARY BOOKS/MEDIA	531	1,000	1,000	-	-
54350 OFFICE SUPPLIES	976	2,500	5,000	2,500	100.00
54990 OTHER SUPPLIES & MATERIALS	19	300	200	(100)	(33.33)
Other Expenditures	8,671	22,897	27,390	4,493	19.62
57090 DATA PROCESSING EQUIPMENT	-	2,500	2,500	-	-
57110 FURNITURE & FIXTURES	-	900	3,000	2,100	233.33
Capital Expenditures	-	3,400	5,500	2,100	61.76
Total ARCHIVES	100,367	120,261	180,425	60,164	50.03
ARCHIVES - TN HISTORICAL RECORDS ADVISORY BRD.					
57900 OTHER EQUIPMENT	-	5,000	-	(5,000)	(100.00)



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Capital Expenditures	-	5,000	-	(5,000)	(100.00)
Total ARCHIVES - TN HISTORICAL RECORDS ADVISORY BRD.	-	5,000	-	(5,000)	(100.00)
ARCHIVES - ARCHIVES PRESERVATION ASSESSMENT					
53990 OTHER CONTRACTED SERVICES	-	6,000	-	(6,000)	(100.00)
Other Expenditures	-	6,000	-	(6,000)	(100.00)
Total ARCHIVES - ARCHIVES PRESERVATION ASSESSMENT	-	6,000	-	(6,000)	(100.00)
ACCOUNTS & BUDGETS					
Salaries & Benefits	560,932	664,362	472,889	(191,473)	(28.82)
53070 COMMUNICATION	2,377	2,100	2,100	-	-
53170 DATA PROCESSING SERVICES	4,805	31,000	21,000	(10,000)	(32.26)
53200 DUES & MEMBERSHIPS	1,195	1,125	1,125	-	-
53370 MAINT. & REPAIRS-OFFICE EQUIP.	-	1,150	1,150	-	-
53480 POSTAL CHARGES	4,392	5,500	4,500	(1,000)	(18.18)
53490 PRINTING, STATIONARY & FORMS	858	1,200	500	(700)	(58.33)
53510 RENTALS	2,165	2,300	2,300	-	-
53550 TRAVEL	8,717	2,600	2,600	-	-
53560 TUITION	3,368	9,400	9,400	-	-
53990 OTHER CONTRACTED SERVICES	19,854	10,350	10,350	-	-
54110 DATA PROCESSING SUPPLIES	5,133	7,800	6,000	(1,800)	(23.08)
54140 DUPLICATING SUPPLIES	163	1,000	1,000	-	-
54220 FOOD SUPPLIES	211	125	125	-	-
54320 LIBRARY BOOKS/MEDIA	473	600	600	-	-
54350 OFFICE SUPPLIES	1,150	2,400	2,400	-	-
54370 PERIODICALS	144	100	100	-	-
54990 OTHER SUPPLIES & MATERIALS	1,944	100	100	-	-
55080 PREMIUMS-CORPORATE SURETY BOND	469	150	750	600	400.00
55990 OTHER CHARGES	2,970	-	-	-	-

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Other Expenditures	60,387	79,000	66,100	(12,900)	(16.33)
57990 OTHER CAPITAL OUTLAY	899	-	-	-	-
Capital Expenditures	899	-	-	-	-
Total ACCOUNTS & BUDGETS	622,217	743,362	538,989	(204,373)	(27.49)
PURCHASING					
Salaries & Benefits	229,355	237,781	244,630	6,849	2.88
53020 ADVERTISING	-	500	500	-	-
53070 COMMUNICATION	-	1,500	1,620	120	8.00
53200 DUES & MEMBERSHIPS	-	420	420	-	-
53310 LEGAL SERVICES	-	100	100	-	-
53360 MAINT. & REPAIRS-EQUIPMENT	11,822	11,822	9,900	(1,922)	(16.26)
53370 MAINT. & REPAIRS-OFFICE EQUIP.	-	300	300	-	-
53380 MAINT. & REPAIRS-VEHICLES	40	600	800	200	33.33
53480 POSTAL CHARGES	1,512	3,200	3,200	-	-
53510 RENTALS	5,652	6,384	6,660	276	4.32
53550 TRAVEL	-	850	750	(100)	(11.76)
53560 TUITION	-	500	-	(500)	(100.00)
53990 OTHER CONTRACTED SERVICES	4,966	700	700	-	-
54100 CUSTODIAL SUPPLIES	-	300	300	-	-
54110 DATA PROCESSING SUPPLIES	-	500	500	-	-
54140 DUPLICATING SUPPLIES	3,043	5,000	5,000	-	-
54220 FOOD SUPPLIES	-	150	150	-	-
54250 GASOLINE	2,151	3,300	3,300	-	-
54320 LIBRARY BOOKS/MEDIA	-	75	75	-	-
54350 OFFICE SUPPLIES	-	1,200	1,200	-	-
54370 PERIODICALS	-	120	120	-	-
54500 TIRES & TUBES	-	500	500	-	-
54530 VEHICLE PARTS	-	300	300	-	-

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	FY 10 Actuals	FY 11 Amended	FY 12 Projection	Increase/Decrease Amount	Percentage Change
54990 OTHER SUPPLIES & MATERIALS	2,453	3,000	3,000	-	-
55080 PREMIUMS-CORPORATE SURETY BOND	100	170	170	-	-
Other Expenditures	31,738	41,491	39,565	(1,926)	(4.64)
Total PURCHASING	261,093	279,272	284,195	4,923	1.76
PROPERTY ASSESSOR'S OFFICE					
Salaries & Benefits	723,816	833,066	890,259	57,193	6.87
53050 AUDIT SERVICES	49,995	85,000	80,000	(5,000)	(5.88)
53070 COMMUNICATION	6,435	3,600	4,800	1,200	33.33
53170 DATA PROCESSING SERVICES	45,668	55,704	60,000	4,296	7.71
53200 DUES & MEMBERSHIPS	4,122	3,300	3,500	200	6.06
53300 OPERATING LEASE PAYMENTS	60	400	-	(400)	(100.00)
53310 LEGAL SERVICES	-	3,000	-	(3,000)	(100.00)
53320 LEGAL NOTICE/RECORD/COURT COST	-	-	750	750	100.00
53330 LICENSES	6,768	9,700	9,700	-	-
53370 MAINT. & REPAIRS-OFFICE EQUIP.	32	500	500	-	-
53380 MAINT. & REPAIRS-VEHICLES	6,570	4,000	4,000	-	-
53400 MEDICAL & DENTAL SERVICES	170	-	-	-	-
53480 POSTAL CHARGES	6,833	7,000	7,000	-	-
53490 PRINTING, STATIONARY & FORMS	20	1,000	1,000	-	-
53510 RENTALS	1,015	2,000	3,300	1,300	65.00
53550 TRAVEL	4,617	6,500	6,500	-	-
53560 TUITION	1,954	2,400	2,400	-	-
53990 OTHER CONTRACTED SERVICES	756	1,595	945	(650)	(40.75)
54110 DATA PROCESSING SUPPLIES	3,407	3,500	3,500	-	-
54140 DUPLICATING SUPPLIES	1,246	1,800	1,200	(600)	(33.33)
54220 FOOD SUPPLIES	231	300	300	-	-
54250 GASOLINE	12,481	13,000	13,000	-	-
54320 LIBRARY BOOKS/MEDIA	239	250	200	(50)	(20.00)

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	FY 10 Actuals	FY 11 Amended	FY 12 Projection	Increase/Decrease Amount	Percentage Change
54350 OFFICE SUPPLIES	2,366	2,500	1,500	(1,000)	(40.00)
54990 OTHER SUPPLIES & MATERIALS	343	200	200	-	-
55080 PREMIUMS-CORPORATE SURETY BOND	-	84	84	-	-
Other Expenditures	155,326	207,333	204,379	(2,954)	(1.42)
57090 DATA PROCESSING EQUIPMENT	11,900	7,100	-	(7,100)	(100.00)
Capital Expenditures	11,900	7,100	-	(7,100)	(100.00)
Total PROPERTY ASSESSOR'S OFFICE	891,042	1,047,499	1,094,638	47,139	4.50
REAPPRAISAL PROGRAM					
Salaries & Benefits	64,009	-	-	-	-
53170 DATA PROCESSING SERVICES	12,461	-	-	-	-
53200 DUES & MEMBERSHIPS	350	-	-	-	-
53480 POSTAL CHARGES	1,614	-	-	-	-
53990 OTHER CONTRACTED SERVICES	365	-	-	-	-
54250 GASOLINE	249	-	-	-	-
54350 OFFICE SUPPLIES	147	-	-	-	-
54990 OTHER SUPPLIES & MATERIALS	105	-	-	-	-
55130 WORKER'S COMPENSATION INS	3,000	-	-	-	-
Other Expenditures	18,291	-	-	-	-
Total REAPPRAISAL PROGRAM	82,300	-	-	-	-
COUNTY TRUSTEES OFFICE					
Salaries & Benefits	383,918	415,107	438,280	23,173	5.58
53060 BANK CHARGES	60	500	60	(440)	(88.00)
53070 COMMUNICATION	3,903	3,500	3,500	-	-
53170 DATA PROCESSING SERVICES	22,187	21,000	21,000	-	-
53200 DUES & MEMBERSHIPS	952	1,100	1,100	-	-
53320 LEGAL NOTICE/RECORD/COURT COST	1,526	2,000	2,000	-	-
53370 MAINT. & REPAIRS-OFFICE EQUIP.	-	200	100	(100)	(50.00)
53480 POSTAL CHARGES	26,991	29,855	29,855	-	-

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	FY 10 Actuals	FY 11 Amended	FY 12 Projection	Increase/Decrease Amount	Percentage Change
53490 PRINTING, STATIONARY & FORMS	4,849	5,000	5,000	-	-
53510 RENTALS	6,986	3,808	3,000	(808)	(21.22)
53550 TRAVEL	2,042	2,800	2,500	(300)	(10.71)
53560 TUITION	275	450	450	-	-
53990 OTHER CONTRACTED SERVICES	153	200	200	-	-
54220 FOOD SUPPLIES	173	350	100	(250)	(71.43)
54350 OFFICE SUPPLIES	5,409	5,240	5,200	(40)	(.76)
54370 PERIODICALS	657	1,000	1,000	-	-
55080 PREMIUMS-CORPORATE SURETY BOND	7,204	27,091	5,434	(21,657)	(79.94)
Other Expenditures	83,368	104,094	80,499	(23,595)	(22.67)
57990 OTHER CAPITAL OUTLAY	-	3,965	4,310	345	8.69
Capital Expenditures	-	3,965	4,310	345	8.69
Total COUNTY TRUSTEES OFFICE	467,286	523,166	523,089	(77)	(.01)
COUNTY CLERK'S OFFICE					
Salaries & Benefits	1,473,381	1,530,784	1,624,339	93,555	6.11
53070 COMMUNICATION	4,875	7,000	6,500	(500)	(7.14)
53310 LEGAL SERVICES	-	2,500	2,500	-	-
53360 MAINT. & REPAIRS-EQUIPMENT	14,782	19,000	21,000	2,000	10.53
53380 MAINT. & REPAIRS-VEHICLES	300	-	-	-	-
53480 POSTAL CHARGES	39,718	43,000	45,000	2,000	4.65
53490 PRINTING, STATIONARY & FORMS	7,000	13,000	11,000	(2,000)	(15.38)
53510 RENTALS	7,500	23,526	24,000	474	2.01
53550 TRAVEL	1,038	2,500	2,500	-	-
53990 OTHER CONTRACTED SERVICES	1,839	3,000	3,000	-	-
54110 DATA PROCESSING SUPPLIES	1,806	11,000	10,000	(1,000)	(9.09)
54140 DUPLICATING SUPPLIES	585	2,500	2,500	-	-
54220 FOOD SUPPLIES	159	600	800	200	33.33
54250 GASOLINE	514	-	-	-	-

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	FY 10 Actuals	FY 11 Amended	FY 12 Projection	Increase/Decrease Amount	Percentage Change
54350 OFFICE SUPPLIES	6,486	9,000	9,000	-	-
54990 OTHER SUPPLIES & MATERIALS	1,549	3,600	4,000	400	11.11
55080 PREMIUMS-CORPORATE SURETY BOND	98	150	150	-	-
Other Expenditures	88,248	140,376	141,950	1,574	1.12
57090 DATA PROCESSING EQUIPMENT	5,420	400	-	(400)	(100.00)
57110 FURNITURE & FIXTURES	1,140	5,500	2,000	(3,500)	(63.64)
Capital Expenditures	6,560	5,900	2,000	(3,900)	(66.10)
Total COUNTY CLERK'S OFFICE	1,568,190	1,677,060	1,768,289	91,229	5.44
INFORMATION SYSTEMS					
Salaries & Benefits	744,992	796,721	813,061	16,340	2.05
53070 COMMUNICATION	44,225	50,000	50,000	-	-
53170 DATA PROCESSING SERVICES	295,587	350,800	350,800	1	-
53200 DUES & MEMBERSHIPS	195	449	449	-	-
53270 FREIGHT EXPENSES	9	2,000	2,000	-	-
53330 LICENSES	30,440	90,000	90,000	-	-
53360 MAINT. & REPAIRS-EQUIPMENT	620	-	-	-	-
53380 MAINT. & REPAIRS-VEHICLES	41	-	-	-	-
53480 POSTAL CHARGES	74	250	250	-	-
53510 RENTALS	1,540	1,266	1,266	-	-
53550 TRAVEL	7,465	6,000	6,000	-	-
53560 TUITION	6,044	20,100	20,100	-	-
54100 CUSTODIAL SUPPLIES	86	200	200	-	-
54110 DATA PROCESSING SUPPLIES	65,721	21,635	24,000	2,365	10.93
54220 FOOD SUPPLIES	173	250	250	-	-
54250 GASOLINE	869	2,000	2,000	-	-
54290 INSTRUCTIONAL SUPPLY/MATERIAL	640	1,000	1,000	-	-
54350 OFFICE SUPPLIES	203	1,000	1,000	-	-
54510 UNIFORMS	429	-	-	-	-

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	FY 10 Actuals	FY 11 Amended	FY 12 Projection	Increase/Decrease Amount	Percentage Change
54990 OTHER SUPPLIES & MATERIALS	24	-	-	-	-
Other Expenditures	454,386	546,950	549,315	2,365	.43
57080 COMMUNICATION EQUIPMENT	-	2,365	-	(2,365)	(100.00)
57090 DATA PROCESSING EQUIPMENT	119	-	-	-	-
57110 FURNITURE & FIXTURES	1,436	-	-	-	-
Capital Expenditures	1,555	2,365	-	(2,365)	(100.00)
Total INFORMATION SYSTEMS	1,200,933	1,346,036	1,362,376	16,341	1.21
OTHER FINANCE - BACK TAX ATTORNEY					
53320 LEGAL NOTICE/RECORD/COURT COST	34,587	40,000	40,000	-	-
53480 POSTAL CHARGES	10,250	10,250	10,250	-	-
54110 DATA PROCESSING SUPPLIES	-	300	300	-	-
Other Expenditures	44,837	50,550	50,550	-	-
Total OTHER FINANCE - BACK TAX ATTORNEY	44,837	50,550	50,550	-	-
CIRCUIT COURT					
Salaries & Benefits	1,671,392	1,755,690	1,770,405	14,715	.84
53070 COMMUNICATION	5,035	5,300	5,300	-	-
53170 DATA PROCESSING SERVICES	3,867	4,254	4,680	426	10.01
53200 DUES & MEMBERSHIPS	756	871	871	-	-
53310 LEGAL SERVICES	-	1,000	100	(900)	(90.00)
53320 LEGAL NOTICE/RECORD/COURT COST	276	1,000	750	(250)	(25.00)
53370 MAINT. & REPAIRS-OFFICE EQUIP.	96	800	500	(300)	(37.50)
53480 POSTAL CHARGES	10,661	12,025	12,025	-	-
53490 PRINTING, STATIONARY & FORMS	5,010	16,900	13,000	(3,900)	(23.08)
53510 RENTALS	9,699	11,220	10,000	(1,220)	(10.87)
53550 TRAVEL	1,334	6,500	4,000	(2,500)	(38.46)
53560 TUITION	225	1,750	1,000	(750)	(42.86)
53990 OTHER CONTRACTED SERVICES	87	500	500	-	-
54100 CUSTODIAL SUPPLIES	281	250	350	100	40.00

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	FY 10 Actuals	FY 11 Amended	FY 12 Projection	Increase/Decrease Amount	Percentage Change
54110 DATA PROCESSING SUPPLIES	2,700	9,500	9,500	-	-
54130 DRUGS & MEDICAL SUPPLIES	-	-	100	100	100.00
54140 DUPLICATING SUPPLIES	3,499	8,500	8,500	-	-
54220 FOOD SUPPLIES	268	800	800	-	-
54320 LIBRARY BOOKS/MEDIA	1,178	1,500	1,300	(200)	(13.33)
54350 OFFICE SUPPLIES	6,520	7,000	9,000	2,000	28.57
54990 OTHER SUPPLIES & MATERIALS	20	150	150	-	-
55080 PREMIUMS-CORPORATE SURETY BOND	260	630	405	(225)	(35.71)
Other Expenditures	51,773	90,450	82,831	(7,619)	(8.42)
57070 BUILDING IMPROVEMENTS	1,696	3,000	5,100	2,100	70.00
57090 DATA PROCESSING EQUIPMENT	30,387	14,950	14,950	-	-
57110 FURNITURE & FIXTURES	5,175	13,606	7,550	(6,056)	(44.51)
57190 OFFICE EQUIPMENT	273	1,300	11,600	10,300	792.31
Capital Expenditures	37,530	32,856	39,200	6,344	19.31
Total CIRCUIT COURT	1,760,695	1,878,996	1,892,436	13,440	.72
CIRCUIT COURT - CIRCUIT COURT JUDGE					
53070 COMMUNICATION	1,246	5,100	5,100	-	-
53480 POSTAL CHARGES	717	1,300	1,300	-	-
54100 CUSTODIAL SUPPLIES	4	25	25	-	-
54110 DATA PROCESSING SUPPLIES	-	150	150	-	-
54140 DUPLICATING SUPPLIES	173	1,025	1,025	-	-
54220 FOOD SUPPLIES	67	150	150	-	-
54350 OFFICE SUPPLIES	178	350	350	-	-
Other Expenditures	2,384	8,100	8,100	-	-
Total CIRCUIT COURT - CIRCUIT COURT JUDGE	2,384	8,100	8,100	-	-
CIRCUIT COURT - CIRCUIT COURT JURY					
Salaries & Benefits	43,878	58,581	78,581	20,000	34.14
53070 COMMUNICATION	706	820	920	100	12.20



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53170 DATA PROCESSING SERVICES	3,770	5,190	4,133	(1,057)	(20.37)
53320 LEGAL NOTICE/RECORD/COURT COST	1,244	1,920	1,920	-	-
53480 POSTAL CHARGES	1,690	3,650	5,450	1,800	49.32
53490 PRINTING, STATIONARY & FORMS	-	1,200	1,000	(200)	(16.67)
53550 TRAVEL	28	1,500	1,000	(500)	(33.33)
53990 OTHER CONTRACTED SERVICES	8,918	18,400	10,000	(8,400)	(45.65)
54100 CUSTODIAL SUPPLIES	-	50	50	-	-
54110 DATA PROCESSING SUPPLIES	36	600	800	200	33.33
54140 DUPLICATING SUPPLIES	-	600	-	(600)	(100.00)
54180 EQUIPMENT & MACHINERY PARTS	-	800	-	(800)	(100.00)
54220 FOOD SUPPLIES	506	1,600	800	(800)	(50.00)
54350 OFFICE SUPPLIES	301	300	500	200	66.67
Other Expenditures	17,198	36,630	26,573	(10,057)	(27.46)
57090 DATA PROCESSING EQUIPMENT	-	2,390	1,000	(1,390)	(58.16)
57100 FOOD SERVICE EQUIPMENT	-	-	400	400	100.00
Capital Expenditures	-	2,390	1,400	(990)	(41.42)
Total CIRCUIT COURT - CIRCUIT COURT JURY	61,076	97,601	106,554	8,953	9.17
GENERAL SESSIONS COURT					
Salaries & Benefits	1,269,983	1,335,719	1,465,135	129,416	9.69
53070 COMMUNICATION	7,762	8,300	8,300	-	-
53300 OPERATING LEASE PAYMENTS	1,727	7,185	7,185	-	-
53310 LEGAL SERVICES	280	-	-	-	-
53370 MAINT. & REPAIRS-OFFICE EQUIP.	142	-	150	150	100.00
53480 POSTAL CHARGES	2,630	3,600	2,700	(900)	(25.00)
53550 TRAVEL	10,841	16,800	16,800	-	-
53990 OTHER CONTRACTED SERVICES	292,475	349,876	413,790	63,914	18.27
54320 LIBRARY BOOKS/MEDIA	4,169	3,780	3,780	-	-
54350 OFFICE SUPPLIES	8,320	12,582	14,252	1,670	13.27

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54510 UNIFORMS	408	1,900	-	(1,900)	(100.00)
Other Expenditures	328,754	404,023	466,957	62,934	15.58
57110 FURNITURE & FIXTURES	1,412	870	4,500	3,630	417.24
57990 OTHER CAPITAL OUTLAY	-	20,000	-	(20,000)	(100.00)
Capital Expenditures	1,412	20,870	4,500	(16,370)	(78.44)
Total GENERAL SESSIONS COURT	1,600,149	1,760,612	1,936,592	175,980	10.00
DRUG COURT - DRUG COURT GRANT STATE OF TN					
53070 COMMUNICATION	1,061	1,080	1,080	-	-
53200 DUES & MEMBERSHIPS	200	220	475	255	115.91
53220 EVALUATION & TESTING	10,020	9,128	6,943	(2,185)	(23.94)
53550 TRAVEL	2,853	3,970	5,900	1,930	48.61
53990 OTHER CONTRACTED SERVICES	24,836	31,947	31,947	-	-
54350 OFFICE SUPPLIES	6,388	3,655	3,655	-	-
Other Expenditures	45,358	50,000	50,000	-	-
57090 DATA PROCESSING EQUIPMENT	2,637	-	-	-	-
Capital Expenditures	2,637	-	-	-	-
Total DRUG COURT - DRUG COURT GRANT STATE OF TN	47,995	50,000	50,000	-	-
CHANCERY COURT					
Salaries & Benefits	443,174	457,977	465,354	7,377	1.61
53070 COMMUNICATION	356	1,000	400	(600)	(60.00)
53200 DUES & MEMBERSHIPS	741	800	800	-	-
53320 LEGAL NOTICE/RECORD/COURT COST	-	-	4,000	4,000	100.00
53370 MAINT. & REPAIRS-OFFICE EQUIP.	867	1,000	1,000	-	-
53480 POSTAL CHARGES	3,187	4,000	4,000	-	-
53490 PRINTING, STATIONARY & FORMS	-	3,500	1,500	(2,000)	(57.14)
53510 RENTALS	480	6,500	6,500	-	-
53550 TRAVEL	873	1,500	1,000	(500)	(33.33)

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54100 CUSTODIAL SUPPLIES	-	100	-	(100)	(100.00)
54110 DATA PROCESSING SUPPLIES	-	1,500	1,200	(300)	(20.00)
54140 DUPLICATING SUPPLIES	41	1,000	1,000	-	-
54320 LIBRARY BOOKS/MEDIA	903	1,750	1,750	-	-
54350 OFFICE SUPPLIES	1,851	2,500	2,000	(500)	(20.00)
55080 PREMIUMS-CORPORATE SURETY BOND	-	150	150	-	-
Other Expenditures	9,301	25,300	25,300	-	-
Total CHANCERY COURT	452,475	483,277	490,654	7,377	1.53
DISTRICT ATTORNEY GENERAL					
Salaries & Benefits	-	48,224	48,224	-	-
53070 COMMUNICATION	712	850	850	-	-
53200 DUES & MEMBERSHIPS	745	750	1,500	750	100.00
53320 LEGAL NOTICE/RECORD/COURT COST	-	-	100	100	100.00
53480 POSTAL CHARGES	1,443	2,500	-	(2,500)	(100.00)
53550 TRAVEL	27,381	20,000	25,000	5,000	25.00
53990 OTHER CONTRACTED SERVICES	346	1,000	1,000	-	-
54100 CUSTODIAL SUPPLIES	725	1,000	1,000	-	-
54140 DUPLICATING SUPPLIES	420	2,000	1,000	(1,000)	(50.00)
54220 FOOD SUPPLIES	573	1,500	1,500	-	-
54320 LIBRARY BOOKS/MEDIA	1,737	2,500	2,500	-	-
54350 OFFICE SUPPLIES	1,097	1,500	1,500	-	-
54990 OTHER SUPPLIES & MATERIALS	128	500	500	-	-
Other Expenditures	35,309	34,100	36,450	2,350	6.89
Total DISTRICT ATTORNEY GENERAL	35,309	82,324	84,674	2,350	2.85
DISTRICT ATTORNEY GENERAL - SAFE NEIGHBORHOODS					
Salaries & Benefits	34,969	81,183	-	(81,183)	(100.00)
Total DISTRICT ATTORNEY GENERAL - SAFE NEIGHBORHOODS	34,969	81,183	-	(81,183)	(100.00)

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<b>DISTRICT ATTORNEY GENERAL - ECONOMIC CRIME FUND</b>					
53070 COMMUNICATION	1,392	1,500	1,500	-	-
53280 JANITORIAL SERVICES	3,000	3,000	3,000	-	-
53550 TRAVEL	2,765	4,000	7,000	3,000	75.00
53560 TUITION	2,798	7,500	10,000	2,500	33.33
53990 OTHER CONTRACTED SERVICES	2,732	3,000	3,000	-	-
54110 DATA PROCESSING SUPPLIES	-	250	1,000	750	300.00
54320 LIBRARY BOOKS/MEDIA	226	500	500	-	-
54350 OFFICE SUPPLIES	-	500	250	(250)	(50.00)
54990 OTHER SUPPLIES & MATERIALS	935	1,200	1,200	-	-
55080 PREMIUMS-CORPORATE SURETY BOND	64	250	250	-	-
Other Expenditures	13,911	21,700	27,700	6,000	27.65
57090 DATA PROCESSING EQUIPMENT	1,993	3,000	8,000	5,000	166.67
57110 FURNITURE & FIXTURES	1,942	-	3,000	3,000	100.00
57190 OFFICE EQUIPMENT	-	-	500	500	100.00
Capital Expenditures	3,935	3,000	11,500	8,500	283.33
<b>Total DISTRICT ATTORNEY GENERAL - ECONOMIC CRIME FUND</b>	<b>17,846</b>	<b>24,700</b>	<b>39,200</b>	<b>14,500</b>	<b>58.70</b>
<b>OFFICE OF PUBLIC DEFENDER</b>					
53160 CONTRIBUTIONS	-	23,625	8,588	(15,037)	(63.65)
Other Expenditures	-	23,625	8,588	(15,037)	(63.65)
<b>Total OFFICE OF PUBLIC DEFENDER</b>	<b>-</b>	<b>23,625</b>	<b>8,588</b>	<b>(15,037)</b>	<b>(63.65)</b>
<b>JUDICIAL COMMISSIONERS</b>					
Salaries & Benefits	211,658	235,749	255,168	19,419	8.24
53070 COMMUNICATION	2,738	3,200	3,200	-	-
53510 RENTALS	2,100	2,600	2,600	-	-
53550 TRAVEL	1,268	1,700	1,700	-	-
53560 TUITION	605	910	910	-	-
53990 OTHER CONTRACTED SERVICES	606	1,525	1,525	-	-

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54140 DUPLICATING SUPPLIES	151	-	-	-	-
54350 OFFICE SUPPLIES	122	150	150	-	-
Other Expenditures	7,591	10,085	10,085	-	-
Total JUDICIAL COMMISSIONERS	219,249	245,834	265,253	19,419	7.90
OTHER ADMINISTRATION/ JUSTICE - DAY TREATMENT GRANT					
53120 CONTRACTS - PRIVATE AGENCIES	462,058	422,082	-	(422,082)	(100.00)
Other Expenditures	462,058	422,082	-	(422,082)	(100.00)
Total OTHER ADMINISTRATION/ JUSTICE - DAY TREATMENT GRANT	462,058	422,082	-	(422,082)	(100.00)
OTHER ADMINISTRATION/ JUSTICE - COURT SAFETY					
Salaries & Benefits	84,080	87,029	85,273	(1,756)	(2.02)
53070 COMMUNICATION	813	850	850	-	-
53200 DUES & MEMBERSHIPS	665	1,200	800	(400)	(33.33)
53220 EVALUATION & TESTING	40	100	-	(100)	(100.00)
53330 LICENSES	-	100	-	(100)	(100.00)
53480 POSTAL CHARGES	261	300	300	-	-
53490 PRINTING, STATIONARY & FORMS	-	500	500	-	-
53550 TRAVEL	906	1,000	700	(300)	(30.00)
53560 TUITION	-	1,500	1,000	(500)	(33.33)
53990 OTHER CONTRACTED SERVICES	-	1,400	-	(1,400)	(100.00)
54110 DATA PROCESSING SUPPLIES	-	200	-	(200)	(100.00)
54140 DUPLICATING SUPPLIES	15	500	500	-	-
54290 INSTRUCTIONAL SUPPLY/MATERIAL	1,565	3,000	6,000	3,000	100.00
54350 OFFICE SUPPLIES	54	200	200	-	-
54990 OTHER SUPPLIES & MATERIALS	-	150	150	-	-
Other Expenditures	4,319	11,000	11,000	-	-
Total OTHER ADMINISTRATION/ JUSTICE - COURT SAFETY	88,400	98,029	96,273	(1,756)	(1.79)

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<b>ADULT PROBATION SERVICES</b>					
Salaries & Benefits	634,798	693,266	713,273	20,007	2.89
53070 COMMUNICATION	565	2,500	1,500	(1,000)	(40.00)
53170 DATA PROCESSING SERVICES	-	1,000	-	(1,000)	(100.00)
53200 DUES & MEMBERSHIPS	499	1,000	1,000	-	-
53220 EVALUATION & TESTING	45,549	55,000	57,000	2,000	3.64
53300 OPERATING LEASE PAYMENTS	-	3,600	3,600	-	-
53310 LEGAL SERVICES	64	300	300	-	-
53320 LEGAL NOTICE/RECORD/COURT COST	588	-	-	-	-
53330 LICENSES	810	850	850	-	-
53480 POSTAL CHARGES	379	1,500	1,000	(500)	(33.33)
53490 PRINTING, STATIONARY & FORMS	999	2,500	2,500	-	-
53510 RENTALS	1,512	2,550	2,550	-	-
53550 TRAVEL	2,535	5,000	5,000	-	-
53560 TUITION	2,133	5,095	5,095	-	-
53990 OTHER CONTRACTED SERVICES	14,174	26,750	29,450	2,700	10.09
54110 DATA PROCESSING SUPPLIES	1,844	2,500	3,000	500	20.00
54140 DUPLICATING SUPPLIES	299	1,500	1,500	-	-
54290 INSTRUCTIONAL SUPPLY/MATERIAL	9,115	24,000	24,000	-	-
54350 OFFICE SUPPLIES	2,418	6,000	6,000	-	-
54990 OTHER SUPPLIES & MATERIALS	1,188	4,495	5,250	755	16.80
Other Expenditures	84,672	146,140	149,595	3,455	2.36
57090 DATA PROCESSING EQUIPMENT	-	755	-	(755)	(100.00)
57110 FURNITURE & FIXTURES	400	2,700	-	(2,700)	(100.00)
Capital Expenditures	400	3,455	-	(3,455)	(100.00)
Total ADULT PROBATION SERVICES	719,870	842,861	862,868	20,007	2.37
<b>SHERIFF'S DEPARTMENT</b>					
Salaries & Benefits	5,960,910	6,360,632	6,570,795	210,163	3.30

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53020 ADVERTISING	570	1,500	600	(900)	(60.00)
53070 COMMUNICATION	20,180	25,000	25,000	-	-
53090 CONTRACTS -GOVERNMENT AGENCY	120	1,000	250	(750)	(75.00)
53160 CONTRIBUTIONS	10,000	10,000	-	(10,000)	(100.00)
53220 EVALUATION & TESTING	1,837	1,200	1,200	-	-
53270 FREIGHT EXPENSES	17	-	-	-	-
53300 OPERATING LEASE PAYMENTS	571	-	-	-	-
53310 LEGAL SERVICES	7,441	18,500	18,500	-	-
53320 LEGAL NOTICE/RECORD/COURT COST	-	15,200	-	(15,200)	(100.00)
53330 LICENSES	53	-	-	-	-
53360 MAINT. & REPAIRS-EQUIPMENT	43,849	42,530	38,000	(4,530)	(10.65)
53370 MAINT. & REPAIRS-OFFICE EQUIP.	-	102	-	(102)	(100.00)
53380 MAINT. & REPAIRS-VEHICLES	47,792	59,964	48,210	(11,754)	(19.60)
53400 MEDICAL & DENTAL SERVICES	125	500	500	-	-
53480 POSTAL CHARGES	6,137	8,000	6,000	(2,000)	(25.00)
53490 PRINTING, STATIONARY & FORMS	125	5,500	5,500	-	-
53510 RENTALS	14,223	16,100	18,000	1,900	11.80
53540 TRANSPORT - OTHER THAN STUDENT	15,574	15,000	15,000	-	-
53550 TRAVEL	3,243	14,000	14,000	-	-
53560 TUITION	2,530	24,900	17,000	(7,900)	(31.73)
53570 VETERINARY SERVICES	1,425	750	1,000	250	33.33
53990 OTHER CONTRACTED SERVICES	18,970	34,475	66,275	31,800	92.24
54010 ANIMAL FOOD & SUPPLIES	1,156	500	1,200	700	140.00
54100 CUSTODIAL SUPPLIES	237	350	350	-	-
54110 DATA PROCESSING SUPPLIES	1,500	3,764	3,764	-	-
54120 DIESEL FUEL	52	200	100	(100)	(50.00)
54130 DRUGS & MEDICAL SUPPLIES	711	800	800	-	-
54140 DUPLICATING SUPPLIES	299	2,500	300	(2,200)	(88.00)

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54220 FOOD SUPPLIES	349	500	300	(200)	(40.00)
54250 GASOLINE	179,866	225,000	200,000	(25,000)	(11.11)
54310 LAW ENFORCEMENT SUPPLIES	29,005	30,297	32,500	2,203	7.27
54320 LIBRARY BOOKS/MEDIA	-	1,000	1,000	-	-
54340 NATURAL GAS	9	-	-	-	-
54350 OFFICE SUPPLIES	5,180	6,500	7,000	500	7.69
54370 PERIODICALS	901	500	500	-	-
54500 TIRES & TUBES	11,672	15,000	15,000	-	-
54510 UNIFORMS	18,760	45,680	35,000	(10,680)	(23.38)
54530 VEHICLE PARTS	2,196	500	1,200	700	140.00
54540 WATER & SEWER	28	-	-	-	-
54990 OTHER SUPPLIES & MATERIALS	1,546	3,500	3,500	-	-
55080 PREMIUMS-CORPORATE SURETY BOND	1,431	5,000	3,000	(2,000)	(40.00)
Other Expenditures	449,681	635,812	580,549	(55,263)	(8.69)
57080 COMMUNICATION EQUIPMENT	-	-	56,200	56,200	100.00
57090 DATA PROCESSING EQUIPMENT	425	-	-	-	-
57160 LAW ENFORCEMENT EQUIPMENT	-	7,789	3,500	(4,289)	(55.07)
57990 OTHER CAPITAL OUTLAY	39,915	19,401	28,555	9,154	47.11
Capital Expenditures	40,340	27,190	88,255	61,065	224.58
Total SHERIFF'S DEPARTMENT	6,450,931	7,023,634	7,239,599	215,965	3.07
SHERIFF'S DEPARTMENT - MOBILE DATA GRANT					
53070 COMMUNICATION	2,066	-	-	-	-
Other Expenditures	2,066	-	-	-	-
Total SHERIFF'S DEPARTMENT - MOBILE DATA GRANT	2,066	-	-	-	-
SHERIFF'S DEPARTMENT - SALARY SUPPLEMENT					
Salaries & Benefits	56,200	46,800	48,000	1,200	2.56
Total SHERIFF'S DEPARTMENT - SALARY SUPPLEMENT	56,200	46,800	48,000	1,200	2.56



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SHERIFF'S DEPARTMENT - CLICK IT OR TICKET 4					
Salaries & Benefits	13,491	-	-	-	-
57990 OTHER CAPITAL OUTLAY	545	-	-	-	-
Capital Expenditures	545	-	-	-	-
Total SHERIFF'S DEPARTMENT - CLICK IT OR TICKET 4	14,036	-	-	-	-
SHERIFF'S DEPARTMENT - BLOCK GRANT DEPT OF JUSTICE					
53330 LICENSES	995	-	-	-	-
53990 OTHER CONTRACTED SERVICES	4,000	11,551	-	(11,551)	(100.00)
54990 OTHER SUPPLIES & MATERIALS	225	-	-	-	-
Other Expenditures	5,220	11,551	-	(11,551)	(100.00)
57080 COMMUNICATION EQUIPMENT	42,500	-	-	-	-
Capital Expenditures	42,500	-	-	-	-
Total SHERIFF'S DEPARTMENT - BLOCK GRANT DEPT OF JUSTICE	47,720	11,551	-	(11,551)	(100.00)
SHERIFF'S DEPARTMENT - CLICK OR TICKET #5					
Salaries & Benefits	46,477	42,844	-	(42,844)	(100.00)
53480 POSTAL CHARGES	24	76	-	(76)	(100.00)
53490 PRINTING, STATIONARY & FORMS	2,352	148	-	(148)	(100.00)
Other Expenditures	2,376	224	-	(224)	(100.00)
57990 OTHER CAPITAL OUTLAY	9,684	316	-	(316)	(100.00)
Capital Expenditures	9,684	316	-	(316)	(100.00)
Total SHERIFF'S DEPARTMENT - CLICK OR TICKET #5	58,537	43,384	-	(43,384)	(100.00)
SHERIFF'S DEPARTMENT - CLICKET OR TICKET 6					
Salaries & Benefits	-	66,525	35,000	(31,525)	(47.39)
53480 POSTAL CHARGES	-	100	100	-	-
Other Expenditures	-	100	100	-	-
57990 OTHER CAPITAL OUTLAY	-	2,695	-	(2,695)	(100.00)
Capital Expenditures	-	2,695	-	(2,695)	(100.00)
Total SHERIFF'S DEPARTMENT - CLICKET OR TICKET 6	-	69,320	35,100	(34,220)	(49.37)

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SHERIFF'S DEPARTMENT - BLOCK GRANT DEPT OF JUSTICE					
53070 COMMUNICATION	-	32,000	32,000	-	-
54990 OTHER SUPPLIES & MATERIALS	-	25,567	25,567	-	-
Other Expenditures	-	57,567	57,567	-	-
Total SHERIFF'S DEPARTMENT - BLOCK GRANT DEPT OF JUSTICE	-	57,567	57,567	-	-
SHERIFF'S DEPARTMENT - IMPOUND LOT					
53330 LICENSES	-	-	150	150	100.00
53350 MAINT. & REPAIRS-BUILDING	576	-	-	-	-
53360 MAINT. & REPAIRS-EQUIPMENT	995	2,315	3,615	1,300	56.16
53470 PEST CONTROL	353	924	128	(796)	(86.15)
53990 OTHER CONTRACTED SERVICES	230	950	300	(650)	(68.42)
54150 ELECTRICITY	2,704	3,000	3,000	-	-
54340 NATURAL GAS	1,133	2,000	1,600	(400)	(20.00)
54540 WATER & SEWER	404	350	415	65	18.57
54990 OTHER SUPPLIES & MATERIALS	1,501	1,000	500	(500)	(50.00)
Other Expenditures	7,897	10,539	9,708	(831)	(7.88)
Total SHERIFF'S DEPARTMENT - IMPOUND LOT	7,897	10,539	9,708	(831)	(7.88)
SPECIAL PATROLS - SCHOOL RESOURCE OFFICERS					
Salaries & Benefits	896,789	993,667	971,996	(21,671)	(2.18)
53070 COMMUNICATION	959	1,320	1,000	(320)	(24.24)
53200 DUES & MEMBERSHIPS	120	70	70	-	-
53220 EVALUATION & TESTING	20	350	40	(310)	(88.57)
53360 MAINT. & REPAIRS-EQUIPMENT	1,228	750	897	147	19.60
53380 MAINT. & REPAIRS-VEHICLES	2,775	4,000	3,000	(1,000)	(25.00)
53480 POSTAL CHARGES	18	-	-	-	-
53550 TRAVEL	515	2,000	2,000	-	-
53560 TUITION	5,990	6,000	5,000	(1,000)	(16.67)
53990 OTHER CONTRACTED SERVICES	919	575	575	-	-

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54250 GASOLINE	17,026	20,000	20,000	-	-
54310 LAW ENFORCEMENT SUPPLIES	1,540	3,270	6,300	3,030	92.66
54500 TIRES & TUBES	1,244	1,800	1,800	-	-
54510 UNIFORMS	5,803	3,600	3,600	-	-
54990 OTHER SUPPLIES & MATERIALS	215	800	250	(550)	(68.75)
Other Expenditures	38,372	44,535	44,532	(3)	(.01)
57160 LAW ENFORCEMENT EQUIPMENT	-	-	11,900	11,900	100.00
Capital Expenditures	-	-	11,900	11,900	100.00
Total SPECIAL PATROLS - SCHOOL RESOURCE OFFICERS	935,161	1,038,202	1,028,428	(9,774)	(.94)
SPECIAL PATROLS - DVSA UNIT					
Salaries & Benefits	363,508	414,557	346,864	(67,693)	(16.33)
53070 COMMUNICATION	4,679	3,769	4,500	731	19.40
53220 EVALUATION & TESTING	-	650	200	(450)	(69.23)
53360 MAINT. & REPAIRS-EQUIPMENT	196	800	300	(500)	(62.50)
53380 MAINT. & REPAIRS-VEHICLES	1,093	1,500	3,000	1,500	100.00
53480 POSTAL CHARGES	182	43	44	1	2.33
53510 RENTALS	504	1,440	504	(936)	(65.00)
53550 TRAVEL	-	5,000	5,000	-	-
53560 TUITION	-	8,450	6,000	(2,450)	(28.99)
53990 OTHER CONTRACTED SERVICES	438	-	100	100	100.00
54110 DATA PROCESSING SUPPLIES	25	1,000	1,000	-	-
54250 GASOLINE	8,456	10,450	10,000	(450)	(4.31)
54310 LAW ENFORCEMENT SUPPLIES	2,752	6,500	4,000	(2,500)	(38.46)
54500 TIRES & TUBES	1,200	1,680	1,500	(180)	(10.71)
54510 UNIFORMS	2,402	1,550	1,550	-	-
54990 OTHER SUPPLIES & MATERIALS	1,143	700	500	(200)	(28.57)
55080 PREMIUMS-CORPORATE SURETY BOND	-	110	110	-	-

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Other Expenditures	23,070	43,642	38,308	(5,334)	(12.22)
57160 LAW ENFORCEMENT EQUIPMENT	2,101	9,550	8,500	(1,050)	(10.99)
57900 OTHER EQUIPMENT	-	2,000	-	(2,000)	(100.00)
Capital Expenditures	2,101	11,550	8,500	(3,050)	(26.41)
Total SPECIAL PATROLS - DVSA UNIT	388,678	469,749	393,672	(76,077)	(16.20)
SPECIAL PATROLS - JUVENILE DELINQUENCY PREVENT					
Salaries & Benefits	65,083	69,744	119,530	49,786	71.38
53070 COMMUNICATION	819	1,370	2,400	1,030	75.18
53120 CONTRACTS - PRIVATE AGENCIES	-	350	1,750	1,400	400.00
53330 LICENSES	18	13	26	13	100.00
53360 MAINT. & REPAIRS-EQUIPMENT	-	150	150	-	-
53380 MAINT. & REPAIRS-VEHICLES	113	300	1,250	950	316.67
53490 PRINTING, STATIONARY & FORMS	-	50	50	-	-
53550 TRAVEL	788	2,078	5,500	3,422	164.68
53560 TUITION	549	1,500	3,000	1,500	100.00
53990 OTHER CONTRACTED SERVICES	1,627	750	750	-	-
54110 DATA PROCESSING SUPPLIES	195	200	200	-	-
54250 GASOLINE	1,765	1,867	5,500	3,633	194.56
54310 LAW ENFORCEMENT SUPPLIES	209	500	500	-	-
54350 OFFICE SUPPLIES	186	30	130	100	333.33
54500 TIRES & TUBES	444	505	1,000	495	98.02
54510 UNIFORMS	-	300	600	300	100.00
54990 OTHER SUPPLIES & MATERIALS	1,334	1,000	1,000	-	-
Other Expenditures	8,047	10,963	23,806	12,843	117.15
Total SPECIAL PATROLS - JUVENILE DELINQUENCY PREVENT	73,130	80,707	143,336	62,629	77.60
SPECIAL PATROLS - LITTER ENFORCEMENT OFFICER					
Salaries & Benefits	66,915	69,846	71,055	1,209	1.73

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Total SPECIAL PATROLS - LITTER ENFORCEMENT OFFICER	66,915	69,846	71,055	1,209	1.73
SPECIAL PATROLS - LITTER ABATEMENT					
Salaries & Benefits	104,541	94,500	-	(94,500)	(100.00)
53360 MAINT. & REPAIRS-EQUIPMENT	-	500	-	(500)	(100.00)
53380 MAINT. & REPAIRS-VEHICLES	-	3,000	-	(3,000)	(100.00)
54120 DIESEL FUEL	254	-	-	-	-
54510 UNIFORMS	-	2,000	-	(2,000)	(100.00)
Other Expenditures	254	5,500	-	(5,500)	(100.00)
Total SPECIAL PATROLS - LITTER ABATEMENT	104,794	100,000	-	(100,000)	(100.00)
TRAFFIC CONTROL					
53210 ENGINEERING SERVICES	15,500	-	-	-	-
53360 MAINT. & REPAIRS-EQUIPMENT	6,126	-	-	-	-
54150 ELECTRICITY	3,671	-	-	-	-
Other Expenditures	25,297	-	-	-	-
Total TRAFFIC CONTROL	25,297	-	-	-	-
SEXUAL OFFENDER REGISTRY					
Salaries & Benefits	6,033	7,800	7,800	-	-
53070 COMMUNICATION	2,730	3,600	1,500	(2,100)	(58.33)
53560 TUITION	-	3,540	3,000	(540)	(15.25)
54110 DATA PROCESSING SUPPLIES	-	200	200	-	-
54310 LAW ENFORCEMENT SUPPLIES	778	900	900	-	-
54350 OFFICE SUPPLIES	4	-	-	-	-
54990 OTHER SUPPLIES & MATERIALS	60	801	600	(201)	(25.09)
Other Expenditures	3,573	9,041	6,200	(2,841)	(31.42)
57990 OTHER CAPITAL OUTLAY	1,466	-	-	-	-
Capital Expenditures	1,466	-	-	-	-
Total SEXUAL OFFENDER REGISTRY	11,072	16,841	14,000	(2,841)	(16.87)

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JAIL					
Salaries & Benefits	7,532,475	8,080,826	8,351,586	270,760	3.35
53070 COMMUNICATION	7,917	11,555	11,555	-	-
53220 EVALUATION & TESTING	8,391	13,000	10,000	(3,000)	(23.08)
53290 LAUNDRY SERVICE	5,124	6,000	6,000	-	-
53300 OPERATING LEASE PAYMENTS	600	600	600	-	-
53310 LEGAL SERVICES	9,718	40,000	40,000	-	-
53330 LICENSES	1,115	2,068	2,068	-	-
53350 MAINT. & REPAIRS-BUILDING	8,547	6,000	6,000	-	-
53360 MAINT. & REPAIRS-EQUIPMENT	81,597	89,364	82,000	(7,364)	(8.24)
53380 MAINT. & REPAIRS-VEHICLES	2,032	5,500	2,500	(3,000)	(54.55)
53400 MEDICAL & DENTAL SERVICES	1,713,932	1,315,739	1,377,983	62,244	4.73
53470 PEST CONTROL	4,440	4,440	4,400	(40)	(.90)
53480 POSTAL CHARGES	240	-	-	-	-
53490 PRINTING, STATIONARY & FORMS	2,518	4,000	3,500	(500)	(12.50)
53510 RENTALS	10,031	11,534	11,743	209	1.81
53550 TRAVEL	1,048	1,000	1,000	-	-
53560 TUITION	670	2,750	1,000	(1,750)	(63.64)
53590 DISPOSAL FEES	24,020	25,040	29,540	4,500	17.97
53990 OTHER CONTRACTED SERVICES	549,947	609,248	609,248	-	-
54100 CUSTODIAL SUPPLIES	36,208	48,400	42,000	(6,400)	(13.22)
54110 DATA PROCESSING SUPPLIES	4,908	4,600	6,100	1,500	32.61
54140 DUPLICATING SUPPLIES	3,937	5,500	4,000	(1,500)	(27.27)
54150 ELECTRICITY	327,964	313,834	344,834	31,000	9.88
54180 EQUIPMENT & MACHINERY PARTS	5,548	4,000	4,000	-	-
54210 FOOD PREPARATION SUPPLIES	536	2,000	500	(1,500)	(75.00)
54250 GASOLINE	6,996	10,000	10,000	-	-
54290 INSTRUCTIONAL SUPPLY/MATERIAL	14	1,000	100	(900)	(90.00)

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54310 LAW ENFORCEMENT SUPPLIES	22,718	24,742	24,742	-	-
54320 LIBRARY BOOKS/MEDIA	252	1,000	750	(250)	(25.00)
54340 NATURAL GAS	72,316	136,614	100,000	(36,614)	(26.80)
54350 OFFICE SUPPLIES	1,583	5,064	2,000	(3,064)	(60.51)
54410 PRISONERS CLOTHING	7,360	13,000	8,000	(5,000)	(38.46)
54500 TIRES & TUBES	1,494	1,500	1,500	-	-
54510 UNIFORMS	26,768	44,013	35,000	(9,013)	(20.48)
54540 WATER & SEWER	123,069	141,117	130,000	(11,117)	(7.88)
54990 OTHER SUPPLIES & MATERIALS	41,325	71,178	55,000	(16,178)	(22.73)
55010 BOILER INSURANCE	703	800	800	-	-
55020 BUILDING & CONTENTS INSURANCE	151,005	160,000	160,000	-	-
55040 INDIRECT COST	-	500	500	-	-
55060 LIABILITY INSURANCE	145,394	154,000	154,000	-	-
Other Expenditures	3,411,986	3,290,700	3,282,963	(7,737)	(.24)
57070 BUILDING IMPROVEMENTS	4,789	-	-	-	-
57080 COMMUNICATION EQUIPMENT	5,615	3,600	3,600	-	-
57090 DATA PROCESSING EQUIPMENT	955	-	-	-	-
57100 FOOD SERVICE EQUIPMENT	1,419	-	-	-	-
57110 FURNITURE & FIXTURES	-	2,000	2,000	-	-
57170 MAINTENANCE EQUIPMENT	3,790	5,205	5,205	-	-
Capital Expenditures	16,568	10,805	10,805	-	-
Total JAIL	10,961,029	11,382,331	11,645,354	263,023	2.31
JAIL - INMATES					
53990 OTHER CONTRACTED SERVICES	10,694	20,000	20,000	-	-
54100 CUSTODIAL SUPPLIES	9,318	19,000	19,000	-	-
54990 OTHER SUPPLIES & MATERIALS	14,291	25,000	25,000	-	-
Other Expenditures	34,304	64,000	64,000	-	-
Total JAIL - INMATES	34,304	64,000	64,000	-	-

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JAIL - STATE CRIMINAL ALIEN ASSISTANCE					
57900 OTHER EQUIPMENT	25,576	35,746	-	(35,746)	(100.00)
Capital Expenditures	25,576	35,746	-	(35,746)	(100.00)
Total JAIL - STATE CRIMINAL ALIEN ASSISTANCE	25,576	35,746	-	(35,746)	(100.00)
JAIL - SCAAP GRANT - FY 2011					
57900 OTHER EQUIPMENT	-	34,558	34,558	-	-
Capital Expenditures	-	34,558	34,558	-	-
Total JAIL - SCAAP GRANT - FY 2011	-	34,558	34,558	-	-
WORKHOUSE					
Salaries & Benefits	953,112	1,003,467	1,051,298	47,831	4.77
53070 COMMUNICATION	2,825	4,000	3,000	(1,000)	(25.00)
53220 EVALUATION & TESTING	150	600	600	-	-
53290 LAUNDRY SERVICE	2,511	5,000	3,000	(2,000)	(40.00)
53350 MAINT. & REPAIRS-BUILDING	450	2,966	2,000	(966)	(32.57)
53360 MAINT. & REPAIRS-EQUIPMENT	3,541	5,344	4,000	(1,344)	(25.15)
53380 MAINT. & REPAIRS-VEHICLES	2,290	6,000	3,000	(3,000)	(50.00)
53400 MEDICAL & DENTAL SERVICES	254,000	301,000	348,000	47,000	15.61
53470 PEST CONTROL	360	360	360	-	-
53510 RENTALS	1,371	1,312	1,366	54	4.12
53590 DISPOSAL FEES	220	900	1,900	1,000	111.11
53990 OTHER CONTRACTED SERVICES	101,179	125,534	125,534	-	-
54100 CUSTODIAL SUPPLIES	9,544	12,000	11,000	(1,000)	(8.33)
54120 DIESEL FUEL	3,963	7,300	6,000	(1,300)	(17.81)
54150 ELECTRICITY	25,098	24,900	25,900	1,000	4.02
54180 EQUIPMENT & MACHINERY PARTS	99	100	100	-	-
54250 GASOLINE	2,244	4,016	3,000	(1,016)	(25.30)
54310 LAW ENFORCEMENT SUPPLIES	2,636	3,923	3,000	(923)	(23.53)
54340 NATURAL GAS	6,437	13,265	7,000	(6,265)	(47.23)



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54410 PRISONERS CLOTHING	566	2,650	2,650	-	-
54500 TIRES & TUBES	1,004	1,450	1,450	-	-
54510 UNIFORMS	2,265	3,000	2,500	(500)	(16.67)
54540 WATER & SEWER	20,277	18,920	18,920	-	-
54990 OTHER SUPPLIES & MATERIALS	6,727	8,127	8,127	-	-
55020 BUILDING & CONTENTS INSURANCE	14,521	15,929	15,929	-	-
55060 LIABILITY INSURANCE	11,015	11,350	11,350	-	-
Other Expenditures	475,292	579,946	609,686	29,740	5.13
57110 FURNITURE & FIXTURES	-	800	800	-	-
57900 OTHER EQUIPMENT	2,617	2,034	-	(2,034)	(100.00)
Capital Expenditures	2,617	2,834	800	(2,034)	(71.77)
Total WORKHOUSE	1,431,021	1,586,247	1,661,784	75,537	4.76
WORKHOUSE - INMATES					
53990 OTHER CONTRACTED SERVICES	2,957	9,000	9,000	-	-
54100 CUSTODIAL SUPPLIES	1,241	2,000	2,000	-	-
54990 OTHER SUPPLIES & MATERIALS	77	2,000	2,000	-	-
Other Expenditures	4,275	13,000	13,000	-	-
Total WORKHOUSE - INMATES	4,275	13,000	13,000	-	-
COMMUNITY CORRECTIONS - COMMUNITY CORRECTIONS					
Salaries & Benefits	350,273	365,320	365,320	-	-
53010 ACCOUNTING SERVICES	10,000	10,000	10,000	-	-
53070 COMMUNICATION	8,520	9,500	9,500	-	-
53220 EVALUATION & TESTING	806	-	-	-	-
53370 MAINT. & REPAIRS-OFFICE EQUIP.	-	2,750	2,750	-	-
53380 MAINT. & REPAIRS-VEHICLES	117	2,000	2,000	-	-
53480 POSTAL CHARGES	149	500	500	-	-
53490 PRINTING, STATIONARY & FORMS	65	500	500	-	-
53510 RENTALS	31,692	32,204	32,204	-	-

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53550 TRAVEL	3,852	7,000	7,000	-	-
53560 TUITION	1,534	1,000	1,000	-	-
53990 OTHER CONTRACTED SERVICES	12,625	14,000	15,000	1,000	7.14
54100 CUSTODIAL SUPPLIES	388	250	250	-	-
54110 DATA PROCESSING SUPPLIES	53	200	200	-	-
54140 DUPLICATING SUPPLIES	359	200	200	-	-
54150 ELECTRICITY	1,084	1,500	1,500	-	-
54220 FOOD SUPPLIES	136	150	150	-	-
54250 GASOLINE	1,980	1,750	1,750	-	-
54340 NATURAL GAS	457	1,000	1,000	-	-
54350 OFFICE SUPPLIES	2,028	4,000	4,000	-	-
54370 PERIODICALS	123	-	-	-	-
54500 TIRES & TUBES	388	-	-	-	-
54540 WATER & SEWER	276	-	-	-	-
54990 OTHER SUPPLIES & MATERIALS	3,563	3,069	3,069	-	-
55020 BUILDING & CONTENTS INSURANCE	469	600	600	-	-
55060 LIABILITY INSURANCE	1,303	1,800	1,800	-	-
55110 VEHICLE & EQUIPMENT INSURANCE	1,629	1,700	1,700	-	-
55130 WORKER'S COMPENSATION INS	4,296	4,296	4,296	-	-
Other Expenditures	87,892	99,969	100,969	1,000	1.00
57090 DATA PROCESSING EQUIPMENT	-	3,500	1,000	(2,500)	(71.43)
57110 FURNITURE & FIXTURES	921	-	1,000	1,000	100.00
57190 OFFICE EQUIPMENT	-	-	500	500	100.00
Capital Expenditures	921	3,500	2,500	(1,000)	(28.57)
Total COMMUNITY CORRECTIONS - COMMUNITY CORRECTIONS	439,086	468,789	468,789	-	-
JUVENILE SERVICES - AT-RISK GRANT					
Salaries & Benefits	60,214	65,000	62,723	(2,277)	(3.50)

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53300 OPERATING LEASE PAYMENTS	2,251	2,868	2,909	41	1.43
53480 POSTAL CHARGES	225	560	-	(560)	(100.00)
53550 TRAVEL	-	500	500	-	-
54350 OFFICE SUPPLIES	4,659	1,551	4,347	2,796	180.27
55130 WORKER'S COMPENSATION INS	-	450	450	-	-
Other Expenditures	7,134	5,929	8,206	2,277	38.40
Total JUVENILE SERVICES - AT-RISK GRANT	67,349	70,929	70,929	-	-
JUVENILE SERVICES - CHILD ADVOCACY CENTER					
Salaries & Benefits	114,952	121,027	125,412	4,385	3.62
53070 COMMUNICATION	2,905	2,500	2,500	-	-
53200 DUES & MEMBERSHIPS	620	750	1,000	250	33.33
53470 PEST CONTROL	-	140	-	(140)	(100.00)
53480 POSTAL CHARGES	103	200	100	(100)	(50.00)
53510 RENTALS	30,000	6,000	-	(6,000)	(100.00)
53550 TRAVEL	1,949	2,000	2,500	500	25.00
53560 TUITION	-	1,000	-	(1,000)	(100.00)
53990 OTHER CONTRACTED SERVICES	2,000	2,000	2,000	-	-
54100 CUSTODIAL SUPPLIES	73	30	-	(30)	(100.00)
54150 ELECTRICITY	2,122	788	-	(788)	(100.00)
54220 FOOD SUPPLIES	-	-	200	200	100.00
54340 NATURAL GAS	617	60	-	(60)	(100.00)
54350 OFFICE SUPPLIES	1,181	600	100	(500)	(83.33)
54540 WATER & SEWER	585	142	-	(142)	(100.00)
54990 OTHER SUPPLIES & MATERIALS	-	-	1,000	1,000	100.00
55020 BUILDING & CONTENTS INSURANCE	750	1,000	-	(1,000)	(100.00)
55060 LIABILITY INSURANCE	1,421	1,500	1,500	-	-
Other Expenditures	44,325	18,710	10,900	(7,810)	(41.74)
57990 OTHER CAPITAL OUTLAY	-	1,500	-	(1,500)	(100.00)

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Capital Expenditures	-	1,500	-	(1,500)	(100.00)
Total JUVENILE SERVICES - CHILD ADVOCACY CENTER	159,277	141,237	136,312	(4,925)	(3.49)
FIRE PREVENTION & CONTROL					
Salaries & Benefits	2,368	3,230	3,230	-	-
53070 COMMUNICATION	1,716	1,956	2,000	44	2.25
53160 CONTRIBUTIONS	2,050	1,000	1,000	-	-
53310 LEGAL SERVICES	-	250	-	(250)	(100.00)
53330 LICENSES	35	34	74	40	117.65
53350 MAINT. & REPAIRS-BUILDING	-	-	5,000	5,000	100.00
53360 MAINT. & REPAIRS-EQUIPMENT	5,926	10,000	12,500	2,500	25.00
53380 MAINT. & REPAIRS-VEHICLES	18,955	30,000	40,000	10,000	33.33
53400 MEDICAL & DENTAL SERVICES	-	1,000	500	(500)	(50.00)
53480 POSTAL CHARGES	6	-	-	-	-
53550 TRAVEL	-	6,000	6,000	-	-
53990 OTHER CONTRACTED SERVICES	3,895	5,651	10,000	4,349	76.96
54120 DIESEL FUEL	8,187	15,000	17,500	2,500	16.67
54130 DRUGS & MEDICAL SUPPLIES	42	-	-	-	-
54180 EQUIPMENT & MACHINERY PARTS	156	750	1,250	500	66.67
54210 FOOD PREPARATION SUPPLIES	-	-	75	75	100.00
54220 FOOD SUPPLIES	146	450	450	-	-
54250 GASOLINE	9,871	14,000	14,500	500	3.57
54290 INSTRUCTIONAL SUPPLY/MATERIAL	437	1,000	1,000	-	-
54510 UNIFORMS	16,569	15,000	15,000	-	-
54520 UTILITIES	21,926	23,400	30,000	6,600	28.21
54680 CHEMICALS	-	2,500	2,500	-	-
54990 OTHER SUPPLIES & MATERIALS	6,165	12,500	15,000	2,500	20.00
55060 LIABILITY INSURANCE	6,997	6,998	6,998	-	-
55130 WORKER'S COMPENSATION INS	10,149	11,621	13,300	1,679	14.45

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Other Expenditures	113,228	159,110	194,647	35,537	22.33
57080 COMMUNICATION EQUIPMENT	3,554	5,000	5,000	-	-
57900 OTHER EQUIPMENT	-	50,500	12,500	(38,000)	(75.25)
Capital Expenditures	3,554	55,500	17,500	(38,000)	(68.47)
Total FIRE PREVENTION & CONTROL	119,150	217,840	215,377	(2,463)	(1.13)
FIRE PREVENTION & CONTROL - SAFER GRANT					
53990 OTHER CONTRACTED SERVICES	-	1,000	2,000	1,000	100.00
54990 OTHER SUPPLIES & MATERIALS	7,538	9,500	10,000	500	5.26
Other Expenditures	7,538	10,500	12,000	1,500	14.29
Total FIRE PREVENTION & CONTROL - SAFER GRANT	7,538	10,500	12,000	1,500	14.29
EMERGENCY MANAGEMENT					
Salaries & Benefits	248,115	254,970	268,028	13,058	5.12
53070 COMMUNICATION	5,193	5,472	5,736	264	4.82
53120 CONTRACTS - PRIVATE AGENCIES	960	960	960	-	-
53380 MAINT. & REPAIRS-VEHICLES	378	1,100	1,100	-	-
53510 RENTALS	80,047	80,052	80,400	348	.43
53990 OTHER CONTRACTED SERVICES	3,190	4,000	4,000	-	-
54250 GASOLINE	2,523	3,000	3,000	-	-
54520 UTILITIES	37,379	37,379	38,875	1,496	4.00
54990 OTHER SUPPLIES & MATERIALS	2,266	3,525	2,500	(1,025)	(29.08)
Other Expenditures	131,936	135,488	136,571	1,083	.80
Total EMERGENCY MANAGEMENT	380,051	390,458	404,599	14,141	3.62
OTHER EMERGENCY MANAGEMENT - 2006 HOMELAND SECURITY					
57900 OTHER EQUIPMENT	18,511	-	-	-	-
Capital Expenditures	18,511	-	-	-	-
Total OTHER EMERGENCY MANAGEMENT - 2006 HOMELAND SECURITY	18,511	-	-	-	-
OTHER EMERGENCY MANAGEMENT - HOMELAND SECURITY 2007					
54990 OTHER SUPPLIES & MATERIALS	32	-	-	-	-

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Other Expenditures	32	-	-	-	-
57080 COMMUNICATION EQUIPMENT	290,046	19,508	-	(19,508)	(100.00)
Capital Expenditures	290,046	19,508	-	(19,508)	(100.00)
Total OTHER EMERGENCY MANAGEMENT - HOMELAND SECURITY 2007	290,079	19,508	-	(19,508)	(100.00)
OTHER EMERGENCY MANAGEMENT - HOMELAND SECURITY GRANT 2008					
53550 TRAVEL	1,915	-	-	-	-
53560 TUITION	3,000	-	-	-	-
54990 OTHER SUPPLIES & MATERIALS	3,050	208	-	(208)	(100.00)
Other Expenditures	7,965	208	-	(208)	(100.00)
57080 COMMUNICATION EQUIPMENT	69,272	333,150	-	(333,150)	(100.00)
57900 OTHER EQUIPMENT	210,375	15,937	-	(15,937)	(100.00)
Capital Expenditures	279,647	349,087	-	(349,087)	(100.00)
Total OTHER EMERGENCY MANAGEMENT - HOMELAND SECURITY GRANT 2008	287,612	349,295	-	(349,295)	(100.00)
OTHER EMERGENCY MANAGEMENT - HOMELAND SECURITY GRANT - 2009					
Salaries & Benefits	-	25,000	25,000	-	-
53560 TUITION	-	321,869	174,113	(147,756)	(45.91)
53990 OTHER CONTRACTED SERVICES	-	34,060	30,375	(3,685)	(10.82)
54990 OTHER SUPPLIES & MATERIALS	-	2,758	2,593	(165)	(5.98)
Other Expenditures	-	358,687	207,081	(151,606)	(42.27)
57080 COMMUNICATION EQUIPMENT	-	238,000	238,000	-	-
57900 OTHER EQUIPMENT	18,601	140,954	37,807	(103,147)	(73.18)
Capital Expenditures	18,601	378,954	275,807	(103,147)	(27.22)
Total OTHER EMERGENCY MANAGEMENT - HOMELAND SECURITY GRANT - 2009	18,601	762,641	507,888	(254,753)	(33.40)
OTHER EMERGENCY MANAGEMENT - HOMELAND SECURITY - 2010					
53990 OTHER CONTRACTED SERVICES	-	212,100	212,100	-	-
54990 OTHER SUPPLIES & MATERIALS	-	1,852	1,852	-	(.01)
Other Expenditures	-	213,952	213,952	-	-

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57080 COMMUNICATION EQUIPMENT	-	125,000	125,000	-	-
57900 OTHER EQUIPMENT	-	398,891	398,891	-	-
Capital Expenditures	-	523,891	523,891	-	-
Total OTHER EMERGENCY MANAGEMENT - HOMELAND SECURITY - 2010	-	737,843	737,843	-	-
COUNTY CORONER / MED EXAMINER					
53400 MEDICAL & DENTAL SERVICES	210,169	195,000	195,000	-	
53990 OTHER CONTRACTED SERVICES	-	17,000	17,000	-	-
55060 LIABILITY INSURANCE	439	1,120	1,300	180	16.07
Other Expenditures	210,608	213,120	213,300	180	.08
Total COUNTY CORONER / MED EXAMINER	210,608	213,120	213,300	180	.08
HEALTH DEPARTMENT					
Salaries & Benefits	117,871	132,186	148,053	15,867	12.00
53070 COMMUNICATION	21,639	19,000	19,000	-	-
53200 DUES & MEMBERSHIPS	200	200	200	-	-
53290 LAUNDRY SERVICE	346	500	500	-	-
53330 LICENSES	150	250	250	-	-
53340 MAINTENANCE AGREEMENTS	3,009	5,350	5,350	-	-
53350 MAINT. & REPAIRS-BUILDING	10,345	7,500	7,500	-	-
53360 MAINT. & REPAIRS-EQUIPMENT	1,257	3,000	3,000	-	-
53470 PEST CONTROL	300	300	300	-	-
53510 RENTALS	1,064	1,100	1,100	-	-
53550 TRAVEL	74	150	150	-	-
53590 DISPOSAL FEES	2,819	3,000	3,000	-	-
53990 OTHER CONTRACTED SERVICES	1,243	1,220	1,220	-	-
54100 CUSTODIAL SUPPLIES	5,037	5,000	5,000	-	-
54130 DRUGS & MEDICAL SUPPLIES	715	4,238	5,738	1,500	35.39
54140 DUPLICATING SUPPLIES	223	1,000	1,000	-	-

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54150 ELECTRICITY	48,221	51,500	51,500	-	-
54220 FOOD SUPPLIES	-	136	136	-	-
54290 INSTRUCTIONAL SUPPLY/MATERIAL	115	1,000	1,000	-	-
54340 NATURAL GAS	9,276	22,000	22,000	-	-
54350 OFFICE SUPPLIES	636	2,000	2,000	-	-
54370 PERIODICALS	97	100	100	-	-
54540 WATER & SEWER	2,468	3,200	3,200	-	-
54990 OTHER SUPPLIES & MATERIALS	1,971	2,000	2,000	-	-
55010 BOILER INSURANCE	234	300	300	-	-
55060 LIABILITY INSURANCE	-	98	98	-	-
55080 PREMIUMS-CORPORATE SURETY BOND	64	64	64	-	-
Other Expenditures	111,503	134,206	135,706	1,500	1.12
57080 COMMUNICATION EQUIPMENT	-	-	36,000	36,000	100.00
57110 FURNITURE & FIXTURES	-	1,500	-	(1,500)	(100.00)
57170 MAINTENANCE EQUIPMENT	9,156	-	-	-	-
Capital Expenditures	9,156	1,500	36,000	34,500	2,300.00
Total HEALTH DEPARTMENT	238,529	267,892	319,759	51,867	19.36
RABIES & ANIMAL CONTROL					
Salaries & Benefits	331,297	359,256	379,710	20,454	5.69
53070 COMMUNICATION	4,707	5,738	6,738	1,000	17.43
53310 LEGAL SERVICES	158	-	-	-	-
53350 MAINT. & REPAIRS-BUILDING	35	200	200	-	-
53360 MAINT. & REPAIRS-EQUIPMENT	57	1,000	1,000	-	-
53380 MAINT. & REPAIRS-VEHICLES	5,916	3,500	3,500	-	-
53490 PRINTING, STATIONARY & FORMS	1,430	2,800	2,800	-	-
53510 RENTALS	977	1,500	1,500	-	-
53550 TRAVEL	-	2,000	2,000	-	-
53560 TUITION	-	2,250	2,250	-	-



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53570 VETERINARY SERVICES	-	800	2,000	1,200	150.00
53990 OTHER CONTRACTED SERVICES	7,438	13,228	14,900	1,672	12.64
54010 ANIMAL FOOD & SUPPLIES	3,185	5,000	5,400	400	8.00
54100 CUSTODIAL SUPPLIES	7,269	7,800	8,000	200	2.56
54130 DRUGS & MEDICAL SUPPLIES	8,211	10,000	12,000	2,000	20.00
54150 ELECTRICITY	20,581	20,000	20,000	-	
54250 GASOLINE	12,343	12,000	15,000	3,000	25.00
54340 NATURAL GAS	4,647	5,000	5,000	-	-
54350 OFFICE SUPPLIES	323	1,500	1,500	-	-
54500 TIRES & TUBES	739	1,000	1,500	500	50.00
54510 UNIFORMS	2,934	1,500	1,500	-	-
54540 WATER & SEWER	2,894	3,000	3,000	-	-
54990 OTHER SUPPLIES & MATERIALS	8,933	8,000	8,000	-	-
Other Expenditures	92,776	107,816	117,788	9,972	9.25
57990 OTHER CAPITAL OUTLAY	720	12,000	-	(12,000)	(100.00)
Capital Expenditures	720	12,000	-	(12,000)	(100.00)
Total RABIES & ANIMAL CONTROL	424,793	479,072	497,498	18,426	3.85
RABIES & ANIMAL CONTROL - ANIMAL CONTROL MICROCHIP GRANT					
54990 OTHER SUPPLIES & MATERIALS	-	10,000	8,502	(1,498)	(14.98)
Other Expenditures	-	10,000	8,502	(1,498)	(14.98)
Total RABIES & ANIMAL CONTROL - ANIMAL CONTROL MICROCHIP GRANT	-	10,000	8,502	(1,498)	(14.98)
AMBULANCE SERVICE					
Salaries & Benefits	5,785,300	5,689,758	7,023,772	1,334,014	23.45
53070 COMMUNICATION	29,901	26,000	34,000	8,000	30.77
53170 DATA PROCESSING SERVICES	23,964	32,000	12,500	(19,500)	(60.94)
53180 DEBT COLLECTION SERVICES	31,972	36,750	36,750	-	-
53200 DUES & MEMBERSHIPS	655	700	1,050	350	50.00

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	FY 10 Actuals	FY 11 Amended	FY 12 Projection	Increase/Decrease Amount	Percentage Change
53270 FREIGHT EXPENSES	945	500	500	-	-
53280 JANITORIAL SERVICES	7,311	10,800	10,800	-	-
53290 LAUNDRY SERVICE	8,338	12,000	10,000	(2,000)	(16.67)
53310 LEGAL SERVICES	788	4,500	2,500	(2,000)	(44.44)
53330 LICENSES	6,638	2,000	5,250	3,250	162.50
53350 MAINT. & REPAIRS-BUILDING	11,633	8,500	8,500	-	-
53360 MAINT. & REPAIRS-EQUIPMENT	78,706	100,000	85,000	(15,000)	(15.00)
53380 MAINT. & REPAIRS-VEHICLES	100,733	110,000	137,500	27,500	25.00
53400 MEDICAL & DENTAL SERVICES	3,591	3,500	3,500	-	-
53470 PEST CONTROL	2,212	3,000	3,000	-	-
53480 POSTAL CHARGES	10,330	7,500	7,500	-	-
53490 PRINTING, STATIONARY & FORMS	2,067	2,200	2,200	-	-
53510 RENTALS	3,566	2,500	2,500	-	-
53550 TRAVEL	1,799	3,000	6,000	3,000	100.00
53560 TUITION	33,068	32,000	32,000	-	-
53590 DISPOSAL FEES	4,017	5,400	5,400	-	-
53990 OTHER CONTRACTED SERVICES	19,951	10,000	10,000	-	-
54100 CUSTODIAL SUPPLIES	5,023	6,500	6,000	(500)	(7.69)
54110 DATA PROCESSING SUPPLIES	764	1,500	1,000	(500)	(33.33)
54120 DIESEL FUEL	136,171	150,000	186,000	36,000	24.00
54130 DRUGS & MEDICAL SUPPLIES	198,637	235,000	258,500	23,500	10.00
54140 DUPLICATING SUPPLIES	727	900	1,500	600	66.67
54150 ELECTRICITY	46,642	43,050	51,600	8,550	19.86
54220 FOOD SUPPLIES	1,068	1,800	1,800	-	-
54250 GASOLINE	12,640	13,000	17,160	4,160	32.00
54290 INSTRUCTIONAL SUPPLY/MATERIAL	3,852	8,000	8,000	-	-
54340 NATURAL GAS	12,429	15,000	15,000	-	-
54350 OFFICE SUPPLIES	3,094	4,000	4,000	-	-

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	FY 10 Actuals	FY 11 Amended	FY 12 Projection	Increase/Decrease Amount	Percentage Change
54420 PROPANE GAS	10,806	13,000	17,000	4,000	30.77
54490 TEXTBOOKS	-	6,000	-	(6,000)	(100.00)
54500 TIRES & TUBES	20,081	22,500	24,750	2,250	10.00
54510 UNIFORMS	30,738	37,000	30,000	(7,000)	(18.92)
54530 VEHICLE PARTS	46	-	-	-	-
54540 WATER & SEWER	5,828	6,000	6,000	-	-
54990 OTHER SUPPLIES & MATERIALS	17,997	18,000	15,000	(3,000)	(16.67)
55040 INDIRECT COST	24,761	7,000	7,000	-	-
55080 PREMIUMS-CORPORATE SURETY BOND	344	150	150	-	-
Other Expenditures	913,829	1,001,250	1,066,910	65,660	6.56
57070 BUILDING IMPROVEMENTS	15,462	27,000	12,000	(15,000)	(55.56)
57080 COMMUNICATION EQUIPMENT	2,485	-	-	-	-
57100 FOOD SERVICE EQUIPMENT	-	1,000	-	(1,000)	(100.00)
57110 FURNITURE & FIXTURES	6,836	7,518	5,000	(2,518)	(33.49)
57120 HEATING/AIR CONDITIONING EQUIP	1,734	7,000	7,000	-	-
57900 OTHER EQUIPMENT	15,720	-	-	-	-
57990 OTHER CAPITAL OUTLAY	-	14,000	-	(14,000)	(100.00)
Capital Expenditures	42,238	56,518	24,000	(32,518)	(57.54)
Total AMBULANCE SERVICE	6,741,367	6,747,526	8,114,682	1,367,156	20.26
AMBULANCE SERVICE - CLARKS-MONTGOMERY COMM HEALTH FOUND					
57090 DATA PROCESSING EQUIPMENT	-	22,000	176,000	154,000	700.00
Capital Expenditures	-	22,000	176,000	154,000	700.00
Total AMBULANCE SERVICE - CLARKS-MONTGOMERY COMM HEALTH FOUND	-	22,000	176,000	154,000	700.00
OTHER LOCAL HLTH SRVCS (WIC) - WIC PROGRAM					
Salaries & Benefits	1,658,001	2,056,700	2,056,700	-	-
53020 ADVERTISING	-	780	780	-	-
53330 LICENSES	1,200	1,280	1,280	-	-

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	FY 10 Actuals	FY 11 Amended	FY 12 Projection	Increase/Decrease Amount	Percentage Change
53360 MAINT. & REPAIRS-EQUIPMENT	-	54	54	-	-
53470 PEST CONTROL	150	200	200	-	-
53510 RENTALS	3,060	3,100	3,100	-	-
53550 TRAVEL	5,824	15,000	15,000	-	-
53590 DISPOSAL FEES	270	500	500	-	-
54100 CUSTODIAL SUPPLIES	-	500	500	-	-
54110 DATA PROCESSING SUPPLIES	-	100	100	-	-
54140 DUPLICATING SUPPLIES	-	246	246	-	-
54350 OFFICE SUPPLIES	816	1,500	1,500	-	-
54510 UNIFORMS	46	120	120	-	-
55060 LIABILITY INSURANCE	38,079	54,220	54,220	-	-
Other Expenditures	49,445	77,600	77,600	-	-
Total OTHER LOCAL HLTH SRVCS (WIC) - WIC PROGRAM	1,707,446	2,134,300	2,134,300	-	-
OTHER LOCAL HLTH SRVCS (WIC) - H1N1					
Salaries & Benefits	5,332	-	-	-	-
53550 TRAVEL	289	-	-	-	-
53990 OTHER CONTRACTED SERVICES	4,464	-	-	-	-
54990 OTHER SUPPLIES & MATERIALS	3,388	-	-	-	-
Other Expenditures	8,140	-	-	-	-
Total OTHER LOCAL HLTH SRVCS (WIC) - H1N1	13,472	-	-	-	-
REGIONAL MENTAL HEALTH CENTER					
53160 CONTRIBUTIONS	10,000	10,000	10,000	-	-
Other Expenditures	10,000	10,000	10,000	-	-
Total REGIONAL MENTAL HEALTH CENTER	10,000	10,000	10,000	-	-
APPROPRIATION TO STATE - HEALTH DEPARTMENT					
53160 CONTRIBUTIONS	33,912	33,912	33,912	-	-
Other Expenditures	33,912	33,912	33,912	-	-

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	FY 10 Actuals	FY 11 Amended	FY 12 Projection	Increase/Decrease Amount	Percentage Change
Total APPROPRIATION TO STATE - HEALTH DEPARTMENT	33,912	33,912	33,912	-	-
APPROPRIATION TO STATE - TENNESSEE REHAB CENTER					
53160 CONTRIBUTIONS	164,864	180,783	131,010	(49,773)	(27.53)
Other Expenditures	164,864	180,783	131,010	(49,773)	(27.53)
Total APPROPRIATION TO STATE - TENNESSEE REHAB CENTER	164,864	180,783	131,010	(49,773)	(27.53)
OTHER LOCAL WELFARE SERVICES - LOCAL CHILD WELFARE					
53160 CONTRIBUTIONS	10,000	10,000	10,000	-	-
Other Expenditures	10,000	10,000	10,000	-	-
Total OTHER LOCAL WELFARE SERVICES - LOCAL CHILD WELFARE	10,000	10,000	10,000	-	-
OTHER LOCAL WELFARE SERVICES - PAUPER BURIALS					
53350 MAINT. & REPAIRS-BUILDING	-	325	1,500	1,175	361.54
53410 PAUPER BURIALS	17,425	16,000	16,000	-	-
53990 OTHER CONTRACTED SERVICES	100	500	500	-	-
Other Expenditures	17,525	16,825	18,000	1,175	6.98
Total OTHER LOCAL WELFARE SERVICES - PAUPER BURIALS	17,525	16,825	18,000	1,175	6.98
OTHER LOCAL WELFARE SERVICES - COMMUNITY ACTION AGENCY					
53160 CONTRIBUTIONS	75,000	75,000	-	(75,000)	(100.00)
Other Expenditures	75,000	75,000	-	(75,000)	(100.00)
Total OTHER LOCAL WELFARE SERVICES - COMMUNITY ACTION AGENCY	75,000	75,000	-	(75,000)	(100.00)
OTHER PUBLIC HEALTH & WELFARE					
53400 MEDICAL & DENTAL SERVICES	-	12,500	55,275	42,775	342.20
Other Expenditures	-	12,500	55,275	42,775	342.20
Total OTHER PUBLIC HEALTH & WELFARE	-	12,500	55,275	42,775	342.20
OTHER PUBLIC HEALTH & WELFARE - PROGRESSIVE DIRECTION					
53160 CONTRIBUTIONS	30,000	30,000	30,000	-	-
Other Expenditures	30,000	30,000	30,000	-	-

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	FY 10 Actuals	FY 11 Amended	FY 12 Projection	Increase/Decrease Amount	Percentage Change
Total OTHER PUBLIC HEALTH & WELFARE - PROGRESSIVE DIRECTION	30,000	30,000	30,000	-	-
LIBRARIES					
53160 CONTRIBUTIONS	1,604,251	1,604,251	1,630,891	26,640	1.66
Other Expenditures	1,604,251	1,604,251	1,630,891	26,640	1.66
Total LIBRARIES	1,604,251	1,604,251	1,630,891	26,640	1.66
PARKS & FAIR BOARDS					
Salaries & Benefits	-	197,037	281,672	84,635	42.95
53070 COMMUNICATION	2,966	4,450	4,450	-	-
53200 DUES & MEMBERSHIPS	70	140	300	160	114.29
53310 LEGAL SERVICES	438	-	-	-	-
53480 POSTAL CHARGES	33	250	150	(100)	(40.00)
53510 RENTALS	-	2,000	500	(1,500)	(75.00)
53550 TRAVEL	397	1,000	1,000	-	-
53560 TUITION	450	700	2,200	1,500	214.29
53590 DISPOSAL FEES	911	2,610	2,600	(10)	(.38)
53990 OTHER CONTRACTED SERVICES	7,992	35,700	32,800	(2,900)	(8.12)
54100 CUSTODIAL SUPPLIES	1,025	4,000	2,000	(2,000)	(50.00)
54150 ELECTRICITY	17,504	26,600	28,000	1,400	5.26
54250 GASOLINE	829	10,000	11,000	1,000	10.00
54350 OFFICE SUPPLIES	122	750	470	(280)	(37.33)
54370 PERIODICALS	9	200	-	(200)	(100.00)
54540 WATER & SEWER	2,738	5,500	7,000	1,500	27.27
54990 OTHER SUPPLIES & MATERIALS	5,798	10,000	10,000	-	-
Other Expenditures	41,282	103,900	102,470	(1,430)	(1.38)
57110 FURNITURE & FIXTURES	-	5,000	2,500	(2,500)	(50.00)
57170 MAINTENANCE EQUIPMENT	-	1,900	-	(1,900)	(100.00)
Capital Expenditures	-	6,900	2,500	(4,400)	(63.77)

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	FY 10 Actuals	FY 11 Amended	FY 12 Projection	Increase/Decrease Amount	Percentage Change
Total PARKS & FAIR BOARDS	41,282	307,837	386,642	78,805	25.60
OTHER SOCIAL, CULTURAL & REC - VETERANS COMMISSION					
53070 COMMUNICATION	-	40	-	(40)	(100.00)
53380 MAINT. & REPAIRS-VEHICLES	-	400	400	-	-
53480 POSTAL CHARGES	220	88	88	-	-
54250 GASOLINE	5,568	7,000	7,000	-	-
54350 OFFICE SUPPLIES	261	200	200	-	-
55110 VEHICLE & EQUIPMENT INSURANCE	1,629	2,000	2,000	-	-
Other Expenditures	7,677	9,728	9,688	(40)	(.41)
Total OTHER SOCIAL, CULTURAL & REC - VETERANS COMMISSION	7,677	9,728	9,688	(40)	(.41)
AGRICULTURAL EXTENSION SERVICE					
Salaries & Benefits	311,596	313,034	310,544	(2,490)	(.80)
53070 COMMUNICATION	3,474	3,500	3,500	-	-
53370 MAINT. & REPAIRS-OFFICE EQUIP.	-	200	-	(200)	(100.00)
53510 RENTALS	2,754	3,600	4,000	400	11.11
53550 TRAVEL	-	1,000	-	(1,000)	(100.00)
53990 OTHER CONTRACTED SERVICES	-	18,240	18,000	(240)	(1.32)
54350 OFFICE SUPPLIES	1,181	3,500	2,000	(1,500)	(42.86)
55130 WORKER'S COMPENSATION INS	73	-	-	-	-
Other Expenditures	7,482	30,040	27,500	(2,540)	(8.46)
Total AGRICULTURAL EXTENSION SERVICE	319,078	343,074	338,044	(5,030)	(1.47)
AGRICULTURAL EXTENSION SERVICE - USDA - RURAL ENTERPRISE GRANT					
57990 OTHER CAPITAL OUTLAY	21,600	399	-	(399)	(100.00)
Capital Expenditures	21,600	399	-	(399)	(100.00)
Total AGRICULTURAL EXTENSION SERVICE - USDA - RURAL ENTERPRISE GRANT	21,600	399	-	(399)	(100.00)
FOREST SERVICE					
53160 CONTRIBUTIONS	2,000	2,000	2,000	-	-

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Other Expenditures	2,000	2,000	2,000	-	-
Total FOREST SERVICE	2,000	2,000	2,000	-	-
SOIL CONSERVATION					
Salaries & Benefits	49,576	50,945	68,796	17,851	35.04
53990 OTHER CONTRACTED SERVICES	331	1,790	1,790	-	-
54990 OTHER SUPPLIES & MATERIALS	765	210	210	-	-
Other Expenditures	1,096	2,000	2,000	-	-
Total SOIL CONSERVATION	50,672	52,945	70,796	17,851	33.72
TOURISM - TOURISM/CITY OF CLARKSVILLE					
53090 CONTRACTS -GOVERNMENT AGENCY	293,042	237,600	299,570	61,970	26.08
Other Expenditures	293,042	237,600	299,570	61,970	26.08
Total TOURISM - TOURISM/CITY OF CLARKSVILLE	293,042	237,600	299,570	61,970	26.08
TOURISM - TOURIST COMMISSION					
53100 CONTRACTS -OTHER PUBLIC AGENCY	879,127	849,500	898,709	49,209	5.79
Other Expenditures	879,127	849,500	898,709	49,209	5.79
Total TOURISM - TOURIST COMMISSION	879,127	849,500	898,709	49,209	5.79
INDUSTRIAL DEVELOPMENT					
53160 CONTRIBUTIONS	624,616	624,616	624,616	-	-
Other Expenditures	624,616	624,616	624,616	-	-
Total INDUSTRIAL DEVELOPMENT	624,616	624,616	624,616	-	-
AIRPORT					
53160 CONTRIBUTIONS	161,832	272,156	200,919	(71,237)	(26.18)
Other Expenditures	161,832	272,156	200,919	(71,237)	(26.18)
Total AIRPORT	161,832	272,156	200,919	(71,237)	(26.18)
VETERAN'S SERVICES					
Salaries & Benefits	288,842	313,014	323,393	10,379	3.32
53070 COMMUNICATION	1,741	1,500	2,000	500	33.33
53480 POSTAL CHARGES	2,317	3,000	3,500	500	16.67
53490 PRINTING, STATIONARY & FORMS	-	700	700	-	-



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	FY 10 Actuals	FY 11 Amended	FY 12 Projection	Increase/Decrease Amount	Percentage Change
53510 RENTALS	2,535	2,600	2,600	-	-
53550 TRAVEL	5,038	5,600	5,600	-	-
53990 OTHER CONTRACTED SERVICES	1,041	2,586	3,086	500	19.33
54100 CUSTODIAL SUPPLIES	32	50	50	-	-
54150 ELECTRICITY	3,760	4,200	4,700	500	11.90
54220 FOOD SUPPLIES	359	700	1,200	500	71.43
54540 WATER & SEWER	1,100	1,400	1,400	-	-
54990 OTHER SUPPLIES & MATERIALS	6,906	7,646	8,200	554	7.24
55130 WORKER'S COMPENSATION INS	632	632	-	(632)	(100.00)
Other Expenditures	25,461	30,614	33,036	2,422	7.91
57110 FURNITURE & FIXTURES	-	1,607	1,500	(107)	(6.64)
Capital Expenditures	-	1,607	1,500	(107)	(6.64)
Total VETERAN'S SERVICES	314,303	345,235	357,929	12,694	3.68
OTHER CHARGES					
53080 CONSULTANTS	-	8,904	8,904	-	-
55010 BOILER INSURANCE	10,358	13,878	13,878	-	-
55020 BUILDING & CONTENTS INSURANCE	338,822	423,766	423,766	-	-
55060 LIABILITY INSURANCE	-	47,976	47,976	-	-
55080 PREMIUMS-CORPORATE SURETY BOND	1,560	1,654	1,654	-	-
55130 WORKER'S COMPENSATION INS	450,000	450,000	-	(450,000)	(100.00)
Other Expenditures	800,740	946,178	496,178	(450,000)	(47.56)
Total OTHER CHARGES	800,740	946,178	496,178	(450,000)	(47.56)
OTHER CHARGES - TRUSTEE COMMISSION					
55100 TRUSTEE'S COMMISSION	803,406	750,000	750,000	-	-
Other Expenditures	803,406	750,000	750,000	-	-
Total OTHER CHARGES - TRUSTEE COMMISSION	803,406	750,000	750,000	-	-
CONTRIBUTION TO OTHER AGENCIES					
53100 CONTRACTS -OTHER PUBLIC AGENCY	-	5,500	-	(5,500)	(100.00)

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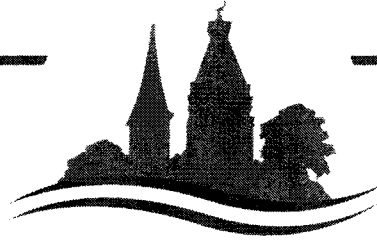
	FY 10 Actuals	FY 11 Amended	FY 12 Projection	Increase/Decrease Amount	Percentage Change
53160 CONTRIBUTIONS	101,436	129,624	120,000	(9,624)	(7.42)
53200 DUES & MEMBERSHIPS	12,910	33,734	25,000	(8,734)	(25.89)
Other Expenditures	114,346	168,858	145,000	(23,858)	(14.13)
Total CONTRIBUTION TO OTHER AGENCIES	114,346	168,858	145,000	(23,858)	(14.13)
EMPLOYEE BENEFITS					
Salaries & Benefits	315,399	326,300	385,300	59,000	18.08
Total EMPLOYEE BENEFITS	315,399	326,300	385,300	59,000	18.08
JAGARRA2					
Salaries & Benefits	43,542	50,000	-	(50,000)	(100.00)
53550 TRAVEL	2,340	-	-	-	-
53560 TUITION	550	-	-	-	-
54350 OFFICE SUPPLIES	1,440	-	-	-	-
Other Expenditures	4,330	-	-	-	-
57090 DATA PROCESSING EQUIPMENT	1,974	-	-	-	-
Capital Expenditures	1,974	-	-	-	-
Total JAGARRA2	49,846	50,000	-	(50,000)	(100.00)
USDOJ-MDT - ARRA					
53070 COMMUNICATION	43,696	36,686	-	(36,686)	(100.00)
53990 OTHER CONTRACTED SERVICES	21,488	2,512	-	(2,512)	(100.00)
54990 OTHER SUPPLIES & MATERIALS	-	5,520	-	(5,520)	(100.00)
Other Expenditures	65,184	44,718	-	(44,718)	(100.00)
57090 DATA PROCESSING EQUIPMENT	29,054	80,185	-	(80,185)	(100.00)
Capital Expenditures	29,054	80,185	-	(80,185)	(100.00)
Total USDOJ-MDT - ARRA	94,238	124,903	-	(124,903)	(100.00)
JAG-COURT SECURITY					
54310 LAW ENFORCEMENT SUPPLIES	939	-	-	-	-
Other Expenditures	939	-	-	-	-
Total JAG-COURT SECURITY	939	-	-	-	-

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<b>ARRA - EECBG</b>					
53080 CONSULTANTS	-	13,304	-	(13,304)	(100.00)
Other Expenditures	-	13,304	-	(13,304)	(100.00)
57120 HEATING/AIR CONDITIONING EQUIP	-	61,450	-	(61,450)	(100.00)
57280 TRAFFIC CONTROL EQUIPMENT	-	25,246	-	(25,246)	(100.00)
Capital Expenditures	-	86,696	-	(86,696)	(100.00)
Total ARRA - EECBG	-	100,000	-	(100,000)	(100.00)
<b>MISC-CONT RESERVE</b>					
53020 ADVERTISING	995	1,000	1,000	-	-
53160 CONTRIBUTIONS	-	500	500	-	-
53200 DUES & MEMBERSHIPS	885	1,500	-	(1,500)	(100.00)
53480 POSTAL CHARGES	-	550	550	-	-
53490 PRINTING, STATIONARY & FORMS	-	1,000	1,000	-	-
53550 TRAVEL	-	5,000	5,000	-	-
53990 OTHER CONTRACTED SERVICES	6,980	7,000	7,000	-	-
54140 DUPLICATING SUPPLIES	-	200	200	-	-
54220 FOOD SUPPLIES	127	625	625	-	-
54250 GASOLINE	-	-	50,000	50,000	100.00
54350 OFFICE SUPPLIES	-	250	250	-	-
54990 OTHER SUPPLIES & MATERIALS	-	4,400	4,400	-	-
Other Expenditures	8,988	22,025	70,525	48,500	220.20
Total MISC-CONT RESERVE	8,988	22,025	70,525	48,500	220.20
<b>LITTER &amp; TRASH COLLECTION</b>					
Salaries & Benefits	102,912	103,832	105,488	1,656	1.59
53490 PRINTING, STATIONARY & FORMS	5,000	5,000	5,000	-	-
53550 TRAVEL	-	40	40	-	-
53560 TUITION	-	50	50	-	-
53990 OTHER CONTRACTED SERVICES	5,669	9,000	9,000	-	-

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	FY 10 Actuals	FY 11 Amended	FY 12 Projection	Increase/Decrease Amount	Percentage Change
54990 OTHER SUPPLIES & MATERIALS	4,150	4,150	4,150	-	-
55160 OTHER SELF-INSURED CLAIMS	-	6,894	6,894	-	-
Other Expenditures	14,819	25,134	25,134	-	-
Total LITTER & TRASH COLLECTION	117,730	128,966	130,622	1,656	1.28
Total Expenditures COUNTY GENERAL FUND 101	55,209,700	61,060,976	62,041,939	980,963	1.61



**MONTGOMERY COUNTY**

T E N N E S S E E

# **DRUG CONTROL FUND 122**



**Montgomery County, Tennessee**  
**Estimated Revenue and Available Funds - Consolidated**  
**For the Fiscal Year June 30, 2012**

	<b>FY 10 Actuals</b>	<b>FY 11 Amended</b>	<b>FY 12 Projection</b>	<b>Increase/Decrease Amount</b>	<b>Percentage Change</b>
<b>DRUG CONTROL FUND</b>					
<b>REVENUES</b>					
Fines, Forfeitures & Penalties	6,647	12,500	12,500	-	0.00%
<b>TOTAL REVENUES</b>	<b>6,647</b>	<b>12,500</b>	<b>12,500</b>	<b>-</b>	<b>0.00%</b>
<b>EXPENDITURES</b>					
Sheriff's Department	13,310	62,615	37,070	(25,545)	-40.80%
Other	-	-	-	-	0.00%
<b>TOTAL EXPENDITURES</b>	<b>13,310</b>	<b>62,615</b>	<b>37,070</b>	<b>(25,545)</b>	<b>-40.80%</b>
 Estimated Beginning Fund Balance July 1	 <b>92,842</b>	 <b>86,179</b>	 <b>36,064</b>		
Estimated Ending Fund Balance June 30	<b>86,179</b>	<b>36,064</b>	<b>11,494</b>		
 Estimated Restricted Fund Balance June 30	 <b>86,179</b>	 <b>36,064</b>	 <b>11,494</b>		

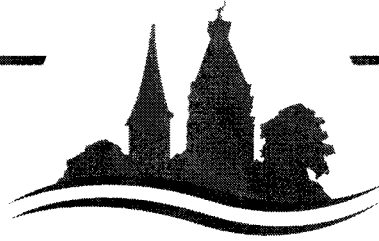
Montgomery County, Tennessee  
 Estimated Revenue and Available Funds  
 For the Fiscal Year June 30, 2012

	FY 10 Actuals	FY 11 Amended	FY 12 Projection	Increase/Decrease Amount	Percentage Change
<hr/>					
DRUG CONTROL FUND 122					
Fines, Forfeitures & Penalties					
42640 DRUG CONTROL FINES	6,647	12,500	12,500	-	-
Total Fines, Forfeitures & Penalties	6,647	12,500	12,500	-	-
Total Revenues	6,647	12,500	12,500	-	-
<hr/>					
Total Revenues DRUG CONTROL FUND 122	6,647	12,500	12,500	-	-

Montgomery County, Tennessee  
Statement of Proposed Expenditures  
For the Fiscal Year June 30, 2012

	FY 10 Actuals	FY 11 Amended	FY 12 Projection	Increase/Decrease Amount	Percentage Change
<b>DRUG CONTROL FUND 122</b>					
<b>SHERIFF'S DEPARTMENT</b>					
<b>Other Expenditures</b>					
53310 LEGAL SERVICES	12,835	10,500	-	(10,500)	(100.00)
53570 VETERINARY SERVICES	-	500	500	-	-
53990 OTHER CONTRACTED SERVICES	-	38,700	18,000	(20,700)	(53.49)
54010 ANIMAL FOOD & SUPPLIES	419	850	850	-	-
54310 LAW ENFORCEMENT SUPPLIES	-	4,295	4,950	655	15.25
55100 TRUSTEE'S COMMISSION	57	270	270	-	-
Other Expenditures	13,311	55,115	24,570	(30,545)	(55.42)
<b>Capital Expenditures</b>					
57900 OTHER EQUIPMENT	-	7,500	12,500	5,000	66.67
Capital Expenditures	-	7,500	12,500	5,000	66.67
<b>Total SHERIFF'S DEPARTMENT</b>	<b>13,311</b>	<b>62,615</b>	<b>37,070</b>	<b>(25,545)</b>	<b>(40.80)</b>
<b>Total Expenditures DRUG CONTROL FUND 122</b>	<b>13,311</b>	<b>62,615</b>	<b>37,070</b>	<b>(25,545)</b>	<b>(40.80)</b>





**MONTGOMERY COUNTY**

T E N N E S S E E

# **HIGHWAY FUND**

# **131**



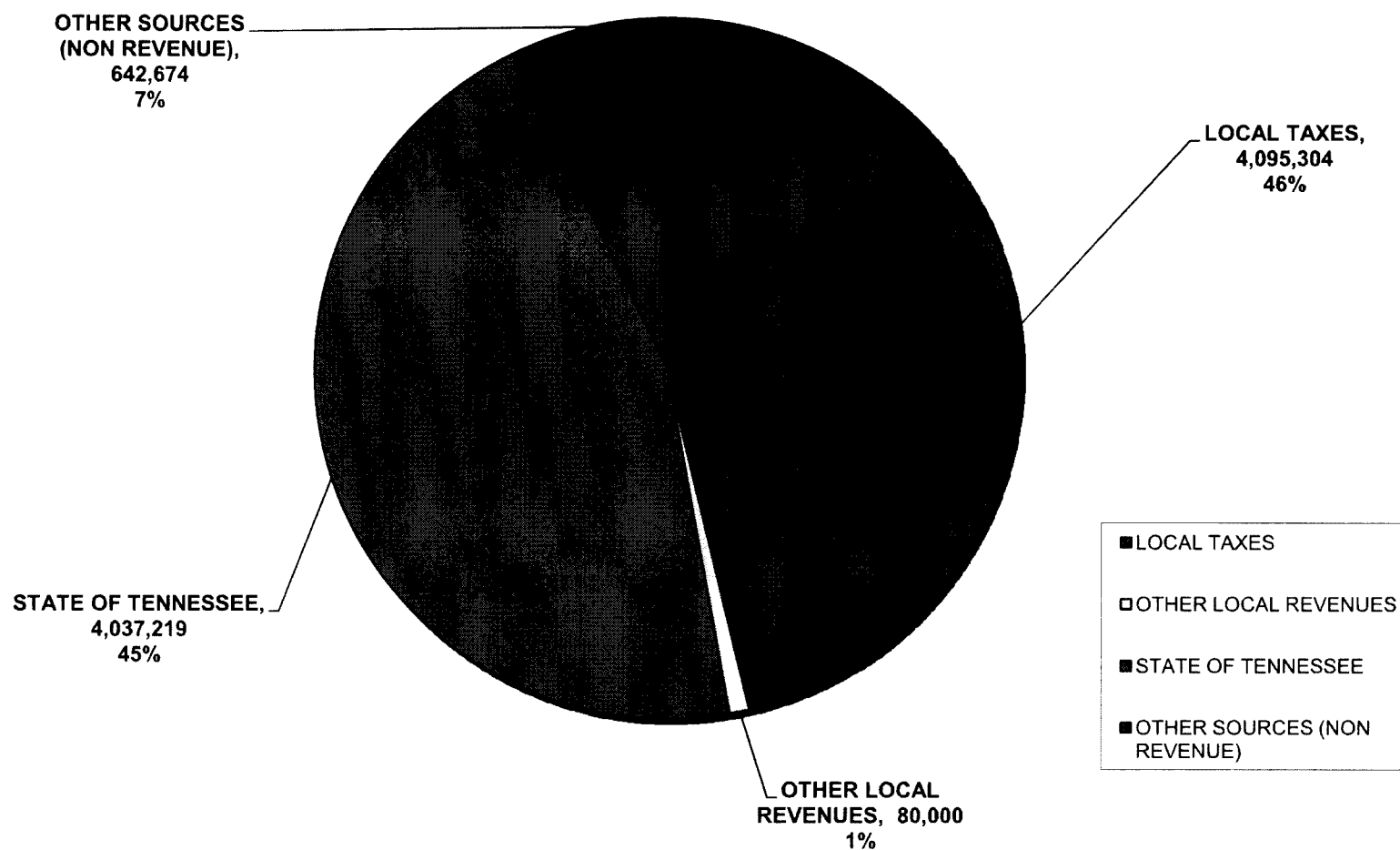
**Montgomery County, Tennessee**  
**Estimated Revenue and Available Funds - Consolidated**  
**For the Fiscal Year June 30, 2012**

	<b>FY 10 Actuals</b>	<b>FY 11 Amended</b>	<b>FY 12 Projection</b>	<b>Increase/Decrease Amount</b>	<b>Percentage Change</b>
<b>GENERAL ROAD FUND</b>					
<b>REVENUES</b>					
Local Taxes	4,015,389	4,015,000	4,095,304	80,304	2.00%
Charges for Current Services	162	100	100	-	0.00%
Other Local Revenues	73,853	64,000	80,000	16,000	25.00%
State of Tennessee	2,726,473	3,931,579	4,037,219	105,640	2.69%
Federal Government	110,930	-	-	-	0.00%
Other Governments and Citizen Groups	237,281				
Other Sources	773,081	770,937	642,574	(128,363)	-16.65%
<b>TOTAL REVENUE</b>	<b>7,937,169</b>	<b>8,781,616</b>	<b>8,855,197</b>	<b>73,581</b>	<b>-0.84%</b>
<b>EXPENDITURES</b>					
Administration	365,249	389,713	408,936	19,223	4.93%
Highway and Bridge Maintenance	4,401,298	4,630,975	4,619,570	(11,405)	-0.25%
Operation and Maintenance of Equipment	1,071,576	1,203,084	1,095,407	(107,677)	-8.95%
Traffic Control	301,922	444,131	426,419	(17,712)	-3.99%
Other Charges	542,366	568,290	400,127	(168,163)	-29.59%
Employee Benefits	26,878	53,000	54,388	1,388	2.62%
Capital Outlay	333,885	1,756,828	1,705,250	(51,578)	-2.94%
Highways and Streets	5,354	7,000	7,000	-	0.00%
<b>TOTAL EXPENDITURES</b>	<b>7,048,528</b>	<b>9,053,021</b>	<b>8,717,097</b>	<b>(335,924)</b>	<b>-3.71%</b>
<b>Estimated Beginning Fund Balance July 1</b>	<b>1,044,132</b>	<b>1,932,773</b>	<b>1,661,368</b>		
<b>Estimated Ending Fund Balance June 30</b>	<b>1,932,773</b>	<b>1,661,368</b>	<b>1,799,468</b>		
<b>Estimated Restricted Fund Balance June 30</b>	<b>1,932,773</b>	<b>1,661,368</b>	<b>1,799,468</b>		



**MONTGOMERY COUNTY**  
TENNESSEE

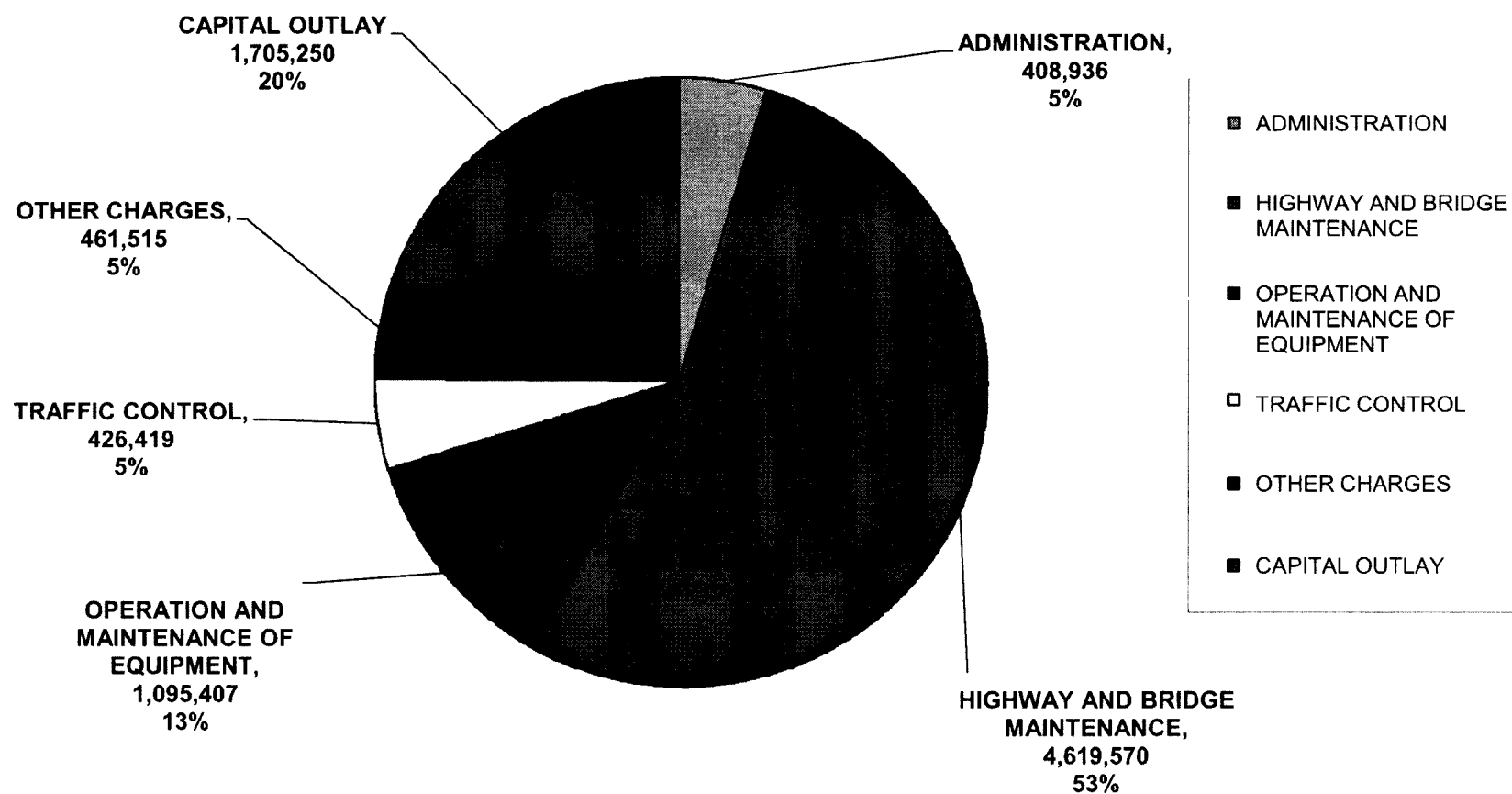
## GENERAL ROADS - REVENUES





**MONTGOMERY COUNTY**  
TENNESSEE

**GENERAL ROADS - EXPENDITURES**



Montgomery County, Tennessee  
Estimated Revenue and Available Funds  
For the Fiscal Year June 30, 2012

	FY 10 Actuals	FY 11 Amended	FY 12 Projection	Increase/Decrease Amount	Percentage Change
<b>GENERAL ROADS FUND 131</b>					
<b>Taxes</b>					
40110 CURRENT PROPERTY TAX	3,415,823	3,552,000	3,552,000	-	-
40120 TRUSTEE'S COLLECTIONS - PYR	128,086	108,000	108,000	-	-
40140 INTEREST & PENALTY	30,014	25,000	25,000	-	-
40270 BUSINESS TAX	84,920	50,000	50,000	-	-
40280 MINERAL SEVERANCE TAX	345,806	263,000	343,304	80,304	30.53
40320 BANK EXCISE TAX	10,741	17,000	17,000	-	-
Total Taxes	4,015,390	4,015,000	4,095,304	80,304	2.00
<b>Charges for Current Services</b>					
43380 VENDING MACHINE COLLECTIONS	162	100	100	-	-
Total Charges for Current Services	162	100	100	-	-
<b>Other Local Revenues</b>					
44135 SALE OF GASOLINE	43,191	34,000	50,000	16,000	47.06
44170 MISCELLANEOUS REFUNDS	30,662	30,000	30,000	-	-
Total Other Local Revenues	73,853	64,000	80,000	16,000	25.00
<b>State of Tennessee</b>					
46410 BRIDGE PROGRAM	-	300,000	350,000	50,000	16.67
46420 STATE AID PROGRAM	-	900,000	900,000	-	-
46920 GASOLINE & MOTOR FUEL TAX	2,618,240	2,623,346	2,678,986	55,640	2.12
46930 PETROLEUM SPECIAL TAX	108,233	108,233	108,233	-	-
Total State of Tennessee	2,726,473	3,931,579	4,037,219	105,640	2.69
<b>Federal Government</b>					
47230 DISASTER RELIEF	110,930	-	-	-	-
Total Federal Government	110,930	-	-	-	-
<b>Other Government / Citizen Groups</b>					
48120 PAVING & MAINTENANCE	237,281	100,000	100,000	-	-
Total Other Government / Citizen Groups	237,281	100,000	100,000	-	-
<b>Other Sources (Non-Revenue)</b>					
49100 BOND PROCEEDS	-	-	-	-	-
49700 INSURANCE RECOVERY	4,581	-	-	-	-
49800 OPERATING TRANSFERS	768,500	670,937	542,574	(128,363)	(19.13)

Montgomery County, Tennessee  
Estimated Revenue and Available Funds  
For the Fiscal Year June 30, 2012

	FY 10 Actuals	FY 11 Amended	FY 12 Projection	Increase/Decrease Amount	Percentage Change
49951 FLOOD RECOVERY	-	-	-	-	-
Total Other Sources (Non-Revenue)	773,081	670,937	542,574	(128,363)	(19.13)
Total Revenues	7,937,170	8,781,616	8,855,197	73,581	.84
Total Revenues GENERAL ROADS FUND 131	7,937,170	8,781,616	8,855,197	73,581	.84

Montgomery County, Tennessee  
Statement of Proposed Expenditures  
For the Fiscal Year June 30, 2012

	FY 10 Actuals	FY 11 Amended	FY 12 Projection	Increase/Decrease Amount	Percentage Change
<b>GENERAL ROADS FUND 131</b>					
<b>ADMINISTRATION</b>					
Salaries & Benefits	343,494	362,082	386,505	24,423	6.75
53200 DUES & MEMBERSHIPS	4,106	4,200	4,200	-	-
53310 LEGAL SERVICES	3,600	4,200	-	(4,200)	(100.00)
53490 PRINTING, STATIONARY & FORMS	267	675	675	-	-
53510 RENTALS	2,779	2,800	3,300	500	17.86
53550 TRAVEL	411	1,000	1,000	-	-
53990 OTHER CONTRACTED SERVICES	4,706	4,500	4,500	-	-
54130 DRUGS & MEDICAL SUPPLIES	2,881	3,256	2,756	(500)	(15.36)
54350 OFFICE SUPPLIES	1,314	2,000	2,000	-	-
54990 OTHER SUPPLIES & MATERIALS	2,729	5,000	4,000	(1,000)	(20.00)
Other Expenditures	22,794	27,631	22,431	(5,200)	(18.82)
Total ADMINISTRATION	366,288	389,713	408,936	19,223	4.93
<b>HIGHWAY &amp; BRIDGE MAINTENANCE</b>					
Salaries & Benefits	2,571,063	2,782,858	2,893,503	110,645	3.98
53510 RENTALS	8,312	5,000	5,000	-	-
53990 OTHER CONTRACTED SERVICES	2,530	4,900	3,100	(1,800)	(36.73)
54040 ASPHALT - HOT MIX	1,366,317	1,276,967	1,276,967	-	-
54050 ASPHALT - LIQUID	52,755	65,000	65,000	-	-
54080 CONCRETE	5,364	4,000	4,000	-	-
54090 CRUSHED STONE	206,479	125,000	125,000	-	-
54200 FERTILIZER, LIME & SEED	3,050	1,400	1,400	-	-
54400 PIPE - METAL	14,768	26,000	26,000	-	-
54440 SALT	160,482	325,000	200,000	(125,000)	(38.46)
54450 SAND	92	5,000	5,000	-	-
54470 STRUCTURAL STEEL	5,026	5,000	5,000	-	-
54990 OTHER SUPPLIES & MATERIALS	5,064	4,850	9,600	4,750	97.94

Montgomery County, Tennessee  
Statement of Proposed Expenditures  
For the Fiscal Year June 30, 2012

	FY 10 Actuals	FY 11 Amended	FY 12 Projection	Increase/Decrease Amount	Percentage Change
Other Expenditures	1,830,239	1,848,117	1,726,067	(122,050)	(6.60)
Total HIGHWAY & BRIDGE MAINTENANCE	4,401,302	4,630,975	4,619,570	(11,405)	(.25)
OPERATION & MAINT OF EQUIPMENT					
Salaries & Benefits	417,253	430,883	439,827	8,944	2.08
53300 OPERATING LEASE PAYMENTS	880	880	880	-	-
53360 MAINT. & REPAIRS-EQUIPMENT	28,073	29,400	6,000	(23,400)	(79.59)
53380 MAINT. & REPAIRS-VEHICLES	15,577	20,000	15,000	(5,000)	(25.00)
53990 OTHER CONTRACTED SERVICES	2,722	6,201	3,000	(3,201)	(51.62)
54120 DIESEL FUEL	159,504	225,000	205,000	(20,000)	(8.89)
54180 EQUIPMENT & MACHINERY PARTS	183,212	113,500	113,500	-	-
54240 GARAGE SUPPLIES	3,997	11,920	4,700	(7,220)	(60.57)
54250 GASOLINE	118,386	175,000	142,000	(33,000)	(18.86)
54270 ICE	1,106	-	-	-	-
54330 LUBRICANTS	21,814	19,500	19,500	-	-
54460 SMALL TOOLS	9,617	21,000	11,000	(10,000)	(47.62)
54500 TIRES & TUBES	27,918	40,000	40,000	-	-
54530 VEHICLE PARTS	58,435	75,000	65,000	(10,000)	(13.33)
54990 OTHER SUPPLIES & MATERIALS	23,082	34,800	30,000	(4,800)	(13.79)
Other Expenditures	654,323	772,201	655,580	(116,621)	(15.10)
Total OPERATION & MAINT OF EQUIPMENT	1,071,576	1,203,084	1,095,407	(107,677)	(8.95)
TRAFFIC CONTROL					
Salaries & Benefits	242,247	247,334	234,222	(13,112)	(5.30)
53200 DUES & MEMBERSHIPS	-	50	-	(50)	(100.00)
53300 OPERATING LEASE PAYMENTS	390	500	400	(100)	(20.00)
53360 MAINT. & REPAIRS-EQUIPMENT	-	1,750	100	(1,650)	(94.29)
53990 OTHER CONTRACTED SERVICES	3,360	6,000	6,000	-	-
54150 ELECTRICITY	3,994	4,000	4,000	-	-
54430 ROAD SIGNS	47,071	44,497	44,497	-	-

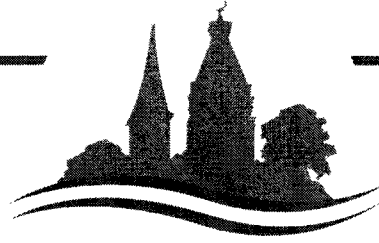


Montgomery County, Tennessee  
Statement of Proposed Expenditures  
For the Fiscal Year June 30, 2012

	FY 10 Actuals	FY 11 Amended	FY 12 Projection	Increase/Decrease Amount	Percentage Change
54460 SMALL TOOLS	153	3,000	200	(2,800)	(93.33)
54510 UNIFORMS	850	1,000	1,000	-	-
54990 OTHER SUPPLIES & MATERIALS	3,855	136,000	136,000	-	-
Other Expenditures	59,674	196,797	192,197	(4,600)	(2.34)
Total TRAFFIC CONTROL	301,921	444,131	426,419	(17,712)	(3.99)
OTHER CHARGES					
53070 COMMUNICATION	6,838	7,500	7,500	-	-
53330 LICENSES	625	2,000	1,000	(1,000)	(50.00)
54150 ELECTRICITY	22,585	24,800	25,649	849	3.42
54340 NATURAL GAS	8,987	14,000	14,000	-	-
54540 WATER & SEWER	2,735	3,250	3,238	(12)	(.37)
55020 BUILDING & CONTENTS INSURANCE	218,972	230,948	230,948	-	-
55040 INDIRECT COST	8,515	15,000	10,000	(5,000)	(33.33)
55080 PREMIUMS-CORPORATE SURETY BOND	-	792	792	-	-
55100 TRUSTEE'S COMMISSION	103,109	100,000	107,000	7,000	7.00
55130 WORKER'S COMPENSATION INS	170,000	170,000	-	(170,000)	(100.00)
Other Expenditures	542,366	568,290	400,127	(168,163)	(29.59)
Total OTHER CHARGES	542,366	568,290	400,127	(168,163)	(29.59)
EMPLOYEE BENEFITS					
Salaries & Benefits	26,878	53,000	54,388	1,388	2.62
Total EMPLOYEE BENEFITS	26,878	53,000	54,388	1,388	2.62
CAPITAL OUTLAY					
53210 ENGINEERING SERVICES	78,693	25,308	25,308	1	-
Other Expenditures	78,693	25,308	25,308	1	-
57050 BRIDGE CONSTRUCTION	-	350,000	350,000	-	-
57060 BUILDING CONSTRUCTION	18,216	10,000	40,700	30,700	307.00
57070 BUILDING IMPROVEMENTS	2,337	40,700	-	(40,700)	(100.00)
57080 COMMUNICATION EQUIPMENT	-	15,000	15,000	-	-

Montgomery County, Tennessee  
Statement of Proposed Expenditures  
For the Fiscal Year June 30, 2012

	FY 10 Actuals	FY 11 Amended	FY 12 Projection	Increase/Decrease Amount	Percentage Change
57090 DATA PROCESSING EQUIPMENT	395	2,000	2,000	-	-
57110 FURNITURE & FIXTURES	360	1,000	1,000	-	-
57120 HEATING/AIR CONDITIONING EQUIP	-	2,000	2,000	-	-
57130 HIGHWAY CONSTRUCTION	-	66,000	66,000	-	-
57140 HIGHWAY EQUIPMENT	56,611	201,078	160,000	(41,078)	(20.43)
57180 MOTOR VEHICLES	162,705	82,000	82,000	-	-
57190 OFFICE EQUIPMENT	210	1,000	500	(500)	(50.00)
57230 RIGHT-OF-WAY	-	10,000	10,000	-	-
57260 STATE AID PROJECTS	2,532	900,000	900,000	-	-
57900 OTHER EQUIPMENT	11,827	50,742	50,742	-	-
Capital Expenditures	255,193	1,731,520	1,679,942	(51,578)	(2.98)
Total CAPITAL OUTLAY	333,886	1,756,828	1,705,250	(51,578)	(2.94)
HIGHWAYS & STREETS					
56040 INTEREST ON NOTES	5,354	7,000	7,000	-	-
Other Expenditures	5,354	7,000	7,000	-	-
Total HIGHWAYS & STREETS	5,354	7,000	7,000	-	-
Total Expenditures GENERAL ROADS FUND 131	7,049,570	9,053,021	8,717,097	(335,924)	(3.71)



**MONTGOMERY COUNTY**

T E N N E S S E E

**DEBT SERVICE FUND  
151**



**Montgomery County, Tennessee**  
**Estimated Revenue and Available Funds - Consolidated**  
**For the Fiscal Year June 30, 2012**

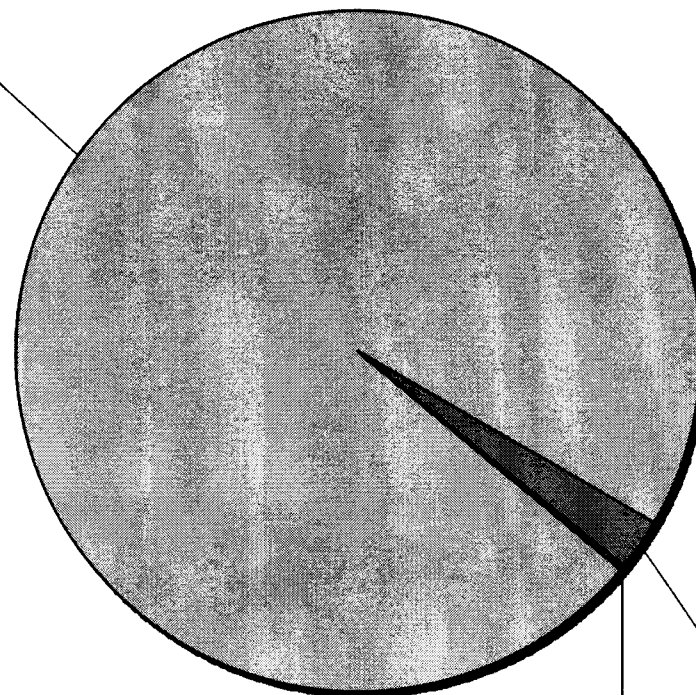
	<b>FY 10 Actuals</b>	<b>FY 11 Amended</b>	<b>FY 12 Projection</b>	<b>Increase/Decrease Amount</b>	<b>Percentage Change</b>
<b>DEBT SERVICE FUND</b>					
<b>REVENUES</b>					
Local Taxes	30,739,359	29,750,000	35,324,600	5,574,600	18.74%
Other Local Revenues	424,945	985,000	885,000	(100,000)	-10.15%
Federal Government	-	112,376	97,015	(15,361)	-13.67%
Refunding Debt Issued	74,155,000	-	-	-	0.00%
Premiums on Debt Issued	9,271,813	-	-	-	0.00%
Other Sources	541,386	-	-	-	0.00%
<b>TOTAL REVENUE</b>	<b>115,132,503</b>	<b>30,847,376</b>	<b>36,306,615</b>	<b>5,459,239</b>	<b>17.70%</b>
<b>EXPENDITURES</b>					
General Government - Principal	4,393,307	5,141,743	8,564,243	3,422,500	66.56%
Education - Principal	10,917,761	12,442,648	12,887,143	444,495	3.57%
General Government - Interest	4,867,408	4,633,525	4,395,962	(237,563)	-5.13%
Education - Interest	9,168,332	9,436,258	8,952,675	(483,583)	-5.12%
General Government - Other Debt Service	677,212	178,500	178,500	-	0.00%
Education - Other Debt Service	420,723	458,500	464,500	6,000	1.31%
Payments to Refunded Debt Escrow Account	82,922,779	-	-	-	0.00%
<b>TOTAL EXPENDITURES</b>	<b>113,367,522</b>	<b>32,291,174</b>	<b>35,443,023</b>	<b>3,151,849</b>	<b>9.76%</b>
<b>Estimated Beginning Fund Balance July 1</b>	<b>26,689,680</b>	<b>28,454,661</b>	<b>27,010,863</b>		
<b>Estimated Ending Fund Balance June 30</b>	<b>28,454,661</b>	<b>27,010,863</b>	<b>27,874,455</b>		
<b>Estimated Restricted Fund Balance June 30</b>	<b>28,454,661</b>	<b>27,010,863</b>	<b>27,874,455</b>		



# MONTGOMERY COUNTY TENNESSEE

## DEBT SERVICE - REVENUES

LOCAL TAXES,  
35,324,600  
97%



- LOCAL TAXES
- OTHER LOCAL REVENUES
- FEDERAL

OTHER LOCAL REVENUES  
885,000  
2%

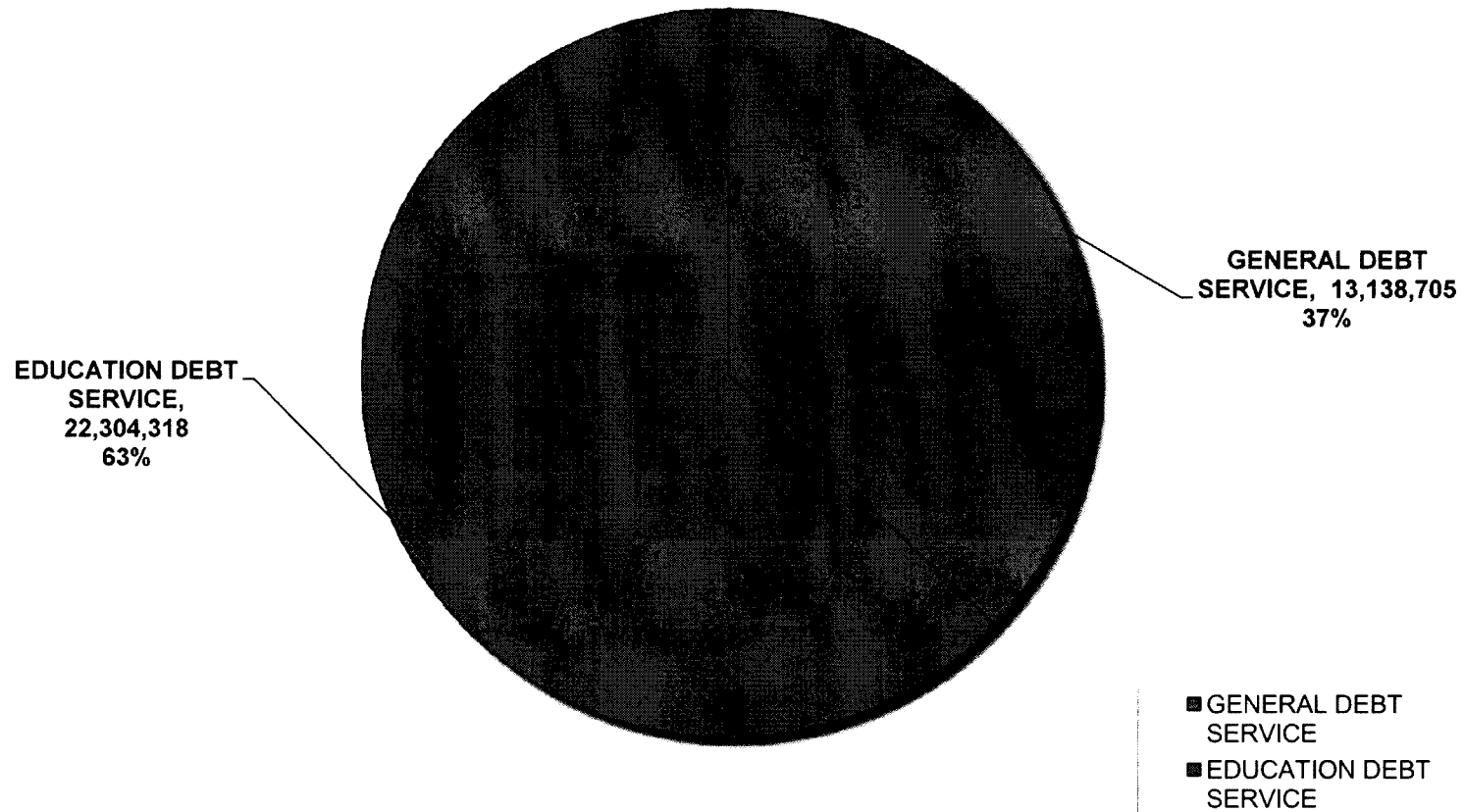
FEDERAL, 97,015  
0%





**MONTGOMERY COUNTY**  
TENNESSEE

## DEBT SERVICE - EXPENDITURES



Montgomery County, Tennessee  
Estimated Revenue and Available Funds  
For the Fiscal Year June 30, 2012

	FY 10 Actuals	FY 11 Amended	FY 12 Projection	Increase/Decrease Amount	Percentage Change
<b>DEBT SERVICE FUND 151</b>					
<b>Taxes</b>					
40110 CURRENT PROPERTY TAX	23,910,758	25,160,000	30,369,600	5,209,600	20.71
40112 CURRENT PROPERTY TAX PERSONAL	-	-	-	-	-
40120 TRUSTEE'S COLLECTIONS - PYR	885,106	550,000	550,000	-	-
40130 CIRCUIT/CHANCERY COLLECT-PYR	-	-	-	-	-
40140 INTEREST & PENALTY	207,740	100,000	100,000	-	-
40150 PICKUP TAXES	-	-	-	-	-
40210 LOCAL OPTION SALES TAX	3,095,126	2,400,000	3,000,000	600,000	25.00
40250 LITIGATION TAX - GENERAL	397,128	240,000	240,000	-	-
40266 LITIGATION TAX-JAIL/WH/CH	430,363	360,000	300,000	(60,000)	(16.67)
40270 BUSINESS TAX	84,920	40,000	75,000	35,000	87.50
40285 ADEQUATE FACILITIES TAX	867,315	800,000	650,000	(150,000)	(18.75)
40320 BANK EXCISE TAX	75,189	100,000	40,000	(60,000)	(60.00)
40350 INTERSTATE TELECOMMUNICATIONS	-	-	-	-	-
<b>Total Taxes</b>	<b>29,953,644</b>	<b>29,750,000</b>	<b>35,324,600</b>	<b>5,574,600</b>	<b>18.74</b>
<b>Licenses &amp; Permits</b>					
41100 LICENSES	-	-	-	-	-
<b>Other Local Revenues</b>					
44110 INTEREST EARNED	91,820	200,000	100,000	(100,000)	(50.00)
44510 ACCRUED INTEREST ON DEBT ISSUE	-	-	-	-	-
44540 SALE OF PROPERTY	249,707	-	-	-	-
44570 CONTRIBUTIONS & GIFTS	785,714	785,000	785,000	-	-
44990 OTHER LOCAL REVENUES	510,435	-	-	-	-
<b>Total Other Local Revenues</b>	<b>1,637,677</b>	<b>985,000</b>	<b>885,000</b>	<b>(100,000)</b>	<b>(10.15)</b>
<b>Federal Government</b>					
47715 TAX CREDIT BOND REBATE	-	112,376	97,015	(15,361)	(13.67)
<b>Total Federal Government</b>	<b>-</b>	<b>112,376</b>	<b>97,015</b>	<b>(15,361)</b>	<b>(13.67)</b>
<b>Other Government / Citizen Groups</b>					
48100 OTHER GOVERNMENTS	-	-	-	-	-
48130 CONTRIBUTIONS	-	-	-	-	-
48990 OTHER	-	-	-	-	-

Montgomery County, Tennessee  
Estimated Revenue and Available Funds  
For the Fiscal Year June 30, 2012

	FY 10 Actuals	FY 11 Amended	FY 12 Projection	Increase/Decrease Amount	Percentage Change
Other Sources (Non-Revenue)					
49400 PROCEEDS OF REFUNDING BONDS	74,155,000	-	-	-	-
49410 PREMIUM ON DEBT SOLD	9,271,813	-	-	-	-
49800 OPERATING TRANSFERS	-	-	-	-	-
49820 OPERATING TRANS- PRIMARY GOVT	-	-	-	-	-
49900 RESIDUAL EQUITY TRANSFERS	-	-	-	-	-
Total Other Sources (Non-Revenue)	83,426,813	-	-	-	-
Total Revenues	115,018,134	30,847,376	36,306,615	5,459,239	17.70
Total Revenues DEBT SERVICE FUND 151	115,018,134	30,847,376	36,306,615	5,459,239	17.70

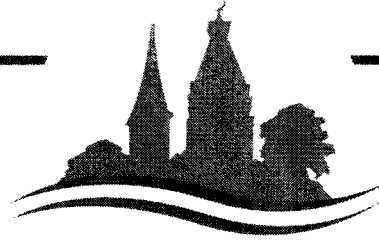


Montgomery County, Tennessee  
Statement of Proposed Expenditures  
For the Fiscal Year June 30, 2012

	FY 10 Actuals	FY 11 Amended	FY 12 Projection	Increase/Decrease Amount	Percentage Change
<b>DEBT SERVICE FUND 151</b>					
<b>PRINCIPAL-GENERAL GOVERNMENT</b>					
55990 OTHER CHARGES	-	250,000	250,000	-	-
56010 PRINCIPAL ON BONDS	3,433,552	3,773,303	4,766,240	992,937	26.31
56020 PRINCIPAL ON NOTES	959,755	1,118,440	3,548,003	2,429,563	217.23
Other Expenditures	4,393,307	5,141,743	8,564,243	3,422,500	66.56
Total PRINCIPAL-GENERAL GOVERNMENT	4,393,307	5,141,743	8,564,243	3,422,500	66.56
<b>PRINCIPAL-EDUCATION</b>					
56010 PRINCIPAL ON BONDS	10,146,190	11,811,088	12,887,143	1,076,055	9.11
56020 PRINCIPAL ON NOTES	690,245	631,560	-	(631,560)	(100.00)
Other Expenditures	10,836,435	12,442,648	12,887,143	444,495	3.57
Total PRINCIPAL-EDUCATION	10,836,435	12,442,648	12,887,143	444,495	3.57
<b>INTEREST-GENERAL GOVERNMENT</b>					
56030 INTEREST ON BONDS	4,705,897	4,489,103	4,295,058	(194,045)	(4.32)
56040 INTEREST ON NOTES	161,511	144,422	100,904	(43,518)	(30.13)
Other Expenditures	4,867,408	4,633,525	4,395,962	(237,563)	(5.13)
Total INTEREST-GENERAL GOVERNMENT	4,867,408	4,633,525	4,395,962	(237,563)	(5.13)
<b>INTEREST-EDUCATION</b>					
56030 INTEREST ON BONDS	9,025,356	8,823,292	8,371,256	(452,036)	(5.12)
56040 INTEREST ON NOTES	83,521	31,578	-	(31,578)	(100.00)
Other Expenditures	9,108,877	8,854,870	8,371,256	(483,614)	(5.46)
Total INTEREST-EDUCATION	9,108,877	8,854,870	8,371,256	(483,614)	(5.46)
<b>INTEREST-EDUCATION - ROSSVIEW ELEMENTARY SCHOOL</b>					
56030 INTEREST ON BONDS	59,454	581,388	581,419	31	.01
Other Expenditures	59,454	581,388	581,419	31	.01
Total INTEREST-EDUCATION - ROSSVIEW ELEMENTARY SCHOOL	59,454	581,388	581,419	31	.01
<b>OTHER DEBT SERV-COUNTY GOVT</b>					
55100 TRUSTEE'S COMMISSION	167,653	176,000	176,000	-	-

Montgomery County, Tennessee  
Statement of Proposed Expenditures  
For the Fiscal Year June 30, 2012

	FY 10 Actuals	FY 11 Amended	FY 12 Projection	Increase/Decrease Amount	Percentage Change
56050 UNDERWRITER'S DISCOUNT	396,729	-	-	-	-
56060 OTHER DEBT ISSUANCE CHARGES	105,590	-	-	-	-
56990 OTHER DEBT SERVICE	1,499	2,500	2,500	-	-
Other Expenditures	671,471	178,500	178,500	-	-
Total OTHER DEBT SERV-COUNTY GOVT	671,471	178,500	178,500	-	-
OTHER DEBT SERV.-EDUCATION					
55100 TRUSTEE'S COMMISSION	350,114	380,000	380,000	-	-
56060 OTHER DEBT ISSUANCE CHARGES	-	34,000	40,000	6,000	17.65
56990 OTHER DEBT SERVICE	1,751	2,500	2,500	-	-
Other Expenditures	351,865	416,500	422,500	6,000	1.44
Total OTHER DEBT SERV.-EDUCATION	351,865	416,500	422,500	6,000	1.44
OTHER DEBT SERV.-EDUCATION - ROSSVIEW ELEMENTARY SCHOOL					
56060 OTHER DEBT ISSUANCE CHARGES	41,555	42,000	42,000	-	-
Other Expenditures	41,555	42,000	42,000	-	-
Total OTHER DEBT SERV.-EDUCATION - ROSSVIEW ELEMENTARY SCHOOL	41,555	42,000	42,000	-	-
PYMTS-REFUND BOND ESCROW AGENT					
56990 OTHER DEBT SERVICE	82,922,779	-	-	-	-
Other Expenditures	82,922,779	-	-	-	-
Total PYMTS-REFUND BOND ESCROW AGENT	82,922,779	-	-	-	-
Total Expenditures DEBT SERVICE FUND 151	113,253,151	32,291,174	35,443,023	3,151,849	9.76



**MONTGOMERY COUNTY**

T E N N E S S E E

# **CAPITAL PROJECTS FUND 171**



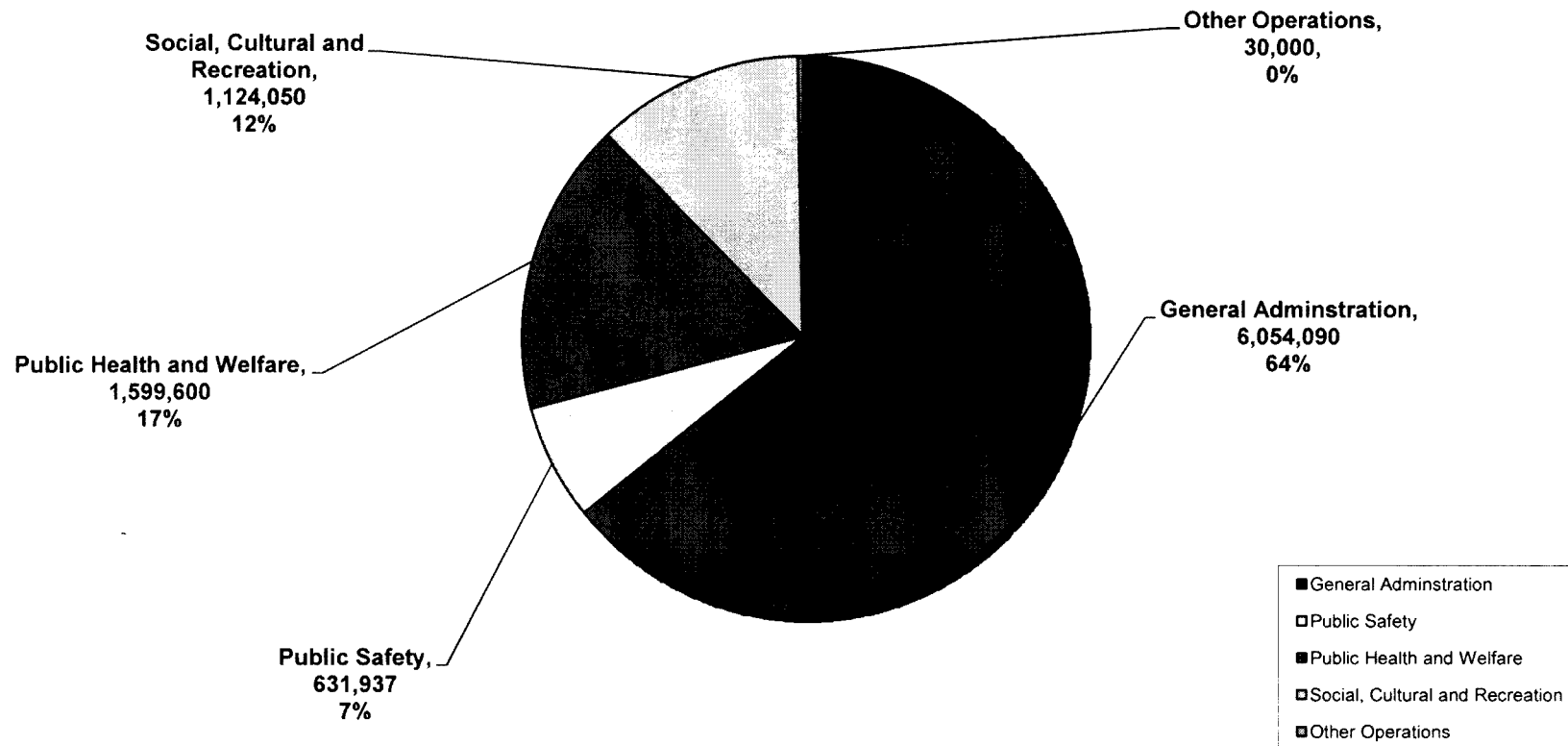
**Montgomery County, Tennessee**  
**Estimated Revenue and Available Funds - Consolidated**  
**For the Fiscal Year June 30, 2012**

	<b>FY 10 Actuals</b>	<b>FY 11 Amended</b>	<b>FY 12 Projection</b>	<b>Increase/Decrease Amount</b>	<b>Percentage Change</b>
<b>CAPITAL PROJECTS FUND</b>					
<b>REVENUES</b>					
Local Taxes	1,408,620	1,136,200	1,152,500	16,300	1.43%
Other Local Revenues	50,213	23,406	-	(23,406)	-100.00%
State of Tennessee	440,000	2,623,551	-	(2,623,551)	-100.00%
Other Governments or Citizens groups	-	118,000	-		
Federal Government	17,458	-	-	-	0.00%
Debt Issued	25,738,899	3,625,000	8,292,170	4,667,170	128.75%
Other Sources	136,530	43,049	-	(43,049)	-100.00%
<b>TOTAL REVENUE</b>	<b>27,791,720</b>	<b>7,569,206</b>	<b>9,444,670</b>	<b>1,993,464</b>	<b>26.34%</b>
<b>EXPENDITURES</b>					
General Government	799,840	3,679,546	5,512,690	1,833,144	49.82%
Administration of Justice	-	43,844	-	(43,844)	-100.00%
Public Safety	381,856	1,231,179	631,937	(599,242)	-48.67%
Public Health and Welfare	366,971	2,560,817	1,599,600	(961,217)	-37.54%
Social, Cultural and Recreational Services	4,751,295	1,053,742	1,124,050	70,308	6.67%
Other General Government Projects	790,137	2,101,780	541,400	(1,560,380)	-74.24%
Other Operations	768,500	30,000	30,000	-	0.00%
School Capital Projects	24,414,933	-	-	-	0.00%
<b>TOTAL EXPENDITURES</b>	<b>32,273,532</b>	<b>10,700,908</b>	<b>9,439,677</b>	<b>(1,261,231)</b>	<b>-11.79%</b>
<b>Estimated Beginning Fund Balance July 1</b>	<b>7,614,678</b>	<b>3,132,866</b>	<b>1,164</b>		
<b>Estimated Ending Fund Balance June 30</b>	<b>3,132,866</b>	<b>1,164</b>	<b>6,157</b>		
<b>Estimated Restricted Fund Balance June 30</b>	<b>3,132,866</b>	<b>1,164</b>	<b>6,157</b>		



**MONTGOMERY COUNTY**  
T E N N E S S E E

## Capital Projects Request Fiscal Year 2012



**Montgomery County, Tennessee**  
**Estimated Revenue and Available Funds**  
**For the Fiscal Year June 30, 2012**

	<b>FY 10 Actuals</b>	<b>FY 11 Amended</b>	<b>FY 12 Projection</b>	<b>Increase/Decrease Amount</b>	<b>Percentage Change</b>
<b>CAPITAL PROJECTS FUND 171</b>					
<b>Taxes</b>					
40110 CURRENT PROPERTY TAX	1,337,864	1,095,200	1,095,200	-	-
40113 CURRENT PROPERTY TAX PUB UTIL	-	-	-	-	-
40120 TRUSTEE'S COLLECTIONS - PYR	53,783	41,000	45,000	4,000	9.76
40140 INTEREST & PENALTY	12,497	-	10,500	10,500	(100.00)
40162 PMTS IN LIEU OF TAXES -UTILITY	-	-	-	-	-
40320 BANK EXCISE TAX	4,476	-	1,800	1,800	(100.00)
<b>Total Taxes</b>	<b>1,408,620</b>	<b>1,136,200</b>	<b>1,152,500</b>	<b>16,300</b>	<b>1.43</b>
<b>Charges for Current Services</b>					
43350 COPY FEES	-	-	-	-	-
<b>Other Local Revenues</b>					
44110 INTEREST EARNED	6,689	-	-	-	-
44170 MISCELLANEOUS REFUNDS	-	-	-	-	-
44530 SALE OF EQUIPMENT	43,524	23,406	-	(23,406)	(100.00)
44990 OTHER LOCAL REVENUES	-	-	-	-	-
<b>Total Other Local Revenues</b>	<b>50,213</b>	<b>23,406</b>	<b>-</b>	<b>(23,406)</b>	<b>(100.00)</b>
<b>State of Tennessee</b>					
46110 JUVENILE SERVICES PROGRAM	-	-	-	-	-
46190 OTHER GENERAL GOVERNMENT GRANT	440,000	515,100	-	(515,100)	(100.00)
46800 OTHER STATE REVENUES	-	2,106,151	-	(2,106,151)	(100.00)
46980 OTHER STATE GRANTS	17,458	2,300	-	(2,300)	(100.00)
46990 OTHER STATE REVENUES	-	-	-	-	-
<b>Total State of Tennessee</b>	<b>457,458</b>	<b>2,623,551</b>	<b>-</b>	<b>(2,623,551)</b>	<b>(100.00)</b>
<b>Federal Government</b>					
47990 OTHER DIRECT FEDERAL REVENUE	-	-	-	-	-
<b>Other Government / Citizen Groups</b>					
48130 CONTRIBUTIONS	-	90,000	-	(90,000)	(100.00)
48610 DONATIONS	150	28,000	-	(28,000)	(100.00)
48640 CONTRIBUTIONS FROM INDIVIDUALS	-	-	-	-	-
<b>Total Other Government / Citizen Groups</b>	<b>150</b>	<b>118,000</b>	<b>-</b>	<b>(118,000)</b>	<b>(100.00)</b>

**Montgomery County, Tennessee**  
**Estimated Revenue and Available Funds**  
**For the Fiscal Year June 30, 2012**

	<b>FY 10 Actuals</b>	<b>FY 11 Amended</b>	<b>FY 12 Projection</b>	<b>Increase/Decrease Amount</b>	<b>Percentage Change</b>
<b>Other Sources (Non-Revenue)</b>					
49100 BOND PROCEEDS	5,400,000	3,625,000	8,292,170	4,667,170	128.75
49200 NOTE PROCEEDS	-	-	-	-	-
49700 INSURANCE RECOVERY	31,380	43,049	-	(43,049)	(100.00)
49800 OPERATING TRANSFERS	105,000	-	-	-	-
49900 RESIDUAL EQUITY TRANSFERS	-	-	-	-	-
<b>Total Other Sources (Non-Revenue)</b>	<b>5,536,380</b>	<b>3,668,049</b>	<b>8,292,170</b>	<b>4,624,121</b>	<b>12</b>
<b>Total Revenues</b>	<b>7,452,821</b>	<b>7,569,206</b>	<b>9,444,670</b>	<b>1,875,464</b>	<b>24.78</b>
<b>Total Revenues CAPITAL PROJECTS FUND 171</b>	<b>7,452,821</b>	<b>7,569,206</b>	<b>9,444,670</b>	<b>1,875,464</b>	<b>24.78</b>

**Montgomery County, Tennessee**  
**Statement of Proposed Expenditures**  
**For the Fiscal Year June 30, 2012**

	<b>FY 10 Actuals</b>	<b>FY 11 Amended</b>	<b>FY 12 Projection</b>	<b>Increase/Decrease Amount</b>	<b>Percentage Change</b>
<b>CAPITAL PROJECTS FUND 171</b>					
<b>NON-DEDICATED ACCOUNT</b>					
55100 TRUSTEE'S COMMISSION	28,076	30,000	30,000	-	-
55900 TRANSFERS TO OTHER FUNDS	768,500	-	-	-	-
Other Expenditures	796,576	30,000	30,000	-	-
57180 MOTOR VEHICLES	-	45,243	-	(45,243)	(100.00)
Capital Expenditures	-	45,243	-	(45,243)	(100.00)
<b>Total NON-DEDICATED ACCOUNT</b>	<b>796,576</b>	<b>75,243</b>	<b>30,000</b>	<b>(45,243)</b>	<b>(60.13)</b>
<b>GENERAL ADMINISTRATION PROJECT</b>					
57180 MOTOR VEHICLES	21,941	25,000	50,000	25,000	100.00
Capital Expenditures	21,941	25,000	50,000	25,000	100.00
<b>Total GENERAL ADMINISTRATION PROJECT</b>	<b>21,941</b>	<b>25,000</b>	<b>50,000</b>	<b>25,000</b>	<b>100.00</b>
<b>GENERAL ADMINISTRATION PROJECT - THDA - HOME GRANT</b>					
53020 ADVERTISING	-	2,500	-	(2,500)	(100.00)
53120 CONTRACTS - PRIVATE AGENCIES	-	35,000	-	(35,000)	(100.00)
Other Expenditures	-	37,500	-	(37,500)	(100.00)
57910 OTHER CONSTRUCTION	-	462,500	-	(462,500)	(100.00)
Capital Expenditures	-	462,500	-	(462,500)	(100.00)
<b>Total GENERAL ADMINISTRATION PROJECT - THDA - HOME GRANT</b>	<b>-</b>	<b>500,000</b>	<b>-</b>	<b>(500,000)</b>	<b>(100.00)</b>
<b>GENERAL ADMINISTRATION PROJECT - LIBRARY</b>					
57070 BUILDING IMPROVEMENTS	-	-	25,000	25,000	100.00
57120 HEATING/AIR CONDITIONING EQUIP	-	-	25,000	25,000	100.00
Capital Expenditures	-	-	50,000	50,000	100.00
<b>Total GENERAL ADMINISTRATION PROJECT - LIBRARY</b>	<b>-</b>	<b>-</b>	<b>50,000</b>	<b>50,000</b>	<b>100.00</b>
<b>GENERAL ADMINISTRATION PROJECT - PUBLIC SAFETY COMPLEX</b>					
57070 BUILDING IMPROVEMENTS	-	95,000	-	(95,000)	(100.00)
Capital Expenditures	-	95,000	-	(95,000)	(100.00)
<b>Total GENERAL ADMINISTRATION PROJECT - PUBLIC SAFETY COMPLEX</b>	<b>-</b>	<b>95,000</b>	<b>-</b>	<b>(95,000)</b>	<b>(100.00)</b>



**Montgomery County, Tennessee**  
**Statement of Proposed Expenditures**  
**For the Fiscal Year June 30, 2012**

	<b>FY 10 Actuals</b>	<b>FY 11 Amended</b>	<b>FY 12 Projection</b>	<b>Increase/Decrease Amount</b>	<b>Percentage Change</b>
<b>GENERAL ADMINISTRATION PROJECT - CORPORATE INDUSTRIAL PARK</b>					
57130 HIGHWAY CONSTRUCTION	48,544	-	-	-	-
Capital Expenditures	48,544	-	-	-	-
<b>Total GENERAL ADMINISTRATION PROJECT - CORPORATE INDUSTRIAL PARK</b>	<b>48,544</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>GENERAL ADMINISTRATION PROJECT - COURT CENTER</b>					
57120 HEATING/AIR CONDITIONING EQUIP	-	-	30,000	30,000	100.00
57900 OTHER EQUIPMENT	-	11,780	-	(11,780)	(100.00)
Capital Expenditures	-	11,780	30,000	18,220	154.67
<b>Total GENERAL ADMINISTRATION PROJECT - COURT CENTER</b>	<b>-</b>	<b>11,780</b>	<b>30,000</b>	<b>18,220</b>	<b>154.67</b>
<b>GENERAL ADMINISTRATION PROJECT - MAINTENANCE DEPARTMENT</b>					
57060 BUILDING CONSTRUCTION	45,319	293,686	-	(293,686)	(100.00)
57110 FURNITURE & FIXTURES	3,782	-	-	-	-
57120 HEATING/AIR CONDITIONING EQUIP	27,123	67,120	-	(67,120)	(100.00)
57170 MAINTENANCE EQUIPMENT	-	21,000	-	(21,000)	(100.00)
57180 MOTOR VEHICLES	-	30,000	90,000	60,000	200.00
57900 OTHER EQUIPMENT	-	-	10,000	10,000	100.00
Capital Expenditures	76,224	411,806	100,000	(311,806)	(75.72)
<b>Total GENERAL ADMINISTRATION PROJECT - MAINTENANCE DEPARTMENT</b>	<b>76,224</b>	<b>411,806</b>	<b>100,000</b>	<b>(311,806)</b>	<b>(75.72)</b>
<b>GENERAL ADMINISTRATION PROJECT - DCS RENOVATIONS</b>					
57070 BUILDING IMPROVEMENTS	-	1,500,000	-	(1,500,000)	(100.00)
Capital Expenditures	-	1,500,000	-	(1,500,000)	(100.00)
<b>Total GENERAL ADMINISTRATION PROJECT - DCS RENOVATIONS</b>	<b>-</b>	<b>1,500,000</b>	<b>-</b>	<b>(1,500,000)</b>	<b>(100.00)</b>
<b>GENERAL ADMINISTRATION PROJECT - VETERAN'S PLAZA SEWER PROJECT</b>					
53040 ARCHITECTS	-	19,000	-	(19,000)	(100.00)
Other Expenditures	-	19,000	-	(19,000)	(100.00)
57060 BUILDING CONSTRUCTION	-	281,000	-	(281,000)	(100.00)

**Montgomery County, Tennessee**  
**Statement of Proposed Expenditures**  
**For the Fiscal Year June 30, 2012**

	<b>FY 10 Actuals</b>	<b>FY 11 Amended</b>	<b>FY 12 Projection</b>	<b>Increase/Decrease Amount</b>	<b>Percentage Change</b>
57910 OTHER CONSTRUCTION	-	-	300,000	300,000	100.00
Capital Expenditures	-	281,000	300,000	19,000	6.76
<b>Total GENERAL ADMINISTRATION PROJECT - VETERAN'S PLAZA SEWER PROJECT</b>	<b>-</b>	<b>300,000</b>	<b>300,000</b>	<b>-</b>	<b>-</b>
<b>GENERAL ADMINISTRATION PROJECT - GENERAL GOV BUILDING PROJECTS</b>					
57070 BUILDING IMPROVEMENTS	24,352	-	-	-	-
Capital Expenditures	24,352	-	-	-	-
<b>Total GENERAL ADMINISTRATION PROJECT - GENERAL GOV BUILDING PROJECTS</b>	<b>24,352</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>GENERAL ADMINISTRATION PROJECT - VETERANS PLAZA</b>					
57070 BUILDING IMPROVEMENTS	8,207	226,793	-	(226,793)	(100.00)
57990 OTHER CAPITAL OUTLAY	24,997	110,000	-	(110,000)	(100.00)
Capital Expenditures	33,204	336,793	-	(336,793)	(100.00)
<b>Total GENERAL ADMINISTRATION PROJECT - VETERANS PLAZA</b>	<b>33,204</b>	<b>336,793</b>	<b>-</b>	<b>(336,793)</b>	<b>(100.00)</b>
<b>GENERAL ADMINISTRATION PROJECT - VETERANS PLAZA - PARKING LOT</b>					
57910 OTHER CONSTRUCTION	-	-	3,500,000	3,500,000	100.00
Capital Expenditures	-	-	3,500,000	3,500,000	100.00
<b>Total GENERAL ADMINISTRATION PROJECT - VETERANS PLAZA - PARKING LOT</b>	<b>-</b>	<b>-</b>	<b>3,500,000</b>	<b>3,500,000</b>	<b>100.00</b>
<b>GENERAL ADMINISTRATION PROJECT - VETERANS PLAZA - BACK-UP GENERATOR</b>					
57900 OTHER EQUIPMENT	-	-	350,000	350,000	100.00
Capital Expenditures	-	-	350,000	350,000	100.00
<b>Total GENERAL ADMINISTRATION PROJECT - VETERANS PLAZA - BACK-UP GENERATOR</b>	<b>-</b>	<b>-</b>	<b>350,000</b>	<b>350,000</b>	<b>100.00</b>
<b>GENERAL ADMINISTRATION PROJECT - VETERANS PLAZA - COUNTY CLERK</b>					
53040 ARCHITECTS	-	-	195,000	195,000	100.00
Other Expenditures	-	-	195,000	195,000	100.00
<b>Total GENERAL ADMINISTRATION PROJECT - VETERANS PLAZA - COUNTY CLERK</b>	<b>-</b>	<b>-</b>	<b>195,000</b>	<b>195,000</b>	<b>100.00</b>
<b>GENERAL ADMINISTRATION PROJECT - VETERANS PLAZA - MISC. PROJECTS</b>					
57070 BUILDING IMPROVEMENTS	-	-	130,000	130,000	100.00

**Montgomery County, Tennessee**  
**Statement of Proposed Expenditures**  
**For the Fiscal Year June 30, 2012**

	<b>FY 10 Actuals</b>	<b>FY 11 Amended</b>	<b>FY 12 Projection</b>	<b>Increase/Decrease Amount</b>	<b>Percentage Change</b>
Capital Expenditures	-	-	130,000	130,000	100.00
<b>Total GENERAL ADMINISTRATION PROJECT - VETERANS PLAZA - MISC. PROJECTS</b>	-	-	<b>130,000</b>	<b>130,000</b>	<b>100.00</b>
<b>GENERAL ADMINISTRATION PROJECT - VETERANS PLAZA - HVAC</b>					
57120 HEATING/AIR CONDITIONING EQUIP	-	-	160,000	160,000	100.00
Capital Expenditures	-	-	160,000	160,000	100.00
<b>Total GENERAL ADMINISTRATION PROJECT - VETERANS PLAZA - HVAC</b>	-	-	<b>160,000</b>	<b>160,000</b>	<b>100.00</b>
<b>GENERAL ADMINISTRATION PROJECT - INFORMATION SYSTEMS</b>					
57090 DATA PROCESSING EQUIPMENT	529,361	437,549	647,690	210,141	48.03
Capital Expenditures	529,361	437,549	647,690	210,141	48.03
<b>Total GENERAL ADMINISTRATION PROJECT - INFORMATION SYSTEMS</b>	<b>529,361</b>	<b>437,549</b>	<b>647,690</b>	<b>210,141</b>	<b>48.03</b>
<b>GENERAL ADMINISTRATION PROJECT - 2ND ST SIDEWALK</b>					
53040 ARCHITECTS	-	16,375	-	(16,375)	(100.00)
Other Expenditures	-	16,375	-	(16,375)	(100.00)
<b>Total GENERAL ADMINISTRATION PROJECT - 2ND ST SIDEWALK</b>	-	<b>16,375</b>	-	<b>(16,375)</b>	<b>(100.00)</b>
<b>ADMIN OF JUSTICE PROJECTS - COURT CENTER</b>					
57070 BUILDING IMPROVEMENTS	-	20,000	-	(20,000)	(100.00)
Capital Expenditures	-	20,000	-	(20,000)	(100.00)
<b>Total ADMIN OF JUSTICE PROJECTS - COURT CENTER</b>	-	<b>20,000</b>	-	<b>(20,000)</b>	<b>(100.00)</b>
<b>ADMIN OF JUSTICE PROJECTS - CIRCUIT COURT</b>					
57090 DATA PROCESSING EQUIPMENT	-	23,844	-	(23,844)	(100.00)
Capital Expenditures	-	23,844	-	(23,844)	(100.00)
<b>Total ADMIN OF JUSTICE PROJECTS - CIRCUIT COURT</b>	-	<b>23,844</b>	-	<b>(23,844)</b>	<b>(100.00)</b>
<b>PUBLIC SAFETY PROJECTS - SHERIFFS DEPARTMENT</b>					
57070 BUILDING IMPROVEMENTS	-	35,000	75,000	40,000	114.29
57080 COMMUNICATION EQUIPMENT	35,000	60,500	58,400	(2,100)	(3.47)
57090 DATA PROCESSING EQUIPMENT	-	-	35,000	35,000	100.00
57110 FURNITURE & FIXTURES	-	36,000	-	(36,000)	(100.00)

**Montgomery County, Tennessee**  
**Statement of Proposed Expenditures**  
**For the Fiscal Year June 30, 2012**

	<b>FY 10 Actuals</b>	<b>FY 11 Amended</b>	<b>FY 12 Projection</b>	<b>Increase/Decrease Amount</b>	<b>Percentage Change</b>
57180 MOTOR VEHICLES	268,660	399,589	180,000	(219,589)	(54.95)
57990 OTHER CAPITAL OUTLAY	-	-	67,000	67,000	100.00
Capital Expenditures	303,660	531,089	415,400	(115,689)	(21.78)
<b>Total PUBLIC SAFETY PROJECTS - SHERIFFS DEPARTMENT</b>	<b>303,660</b>	<b>531,089</b>	<b>415,400</b>	<b>(115,689)</b>	<b>(21.78)</b>
<b>PUBLIC SAFETY PROJECTS - JAIL</b>					
57070 BUILDING IMPROVEMENTS	-	195,986	-	(195,986)	(100.00)
57120 HEATING/AIR CONDITIONING EQUIP	-	-	45,430	45,430	100.00
57990 OTHER CAPITAL OUTLAY	-	-	15,107	15,107	100.00
Capital Expenditures	-	195,986	60,537	(135,449)	(69.11)
<b>Total PUBLIC SAFETY PROJECTS - JAIL</b>	<b>-</b>	<b>195,986</b>	<b>60,537</b>	<b>(135,449)</b>	<b>(69.11)</b>
<b>PUBLIC SAFETY PROJECTS - EMA</b>					
57990 OTHER CAPITAL OUTLAY	-	30,000	-	(30,000)	(100.00)
Capital Expenditures	-	30,000	-	(30,000)	(100.00)
<b>Total PUBLIC SAFETY PROJECTS - EMA</b>	<b>-</b>	<b>30,000</b>	<b>-</b>	<b>(30,000)</b>	<b>(100.00)</b>
<b>PUBLIC SAFETY PROJECTS - FIRE PREVENTION AND CONTROL</b>					
57180 MOTOR VEHICLES	62,400	87,600	-	(87,600)	(100.00)
57900 OTHER EQUIPMENT	15,796	386,504	141,000	(245,504)	(63.52)
57910 OTHER CONSTRUCTION	-	-	15,000	15,000	100.00
Capital Expenditures	78,196	474,104	156,000	(318,104)	(67.10)
<b>Total PUBLIC SAFETY PROJECTS - FIRE PREVENTION AND CONTROL</b>	<b>78,196</b>	<b>474,104</b>	<b>156,000</b>	<b>(318,104)</b>	<b>(67.10)</b>
<b>PUBLIC HEALTH /WELFARE PROJECT</b>					
57070 BUILDING IMPROVEMENTS	-	50,000	-	(50,000)	(100.00)
57180 MOTOR VEHICLES	-	21,000	42,000	21,000	100.00
Capital Expenditures	-	71,000	42,000	(29,000)	(40.85)
<b>Total PUBLIC HEALTH /WELFARE PROJECT</b>	<b>-</b>	<b>71,000</b>	<b>42,000</b>	<b>(29,000)</b>	<b>(40.85)</b>
<b>PUBLIC HEALTH /WELFARE PROJECT - WIC CLINIC CONSTRUCTION</b>					
53040 ARCHITECTS	-	195,000	-	(195,000)	(100.00)

**Montgomery County, Tennessee**  
**Statement of Proposed Expenditures**  
**For the Fiscal Year June 30, 2012**

	<b>FY 10 Actuals</b>	<b>FY 11 Amended</b>	<b>FY 12 Projection</b>	<b>Increase/Decrease Amount</b>	<b>Percentage Change</b>
Other Expenditures	-	195,000	-	(195,000)	(100.00)
57060 BUILDING CONSTRUCTION	-	1,761,151	-	(1,761,151)	(100.00)
57110 FURNITURE & FIXTURES	-	150,000	-	(150,000)	(100.00)
Capital Expenditures	-	1,911,151	-	(1,911,151)	(100.00)
<b>Total PUBLIC HEALTH /WELFARE PROJECT - WIC CLINIC CONSTRUCTION</b>	-	<b>2,106,151</b>	-	<b>(2,106,151)</b>	<b>(100.00)</b>
<b>PUBLIC HEALTH /WELFARE PROJECT - VETERAN'S NURSING HOME</b>					
57060 BUILDING CONSTRUCTION	-	-	750,000	750,000	100.00
Capital Expenditures	-	-	750,000	750,000	100.00
<b>Total PUBLIC HEALTH /WELFARE PROJECT - VETERAN'S NURSING HOME</b>	-	-	<b>750,000</b>	<b>750,000</b>	<b>100.00</b>
<b>PUBLIC HEALTH /WELFARE PROJECT - FIRE PREVENTION AND CONTROL</b>					
57080 COMMUNICATION EQUIPMENT	-	15,000	-	(15,000)	(100.00)
Capital Expenditures	-	15,000	-	(15,000)	(100.00)
<b>Total PUBLIC HEALTH /WELFARE PROJECT - FIRE PREVENTION AND CONTROL</b>	-	<b>15,000</b>	-	<b>(15,000)</b>	<b>(100.00)</b>
<b>PUBLIC HEALTH /WELFARE PROJECT - EMS</b>					
57070 BUILDING IMPROVEMENTS	-	35,000	100,000	65,000	185.71
57080 COMMUNICATION EQUIPMENT	-	4,716	15,000	10,284	218.07
57090 DATA PROCESSING EQUIPMENT	-	-	136,000	136,000	100.00
57150 LAND	-	-	150,000	150,000	100.00
57180 MOTOR VEHICLES	250,291	181,600	225,600	44,000	24.23
57350 HEALTH EQUIPMENT	116,680	92,500	116,000	23,500	25.41
57900 OTHER EQUIPMENT	-	54,850	-	(54,850)	(100.00)
57910 OTHER CONSTRUCTION	-	-	65,000	65,000	100.00
Capital Expenditures	366,971	368,666	807,600	438,934	119.06
<b>Total PUBLIC HEALTH /WELFARE PROJECT - EMS</b>	<b>366,971</b>	<b>368,666</b>	<b>807,600</b>	<b>438,934</b>	<b>119.06</b>
<b>SOCIAL/CULTURAL/REC PROJECTS - SPUR TRAIL</b>					
57990 OTHER CAPITAL OUTLAY	35,690	138,212	-	(138,212)	(100.00)
Capital Expenditures	35,690	138,212	-	(138,212)	(100.00)

**Montgomery County, Tennessee**  
**Statement of Proposed Expenditures**  
**For the Fiscal Year June 30, 2012**

	FY 10 Actuals	FY 11 Amended	FY 12 Projection	Increase/Decrease Amount	Percentage Change
<b>Total SOCIAL/CULTURAL/REC PROJECTS - SPUR TRAIL</b>	<b>35,690</b>	<b>138,212</b>	<b>-</b>	<b>(138,212)</b>	<b>(100.00)</b>
<b>SOCIAL/CULTURAL/REC PROJECTS - PARKS AND RECREATION</b>					
57170 MAINTENANCE EQUIPMENT	-	20,000	28,950	8,950	44.75
57180 MOTOR VEHICLES	-	36,580	25,000	(11,580)	(31.66)
57900 OTHER EQUIPMENT	-	-	7,100	7,100	100.00
Capital Expenditures	-	56,580	61,050	4,470	7.90
<b>Total SOCIAL/CULTURAL/REC PROJECTS - PARKS AND RECREATION</b>	<b>-</b>	<b>56,580</b>	<b>61,050</b>	<b>4,470</b>	<b>7.90</b>
<b>SOCIAL/CULTURAL/REC PROJECTS - CIVITAN PARK</b>					
53040 ARCHITECTS	39,876	-	-	-	-
53210 ENGINEERING SERVICES	2,737	-	-	-	-
Other Expenditures	42,613	-	-	-	-
57060 BUILDING CONSTRUCTION	1,972,561	35,938	20,000	(15,938)	(44.35)
57240 SITE DEVELOPMENT	81,875	-	-	-	-
57990 OTHER CAPITAL OUTLAY	-	140,000	-	(140,000)	(100.00)
Capital Expenditures	2,054,436	175,938	20,000	(155,938)	(88.63)
<b>Total SOCIAL/CULTURAL/REC PROJECTS - CIVITAN PARK</b>	<b>2,097,049</b>	<b>175,938</b>	<b>20,000</b>	<b>(155,938)</b>	<b>(88.63)</b>
<b>SOCIAL/CULTURAL/REC PROJECTS - ROTARY PARK</b>					
53040 ARCHITECTS	3,600	372,057	-	(372,057)	(100.00)
53210 ENGINEERING SERVICES	2,000	-	-	-	-
53490 PRINTING, STATIONARY & FORMS	457	-	-	-	-
Other Expenditures	6,057	372,057	-	(372,057)	(100.00)
57060 BUILDING CONSTRUCTION	11,125	34,762	-	(34,762)	(100.00)
Capital Expenditures	11,125	34,762	-	(34,762)	(100.00)
<b>Total SOCIAL/CULTURAL/REC PROJECTS - ROTARY PARK</b>	<b>17,182</b>	<b>406,818</b>	<b>-</b>	<b>(406,818)</b>	<b>(100.00)</b>
<b>SOCIAL/CULTURAL/REC PROJECTS - WOODLAWN PARK</b>					
53040 ARCHITECTS	93,821	25,549	-	(25,549)	(100.00)
53210 ENGINEERING SERVICES	16,314	-	-	-	-

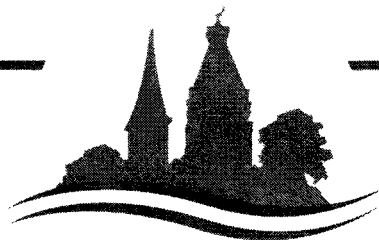
**Montgomery County, Tennessee**  
**Statement of Proposed Expenditures**  
**For the Fiscal Year June 30, 2012**

	<b>FY 10 Actuals</b>	<b>FY 11 Amended</b>	<b>FY 12 Projection</b>	<b>Increase/Decrease Amount</b>	<b>Percentage Change</b>
53490 PRINTING, STATIONARY & FORMS	18,923	3,482	-	(3,482)	(100.00)
Other Expenditures	129,057	29,031	-	(29,031)	(100.00)
57060 BUILDING CONSTRUCTION	2,069,774	197,163	-	(197,163)	(100.00)
57990 OTHER CAPITAL OUTLAY	-	-	43,000	43,000	100.00
Capital Expenditures	2,069,774	197,163	43,000	(154,163)	(78.19)
<b>Total SOCIAL/CULTURAL/REC PROJECTS - WOODLAWN PARK</b>	<b>2,198,831</b>	<b>226,194</b>	<b>43,000</b>	<b>(183,194)</b>	<b>(80.99)</b>
<b>SOCIAL/CULTURAL/REC PROJECTS - SOUTH GUTHRIE</b>					
57070 BUILDING IMPROVEMENTS	-	-	500,000	500,000	100.00
57990 OTHER CAPITAL OUTLAY	-	50,000	-	(50,000)	(100.00)
Capital Expenditures	-	50,000	500,000	450,000	900.00
<b>Total SOCIAL/CULTURAL/REC PROJECTS - SOUTH GUTHRIE</b>	<b>-</b>	<b>50,000</b>	<b>500,000</b>	<b>450,000</b>	<b>900.00</b>
<b>SOCIAL/CULTURAL/REC PROJECTS - RICHELLEN</b>					
53040 ARCHITECTS	-	-	500,000	500,000	100.00
Other Expenditures	-	-	500,000	500,000	100.00
57150 LAND	152,543	-	-	-	-
Capital Expenditures	152,543	-	-	-	-
<b>Total SOCIAL/CULTURAL/REC PROJECTS - RICHELLEN</b>	<b>152,543</b>	<b>-</b>	<b>500,000</b>	<b>500,000</b>	<b>100.00</b>
<b>OTHER GENERAL GOVT PROJECTS</b>					
57990 OTHER CAPITAL OUTLAY	162,334	-	-	-	-
Capital Expenditures	162,334	-	-	-	-
<b>Total OTHER GENERAL GOVT PROJECTS</b>	<b>162,334</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>OTHER GENERAL GOVT PROJECTS - CUMBERLAND HEIGHTS RENOVATION</b>					
57070 BUILDING IMPROVEMENTS	257,231	333,152	500,000	166,848	50.08
57120 HEATING/AIR CONDITIONING EQUIP	19,141	-	-	-	-
Capital Expenditures	276,373	333,152	500,000	166,848	50.08
<b>Total OTHER GENERAL GOVT PROJECTS - CUMBERLAND HEIGHTS RENOVATION</b>	<b>276,373</b>	<b>333,152</b>	<b>500,000</b>	<b>166,848</b>	<b>50.08</b>

**Montgomery County, Tennessee**  
**Statement of Proposed Expenditures**  
**For the Fiscal Year June 30, 2012**

	<b>FY 10 Actuals</b>	<b>FY 11 Amended</b>	<b>FY 12 Projection</b>	<b>Increase/Decrease Amount</b>	<b>Percentage Change</b>
<b>OTHER GENERAL GOVT PROJECTS - DATA PROCESSING EQUIPMENT</b>					
57090 DATA PROCESSING EQUIPMENT	-	75,000	-	(75,000)	(100.00)
Capital Expenditures	-	75,000	-	(75,000)	(100.00)
<b>Total OTHER GENERAL GOVT PROJECTS - DATA PROCESSING EQUIPMENT</b>	<b>-</b>	<b>75,000</b>	<b>-</b>	<b>(75,000)</b>	<b>(100.00)</b>
<b>OTHER GENERAL GOVT PROJECTS - GENERAL GOV BUILDING PROJECTS</b>					
57990 OTHER CAPITAL OUTLAY	56,935	266,824	-	(266,824)	(100.00)
Capital Expenditures	56,935	266,824	-	(266,824)	(100.00)
<b>Total OTHER GENERAL GOVT PROJECTS - GENERAL GOV BUILDING PROJECTS</b>	<b>56,935</b>	<b>266,824</b>	<b>-</b>	<b>(266,824)</b>	<b>(100.00)</b>
<b>OTHER GENERAL GOVT PROJECTS - AIRPORT</b>					
57990 OTHER CAPITAL OUTLAY	294,496	1,426,803	41,400	(1,385,403)	(97.10)
Capital Expenditures	294,496	1,426,803	41,400	(1,385,403)	(97.10)
<b>Total OTHER GENERAL GOVT PROJECTS - AIRPORT</b>	<b>294,496</b>	<b>1,426,803</b>	<b>41,400</b>	<b>(1,385,403)</b>	<b>(97.10)</b>
<b>EDUCATION CAPITAL PROJECTS</b>					
55900 TRANSFERS TO OTHER FUNDS	4,118,829	-	-	-	-
Other Expenditures	4,118,829	-	-	-	-
<b>Total EDUCATION CAPITAL PROJECTS</b>	<b>4,118,829</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>EDUCATION CAPITAL PROJECTS - 2009 BOND</b>					
55900 TRANSFERS TO OTHER FUNDS	150,000	-	-	-	-
Other Expenditures	150,000	-	-	-	-
<b>Total EDUCATION CAPITAL PROJECTS - 2009 BOND</b>	<b>150,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>DISCOUNTS ON DEBT ISSUED</b>					
56050 UNDERWRITER'S DISCOUNT	41,310	-	-	-	-
56060 OTHER DEBT ISSUANCE CHARGES	54,032	-	-	-	-
Other Expenditures	95,342	-	-	-	-
<b>Total DISCOUNTS ON DEBT ISSUED</b>	<b>95,342</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Expenditures CAPITAL PROJECTS FUND 171</b>	<b>11,934,632</b>	<b>10,700,908</b>	<b>9,439,677</b>	<b>(1,261,231)</b>	<b>(11.79)</b>





**MONTGOMERY COUNTY**

T E N N E S S E E

# **ON THE JOB INJURY FUND 266**



**Montgomery County, Tennessee**  
**Estimated Revenue and Available Funds - Consolidated**  
**For the Fiscal Year June 30, 2012**

	<b>FY 10 Actuals</b>	<b>FY 11 Amended</b>	<b>FY 12 Projection</b>	<b>Increase/Decrease Amount</b>	<b>Percentage Change</b>
<b>WORKERS' COMPENSATION FUND</b>					
<b>REVENUES</b>					
Other Revenues	10,481	-	-	-	0%
Other Sources	789,279	793,534	-	(793,534)	-100.00%
<b>TOTAL REVENUE</b>	<b>799,760</b>	<b>793,534</b>	<b>-</b>	<b>(793,534)</b>	<b>-100.00%</b>
<b>EXPENDITURES</b>					
Risk Management	234,442	527,563	556,012	28,449	5.39%
<b>TOTAL EXPENDITURES</b>	<b>234,442</b>	<b>527,563</b>	<b>556,012</b>	<b>28,449</b>	<b>5.39%</b>
<b>Estimated Beginning Net Assets July 1</b>	<b>1,402,256</b>	<b>1,967,574</b>	<b>2,233,545</b>		
<b>Estimated Ending Fund Balance June 30</b>	<b>1,967,574</b>	<b>2,233,545</b>	<b>1,677,533</b>		
 <b>Estimated Committed Fund Balance June 30</b>	 <b>1,967,574</b>	 <b>2,233,545</b>	 <b>1,677,533</b>		

Montgomery County, Tennessee  
Estimated Revenue and Available Funds  
For the Fiscal Year June 30, 2012

	FY 10 Actuals	FY 11 Amended	FY 12 Projection	Increase/Decrease Amount	Percentage Change
<b>WORKER'S COMPENSATION FUND 266</b>					
Other Local Revenues					
44110 INTEREST EARNED	2,234	-	-	-	-
Total Other Local Revenues	2,234	-	-	-	-
Other Sources (Non-Revenue)					
49700 INSURANCE RECOVERY	286	-	-	-	-
49700 INSURANCE RECOVERY	7,961	-	-	-	-
49800 OPERATING TRANSFERS	789,279	793,534	-	(793,534)	(100.00)
Total Other Sources (Non-Revenue)	797,526	793,534	-	(793,534)	(100.00)
Total Revenues	799,760	793,534	-	(793,534)	(100.00)
Total Revenues WORKER'S COMPENSATION FUND 266	799,760	793,534	-	(793,534)	(100.00)

Montgomery County, Tennessee  
Statement of Proposed Expenditures  
For the Fiscal Year June 30, 2012

	FY 10 Actuals	FY 11 Amended	FY 12 Projection	Increase/Decrease Amount	Percentage Change
<b>WORKER'S COMPENSATION FUND 266</b>					
<b>RISK MANAGEMENT</b>					
<b>Salaries &amp; Benefits</b>					
Salaries & Benefits	88,713	95,843	121,792	25,949	27.07
<b>Other Expenditures</b>					
53070 COMMUNICATION	353	720	745	25	3.47
53080 CONSULTANTS	8,402	13,400	13,900	500	3.7~
53120 CONTRACTS - PRIVATE AGENCIES	11,983	50,500	70,500	20,000	39.6
53200 DUES & MEMBERSHIPS	350	500	500	-	-
53310 LEGAL SERVICES	4,221	40,000	40,000	-	-
53400 MEDICAL & DENTAL SERVICES	112,243	300,000	280,000	(20,000)	(6.67)
53480 POSTAL CHARGES	98	300	100	(200)	(66.67)
53490 PRINTING, STATIONARY & FORMS	-	500	500	-	-
53550 TRAVEL	599	750	1,025	275	36.67
53560 TUITION	115	500	2,500	2,000	400.00
54130 DRUGS & MEDICAL SUPPLIES	7,366	20,000	20,000	-	-
54290 INSTRUCTIONAL SUPPLY/MATERIAL	-	750	650	(100)	(13.33)
54320 LIBRARY BOOKS/MEDIA	-	500	500	-	-
54990 OTHER SUPPLIES & MATERIALS	-	800	800	-	-
Other Expenditures	23,711	429,220	431,720	2,500	.58
<b>Capital Expenditures</b>					
57110 FURNITURE & FIXTURES	-	2,500	2,500	-	-
Capital Expenditures	-	2,500	2,500	-	-
<b>Total Expenditures WORKER'S COMPENSATION FUND 266</b>	<b>234,442</b>	<b>527,563</b>	<b>556,012</b>	<b>28,449</b>	<b>5.3</b>



# **MONTGOMERY COUNTY**

## **T E N N E S S E E**

This document is published by the  
Montgomery County Accounts and Budgets Department

Staff members include:

Erinne Hester, Director

Christine Grogan

Gladys Hayes

Shannon Holt

Gloria James

Mariana Pagan

Shane Shields

11-6-8

On Motion to Adopt by Commissioner Riggins, seconded by  
Commissioner Creek, the foregoing Resolution was Adopted by the  
following roll call vote:

Jerry Allbert	A	Glen Demorest	Y	Robert Nichols	Y
Ed Baggett	Y	John Fuson	Y	Keith Politi	A
Mark Banasiak	Y	John M. Gannon	Y	Mark Riggins	Y
Jeremy Bowles	N	John M. Genis	Y	Nick Robards	N
Martha Brockman	N	Robert Gibbs	N	Ron J. Sokol	N
Loretta Bryant	Y	Dalton Harrison	Y	Tommy Vallejos	Y
Joe L. Creek	Y	Lettie Kendall	Y		

Ayes – 13   Abstentions - 2   Noes - 5

ABSENT: Charles Keene (1)

Commissioner Politi and Commissioner Allbert abstained from voting  
on the Budget because of TCA requirements.

INITIAL RESOLUTION AUTHORIZING THE ISSUANCE OF NOT TO  
EXCEED SIXTY-FIVE MILLION DOLLARS (\$65,000,000) GENERAL  
OBLIGATION BONDS OF MONTGOMERY COUNTY, TENNESSEE

BE IT RESOLVED by the Board of County Commissioners of Montgomery County, Tennessee (the "County") that for the purpose of providing funds for capital improvements to various public works projects including, but not limited to: (i) acquisition of land, design and site development for school purposes; (ii) constructing, repairing, renovating and equipping of school buildings and facilities; (iii) purchase of school buses and other equipment for use in school buildings and school facilities; (iv) acquisition of land, design and site development for constructing, repairing, renovating and equipping of a new EMS facility; (v) design and site development for constructing, repairing, renovating and equipping of County buildings and facilities, including, but not limited to, acquisition and installation of data processing software and hardware equipment, HVAC equipment, improvements to various parking lots for such County buildings and facilities; (vi) constructing, repairing, renovating and improving County parks and recreational facilities including the purchase of equipment related thereto; (vii) design, site development and constructing, repairing, renovating, improving and equipping a new terminal for the Clarksville-Montgomery County Regional Airport Authority; (viii) paying the County's portion of the costs related to the acquisition of land for and the design, site development and constructing, repairing, renovating, improving and equipping of a State Veterans Nursing Home; (ix) payment of legal, fiscal, administrative, architectural and engineering costs incident to any or all of the foregoing; (x) reimbursement to the appropriate fund of the County for prior expenditures for the foregoing costs, if applicable; and (xi) payment of costs incident to the issuance and sale of the bonds authorized herein; there shall be issued bonds, in one or more emissions, of said County in the aggregate principal amount of not to exceed \$65,000,000, which shall bear interest at a rate or rates not to exceed the maximum rate permitted by applicable Tennessee law, and which shall be payable from unlimited ad valorem taxes to be levied on all taxable property within the County to the extent other revenues of the County are not sufficient for such purposes.

BE IT FURTHER RESOLVED by the Board of County Commissioners of Montgomery County, Tennessee that the County Clerk be, and is, hereby directed and instructed to cause the foregoing initial resolution relative to the issuance of not to exceed \$65,000,000 general obligation bonds to be published in full in a newspaper having a general circulation in the County, for one issue of said paper followed by the statutory notice, to-wit:

N O T I C E

The foregoing resolution has been adopted. Unless within twenty (20) days from the date of publication hereof a petition signed by at least ten percent (10%) of the registered voters of the County shall have been filed with the County Clerk protesting the issuance of the bonds, such bonds will be issued as proposed.

Kellie A. Jackson, County Clerk

STATE OF TENNESSEE            )  
  )  
COUNTY OF MONTGOMERY        )

I, Kellie A. Jackson, hereby certify that I am the duly qualified and acting County Clerk of Montgomery County, Tennessee, and as such official I further certify that attached hereto is a copy of excerpts from the minutes of the meeting of the governing body of said County held on June 13, 2011; that these minutes were promptly and fully recorded and are open to public inspection; that I have compared said copy with the original minute record of said meeting in my official custody; and that said copy is a true, correct and complete transcript from said original minute record insofar as said original record relates to an initial resolution authorizing not to exceed \$65,000,000 General Obligation Bonds of said County.

WITNESS my official signature and seal of said County on this the \_\_\_\_\_ day of \_\_\_\_\_, 2011.

\_\_\_\_\_  
County Clerk

(SEAL)



The Board of County Commissioners of Montgomery County, Tennessee, met in a regular called session on June 13, 2011, at 7:00 p.m., at the Montgomery County Courthouse, 1 Millennium Plaza, Clarksville, Tennessee with Carolyn Bowers, County Mayor, presiding.

The following Commissioners were present:

The following Commissioners were absent:

There were also present Kellie Jackson, County Clerk and Erinne J. Hester, Accounts and Budgets Director.

After the meeting was duly called to order, the following resolution was introduced by \_\_\_\_\_, seconded by \_\_\_\_\_ and after due deliberation, was adopted by the following vote:

AYE:

NAY:

Duly passed and approved this 13<sup>th</sup> day of June, 2011.

Sponsor Carolyn Danner

Commissioner Joe / Aub

Approved Carolyn Danner  
County Mayor

Attested Willie A. Jackson  
County Clerk

11-6-9

On Motion to Adopt by Commissioner Gannon, seconded by  
Commissioner Vallejos, the foregoing Resolution was Adopted by the  
following roll call vote:

Jerry Allbert	Y	Glen Demorest	Y	Robert Nichols	Y
Ed Baggett	Y	John Fuson	Y	Keith Politi	Y
Mark Banasiak	Y	John M. Gannon	Y	Mark Riggins	Y
Jeremy Bowles	Y	John M. Genis	Y	Nick Robards	N
Martha Brockman	N	Robert Gibbs	N	Ron J. Sokol	N
Loretta Bryant	Y	Dalton Harrison	Y	Tommy Vallejos	Y
Joe L. Creek	Y	Lettie Kendall	Y		

Ayes – 16   Abstentions - 0   Noes - 4

ABSENT: Charles Keene (1)

A RESOLUTION AUTHORIZING THE ISSUANCE OF GENERAL OBLIGATION BONDS OF MONTGOMERY COUNTY, TENNESSEE IN THE AGGREGATE PRINCIPAL AMOUNT OF NOT TO EXCEED SIXTY-FIVE MILLION DOLLARS (\$65,000,000) IN ONE OR MORE SERIES AS FEDERALLY TAXABLE BUILD AMERICA BONDS OR SIMILAR TAX CREDIT BONDS OR AS FEDERALLY TAX-EXEMPT BONDS; MAKING PROVISION FOR THE ISSUANCE, SALE AND PAYMENT OF SAID BONDS; ESTABLISHING THE TERMS THEREOF AND THE DISPOSITION OF PROCEEDS THEREFROM; PROVIDING FOR THE LEVY OF TAXES FOR THE PAYMENT OF PRINCIPAL OF, PREMIUM, IF ANY, AND INTEREST ON THE BONDS.

WHEREAS, pursuant to Sections 9-21-101, et seq., inclusive, Tennessee Code Annotated, as amended, counties in Tennessee are authorized through their respective governing bodies to issue and sell bonds of said counties to finance public works projects; and

WHEREAS, the Board of County Commissioners of the Montgomery County, Tennessee (the "County") hereby determines that it is necessary and advisable to issue not to exceed \$65,000,000 in aggregate principal amount of general obligation bonds, to be issued in one or more emissions, for the purpose of providing funds for capital improvements to various public works projects including, but not limited to: (i) acquisition of land, design and site development for school purposes; (ii) constructing, repairing, renovating and equipping of school buildings and facilities; (iii) purchase of school buses and other equipment for use in school buildings and school facilities; (iv) acquisition of land, design and site development for constructing, repairing, renovating and equipping of a new EMS facility; (v) design and site development for constructing, repairing, renovating and equipping of County buildings and facilities, including, but not limited to, acquisition and installation of data processing software and hardware equipment, HVAC equipment, improvements to various parking lots for such County buildings and facilities; (vi) constructing, repairing, renovating and improving County parks and recreational facilities including the purchase of equipment related thereto; (vii) design, site development and constructing, repairing, renovating, improving and equipping a new terminal for the Clarksville-Montgomery County Regional Airport Authority; (viii) paying the County's portion of the costs related to the acquisition of land for and the design, site development and constructing, repairing, renovating, improving and equipping of a State Veterans Nursing Home; (ix) payment of legal, fiscal, administrative, architectural and engineering costs incident to any or all of the foregoing; (x) reimbursement to the appropriate fund of the County for prior expenditures for the foregoing costs, if applicable; and (xi) payment of costs incident to the issuance and sale of the bonds authorized herein; and

WHEREAS, it is the intention of the Board of Commissioners of the County to adopt this resolution for the purpose of authorizing not to exceed \$65,000,000 in aggregate principal amount of said bonds, providing for the issuance, sale and payment of said bonds, establishing the terms thereof, and the disposition of proceeds therefrom, providing for the levy of a tax under certain conditions for the payment of principal thereof, premium, if any, and interest thereon, and providing for the issuance of said bonds in one or more series, as Federally Taxable Build America Bonds (as defined herein) or as Federally Tax-Exempt Bonds (as defined herein), as determined by the County Mayor in accordance with the provisions herein; and

WHEREAS, on the date hereof, the Board of County Commissioners of the County adopted an Initial Resolution proposing the issuance of not to exceed \$65,000,000 in the aggregate principal amount of general obligation, the proceeds of which shall be used for the purposes hereinabove set forth; and

WHEREAS, the Initial Resolution, together with the notice required by Section 9-21-206, Tennessee Code Annotated, as amended, will be published as required by law; and

WHEREAS, no Bonds authorized hereunder shall be issued until the elapse of twenty (20) days from the date of publication of the Initial Resolution during which time no legally sufficient petition protesting the issuance of the Bonds has been filed.

NOW, THEREFORE, BE IT RESOLVED by the Board of County Commissioners of Montgomery County, Tennessee, as follows:

Section 1.     Authority. The bonds authorized by this resolution are issued pursuant to Sections 9-21-101, et seq. Tennessee Code Annotated, as amended, and other applicable provisions of law.

Section 2.     Definitions. The following terms shall have the following meanings in this resolution unless the text expressly or by necessary implication requires otherwise:

(a)     "Bonds" means the not to exceed \$65,000,000 General Obligation Bonds of the County, to be dated their date of issuance, and having such series designation or such other dated date as shall be determined by the County Mayor pursuant to Section 7 hereof;

(b)     "Book-Entry Form" or "Book-Entry System" means a form or system, as applicable, under which physical bond certificates in fully registered form are issued to a Depository, or to its nominee as Registered Owner, with the certificate of bonds being held by and "immobilized" in the custody of such Depository, and under which records maintained by persons, other than the County or the Registration Agent, constitute the written record that identifies, and records the transfer of, the beneficial "book-entry" interests in those bonds;

(c)     "County" means Montgomery County, Tennessee;

(d)     "Depository" means any securities depository that is a clearing agency under federal laws operating and maintaining, with its participants or otherwise, a Book-Entry System, including, but not limited to, DTC;

(e)     "Direct Payment Credit" means any refundable direct payment credit received by the County from the United States Treasury pursuant to Section 54AA and Section 6431 of the Code, as it may be extended, or such successor applicable provision of the Code, with respect to any series of Bonds qualifying as Federally Taxable Build America Bonds under Section 54AA(g) of the Code, as it may be extended, or such successor applicable provision of the Code, for which the County makes an irrevocable election as set for the herein;

(f) "DTC" means the Depository Trust Company, a limited purpose company organized under the laws of the State of New York, and its successors and assigns;

(g) "DTC Participant(s)" means securities brokers and dealers, banks, trust companies and clearing corporations that have access to the DTC System;

(h) "Federally Taxable Build America Bonds" means for purposes of this resolution, any series of Bonds, the interest on which is includable in gross income of the holders thereof for federal income tax purposes and that, when issued, are "qualified bonds" within the meaning of Section 54AA(g)(2) of the Code qualifying to receive Direct Payment Credits;

(i) "Federally Tax-Exempt Bonds" means any series of Bonds, the interest on which is intended to be excludable from gross income of the holders thereof for federal income tax purposes;

(j) "Governing Body" means the Board of County Commissioners of the County;

(k) "Projects" means capital improvements to various public works projects including, but not limited to: (i) acquisition of land, design and site development for school purposes; (ii) constructing, repairing, renovating and equipping of school buildings and facilities; (iii) purchase of school buses and other equipment for use in school buildings and school facilities; (iv) acquisition of land, design and site development for constructing, repairing, renovating and equipping of a new EMS facility; (v) design and site development for constructing, repairing, renovating and equipping of County buildings and facilities, including, but not limited to, acquisition and installation of data processing software and hardware equipment, HVAC equipment, improvements to various parking lots for such County buildings and facilities; (vi) constructing, repairing, renovating and improving County parks and recreational facilities including the purchase of equipment related thereto; (vii) design, site development and constructing, repairing, renovating, improving and equipping a new terminal for the Clarksville-Montgomery County Regional Airport Authority; (viii) paying the County's portion of the costs related to the acquisition of land for and the design, site development and constructing, repairing, renovating, improving and equipping of a State Veterans Nursing Home; and (ix) payment of legal, fiscal, administrative, architectural and engineering costs incident to any or all of the foregoing; and

(l) "Registration Agent" means the registration and paying agent appointed by the County Mayor pursuant to Section 3 hereof, or any successor designated by the Governing Body.

### Section 3. Authorization and Terms of the Bonds.

(a) For the purpose of providing funds to finance, in whole, or in part, (i) the cost of the Projects and costs incident thereto; (ii) reimbursement to the appropriate fund of the County for prior expenditures for the foregoing costs, if applicable; and (iii) payment of costs incident to the issuance and sale of the Bonds, there is hereby authorized to be issued bonds of the County in the aggregate principal amount of not to exceed \$65,000,000. The Bonds shall be issued in one or more emissions, in fully registered, book-entry form (except as otherwise set forth herein), without coupons, and subject to the adjustments permitted under Section 7, shall be known as

"General Obligation Bonds", shall be dated their date of issuance, and shall have such series designation or such other dated date as shall be determined by the County Mayor pursuant to Section 8 hereof. The Bonds shall bear interest at a rate or rates not to exceed the maximum rate permitted by applicable Tennessee law at the time of issuance of the Bonds, or any emission thereof, payable (subject to the adjustments permitted under Section 7) semi-annually on April 1 and October 1 in each year, commencing April 1, 2012. The Bonds shall be issued initially in \$5,000 denominations or integral multiples thereof, as shall be requested by the original purchaser thereof. Subject to the adjustments permitted pursuant to Section 7 hereof, each series of Bonds shall be issued as either Federally Tax-Exempt Bonds or Federally Taxable Build America Bonds, shall mature serially or be subject to mandatory redemption and shall be payable on April 1 of each year, subject to prior optional redemption as hereinafter provided, either serially or through mandatory redemption, in the years 2012 through 2031, inclusive.

(b) Subject to the adjustments permitted under Section 7 hereof, Bonds maturing on or before April 1, 2021 shall mature without option of redemption and Bonds maturing on April 1, 2022 and thereafter, shall be subject to redemption prior to maturity at the option of the County on April 1, 2021 and thereafter, as a whole or in part at any time at the redemption price of par plus accrued interest to the redemption date.

If less than all the Bonds shall be called for redemption, the maturities to be redeemed shall be selected by the Governing Body in its discretion. If less than all of the Bonds within a single maturity shall be called for redemption, the interests within the maturity to be redeemed shall be selected as follows:

(i) if the Bonds are being held under a Book-Entry System by DTC, or a successor Depository, the Bonds to be redeemed shall be determined by DTC, or such successor Depository, by lot or such other manner as DTC, or such successor Depository, shall determine; or

(ii) if the Bonds are not being held under a Book-Entry System by DTC, or a successor Depository, the Bonds within the maturity to be redeemed shall be selected by the Registration Agent by lot or such other random manner as the Registration Agent in its discretion shall determine.

(c) Subject to the adjustments permitted pursuant to Section 7 hereof, in addition, Federally Taxable Build America Bonds may be subject to extraordinary optional redemption prior to April 1, 2021, in whole or in part, at the option of the County, at the "Extraordinary Redemption Price", as described below, upon the occurrence of an "Extraordinary Event", as defined below. Subject to the adjustments permitted in Section 7 hereof, the Extraordinary Redemption Price is equal to the greater of (A) the issue price of the Federally Taxable Build America Bonds, as described in the Federal Tax Certificate (but not less than 100%), to be redeemed or (B) the sum of the present values of the remaining scheduled payments of principal and interest on the Federally Taxable Build America Bonds to be redeemed to the first optional redemption date described in subsection (b) above, treating any principal payments due after such optional redemption date as if such principal payments were due on such optional redemption date, as it may be adjusted pursuant to Section 7 hereof, of such Federally Taxable Build America Bonds, not including any portion of those payments of interest accrued and

unpaid as of the date on which the Federally Taxable Build America Bonds are to be redeemed, discounted to the date on which the Federally Taxable Build America Bonds are to be redeemed on a semi-annual basis, assuming a 360-day year consisting of twelve 30-day months, at the Treasury Rate (as defined in below) plus one hundred basis points as may be adjusted pursuant to Section 7 hereof, plus accrued interest on the Federally Taxable Build America Bonds to be redeemed to the Redemption Date.

An "Extraordinary Event" shall have occurred if the County determines that a material adverse change has occurred to Section 54AA or Section 6431 of the Code (as such sections may be extended, or such successor applicable provision of the Code) with respect to Federally Taxable Build America Bonds or there is any guidance published by the Internal Revenue Service or the Department of the Treasury with respect to such sections or any other determination by the Internal Revenue Service of the Department of the Treasury, which determination is not the result of an act or omission by the County to satisfy the requirements to receive the Direct Payment Credits, pursuant to which the Direct Payment Credits are reduced or eliminated.

"Treasury Rate" means, with respect to any redemption date for a particular Federally Taxable Build America Bond, the rate per annum, expressed as a percentage of the principal amount, equal to the semiannual equivalent yield to maturity or interpolated maturity of the Comparable Treasury Issue, assuming that the Comparable Treasury Issue is purchased on the redemption date for a price equal to the Comparable Treasury Price, as calculated by the Designated Investment Banker.

For the purposes of determining the Treasury Rate, the following definitions shall apply:

"Comparable Treasury Issue" means, with respect to any redemption date for a particular Federally Taxable Build America Bond, the United States Treasury security or securities selected by the Designated Investment Banker which has or have an actual or interpolated maturity comparable to the remaining life of the applicable Federally Taxable Build America Bonds to be redeemed, and that would be utilized in accordance with customary financial practice in pricing new issues of debt securities of comparable maturity to the remaining average life of the applicable Federally Taxable Build America Bonds to be redeemed.

"Comparable Treasury Price" means, with respect to any redemption date for a particular Federally Taxable Build America Bond, (1) the average of the Reference Treasury Dealer Quotations for such redemption date, after excluding the highest and lowest Reference Treasury Dealer Quotations, or (2) if the Designated Investment Banker obtains fewer than four such Reference Treasury Dealer Quotations, the average of all such quotations.

"Designated Investment Banker" means one of the Reference Treasury Dealers appointed by the County.

"Federal Tax Certificate" means the Tax Certificate and Agreement executed by the County in connection with the issuance of any Federally Taxable Build America Bonds.



"Reference Treasury Dealer" means three firms, specified by the County from time to time, that are primary U.S. Government securities dealers in City of New York, New York (each a "Primary Treasury Dealer"); provided, however, that if any of them ceases to be a Primary Treasury Dealer, the County shall substitute another Primary Treasury Dealer.

"Reference Treasury Dealer Quotations" means, with respect to each Reference Treasury Dealer and any redemption date for a particular Federally Taxable Build America Bond, the average, as determined by the Designated Investment Banker, of the bid and asked prices for the Comparable Treasury Issue (expressed in each case as a percentage of its principal amount) quoted in writing to the Designated Investment Banker by such Reference Treasury Dealer at 3:30 p.m., New York City time, on the third business day preceding such redemption date.

(d) Except as set forth below, if less than all the Bonds, other those subject to extraordinary mandatory redemption, shall be called for redemption, the maturities to be redeemed shall be selected by the Governing Body in its discretion. If less than all of the Bonds within a single maturity shall be called for redemption, the interests within the maturity to be redeemed shall be selected as follows:

(A) if the Bonds are being held under a Book-Entry System by DTC, or a successor Depository, the Bonds to be redeemed shall be determined by DTC, or such successor Depository, by lot or such other manner as DTC, or such successor Depository, shall determine; or

(B) if the Bonds are not being held under a Book-Entry System by DTC, or a successor Depository, the Bonds within the maturity to be redeemed shall be selected by the Registration Agent by lot or such other random manner as the Registration Agent in its discretion shall determine.

(e) Federally Taxable Build America Bonds subject to extraordinary optional redemption may be selected on a pro-rata basis. Pro-rata basis is determined in connection with any partial optional redemption of a series of Federally Taxable Build America Bonds by multiplying the principal amount of such maturity to be redeemed on the applicable redemption date by a fraction, the numerator of which is equal to the principal amount of such maturity owned by a registered owner, and the denominator of which is equal to the principal amount of such maturity then outstanding immediately prior to such redemption date, and then rounding the product down to the next lower integral of \$5,000, provided that the portions being redeemed are required to be in multiples of \$5,000, and all the Federally Taxable Build America Bonds of a maturity to remain outstanding following any redemption are required to be in multiples of \$5,000.

(f) Pursuant to Section 7 hereof, the County Mayor is authorized to sell the Bonds, or any maturities thereof, as term bonds ("Term Bonds") with mandatory redemption requirements corresponding to the maturities set forth herein or as determined by the County Mayor. In the event any or all the Bonds are sold as Term Bonds, the County shall redeem Term Bonds on redemption dates corresponding to the maturity dates set forth herein, in aggregate principal amounts equal to the maturity amounts established pursuant to Section 8 hereof for each redemption date, as such maturity amounts may be adjusted pursuant to Section 8 hereof, at a

price of par plus accrued interest thereon to the date of redemption. The Term Bonds to be redeemed within a single maturity shall be selected in the manner described in subsection (b) above.

At its option, to be exercised on or before the forty-fifth (45th) day next preceding any such mandatory redemption date, the County may (i) deliver to the Registration Agent for cancellation Bonds to be redeemed, in any aggregate principal amount desired, and/or (ii) receive a credit in respect of its redemption obligation under this mandatory redemption provision for any Bonds of the maturity to be redeemed which prior to said date have been purchased or redeemed (otherwise than through the operation of this mandatory sinking fund redemption provision) and canceled by the Registration Agent and not theretofore applied as a credit against any redemption obligation under this mandatory sinking fund provision. Each Bond so delivered or previously purchased or redeemed shall be credited by the Registration Agent at 100% of the principal amount thereof on the obligation of the County on such payment date and any excess shall be credited on future redemption obligations in chronological order, and the principal amount of Bonds to be redeemed by operation of this mandatory sinking fund provision shall be accordingly reduced. The County shall on or before the forty-fifth (45th) day next preceding each payment date furnish the Registration Agent with its certificate indicating whether or not and to what extent the provisions of clauses (i) and (ii) of this subsection are to be availed of with respect to such payment and confirm that funds for the balance of the next succeeding prescribed payment will be paid on or before the next succeeding payment date.

(g) Notice of call for redemption, whether optional or mandatory, shall be given by the Registration Agent on behalf of the County not less than thirty (30) nor more than sixty (60) days prior to the date fixed for redemption by sending an appropriate notice to the registered owners of the Bonds to be redeemed by first-class mail, postage prepaid, at the addresses shown on the Bond registration records of the Registration Agent as of the date of the notice; but neither failure to mail such notice nor any defect in any such notice so mailed shall affect the sufficiency of the proceedings for redemption of any of the Bonds for which proper notice was given. As long as DTC, or a successor Depository, is the registered owner of the Bonds, all redemption notices shall be mailed by the Registration Agent to DTC, or such successor Depository, as the registered owner of the Bonds, as and when above provided, and neither the County nor the Registration Agent shall be responsible for mailing notices of redemption to DTC Participants or Beneficial Owners. Failure of DTC, or any successor Depository, to provide notice to any DTC Participant or Beneficial Owner will not affect the validity of such redemption. The Registration Agent shall mail said notices as and when directed by the County pursuant to written instructions from an authorized representative of the County (other than for a mandatory sinking fund redemption, notices of which shall be given on the dates provided herein) given at least forty-five (45) days prior to the redemption date (unless a shorter notice period shall be satisfactory to the Registration Agent). From and after the redemption date, all Bonds called for redemption shall cease to bear interest if funds are available at the office of the Registration Agent for the payment thereof and if notice has been duly provided as set forth herein.

(h) The Governing Body hereby authorizes and directs the County Mayor to appoint the Registration Agent for the Bonds and hereby authorizes the Registration Agent so appointed to maintain Bond registration records with respect to the Bonds, to authenticate and deliver the Bonds as provided herein, either at original issuance or upon transfer, to effect transfers of the

Bonds, to give all notices of redemption as required herein, to make all payments of principal and interest with respect to the Bonds as provided herein, to cancel and destroy Bonds which have been paid at maturity or upon earlier redemption or submitted for exchange or transfer, to furnish the County at least annually a certificate of destruction with respect to Bonds canceled and destroyed, and to furnish the County at least annually an audit confirmation of Bonds paid, Bonds outstanding and payments made with respect to interest on the Bonds. The County Mayor is hereby authorized to execute and the County Clerk is hereby authorized to attest such written agreement between the County and the Registration Agent as they shall deem necessary and proper with respect to the obligations, duties and rights of the Registration Agent. The payment of all reasonable fees and expenses of the Registration Agent for the discharge of its duties and obligations hereunder or under any such agreement is hereby authorized and directed.

(i) The Bonds shall be payable, both principal and interest, in lawful money of the United States of America at the main office of the Registration Agent. The Registration Agent shall make all interest payments with respect to the Bonds by check or draft on each interest payment date directly to the registered owners as shown on the Bond registration records maintained by the Registration Agent as of the close of business on the fifteenth day of the month next preceding the interest payment date (the "Regular Record Date") by depositing said payment in the United States mail, postage prepaid, addressed to such owners at their addresses shown on said Bond registration records, without, except for final payment, the presentation or surrender of such registered Bonds, and all such payments shall discharge the obligations of the County in respect of such Bonds to the extent of the payments so made. Payment of principal of and premium, if any, on the Bonds shall be made upon presentation and surrender of such Bonds to the Registration Agent as the same shall become due and payable. All rates of interest specified herein shall be computed on the basis of a three hundred sixty (360) day year composed of twelve (12) months of thirty (30) days each. In the event the Bonds are no longer registered in the name of DTC, or a successor Depository, if requested by the Owner of at least \$1,000,000 in aggregate principal amount of the Bonds, payment of interest on such Bonds shall be paid by wire transfer to a bank within the continental United States or deposited to a designated account if such account is maintained with the Registration Agent and written notice of any such election and designated account is given to the Registration Agent prior to the record date.

(j) Any interest on any Bond that is payable but is not punctually paid or duly provided for on any interest payment date (hereinafter "Defaulted Interest") shall forthwith cease to be payable to the registered owner on the relevant Regular Record Date; and, in lieu thereof, such Defaulted Interest shall be paid by the County to the persons in whose names the Bonds are registered at the close of business on a date (the "Special Record Date") for the payment of such Defaulted Interest, which shall be fixed in the following manner: the County shall notify the Registration Agent in writing of the amount of Defaulted Interest proposed to be paid on each Bond and the date of the proposed payment, and at the same time the County shall deposit with the Registration Agent an amount of money equal to the aggregate amount proposed to be paid in respect of such Defaulted Interest or shall make arrangements satisfactory to the Registration Agent for such deposit prior to the date of the proposed payment, such money when deposited to be held in trust for the benefit of the persons entitled to such Defaulted Interest as in this Section provided. Thereupon, not less than ten (10) days after the receipt by the Registration Agent of the notice of the proposed payment, the Registration Agent shall fix a Special Record Date for the payment of such Defaulted Interest which Date shall be not more than fifteen (15) nor less

than ten (10) days prior to the date of the proposed payment to the registered owners. The Registration Agent shall promptly notify the County of such Special Record Date and, in the name and at the expense of the County, not less than ten (10) days prior to such Special Record Date, shall cause notice of the proposed payment of such Defaulted Interest and the Special Record Date therefor to be mailed, first class postage prepaid, to each registered owner at the address thereof as it appears in the Bond registration records maintained by the Registration Agent as of the date of such notice. Nothing contained in this Section or in the Bonds shall impair any statutory or other rights in law or in equity of any registered owner arising as a result of the failure of the County to punctually pay or duly provide for the payment of principal of, premium, if any, and interest on the Bonds when due.

(k) The Bonds are transferable only by presentation to the Registration Agent by the registered owner, or his legal representative duly authorized in writing, of the registered Bond(s) to be transferred with the form of assignment on the reverse side thereof completed in full and signed with the name of the registered owner as it appears upon the face of the Bond(s) accompanied by appropriate documentation necessary to prove the legal capacity of any legal representative of the registered owner. Upon receipt of the Bond(s) in such form and with such documentation, if any, the Registration Agent shall issue a new Bond or the Bond to the assignee(s) in \$5,000 denominations, or integral multiples thereof, as requested by the registered owner requesting transfer. The Registration Agent shall not be required to transfer or exchange any Bond during the period commencing on a Regular or Special Record Date and ending on the corresponding interest payment date of such Bond, nor to transfer or exchange any Bond after the publication of notice calling such Bond for redemption has been made, nor to transfer or exchange any Bond during the period following the receipt of instructions from the County to call such Bond for redemption; provided, the Registration Agent, at its option, may make transfers after any of said dates. No charge shall be made to any registered owner for the privilege of transferring any Bond, provided that any transfer tax relating to such transaction shall be paid by the registered owner requesting transfer. The person in whose name any Bond shall be registered shall be deemed and regarded as the absolute owner thereof for all purposes and neither the County nor the Registration Agent shall be affected by any notice to the contrary whether or not any payments due on the Bonds shall be overdue. The Bonds, upon surrender to the Registration Agent, may, at the option of the registered owner, be exchanged for an equal aggregate principal amount of the Bonds of the same maturity in any authorized denomination or denominations.

(l) The Bonds shall be executed in such manner as may be prescribed by applicable law, in the name, and on behalf, of the County with the manual or facsimile signature of the County Mayor and with the official seal, or a facsimile thereof, of the County impressed or imprinted thereon and attested by the manual or facsimile signature of the County Clerk or her designee.

(m) Except as otherwise provided in this resolution, the Bonds shall be registered in the name of Cede & Co., as nominee of DTC, which will act as securities depository for the Bonds. References in this Section to a Bond or the Bonds shall be construed to mean the Bond or the Bonds that are held under the Book-Entry System. One Bond for each maturity shall be issued to DTC and immobilized in its custody. A Book-Entry System shall be employed, evidencing ownership of the Bonds in authorized denominations, with transfers of beneficial

ownership effected on the records of DTC and the DTC Participants pursuant to rules and procedures established by DTC.

Each DTC Participant shall be credited in the records of DTC with the amount of such DTC Participant's interest in the Bonds. Beneficial ownership interests in the Bonds may be purchased by or through DTC Participants. The holders of these beneficial ownership interests are hereinafter referred to as the "Beneficial Owners." The Beneficial Owners shall not receive the Bonds representing their beneficial ownership interests. The ownership interests of each Beneficial Owner shall be recorded through the records of the DTC Participant from which such Beneficial Owner purchased its Bonds. Transfers of ownership interests in the Bonds shall be accomplished by book entries made by DTC and, in turn, by DTC Participants acting on behalf of Beneficial Owners. SO LONG AS CEDE & CO., AS NOMINEE FOR DTC, IS THE REGISTERED OWNER OF THE BONDS, THE REGISTRATION AGENT SHALL TREAT CEDE & CO., AS THE ONLY HOLDER OF THE BONDS FOR ALL PURPOSES UNDER THIS RESOLUTION, INCLUDING RECEIPT OF ALL PRINCIPAL OF, PREMIUM, IF ANY, AND INTEREST ON THE BONDS, RECEIPT OF NOTICES, VOTING AND REQUESTING OR DIRECTING THE REGISTRATION AGENT TO TAKE OR NOT TO TAKE, OR CONSENTING TO, CERTAIN ACTIONS UNDER THIS RESOLUTION.

Payments of principal, interest, and redemption premium, if any, with respect to the Bonds, so long as DTC is the only owner of the Bonds, shall be paid by the Registration Agent directly to DTC or its nominee, Cede & Co. as provided in the Letter of Representation relating to the Bonds from the County and the Registration Agent to DTC (the "Letter of Representation"). DTC shall remit such payments to DTC Participants, and such payments thereafter shall be paid by DTC Participants to the Beneficial Owners. The County and the Registration Agent shall not be responsible or liable for payment by DTC or DTC Participants, for sending transaction statements or for maintaining, supervising or reviewing records maintained by DTC or DTC Participants.

In the event that (1) DTC determines not to continue to act as securities depository for the Bonds, or (2) the County determines that the continuation of the Book-Entry System of evidence and transfer of ownership of the Bonds would adversely affect their interests or the interests of the Beneficial Owners of the Bonds, then the County shall discontinue the Book-Entry System with DTC or, upon request of such original purchaser, deliver the Bonds to the original purchaser in the form of fully registered Bonds, as the case may be. If the County fails to identify another qualified securities depository to replace DTC, the County shall cause the Registration Agent to authenticate and deliver replacement Bonds in the form of fully registered Bonds to each Beneficial Owner. If the purchaser(s) certifies that it intends to hold the Bonds for its own account, then the County may issue certificated Bonds without the utilization of DTC and the Book-Entry System.

THE COUNTY AND THE REGISTRATION AGENT SHALL NOT HAVE ANY RESPONSIBILITY OR OBLIGATIONS TO ANY DTC PARTICIPANT OR ANY BENEFICIAL OWNER WITH RESPECT TO (i) THE BONDS; (ii) THE ACCURACY OF ANY RECORDS MAINTAINED BY DTC OR ANY DTC PARTICIPANT; (iii) THE PAYMENT BY DTC OR ANY DTC PARTICIPANT OF ANY AMOUNT DUE TO ANY BENEFICIAL OWNER IN RESPECT OF THE PRINCIPAL OF AND INTEREST ON THE

BONDS; (iv) THE DELIVERY OR TIMELINESS OF DELIVERY BY DTC OR ANY DTC PARTICIPANT OF ANY NOTICE DUE TO ANY BENEFICIAL OWNER THAT IS REQUIRED OR PERMITTED UNDER THE TERMS OF THIS RESOLUTION TO BE GIVEN TO BENEFICIAL OWNERS, (v) THE SELECTION OF BENEFICIAL OWNERS TO RECEIVE PAYMENTS IN THE EVENT OF ANY PARTIAL REDEMPTION OF THE BONDS; OR (vi) ANY CONSENT GIVEN OR OTHER ACTION TAKEN BY DTC, OR ITS NOMINEE, CEDE & CO., AS OWNER.

(n) The Registration Agent is hereby authorized to take such action as may be necessary from time to time to qualify and maintain the Bonds for deposit with DTC, including but not limited to, wire transfers of interest and principal payments with respect to the Bonds, utilization of electronic book entry data received from DTC in place of actual delivery of Bonds and provision of notices with respect to Bonds registered by DTC (or any of its designees identified to the Registration Agent) by overnight delivery, courier service, telegram, telecopy or other similar means of communication. No such arrangements with DTC may adversely affect the interest of any of the owners of the Bonds, provided, however, that the Registration Agent shall not be liable with respect to any such arrangements it may make pursuant to this section.

(o) The Registration Agent is hereby authorized to authenticate and deliver the Bonds to the original purchaser, upon receipt by the County of the proceeds of the sale thereof and to authenticate and deliver Bonds in exchange for Bonds of the same principal amount delivered for transfer upon receipt of the Bond(s) to be transferred in proper form with proper documentation as hereinabove described. The Bonds shall not be valid for any purpose unless authenticated by the Registration Agent by the manual signature of an officer thereof on the certificate set forth herein on the Bond form.

(p) In case any Bond shall become mutilated, or be lost, stolen, or destroyed, the County, in its discretion, shall issue, and the Registration Agent, upon written direction from the County, shall authenticate and deliver, a new Bond of like tenor, amount, maturity and date, in exchange and substitution for, and upon the cancellation of, the mutilated Bond, or in lieu of and in substitution for such lost, stolen or destroyed Bond, or if any such Bond shall have matured or shall be about to mature, instead of issuing a substituted Bond the County may pay or authorize payment of such Bond without surrender thereof. In every case the applicant shall furnish evidence satisfactory to the County and the Registration Agent of the destruction, theft or loss of such Bond, and indemnity satisfactory to the County and the Registration Agent; and the County may charge the applicant for the issue of such new Bond an amount sufficient to reimburse the County for the expense incurred by it in the issue thereof.

Section 4. Source of Payment. The Bonds shall be payable from unlimited ad valorem taxes to be levied on all taxable property within the County to the extent other revenues of the County are insufficient for such purposes. For the prompt payment of principal of, premium, if any, and interest on the Bonds, the full faith and credit of the County are hereby irrevocably pledged. Any Bonds issued as Federally Taxable Build America Bonds are additionally payable from, but not secured by, Direct Payment Credits received in respect of such series of Federally Taxable Build America Bonds.

Section 5. Form of Bonds. The Bonds shall be in substantially the following form, the omissions to be appropriately completed when the Bonds are prepared and delivered:

(Form of Face of Bond)

REGISTERED  
Number \_\_\_\_\_

REGISTERED  
\$ \_\_\_\_\_

UNITED STATES OF AMERICA  
STATE OF TENNESSEE  
COUNTY OF MONTGOMERY  
GENERAL OBLIGATION BOND,  
SERIES \_\_\_\_\_

[Federally Taxable Build America Bonds – Direct Payment]

Interest Rate:

Maturity Date:

Date of Bond:

CUSIP No.:

Registered Owner:

Principal Amount:

FOR VALUE RECEIVED, Montgomery County, Tennessee (the "County") hereby promises to pay to the registered owner hereof, hereinabove named, or registered assigns, in the manner hereinafter provided, the principal amount hereinabove set forth on the maturity date hereinabove set forth (or upon earlier redemption as set forth herein), and to pay interest (computed on the basis of a 360-day year of twelve 30-day months) on said principal amount at the annual rate of interest hereinabove set forth from the date hereof until said maturity date or redemption date, said interest being payable on [April 1, 2012], and semi-annually thereafter on the first day of [April] and [October] in each year until this Bond matures or is redeemed. The principal hereof and interest hereon are payable in lawful money of the United States of America by check or draft at the principal corporate trust office of \_\_\_\_\_, \_\_\_\_\_, \_\_\_\_\_, as registration agent and paying agent (the "Registration Agent"). The Registration Agent shall make all interest payments with respect to this Bond on each interest payment date directly to the registered owner hereof shown on the Bond registration records maintained by the Registration Agent as of the close of business on the fifteenth day of the month next preceding the interest payment date (the "Regular Record Date") by check or draft mailed to such owner at such owner's address shown on said Bond registration records, without, except for final payment, the presentation or surrender of this Bond, and all such payments shall discharge the obligations of the County to the extent of the payments so made. Any such interest not so punctually paid or duly provided for on any interest payment date shall forthwith cease to be payable to the registered owner on the relevant Regular Record Date; and, in lieu thereof, such defaulted interest shall be payable to the person in whose name this Bond is registered at the close of business on the date (the "Special Record Date") for payment of such defaulted interest to be fixed by the Registration Agent, notice of which shall be given to the owners of the Bonds of the issue of which this Bond is one not less than ten (10) days prior to such Special

Record Date. Payment of principal of [and premium, if any, on] this Bond shall be made when due upon presentation and surrender of this Bond to the Registration Agent.

Except as otherwise provided herein or in the Resolution, as hereinafter defined, this Bond shall be registered in the name of Cede & Co., as nominee of The Depository Trust Company, New York, New York ("DTC"), which will act as securities depository for the Bonds of the series of which this Bond is one. One Bond for each maturity of the Bonds shall be issued to DTC and immobilized in its custody. A book-entry system shall be employed, evidencing ownership of the Bonds in \$5,000 denominations, or multiples thereof, with transfers of beneficial ownership effected on the records of DTC and the DTC Participants, as defined in the Resolution, pursuant to rules and procedures established by DTC. So long as Cede & Co., as nominee for DTC, is the registered owner of the Bonds, the County and the Registration Agent shall treat Cede & Co., as the only owner of the Bonds for all purposes under the Resolution, including receipt of all principal and maturity amounts of, premium, if any, and interest on the Bonds, receipt of notices, voting and requesting or taking or not taking, or consenting to, certain actions hereunder. Payments of principal, maturity amounts, interest, and redemption premium, if any, with respect to the Bonds, so long as DTC is the only owner of the Bonds, shall be paid directly to DTC or its nominee, Cede & Co. DTC shall remit such payments to DTC Participants, and such payments thereafter shall be paid by DTC Participants to the Beneficial Owners, as defined in the Resolution. Neither the County nor the Registration Agent shall be responsible or liable for payment by DTC or DTC Participants, for sending transaction statements or for maintaining, supervising or reviewing records maintained by DTC or DTC Participants. In the event that (1) DTC determines not to continue to act as securities depository for the Bonds or (2) the County determines that the continuation of the book-entry system of evidence and transfer of ownership of the Bonds would adversely affect its interests or the interests of the Beneficial Owners of the Bonds, the County may discontinue the book-entry system with DTC. If the County fails to identify another qualified securities depository to replace DTC, the County shall cause the Registration Agent to authenticate and deliver replacement Bonds in the form of fully registered Bonds to each Beneficial Owner. Neither the County nor the Registration Agent shall have any responsibility or obligations to any DTC Participant or any Beneficial Owner with respect to (i) the Bonds; (ii) the accuracy of any records maintained by DTC or any DTC Participant; (iii) the payment by DTC or any DTC Participant of any amount due to any Beneficial Owner in respect of the principal or maturity amounts of and interest on the Bonds; (iv) the delivery or timeliness of delivery by DTC or any DTC Participant of any notice due to any Beneficial Owner that is required or permitted under the terms of the Resolution to be given to Beneficial Owners, (v) the selection of Beneficial Owners to receive payments in the event of any partial redemption of the Bonds; or (vi) any consent given or other action taken by DTC, or its nominee, Cede & Co., as owner.

[Bonds maturing April 1, 2012 through April 1, 2021, inclusive, shall mature without option of prior redemption and Bonds maturing April 1, 2022 and thereafter, shall be subject to redemption prior to maturity at the option of the County on April 1, 2021 and thereafter, as a whole or in part at any time at the redemption price of par plus accrued interest to the redemption date.]

If less than all the Bonds shall be called for redemption, the maturities to be redeemed shall be designated by the Board of County Commissioners of the County, in its discretion



[except Bonds subject to extraordinary optional redemption]. If less than all the principal amount of the Bonds of a maturity shall be called for redemption, the interests within the maturity to be redeemed shall be selected as follows:

(i) if the Bonds are being held under a Book-Entry System by DTC, or a successor Depository, the amount of the interest of each DTC Participant in the Bonds to be redeemed shall be determined by DTC, or such successor Depository, by lot or such other manner as DTC, or such successor Depository, shall determine; or

(ii) if the Bonds are not being held under a Book-Entry System by DTC, or a successor Depository, the Bonds within the maturity to be redeemed shall be selected by the Registration Agent by lot or such other random manner as the Registration Agent in its discretion shall determine.

[Federally Taxable Build America Bonds only:]

The Bonds shall be subject to extraordinary optional redemption, in whole or in part, at the option of the County, at the "Extraordinary Redemption Price", as described below, upon the occurrence of an "Extraordinary Event", as defined below. The Extraordinary Redemption Price is equal to the greater of (A) the issue price of the Bonds, as described in the Federal Tax Certificate (but not less than 100%), to be redeemed or (B) the sum of the present values of the remaining scheduled payments of principal and interest on the Bonds to be redeemed to the first optional redemption date described above, treating any principal payments due after such optional redemption date as if such principal payments were due on such optional redemption date of such Bonds, not including any portion of those payments of interest accrued and unpaid as of the date on which the Bonds are to be redeemed, discounted to the date on which the Bonds are to be redeemed on a semi-annual basis, assuming a 360-day year consisting of twelve 30-day months, at the Treasury Rate (as defined in below) plus one hundred basis points, plus accrued interest on the Bonds to be redeemed to the Redemption Date.

An "Extraordinary Event" shall have occurred if the County determines that a material adverse change has occurred to [Section 54AA or Section 6431 of the Code (as such sections may be extended or such applicable successor sections of the Code)] with respect to the Bonds or there is any guidance published by the Internal Revenue Service or the Department of the Treasury with respect to such sections or any other determination by the Internal Revenue Service of the Department of the Treasury, which determination is not the result of an act or omission by the County to satisfy the requirements to receive the Direct Payment Credits, pursuant to which the Direct Payment Credits are reduced or eliminated.

"Treasury Rate" means, with respect to any redemption date for a particular Bond, the rate per annum, expressed as a percentage of the principal amount, equal to the semiannual equivalent yield to maturity or interpolated maturity of the Comparable Treasury Issue, assuming that the Comparable Treasury Issue is purchased on the redemption date for a price equal to the Comparable Treasury Price, as calculated by the Designated Investment Banker.

For the purposes of determining the Treasury Rate, the following definitions shall apply:

"Comparable Treasury Issue" means, with respect to any redemption date for a particular Bond, the United States Treasury security or securities selected by the Designated Investment Banker which has or have an actual or interpolated maturity comparable to the remaining life of the applicable Bonds to be redeemed, and that would be utilized in accordance with customary financial practice in pricing new issues of debt securities of comparable maturity to the remaining average life of the applicable Bonds to be redeemed.

"Comparable Treasury Price" means, with respect to any redemption date for a particular Bond, (1) the average of the Reference Treasury Dealer Quotations for such redemption date, after excluding the highest and lowest Reference Treasury Dealer Quotations, or (2) if the Designated Investment Banker obtains fewer than four such Reference Treasury Dealer Quotations, the average of all such quotations.

"Designated Investment Banker" means one of the Reference Treasury Dealers appointed by the County.

"Reference Treasury Dealer" means three firms, specified by the County from time to time, that are primary U.S. Government securities dealers in City of New York, New York (each a "Primary Treasury Dealer"); provided, however, that if any of them ceases to be a Primary Treasury Dealer, the County shall substitute another Primary Treasury Dealer.

"Reference Treasury Dealer Quotations" means, with respect to each Reference Treasury Dealer and any redemption date for a particular Bond, the average, as determined by the Designated Investment Banker, of the bid and asked prices for the Comparable Treasury Issue (expressed in each case as a percentage of its principal amount) quoted in writing to the Designated Investment Banker by such Reference Treasury Dealer at 3:30 p.m., New York City time, on the third business day preceding such redemption date.

Bonds subject to extraordinary optional redemption shall be selected on a pro-rata basis. Pro-rata basis is determined in connection with any partial optional redemption of a series of Bonds by multiplying the principal amount of such maturity to be redeemed on the applicable redemption date by a fraction, the numerator of which is equal to the principal amount of such maturity owned by a registered owner, and the denominator of which is equal to the principal amount of such maturity then outstanding immediately prior to such redemption date, and then rounding the product down to the next lower integral of \$5,000, provided that the portions being redeemed are required to be in multiples of \$5,000, and all the Bonds of a maturity to remain outstanding following any redemption are required to be in multiples of \$5,000.]

[Subject to the credit hereinafter provided, the County shall redeem Bonds maturing \_\_\_\_\_ on the redemption dates set forth below opposite the maturity dates, in aggregate principal amounts equal to the respective dollar amounts set forth below opposite the respective redemption dates at a price of par plus accrued interest thereon to the date of redemption. DTC, as securities depository for the series of Bonds of which this Bond is one, or such Person as shall then be serving as the securities depository for the Bonds, shall determine the interest of each Participant in the Bonds to be redeemed using its

procedures generally in use at that time. If DTC, or another securities depository is no longer serving as securities depository for the Bonds, the Bonds to be redeemed within a maturity shall be selected by the Registration Agent by lot or such other random manner as the Registration Agent in its discretion shall select. The dates of redemption and principal amount of Bonds to be redeemed on said dates are as follows:

<u>Final</u> <u>Maturity</u>	<u>Redemption</u> <u>Date</u>	<u>Principal</u> <u>Amount</u> <u>of Bonds</u> <u>Redeemed</u>
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\*Final Maturity

At its option, to be exercised on or before the forty-fifth (45th) day next preceding any such redemption date, the County may (i) deliver to the Registration Agent for cancellation Bonds to be redeemed, in any aggregate principal amount desired, and/or (ii) receive a credit in respect of its redemption obligation under this mandatory redemption provision for any Bonds of the maturity to be redeemed which prior to said date have been purchased or redeemed (otherwise than through the operation of this mandatory sinking fund redemption provision) and canceled by the Registration Agent and not theretofore applied as a credit against any redemption obligation under this mandatory sinking fund provision. Each Bond so delivered or previously purchased or redeemed shall be credited by the Registration Agent at 100% of the principal amount thereof on the obligation of the County on such payment date and any excess shall be credited on future redemption obligations in chronological order, and the principal amount of Bonds to be redeemed by operation of this mandatory sinking fund provision shall be accordingly reduced. The County shall on or before the forty-fifth (45th) day next preceding each payment date furnish the Registration Agent with its certificate indicating whether or not and to what extent the provisions of clauses (i) and (ii) of this subsection are to be availed of with respect to such payment and confirm that funds for the balance of the next succeeding prescribed payment will be paid on or before the next succeeding payment date.]

Notice of call for redemption[, whether optional or mandatory,] shall be given by the Registration Agent not less than thirty (30) nor more than sixty (60) days prior to the date fixed for redemption by sending an appropriate notice to the registered owners of the Bonds to be redeemed by first-class mail, postage prepaid, at the addresses shown on the Bond registration records of the Registration Agent as of the date of the notice; but neither failure to mail such notice nor any defect in any such notice so mailed shall affect the sufficiency of the proceedings for the redemption of any of the Bonds for which proper notice was given. As long as DTC, or a successor Depository, is the registered owner of the Bonds, all redemption notices shall be mailed by the Registration Agent to DTC, or such successor Depository, as the registered owner of the Bonds, as and when above provided, and neither the County nor the Registration Agent

shall be responsible for mailing notices of redemption to DTC Participants or Beneficial Owners. Failure of DTC, or any successor Depository, to provide notice to any DTC Participant will not affect the validity of such redemption. From and after any redemption date, all Bonds called for redemption shall cease to bear interest if funds are available at the office of the Registration Agent for the payment thereof and if notice has been duly provided as set forth in the Resolution, as hereafter defined.

This Bond is transferable by the registered owner hereof in person or by such owner's attorney duly authorized in writing at the principal corporate trust office of the Registration Agent set forth on the front side hereof, but only in the manner, subject to limitations and upon payment of the charges provided in the Resolution, as hereafter defined, and upon surrender and cancellation of this Bond. Upon such transfer a new Bond or Bonds of authorized denominations of the same maturity and interest rate for the same aggregate principal amount will be issued to the transferee in exchange therefor. The person in whose name this Bond is registered shall be deemed and regarded as the absolute owner thereof for all purposes and neither the County nor the Registration Agent shall be affected by any notice to the contrary whether or not any payments due on the Bond shall be overdue. Bonds, upon surrender to the Registration Agent, may, at the option of the registered owner thereof, be exchanged for an equal aggregate principal amount of the Bonds of the same maturity in authorized denomination or denominations, upon the terms set forth in the Resolution. The Registration Agent shall not be required to transfer or exchange any Bond during the period commencing on a Regular Record Date or Special Record Date and ending on the corresponding interest payment date of such Bond, nor to transfer or exchange any Bond after the notice calling such Bond for redemption has been made, nor during a period following the receipt of instructions from the County to call such Bond for redemption.

This Bond is one of a total authorized issue aggregating \$\_\_\_\_\_ and issued by the County for the purpose of providing funds for capital improvements to various public works projects including, but not limited to: (i) acquisition of land, design and site development for school purposes; (ii) constructing, repairing, renovating and equipping of school buildings and facilities; (iii) purchase of school buses and other equipment for use in school buildings and school facilities; (iv) acquisition of land, design and site development for constructing, repairing, renovating and equipping of a new EMS facility; (v) design and site development for constructing, repairing, renovating and equipping of County buildings and facilities, including, but not limited to, acquisition and installation of data processing software and hardware equipment, HVAC equipment, improvements to various parking lots for such County buildings and facilities; (vi) constructing, repairing, renovating and improving County parks and recreational facilities including the purchase of equipment related thereto; (vii) design, site development and constructing, repairing, renovating, improving and equipping a new terminal for the Clarksville-Montgomery County Regional Airport Authority; (viii) paying the County's portion of the costs related to the acquisition of land for and the design, site development and constructing, repairing, renovating, improving and equipping of a State Veterans Nursing Home; (ix) payment of legal, fiscal, administrative, architectural and engineering costs incident to any or all of the foregoing; (x) reimbursement to the appropriate fund of the County for prior expenditures for the foregoing costs, if applicable; and (xi) payment of costs incident to the issuance and sale of the Bonds of which this Bond is one, pursuant to Sections 9-21-101 et seq., Tennessee Code Annotated, as amended, and pursuant to a resolution duly adopted by the Board of County Commissioners of the County on the June 13, 2011 (the "Resolution").

This Bond is payable from unlimited ad valorem taxes to be levied on all taxable property within the County to the extent such other revenues of the County are insufficient for such purposes. For the prompt payment of principal of, premium, if any, and interest on the Bonds, the full faith and credit of the County are irrevocably pledged. [The Bonds are additionally payable from, but not secured by, refundable credits received by the County with respect to the Bonds from the United States Treasury pursuant to Section \_\_\_\_ and Section \_\_\_\_ of the Internal Revenue Code of 1986, as amended.] For a more complete statement of the general covenants and provisions pursuant to which this Bond is issued, reference is hereby made to the Resolution.

This Bond and the income therefrom are exempt from all present state, county and municipal taxes in Tennessee except (a) inheritance, transfer and estate taxes, (b) Tennessee excise taxes on interest on the Bond during the period the Bond is held or beneficially owned by any organization or entity, other than a sole proprietorship or general partnership, doing business in the State of Tennessee, and (c) Tennessee franchise taxes by reason of the inclusion of the book value of the Bond in the Tennessee franchise tax base of any organization or entity, other than a sole proprietorship or general partnership, doing business in the State of Tennessee.

It is hereby certified, recited, and declared that all acts, conditions and things required to exist, happen and be performed precedent to and in the issuance of this Bond exist, have happened and have been performed in due time, form and manner as required by law, and that the amount of this Bond, together with all other indebtedness of the County, does not exceed any limitation prescribed by the constitution and statutes of the State of Tennessee.

IN WITNESS WHEREOF, the County has caused this Bond to be signed by its County Mayor with her manual or facsimile signature and attested by its County Clerk with her manual or [facsimile] signature under an [impression or] [facsimile] of the corporate seal of the County, all as of the date hereinabove set forth.

MONTGOMERY COUNTY

BY:   
County Mayor

(SEAL)

ATTESTED:

\_\_\_\_\_  
County Clerk

Transferable and payable at the  
principal corporate trust office of: \_\_\_\_\_  
\_\_\_\_\_.

Date of Registration: \_\_\_\_\_

This Bond is one of the issue of Bonds issued pursuant to the Resolution hereinabove described.

\_\_\_\_\_  
Registration Agent

By: \_\_\_\_\_  
Authorized Officer

(FORM OF ASSIGNMENT)

FOR VALUE RECEIVED, the undersigned sells, assigns, and transfers unto \_\_\_\_\_, whose address is \_\_\_\_\_  
(Please insert Federal Identification or Social Security Number of Assignee \_\_\_\_\_),  
the within Bond of Montgomery County, Tennessee, and does hereby irrevocably constitute and  
appoint \_\_\_\_\_, attorney, to transfer the said Bond on the records kept for  
registration thereof with full power of substitution in the premises.

Dated: \_\_\_\_\_

\_\_\_\_\_  
NOTICE: The signature to this assignment must  
correspond with the name of the registered owner  
as it appears on the face of the within Bond in  
every particular, without alteration or enlargement  
or any change whatsoever.

Signature guaranteed:

\_\_\_\_\_  
NOTICE: Signature(s) must be guaranteed  
by a member firm of a Medallion Program  
acceptable to the Registration Agent.

Section 6. Levy of Tax. The County, through its Governing Body, shall annually levy and collect a tax upon all taxable property within the County, in addition to all other taxes authorized by law, sufficient to pay principal of, premium, if any, and interest on the Bonds when due, and for that purpose there is hereby levied a direct annual tax in such amount as may be found necessary each year to pay principal and interest coming due on the Bonds in said year. Principal and interest falling due at any time when there are insufficient funds from this tax levy on hand shall be paid from the current funds of the County and reimbursement therefor shall be made out of the taxes hereby provided to be levied when the same shall have been collected. The tax herein provided may be reduced to the extent of any direct appropriations from other funds, taxes and revenues of the County to the payment of debt service on the Bonds.

Section 7.     Sale of Bonds.

(a)     The Bonds shall be offered for public sale, as required by law, in one or more emissions, at a price of not less than ninety-nine percent (99%) of par, plus accrued interest, as a whole or in part from time to time as shall be determined by the County Mayor, in consultation with Stephens Inc., Nashville, Tennessee, the County's financial advisor (the "Financial Advisor"), provided that no series of Federally Taxable Build America Bonds may be sold at a premium in excess of that permitted by Section 54AA(d)(2)(C) or such extension or other applicable successor section of the Code. The Bonds, or any series of Bonds, shall be sold at public sale by physical delivery of bids or by electronic bidding means of an Internet bidding service as shall be determined by the County Mayor, in consultation with the Financial Advisor.

(b)     The Bonds, or any emission thereof, shall be sold by delivery of bids via physical delivery, mail, fax, or telephone or by electronic bidding means of an Internet bidding service as shall be determined by the County Mayor, in consultation with the Financial Advisor.

(c)     If the Bonds are sold in more than one emission, the County Mayor is authorized to cause to be sold in each emission an aggregate principal amount of Bonds less than that shown in Section 3 hereof for each emission, and to make corresponding adjustments to the maturity schedule of each emission designated in Section 3 hereof, so long as the total aggregate principal amount of all emissions issued does not exceed the total aggregate of Bonds authorized to be issued herein.

(d)     The County Mayor is further authorized with respect to each series of Bonds to:

(1)     make an irrevocable election in accordance with subsection (e) below directing that any series of Bonds be issued as Federally Taxable Build America Bonds pursuant to Section 54AA(d)(1)(C) and Section 54AA(g)(2) or such extension or other applicable successor section of the Code or directing that any series of Bonds be issued as Federally Tax-Exempt Bonds;

(2)     change the dated date of the Bonds or any emission thereof, to a date other than the date of issuance of the Bonds;

(3)     change the designation of the Bonds, or any emission thereof, to a designation other than "General Obligation Bonds" and to specify the series designation of the Bonds, or any emission thereof;

(4)     change the first interest payment date on the Bonds or any emission thereof to a date other than April 1, 2012, provided that such date is not later than twelve months from the dated date of such emission of Bonds;

(5)     adjust the principal and interest payment dates and the maturity amounts of the Bonds, or any emission thereof, provided that (A) the total principal amount of all emissions of the Bonds does not exceed the total amount of Bonds authorized herein; and

(B) the final maturity date of each emission shall not exceed the twentieth fiscal year following the fiscal year of its emission;

(6) adjust or remove the County's optional redemption provisions of the Bonds, provided that the premium amount to be paid on Bonds or any emission thereof does not exceed two percent (2%) of the principal amount thereof;

(7) sell the Bonds, or any emission thereof, or any maturities thereof as Term Bonds with mandatory redemption requirements corresponding to the maturities set forth herein or as otherwise determined by the County Mayor, as she shall deem most advantageous to the County; and

(8) to cause all or a portion of the Bonds to be insured by a bond insurance policy issued by a nationally recognized bond insurance company to achieve the purposes set forth herein and to serve the best interests of the County and to enter into agreements with such insurance company with respect to any emission of Bonds to the extent not inconsistent with this Resolution.

(e) Each series of Bonds shall be offered for sale as Federally Tax-Exempt Bonds and/or as Federally Taxable Build America Bonds as determined by the County Mayor, in consultation with the Financial Advisor, by taking into account which type of Bond will result in the lowest true interest cost to the County with respect to such series of Bonds taking into consideration the Direct Payment Credit projected to be received if such series of Bonds is issued as Federally Taxable Build America Bonds and such other factors affecting the cost of the County, including redemption provisions relating to each such series. If issued as Federally Taxable Build America Bonds, the County Mayor is directed to make the irrevocable elections required under Section 54AA(d)(1)(C) and Section 54AA(g)(2) or such extension or other applicable section of the Code to qualify such series of Bonds for Direct Payment Credits on each interest payment date. The County Mayor is further authorized to submit Form 8038-CP prior to each interest payment date for the purpose of receiving the Direct Payment Credit with respect to each interest payment date, or take such other actions required for receipt of the Direct Payment Credit required by the Internal Revenue Service of the United States Treasury. The County Mayor shall further designate and direct the deposit of the Direct Payment Credit with either the Registration Agent for the payment of the interest on the Federally Taxable Build America Bonds or with the County Trustee for deposit to the County's Debt Service Fund. All decisions by the County Mayor made pursuant to this subsection shall be binding on the County, and no further action of the Governing Body with respect thereto shall be required.

(f) The County Mayor is authorized to sell the Bonds, or any emission thereof, simultaneously with any other bonds or notes authorized by resolution or resolutions of the Governing Body. The County Mayor is further authorized to sell the Bonds, or any emission thereof, as a single issue of bonds with any other bonds with substantially similar terms authorized by resolution or resolutions of the Governing Body, in one or more emissions or series as she shall deem to be advantageous to the County and in doing so, the County Mayor is authorized to change the designation of the Bonds to a designation other than "General Obligation Bonds"; provided, however, that the total aggregate principal amount of combined bonds to be sold does not exceed the total aggregate principal amount of Bonds authorized by



this resolution or bonds authorized by any other resolution or resolutions adopted by the Governing Body.

(g) The County Mayor is authorized to award the Bonds, or any emission thereof, in each case to the bidder whose bid results in the lowest true interest cost to the County, provided the rate or rates on the Bonds does not exceed the maximum rate permitted by applicable Tennessee law at the time of the issuance of the Bonds or any emission thereof. The award of the Bonds by the County Mayor to the lowest bidder shall be binding on the County, and no further action of the Governing Body with respect thereto shall be required. The form of the Bond set forth in Section 5 hereof, shall be conformed to reflect any changes made pursuant to this Section 7 hereof.

(h) The County Mayor and County Clerk are authorized to cause the Bonds, in book-entry form (except as otherwise permitted herein), to be authenticated and delivered by the Registration Agent to the successful bidder and to execute, publish, and deliver all certificates and documents, including an official statement and closing certificates, as they shall deem necessary in connection with the sale and delivery of the Bonds. The County Mayor and County Clerk are hereby authorized to enter into a contract with the Financial Advisor, for financial advisory services in connection with the sale of the Bonds and to enter into a contract with Bass, Berry & Sims PLC to serve as bond counsel in connection with the Bonds.

(i) No Bonds, nor any emission thereof, shall be issued hereunder until the publication of the Initial Resolution adopted on the date hereof, together with the statutory notice required by Section 9-21-206, Tennessee Code Annotated, and twenty (20) days have elapsed following such publication during which no legally sufficient petition protesting the issuance of the Bonds has been filed with the County Clerk.

Section 8. Disposition of Bond Proceeds. The proceeds of the sale of the Bonds shall be disbursed as follows:

(a) all accrued interest, if any, shall be deposited to the appropriate fund of the County to be used to pay interest on the Bonds on the first interest payment date following delivery of the Bonds; and

(b) the remainder of the proceeds of the sale of the Bonds shall be deposited with a financial institution regulated by the Federal Deposit Insurance Corporation or similar federal agency in a special fund known as the Series 2011 School and Public Improvement Construction Fund (the "Construction Fund"), or such other designation as shall be determined by the County Mayor to be kept separate and apart from all other funds of the County. The County shall disburse funds in the Construction Fund to pay costs of issuance of the Bonds, including necessary legal, accounting and fiscal expenses, printing, engraving, advertising and similar expenses, administrative and clerical costs, Registration Agent fees, bond insurance premiums, if any, and other necessary miscellaneous expenses incurred in connection with the issuance and sale of the Bonds. The remaining funds in the Construction Fund shall be disbursed solely to pay the costs of the Projects. Money in the Construction Fund shall be secured in the manner prescribed by applicable statutes relative to the securing of public or trust funds, if any, or, in the absence of such a statute, by a pledge of readily marketable securities having at all times a

market value of not less than the amount in said Construction Fund. Money in the Construction Fund shall be expended only for the purposes authorized by this resolution. Moneys in the Construction Fund shall be invested at the direction of the County Trustee in such investments as shall be permitted by applicable law. Earnings from such investments shall be, at the discretion of the County Mayor (i) deposited to the Construction Fund to the extent needed for the Projects or (ii) transferred to the County's debt service fund to the extent permitted by applicable law. After completion of the Projects, any funds remaining in the Construction Fund, including earnings from such investments, shall be deposited to the County's debt service fund, to the extent permitted by applicable law, subject to any modification by the Governing Body.

(c) In accordance with state law, the various department heads responsible for the fund or funds receiving and disbursing funds are hereby authorized to amend the budget of the proper fund or funds for the receipt of proceeds from the issuance of the obligations authorized by this resolution including bond and note proceeds, accrued interest, reoffering premium and other receipts from this transaction. The department heads responsible for the fund or funds are further authorized to amend the proper budgets to reflect the appropriations and expenditures of the receipts authorized by this resolution.

Section 9. Official Statement. The County Mayor, the Accounts and Budgets Director and County Clerk, or any of them, working with Stephens Inc., Nashville, Tennessee, the County's financial advisor, are hereby authorized and directed to provide for the preparation and distribution, which may include electronic distribution, of a Preliminary Official Statement describing the Bonds. After bids have been received and the Bonds have been awarded, the County Mayor, the Accounts and Budgets Director and the County Clerk, or any of them, shall make such completions, omissions, insertions and changes in the Preliminary Official Statement not inconsistent with this resolution as are necessary or desirable to complete it as a final Official Statement for purposes of Rule 15c2-12(e)(3) of the Securities and Exchange Commission. The County Mayor, the Accounts and Budgets Director and the County Clerk, or either of them, shall arrange for the delivery to the successful bidder on the Bonds of a reasonable number of copies of the Official Statement within seven business days after the Bonds have been awarded for delivery, by the successful bidder on the Bonds, to each potential investor requesting a copy of the Official Statement and to each person to whom such bidder and members of his bidding group initially sell the Bonds.

The County Mayor, the Accounts and Budgets Director and the County Clerk, or any of them, are authorized, on behalf of the County, to deem the Preliminary Official Statement and the Official Statement in final form, each to be final as of its date within the meaning of Rule 15c2-12(b)(1), except for the omission in the Preliminary Official Statement of certain pricing and other information allowed to be omitted pursuant to such Rule 15c2-12(b)(1). The distribution of the Preliminary Official Statement and the Official Statement in final form shall be conclusive evidence that each has been deemed in final form as of its date by the County except for the omission in the Preliminary Official Statement of such pricing and other information.

Notwithstanding the foregoing, no Official Statement is required to be prepared if the Bonds, or any emission thereof, are purchased by a purchaser that certifies that such purchaser

intends to hold the Bonds, or any emission thereof, for its own account and has no present intention to reoffer the Bonds, or any emission thereof.

Section 10. Discharge and Satisfaction of Bonds. If the County shall pay and discharge the indebtedness evidenced by any of the Bonds in any one or more of the following ways, to wit:

(a) By paying or causing to be paid, by deposit of sufficient funds as and when required with the Registration Agent, the principal of and interest on such Bonds as and when the same become due and payable;

(b) By depositing or causing to be deposited with any trust company or financial institution whose deposits are insured by the Federal Deposit Insurance Corporation or similar federal agency and which has trust powers ("an Agent"; which Agent may be the Registration Agent) in trust or escrow, on or before the date of maturity or redemption, sufficient money or Federal Obligations, as hereafter defined, the principal of and interest on which, when due and payable, will provide sufficient moneys to pay or redeem such Bonds and to pay interest thereon when due until the maturity or redemption date (provided, if such Bonds are to be redeemed prior to maturity thereof, proper notice of such redemption shall have been given or adequate provision shall have been made for the giving of such notice);

(c) By delivering such Bonds to the Registration Agent, for cancellation by it;

and if the County shall also pay or cause to be paid all other sums payable hereunder by the County with respect to such Bonds, or make adequate provision therefor, and by resolution of the Governing Body instruct any such Escrow Agent to pay amounts when and as required to the Registration Agent for the payment of principal of and interest on such Bonds when due, then and in that case the indebtedness evidenced by such Bonds shall be discharged and satisfied and all covenants, agreements and obligations of the County to the holders of such Bonds shall be fully discharged and satisfied and shall thereupon cease, terminate and become void.

If the County shall pay and discharge the indebtedness evidenced by any of the Bonds in the manner provided in either clause (a) or clause (b) above, then the registered owners thereof shall thereafter be entitled only to payment out of the money or Federal Obligations deposited as aforesaid.

Except as otherwise provided in this Section, neither Federal Obligations nor moneys deposited with the Registration Agent pursuant to this Section nor principal or interest payments on any such Federal Obligations shall be withdrawn or used for any purpose other than, and shall be held in trust for, the payment of the principal and interest on said Bonds; provided that any cash received from such principal or interest payments on such Federal Obligations deposited with the Registration Agent, (A) to the extent such cash will not be required at any time for such purpose, shall be paid over to the County as received by the Registration Agent and (B) to the extent such cash will be required for such purpose at a later date, shall, to the extent practicable, be reinvested in Federal Obligations maturing at times and in amounts sufficient to pay when due the principal and interest to become due on said Bonds on or prior to such redemption date or maturity date thereof, as the case may be, and interest earned from such reinvestments shall be

paid over to the County, as received by the Registration Agent. For the purposes of this Section, Federal Obligations shall mean direct obligations of, or obligations, the principal of and interest on which are guaranteed by, the United States of America, or any agency thereof, obligations of any agency or instrumentality of the United States or any other obligations at the time of the purchase thereof are permitted investments under Tennessee Law for the purposes described in this Section, which bonds or other obligations shall not be subject to redemption prior to their maturity other than at the option of the registered owner thereof.

Section 11. Tax Matters. The County recognizes that the purchasers and owners of any Federally Tax-Exempt Bonds will have accepted them on, and paid therefor a price that reflects, the understanding that interest thereon is excludable from gross income for purposes of federal income taxation under laws in force on the date of delivery of the Federally Tax-Exempt Bonds. In this connection, the County agrees that it shall take no action which may cause the interest on any Federally Tax-Exempt Bonds to be included in gross income for federal income taxation. It is the reasonable expectation of the Governing Body of the County that the proceeds of the Bonds will not be used in a manner which will cause the Bonds to be "arbitrage bonds" within the meaning of Section 148 of the Code, and to this end the said proceeds of the Bonds and other related funds established for the purposes herein set out shall be used and spent expeditiously for the purposes described herein. The Governing Body further covenants and represents that in the event it shall be required by Section 148(f) of the Code to pay any investment proceeds of the Bonds to the United States government, it will make such payments as and when required by said Section 148(f) and will take such other actions as shall be necessary or permitted to prevent the interest on the Federally Tax-Exempt Bonds from becoming taxable. The County Mayor and County Clerk, or either of them, are authorized and directed to make such certifications in this regard in connection with the sale of the Bonds as either Federally Tax-Exempt Bonds or as Federally Taxable Build America Bonds as either or both shall deem appropriate, and such certifications shall constitute a representation and certification of the County.

Notwithstanding the foregoing, interest on the Bonds, or any emission thereof, may be subject to inclusion in gross income of the holders thereof for purposes of federal income taxation as shall be determined in the opinion of nationally recognized bond counsel.

Section 12. Continuing Disclosure. The County hereby covenants and agrees that it will provide annual financial information and material event notices if and as required by Rule 15c2-12 of the Securities Exchange Commission for the Bonds. The County Mayor is authorized to execute at the Closing of the sale of the Bonds, an agreement for the benefit of and enforceable by the owners of the Bonds specifying the details of the financial information and material event notices to be provided and its obligations relating thereto. Failure of the County to comply with the undertaking herein described and to be detailed in said closing agreement, shall not be a default hereunder, but any such failure shall entitle the owner or owners of any of the Bonds to take such actions and to initiate such proceedings as shall be necessary and appropriate to cause the County to comply with their undertaking as set forth herein and in said agreement, including the remedies of mandamus and specific performance.

Section 13. Qualified Tax-Exempt Obligations. The Governing Body hereby designates any Bonds issued as Federally Tax-Exempt Bonds, or any series thereof, as "qualified

tax-exempt obligations", to the extent the Bonds, or any series thereof, may be so designated, within the meaning of and pursuant to Section 265 of the Internal Revenue Code of 1986, as amended.

Section 14. Reasonably Expected Economic Life. The "reasonably expected economic life" of the Project within the meaning of Sections 9-21-101 et seq., Tennessee Code Annotated, is greater than twenty-one years.

Section 15. Reimbursement. It is reasonably expected that the County will reimburse itself for certain expenditures made by it in connection with the Project by issuing the Bonds. This resolution shall be placed in the minutes of the Governing Body and shall be made available for inspection by the general public at the office of the Governing Body. This resolution constitutes a declaration of official intent under Treas. Reg. §1.150-2.

Section 16. Resolution a Contract. The provisions of this resolution shall constitute a contract between the County and the registered owners of the Bonds, and after the issuance of the Bonds, no change, variation or alteration of any kind in the provisions of this resolution shall be made in any manner until such time as the Bonds and interest due thereon shall have been paid in full.

Section 17. Separability. If any section, paragraph or provision of this resolution shall be held to be invalid or unenforceable for any reason, the invalidity or unenforceability of such section, paragraph or provision shall not affect any of the remaining provisions of this resolution.

Section 18. Repeal of Conflicting Resolutions and Effective Date. All other resolutions and orders, or parts thereof in conflict with the provisions of this resolution, are, to the extent of such conflict, hereby repealed and this resolution shall be in immediate effect from and after its adoption.

Duly adopted and approved this 13<sup>th</sup> day of June, 2011.

Carolyn Bowers  
Sponsor  
Carolyn Bowers  
County Mayor  
Joe / Auk  
Commissioner

Attested Shirley A. Jackson  
County Clerk

STATE OF TENNESSEE                    )

COUNTY OF MONTGOMERY            )

I, Kellie A. Jackson, certify that I am the duly qualified and acting County Clerk of Montgomery County, Tennessee, and as such official I further certify that attached hereto is a copy of excerpts from the minutes of a regular meeting of June 13, 2011 of the governing body of the County; that these minutes were promptly and fully recorded and are open to public inspection; that I have compared said copy with the original minute record of said meeting in my official custody; and that said copy is a true, correct and complete transcript from said original minute record insofar as said original record relates to not to exceed \$65,000,000 General Obligation Bonds of said County.

WITNESS my official signature and seal of said County this \_\_\_\_\_ day of June, 2011.

\_\_\_\_\_  
County Clerk

(SEAL)

The Board of County Commissioners of Montgomery County, Tennessee, met in a regular session on June 13, 2011, at 7:00 p.m., at the Montgomery County Courthouse, 1 Millennium Plaza, Clarksville, Tennessee with Carolyn Bowers, County Mayor, presiding, and the following members present:

There were absent:

There were also present Kellie A. Jackson, County Clerk and Erinne J. Hester, Accounts and Budgets Director.

It was announced that public notice of the time, place and purpose of the meeting had been given and accordingly, the meeting was called to order.

The following resolution was introduced by \_\_\_\_\_, seconded by \_\_\_\_\_ and after due deliberation, were adopted by the following vote:

AYE:

NAY:

9529612.4

11-6-10

On Motion to Adopt by Commissioner Vallejos, seconded by  
Commissioner Kendall, the foregoing Resolution was Adopted by the  
following roll call vote:

Jerry Allbert	Y	Glen Demorest	Y	Robert Nichols	Y
Ed Baggett	Y	John Fuson	Y	Keith Politi	Y
Mark Banasiak	Y	John M. Gannon	Y	Mark Riggins	Y
Jeremy Bowles	Y	John M. Genis	Y	Nick Robards	N
Martha Brockman	N	Robert Gibbs	N	Ron J. Sokol	N
Loretta Bryant	Y	Dalton Harrison	Y	Tommy Vallejos	Y
Joe L. Creek	Y	Lettie Kendall	Y		

Ayes – 16   Abstentions - 0   Noes - 4

ABSENT: Charles Keene (1)



11-6-11

**RESOLUTION TO AMEND THE BUDGETS  
OF VARIOUS FUNDS FOR FISCAL YEAR 2011  
IN CERTAIN AREAS OF REVENUES AND EXPENDITURES**

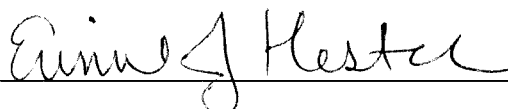
**WHEREAS**, the director of Accounts and Budgets has performed continuing reviews of the status of funding needs and the receipts of revenues anticipated in support of the various budgets; and


**WHEREAS**, current year expenditures in certain accounts will permit decreases in budgetary appropriation for such accounts and these may be applied to the funding needs of other accounts; and

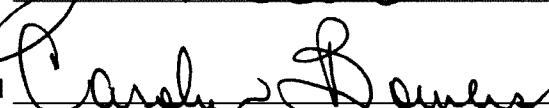
**WHEREAS**, contracts for various State grants have been amended since the annual budget appropriation process and are therefore included for appropriation in this resolution and detailed in the attached schedule.

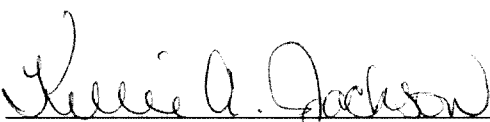
**NOW THEREFORE BE IT RESOLVED**, by the Montgomery County Board of Commissioners, assembled in regular business session this 13<sup>th</sup> day of June 2011, that the budgets for various funds for FY11 be amended as to revenues and expenditures, according to the attached Account Schedule.

**Duly passed and approved this 13<sup>th</sup> day of June, 2011.**

Sponsor 

Commissioner 

Approved   
County Mayor

Attested   
County Clerk

**Montgomery County Government**  
**General Fund Budget**

<b>2010-2011 Budget as of 5/31/11</b>	<b>Proposed Increase (Decrease)</b>	<b>2010-2011 Amended Budget</b>
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**ESTIMATED REVENUES**

**Local Taxes**

40110 CURRENT PROPERTY TAX	27,528,000	-	27,528,000
40120 TRUSTEE'S COLLECTIONS - PYR	721,000	-	721,000
40140 INTEREST & PENALTY	200,000	-	200,000
40161 PMTS IN LIEU OF TAXES - T.V.A.	2,100	-	2,100
40162 PMTS IN LIEU OF TAXES -UTILITY	740,350	-	740,350
40163 PMTS IN LIEU OF TAXES - OTHER	765,610	-	765,610
<b>40220 HOTEL/MOTEL TAX</b>	<b>1,315,391</b>	<b>350,000</b>	<b>1,665,391</b>
40250 LITIGATION TAX - GENERAL	462,500	-	462,500
40260 LITIGATION TAX-SPECIAL PURPOSE	95,000	-	95,000
40270 BUSINESS TAX	900,000	-	900,000
40320 BANK EXCISE TAX	115,000	-	115,000
40330 WHOLESALE BEER TAX	385,000	-	385,000
40350 INTERSTATE TELECOMMUNICATIONS	2,900	-	2,900
<b>Total Local Taxes</b>	<b>33,232,851</b>	<b>350,000</b>	<b>33,582,851</b>

**Licenses and Permits**

41120 ANIMAL REGISTRATION	22,800	-	22,800
41130 ANIMAL VACCINATION	4,000	-	4,000
41140 CABLE TV FRANCHISE	190,500	-	190,500
41520 BUILDING PERMITS	700,000	-	700,000
41540 PLUMBING PERMITS	6,000	-	6,000
41590 OTHER PERMITS	168,203	-	168,203
<b>Total Licenses and Permits</b>	<b>1,091,503</b>	<b>-</b>	<b>1,091,503</b>

**Fines, Forfeitures and Penalties**

42110 FINES	11,000	-	11,000
42120 OFFICERS COSTS	24,200	-	24,200
42141 DRUG COURT FEES	4,500	-	4,500
42150 JAIL FEES CIRCUIT COURT	42,604	-	42,604
42190 DATA ENTRY FEES -CIRCUIT COURT	6,100	-	6,100
42191 COURTROOM SECURITY - CIRCUIT	6,000	-	6,000
42192 CIRCUIT COURT VICTIMS ASSESS	30,500	-	30,500
42310 FINES	369,450	-	369,450
42311 FINES - LITTERING	143	-	143
42320 OFFICERS COSTS	238,328	-	238,328
42330 GAME & FISH FINES	1,000	-	1,000
42341 DRUG COURT FEES	20,000	-	20,000
42350 JAIL FEES GENERAL SESSIONS	278,266	-	278,266
42380 DUI TREATMENT FINES	22,000	-	22,000
42390 DATA ENTRY FEE-GENERAL SESS	29,500	-	29,500
42392 GEN SESSIONS VICTIM ASSESSMNT	63,000	-	63,000
42410 FINES	2,000	-	2,000
42450 JAIL FEES	110,000	-	110,000
42490 DATA ENTRY FEE-JUVENILE COURT	5,000	-	5,000
42520 OFFICERS COSTS	24,000	-	24,000
42530 DATA ENTRY FEE -CHANCERY COURT	2,000	-	2,000
42610 FINES	300	-	300
42641 DRUG COURT FEES	22,000	-	22,000
42660 DISTRICT ATTORNEY GENERAL FEES	23,500	-	23,500
42900 OTHER FINES/FORFEITURE/PENALTY	500	-	500
42990 OTHER FINES/FORFEITS/PENALTIES	19,000	-	19,000
<b>Total Fines, Forfeitures and Penalties</b>	<b>1,354,891</b>	<b>-</b>	<b>1,354,891</b>

**Charges for Current Services**

43120 PATIENT CHARGES	3,750,000	-	3,750,000
43140 ZONING STUDIES	2,000	-	2,000

# Montgomery County Government

## General Fund Budget

	<b>2010-2011 Budget as of 5/31/11</b>	<b>Proposed Increase (Decrease)</b>	<b>2010-2011 Amended Budget</b>	
43190 OTHER GENERAL SERVICE CHARGES	55,000	-	55,000	
43340 RECREATION FEES	10,650	-	10,650	
43350 COPY FEES	6,660	-	6,660	
43370 TELEPHONE COMMISSIONS	194,275	-	194,275	
43380 VENDING MACHINE COLLECTIONS	50,000	-	50,000	
43392 DATA PROCESSING FEES -REGISTER	75,000	-	75,000	
43393 PROBATION FEES	23,625	-	23,625	
43394 DATA PROCESSING FEES - SHERIFF	38,554	-	38,554	
43395 SEXUAL OFFENDER FEE - SHERIFF	23,941	-	23,941	
43396 DATA PROCESSING FEE-COUNTY CLK	10,000	-	10,000	
43990 OTHER CHARGES FOR SERVICES	900	-	900	
<b>Total Charges for Current Services</b>	<b>4,240,605</b>	<b>-</b>	<b>4,240,605</b>	
<b>Other Local Revenues</b>				
44110 INTEREST EARNED	1,750,120	-	1,750,120	
44120 LEASE/RENTALS	603,052	-	603,052	
44140 SALE OF MAPS	1,500	-	1,500	
44170 MISCELLANEOUS REFUNDS	113,000	70,514	183,514	City of Clarksville's portion of pictometry
44560 DAMAGES RECOVERED -INDIVIDUALS	-	-	-	
44570 CONTRIBUTIONS & GIFTS	9,688	-	9,688	
44990 OTHER LOCAL REVENUES	622,900	-	622,900	
<b>Total Other Local Revenues</b>	<b>3,100,260</b>	<b>70,514</b>	<b>3,170,774</b>	
<b>Fees Received from County Officials</b>				
45510 COUNTY CLERK	1,258,000	-	1,258,000	
45520 CIRCUIT COURT CLERK	775,000	-	775,000	
45540 GENERAL SESSIONS COURT CLERK	1,410,000	-	1,410,000	
45550 CLERK & MASTER	320,000	-	320,000	
45580 REGISTER	1,000,000	-	1,000,000	
45590 SHERIFF	19,249	-	19,249	
45610 TRUSTEE	2,850,000	-	2,850,000	
<b>Fees Received from County Officials</b>	<b>7,632,249</b>	<b>-</b>	<b>7,632,249</b>	
<b>State of Tennessee</b>				
46110 JUVENILE SERVICES PROGRAM	584,367	-	584,367	
46210 LAW ENFORCEMENT TRAINING PROG	46,800	-	46,800	
46430 LITTER PROGRAM	59,309	-	59,309	
46490 OTHER PUBLIC SAFETY GRANTS	100,000	-	100,000	
46810 FLOOD CONTROL	330	-	330	
46830 BEER TAX	17,500	-	17,500	
46840 ALCOHOLIC BEVERAGE TAX	166,000	-	166,000	
46851 STATE REVENUE SHARING - T.V.A.	1,250,000	-	1,250,000	
46880 BOARD OF JURORS	10,000	-	10,000	
46890 PRISONER TRANSPORTATION	13,704	-	13,704	
46915 CONTRACTED PRISONER BOARDING	851,000	-	851,000	
46960 REGISTRAR'S SALARY SUPPLEMENTS	16,380	-	16,380	
<b>46980 OTHER STATE GRANTS</b>	<b>2,838,844</b>	<b>15,000</b>	<b>2,853,844</b>	Increase in Community Corrections grant
46990 OTHER STATE REVENUES	16,500	-	16,500	
<b>Total State of Tennessee</b>	<b>5,970,734</b>	<b>15,000</b>	<b>5,985,734</b>	
<b>Federal Revenue</b>				
47220 CIVIL DEFENSE REIMBURSEMENT	68,000	-	68,000	
47235 HOMELAND SECURITY GRANTS	1,920,287	-	1,920,287	
47250 LAW ENFORCEMENT GRANTS	1,326	-	1,326	
47302 ARRA GRANT #2	50,000	-	50,000	
47303 UDDOJ - MDT-ARRA	163,809	-	163,809	
47305 ARRA - EECBG	100,000	-	100,000	
<b>47990 OTHER DIRECT FEDERAL REVENUE</b>	<b>186,659</b>	<b>(559)</b>	<b>186,100</b>	Beginning Balance adjs YE activity safe neighborhoods grant

<b>Montgomery County Government</b> <b>General Fund Budget</b>
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	<i>2010-2011 Budget as of 5/31/11</i>	<i>Proposed Increase (Decrease)</i>	<i>2010-2011 Amended Budget</i>	
<b>Total Federal Revenue</b>	<b>2,490,081</b>	<b>559</b>	<b>2,489,522</b>	
<b>Federal Revenue</b>				
48110 PRISONER BOARD	-	-	-	
48130 CONTRIBUTIONS	133,645	-	133,645	
48610 DONATIONS	<b>62,985</b>	<b>3,800</b>	<b>66,785</b>	EMS week donations
<b>Total Federal Revenue</b>	<b>196,630</b>	<b>3,800</b>	<b>200,430</b>	
<b>Non-Revenue Sources</b>				
49700 INSURANCE RECOVERY	-	-	-	
49800 OPERATING TRANSFERS	<b>302,028</b>	<b>7,540</b>	-	Court room security operating transfer reserve acct 34158
<b>Total Non-Revenue Sources</b>	<b>302,028</b>	<b>7,540</b>	<b>0</b>	
<b>TOTAL REVENUES</b>	<b>59,611,832</b>	<b>446,295</b>	<b>59,748,559</b>	

# Montgomery County Government

## General Fund Budget

	<i>2010-2011 Budget as of 10/31/10</i>	<i>Proposed Increase (Decrease)</i>	<i>2010-2011 Amended Budget</i>	
51100 COUNTY COMMISSION	207,248	-	207,248	
51210 BOARD OF EQUALIZATION	2,688	-	2,688	
51220 BEER BOARD	3,076	-	3,076	
51240 OTHER BOARDS & COMMITTEES	3,121	-	3,121	
51300 COUNTY MAYOR	438,408	-	438,408	
51310 HUMAN RESOURCES	326,992	-	326,992	
<b>51400 COUNTY ATTORNEY</b>	<b>24,000</b>	<b>35,000</b>	<b>59,000</b>	Based on actual usage
51500 ELECTION COMMISSION	623,767	-	623,767	
51600 REGISTER OF DEEDS	445,942	-	445,942	
51720 PLANNING	332,227	-	332,227	
51730 BUILDING	144,327	-	144,327	
51750 CODES COMPLIANCE	623,728	-	623,728	
<b>51760 GEOGRAPHICAL INFO SYSTEMS</b>	<b>114,896</b>	-	<b>114,896</b>	
<b>101-51760-57090</b>	-	<b>70,514</b>	<b>70,514</b>	Pictometry
<b>51800 COUNTY BUILDINGS</b>	<b>1,126,927</b>	-	<b>1,126,927</b>	
<b>101-51800-52070</b>	<b>105,310</b>	<b>3,800</b>	<b>109,110</b>	1 increased coverage
<b>101-51800-52070-P0029</b>	<b>22,324</b>	<b>13,300</b>	<b>35,624</b>	2 additional employees
<b>101-51800-54440</b>	-	<b>6,320</b>	<b>6,320</b>	Salt purchased from Highway Department
<b>101-51800-54150</b>	<b>74,500</b>	<b>105,500</b>	<b>180,000</b>	Electricity
51810 COURTS COMPLEX	1,156,489	-	1,156,489	
51900 OTHER GENERAL ADMINISTRATION	555,014	-	555,014	
51910 ARCHIVES	131,261	-	131,261	
52100 ACCOUNTS & BUDGETS	743,362	-	743,362	
52200 PURCHASING	279,272	-	279,272	
52300 PROPERTY ASSESSOR'S OFFICE	1,047,499	-	1,047,499	
52310 REAPPRAISAL PROGRAM	-	-	-	
<b>52400 COUNTY TRUSTEES OFFICE</b>	<b>465,285</b>	-	<b>465,285</b>	
<b>101-52400-52070</b>	<b>57,881</b>	<b>10,150</b>	<b>68,031</b>	2 additional employees/1 increased coverage
<b>52500 COUNTY CLERK'S OFFICE</b>	<b>1,380,313</b>	-	<b>1,380,313</b>	
<b>101-52500-52070</b>	<b>296,747</b>	<b>13,000</b>	<b>309,747</b>	1 additional employee/2 increased coverage
52600 INFORMATION SYSTEMS	1,346,036	-	1,346,036	
52900 OTHER FINANCE	50,550	-	50,550	
<b>53100 CIRCUIT COURT</b>	<b>1,984,697</b>	-	<b>1,984,697</b>	
<b>101-53100-57900</b>	-	<b>7,540</b>	<b>7,540</b>	Offset courtroom security reserve
53300 GENERAL SESSIONS COURT	1,760,612	-	1,760,612	
53330 DRUG COURT	50,000	-	50,000	
<b>53400 CHANCERY COURT</b>	<b>483,277</b>	-	<b>483,277</b>	
<b>101-53400-53320</b>	-	<b>2,000</b>	<b>2,000</b>	Leaf Chronicle advertising/will be reimbursed in FY12
<b>53600 DISTRICT ATTORNEY GENERAL</b>	<b>87,024</b>	-	<b>87,024</b>	
<b>101-53600-51890-10040</b>	<b>50,500</b>	<b>(559)</b>	<b>49,941</b>	Beginning balance adjustments from YE activity
<b>101-53600-52990-10040</b>	<b>30,683</b>	<b>(133)</b>	<b>30,550</b>	Beginning balance adjustments from YE activity
<b>101-53600-53550</b>	<b>20,000</b>	<b>5,000</b>	<b>25,000</b>	State travel reimbursement for District Attorney
53610 OFFICE OF PUBLIC DEFENDER	23,625	-	23,625	
<b>53700 JUDICIAL COMMISSIONERS</b>	<b>202,946</b>	-	<b>202,946</b>	
<b>101-53700-52070</b>	<b>42,888</b>	<b>5,000</b>	<b>47,888</b>	1 additional employee
53900 OTHER ADMINISTRATION/ JUSTICE	520,111	-	520,111	
53910 ADULT PROBATION SERVICES	842,861	-	842,861	
54110 SHERIFF'S DEPARTMENT	7,262,795	-	7,262,795	
101-54110-51000-11030				
101-54110-52990-11030				

# Montgomery County Government

## General Fund Budget

	<i><b>2010-2011 Budget as of 10/31/10</b></i>	<i><b>Proposed Increase (Decrease)</b></i>	<i><b>2010-2011 Amended Budget</b></i>	
54120 SPECIAL PATROLS	1,758,504	-	1,758,504	
54160 SEXUAL OFFENDER REGISTRY	16,841	-	16,841	
<b>54210 JAIL</b>	<b>10,200,896</b>	<b>-</b>	<b>10,200,896</b>	
<b>101-54210-53400</b>	<b>1,315,739</b>	<b>262,000</b>	<b>1,577,739</b>	Inmate medical
54220 WORKHOUSE	1,599,247	-	1,599,247	
<b>54230 COMMUNITY CORRECTIONS</b>	<b>405,563</b>	<b>-</b>	<b>405,563</b>	
<b>101-54230-52040-05156</b>	<b>39,657</b>	<b>5,400</b>	<b>45,057</b>	Increase in Community Corrections grant
<b>101-54230-53010-05156</b>	<b>10,000</b>	<b>2,000</b>	<b>12,000</b>	Increase in Community Corrections grant
<b>101-54230-53550-05156</b>	<b>7,000</b>	<b>600</b>	<b>7,600</b>	Increase in Community Corrections grant
<b>101-54230-54990-05156</b>	<b>3,069</b>	<b>2,000</b>	<b>5,069</b>	Increase in Community Corrections grant
<b>101-54230-57090-05156</b>	<b>3,500</b>	<b>5,000</b>	<b>8,500</b>	Increase in Community Corrections grant
<b>54240 JUVENILE SERVICES</b>	<b>189,842</b>	<b>-</b>	<b>189,842</b>	
<b>101-54240-52070-05253</b>	<b>22,324</b>	<b>1,500</b>	<b>23,824</b>	1 increased coverage
54310 FIRE PREVENTION & CONTROL	228,340	-	228,340	
<b>54410 EMERGENCY MANAGEMENT</b>	<b>204,984</b>	<b>-</b>	<b>204,984</b>	
<b>101-54410-51030</b>	<b>40,296</b>	<b>1,856</b>	<b>42,152</b>	Fed awarded emp performance grant (rev already budgeted)
<b>101-54410-51050</b>	<b>75,288</b>	<b>3,470</b>	<b>78,758</b>	Fed awarded emp performance grant (rev already budgeted)
<b>101-54410-51610</b>	<b>37,058</b>	<b>1,590</b>	<b>38,648</b>	Fed awarded emp performance grant (rev already budgeted)
<b>101-54410-51890</b>	<b>32,832</b>	<b>868</b>	<b>33,700</b>	Fed awarded emp performance grant (rev already budgeted)
54490 OTHER EMERGENCY MANAGEMENT	1,869,287	-	1,869,287	
54610 COUNTY CORONER / MED EXAMINER	213,120	-	213,120	
<b>55110 HEALTH DEPARTMENT</b>	<b>254,527</b>	<b>-</b>	<b>254,527</b>	
<b>101-55110-52070</b>	<b>13,365</b>	<b>12,200</b>	<b>25,565</b>	1 additional employee
<b>55120 RABIES &amp; ANIMAL CONTROL</b>	<b>333,950</b>	<b>-</b>	<b>333,950</b>	
<b>101-55120-51870</b>	<b>10,000</b>	<b>1,000</b>	<b>11,000</b>	Animal Control officers on call
<b>101-55120-51890</b>	<b>145,122</b>	<b>6,000</b>	<b>151,122</b>	Animal Control officers on call
<b>55130 AMBULANCE SERVICE</b>	<b>5,607,183</b>	<b>-</b>	<b>5,607,183</b>	
<b>101-55130-51690</b>	<b>198,378</b>	<b>77,967</b>	<b>276,345</b>	Increase salaries budgeted incorrectly
<b>101-55130-51870</b>	<b>945,965</b>	<b>404,035</b>	<b>1,350,000</b>	Increase salaries budgeted incorrectly
<b>101-55130-54990</b>	<b>18,000</b>	<b>3,800</b>	<b>21,800</b>	Donations for EMS week
55190 OTHER LOCAL HLTH SRVCS (WIC)	2,134,300	-	2,134,300	
55310 REGIONAL MENTAL HEALTH CENTER	10,000	-	10,000	
55390 APPROPRIATION TO STATE	214,695	-	214,695	
55590 OTHER LOCAL WELFARE SERVICES	101,825	-	101,825	
<b>55900 OTHER PUBLIC HEALTH &amp; WELFARE</b>	<b>30,000</b>	<b>-</b>	<b>30,000</b>	
<b>101-55900-53400</b>	<b>12,500</b>	<b>75,000</b>	<b>87,500</b>	Court ordered mental health evaluations
56500 LIBRARIES	1,604,251	-	1,604,251	
56700 PARKS & FAIR BOARDS	307,837	-	307,837	
56900 OTHER SOCIAL, CULTURAL & REC	9,728	-	9,728	
57100 AGRICULTURAL EXTENSION SERVICE	343,473	-	343,473	
57300 FOREST SERVICE	2,000	-	2,000	
57500 SOIL CONSERVATION	52,945	-	52,945	
<b>58110 TOURISM</b>	<b>1,087,100</b>	<b>245,213</b>	<b>1,332,313</b>	
58120 INDUSTRIAL DEVELOPMENT	624,616	-	624,616	
58220 AIRPORT	272,156	-	272,156	
<b>58300 VETERAN'S SERVICES</b>	<b>344,603</b>	<b>-</b>	<b>344,603</b>	
<b>101-58300-55130</b>	<b>632</b>	<b>(632)</b>	<b>-</b>	OJI
<b>58400 OTHER CHARGES</b>	<b>1,246,178</b>	<b>-</b>	<b>1,246,178</b>	
<b>101-58400-55130</b>	<b>450,000</b>	<b>(450,000)</b>	<b>-</b>	OJI
58500 CONTRIBUTION TO OTHER AGENCIES	168,858	-	168,858	
<b>58600 EMPLOYEE BENEFITS</b>	<b>252,300</b>	<b>-</b>	<b>252,300</b>	

<b>Montgomery County Government</b> <b>General Fund Budget</b>
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	<b>2010-2011 Budget as of 10/31/10</b>	<b>Proposed Increase (Decrease)</b>	<b>2010-2011 Amended Budget</b>	
101-58600-52070	74,000	75,000	149,000	Additional retirees
58802 JAGARRA2	6,490	-	6,490	
101-58802-51110	36,254	700	36,954	
101-58802-52070	7,256	(700)	6,556	
58803 USDOJ-MDT - ARRA	124,903	-	124,903	
58805 ARRA - EECBG	100,000	-	100,000	
58900 MISC-CONT RESERVE	22,025	-	22,025	
64000 LITTER & TRASH COLLECTION	128,966	-	128,966	
<b>Total General Fund</b>	<b>61,060,977</b>	<b>1,012,299</b>	<b>62,073,276</b>	
<b>Increase (Decrease) in Budgeted Fund Balance</b>		<b>(566,004)</b>		

<b>Montgomery County Government</b> <b>Debt Service Fund Budget</b>
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	<b>2010-2011 Budget as of 5/31/11</b>	<b>Proposed Increase (Decrease)</b>	<b>2010-2011 Amended Budget</b>	
82110 - Principal General Government	5,141,743	-	5,141,743	
82130 - Principal Education	12,442,648	-	12,442,648	
82210 - Interest General Government	4,633,525		4,633,525	
<b>82230 - Interest Education</b>	<b>8,854,920</b>		<b>8,854,920</b>	
151-82230-56030-P0335	581,338	(25,000)	556,338	
<b>82310 - Other Debt Service General</b>	<b>2,500</b>		<b>2,500</b>	
151-82310-55100	176,000	10,000	186,000	Trustee's commission
<b>82330 - Other Debt Service Education</b>	<b>78,500</b>		<b>78,500</b>	
151-82330-55100	380,000	15,000	395,000	Trustee's commission
<b>Total Debt Service Fund</b>	<b>32,291,174</b>	<b>-</b>	<b>32,291,174</b>	
<b>Increase (Decrease) in Budgeted Fund Balance</b>		<b>-</b>		





# 2011–2012 CMCSS BUDGET

Adopted by County Commission June 13, 2011

  
CLARKSVILLE  
MONTGOMERY COUNTY  
SCHOOL SYSTEM

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# Introduction

## Message from the Director of Schools



### 2011-12 School System Budget Request

Mayor Bowers and County Commissioners:

The FY 2011-12 Budget Request reflects the School Board's goals and system's Strategic Plan, aligning resources and focusing on a commitment to address the needs of all children. Unfortunately, the sluggish economy, an insufficient local tax base to support a growing community, and unsustainable budget cuts in prior years to textbooks and technology prevent us from submitting a balanced budget for the first time in five years.

According to the State, the relative wealth and fiscal capacity of the citizens of Montgomery County to support itself continues to improve. The District will experience an additional State BEP funding reduction of \$1.1M dollars for the 11-12 budget combined with the \$1.6M dollars decreased in the current year for a cumulative loss of \$2.7M dollars. Local sales taxes continue to grow at a slower than normal pace and property taxes are forecasted to show no growth. Likewise, Federal Impact Aid funds are projected to be down by \$500,000, Federal program budgets have been reduced and economic stimulus programs have been significantly curtailed. Regardless of the revenue source, next year's revenue picture is concerning.

Recognizing the tremendous gap that exists between student needs and the availability of financial resources to support those needs, the proposed operational budget struggles to keep pace with student enrollment growth. Compounding this concern is the recognition of a shortage of funds to build much needed elementary schools to accommodate the new students that flood our doors each fall.

The Senior Leadership Team and Principals' efforts to analyze data have resulted in the highest needs being targeted. A list of critical "Unfunded Needs" are also submitted, made up almost exclusively of items cut from the budget in prior years and the same items that the County Commission deemed worthy of funding in the past. We believe you will agree that the data reflects a district funding problem, not a spending problem. A quick review of budget cuts taken in FY 2008-09 (\$5.3M) and for FY 2010-11 (\$8.9M) clearly demonstrates the extraordinary efforts to minimize the impact on students and the classroom. That said, it is equally true that the types and nature of these budget cuts cannot be sustained and will ultimately have an adverse impact on student achievement.

The presentation of this budget reflects our commitment to being fiscally responsible and accountable. Your commitment and that of our staff and citizenry are helping to make 100% Graduation a reality for our children. The Clarksville and Montgomery County community's future prosperity and ability to attract jobs of the caliber offered by HSC require that education be of the highest quality.

Respectfully submitted,

A handwritten signature in cursive script that reads "Michael T. Harris".

Michael T. Harris, Director of Schools

# CMCSS 2011–2012

## Strategic Work

### Improve the quality of student interventions



Improve the quality of student interventions

Implement common core standards

Expand STEM integration to all schools at identified grades

Continue Balanced Assessment Training

Implement the state teacher and administrator evaluation model

Expand recruitment strategies and options for administrative and teaching positions

### Improve the textbook delivery and accountability system



Improve the textbook delivery and accountability system

Implement automated inventory system for Child Nutrition

Certify the vehicle maintenance department under Automotive Service Excellence (ASE) standards

Implement use of new student assessment software in all schools

### Restructure the introduction to the district leadership program



Restructure the introduction to the district leadership program

Continue Balanced Leadership Training

### Enhance stakeholder communication



Enhance stakeholder communication

Develop CMCSS Community Leadership Program

## Key Performance Indicators

Student achievement targets  
Student retention/promotion  
Student suspensions and expulsions  
Student attendance  
Students meeting TVAAS targets  
Students scoring proficient/advanced in writing  
Students meeting ACT benchmarks  
Students meeting PLAN benchmarks  
Students meeting EXPLORE benchmarks  
Students who meet AYP targets by subgroup

Students meeting graduation targets  
Students passing advanced placement tests  
Student meal participation  
Unique visits to website  
Teacher retention rate  
Community contributions of time and resources  
State financial audit findings  
Parents and students using student information system  
Textbook order turnaround time  
On-time bus performance

Quality of teachers hired  
Employee absentee rates  
Lost time employee injuries  
Enrollment projection accuracy  
Energy usage by facility  
Capital projects within budget  
Capital projects completion rates  
Breakdown ratio (per miles driven)  
Preventable school bus accidents  
Work order completion rates

High quality staff development  
Budget forecasting accuracy  
Cafeteria health inspection scores  
External efficiency audit findings

# Navigating the Budget

## INTRODUCTION

The District would like to thank the taxpayers of Montgomery County for taking a moment to review the Clarksville-Montgomery County School System's 2011-12 Budget Document. Stakeholders will notice that the budget document is organized into "service areas" and includes Performance Based Budgeting. It is the District's hope that this format more closely links goals and objectives to financial performance and fosters the overall transparency of the budgeting process.

## SERVICE AREAS

Traditionally, the CMCSS budget document has been organized by Fund, and then by function code within each fund. While this method provides a lot of detailed information, it does not allow CMCSS to clearly connect money spent to outcomes accomplished. With this issue in mind, the District has established seven fundamental service areas of work and connected all of the function codes to one of the seven Service Areas. The seven areas are:

- |                            |                     |
|----------------------------|---------------------|
| 1. Academics—Instruction   | 5. Child Nutrition  |
| 2. Academics—Support       | 6. Transportation   |
| 3. Administrative Services | 7. Capital Projects |
| 4. Operations              |                     |

The first six service areas are operational, with the Capital Projects area being dedicated to building construction and renovation.

The Consolidated Budget Summary section, which encompasses all funds, is categorized into each of the various service areas identified above and also shows the information by fund. The General Purpose Fund Budget, on the other hand, is categorized into one of the first four Service Areas only. In either case taxpayers can see at a glance how much money is being spent on Academics, both in Instruction and Support. Taxpayers can also see how much is being spent on Administration and Operations.

Stakeholders will also notice some new terminology, "50,000 foot view", "25,000 foot view", and "Ground level". The "50,000 foot view" is a very high level overview. If the stakeholder is interested in a little more detail, the "25,000 foot view" may be preferred. If looking for all the details, then "Ground level" is the view to select.

## PERFORMANCE BASED BUDGETING

What does success look like and how does the District know when it has been achieved? In Performance Based Budgeting, CMCSS seeks to not only answer these questions, but more importantly align financial resources to successful outcomes. This is done by establishing Key Performance Indicators (KPI's) so that it is known what success looks like, and what taxpayers are getting for their investment. As the taxpayer browses through the KPI's, it will be noticed that CMCSS not only describes the measure and its targets, but also answers some very important questions, like: "Why is this important?", "What are the budget implications?", and "Can you tell me more?" To put the information in context, the District Per Pupil Expenditure (PPE) data is provided, which is a standard benchmark for school districts across the nation. The Clarksville-Montgomery County School System is committed to being responsible stewards of the resources provided and believes that Performance Based Budgeting not only helps maintain this commitment, but also increases the transparency of the budget process. Performance Based Budgeting will keep CMCSS on the road to improving efficiency and effectiveness, by knowing what success looks like, and always driving toward it!

## CONCLUSION

It is the District's hope that this format is useful. All the details are still here, but arranged in a fashion that allows the taxpayer to review the information that is of most interest, at the level of detail desired.

Comments regarding this format are welcomed and may be sent to:  
[budgetfeedback@cmcss.net](mailto:budgetfeedback@cmcss.net)

# Consolidated Budget Summary

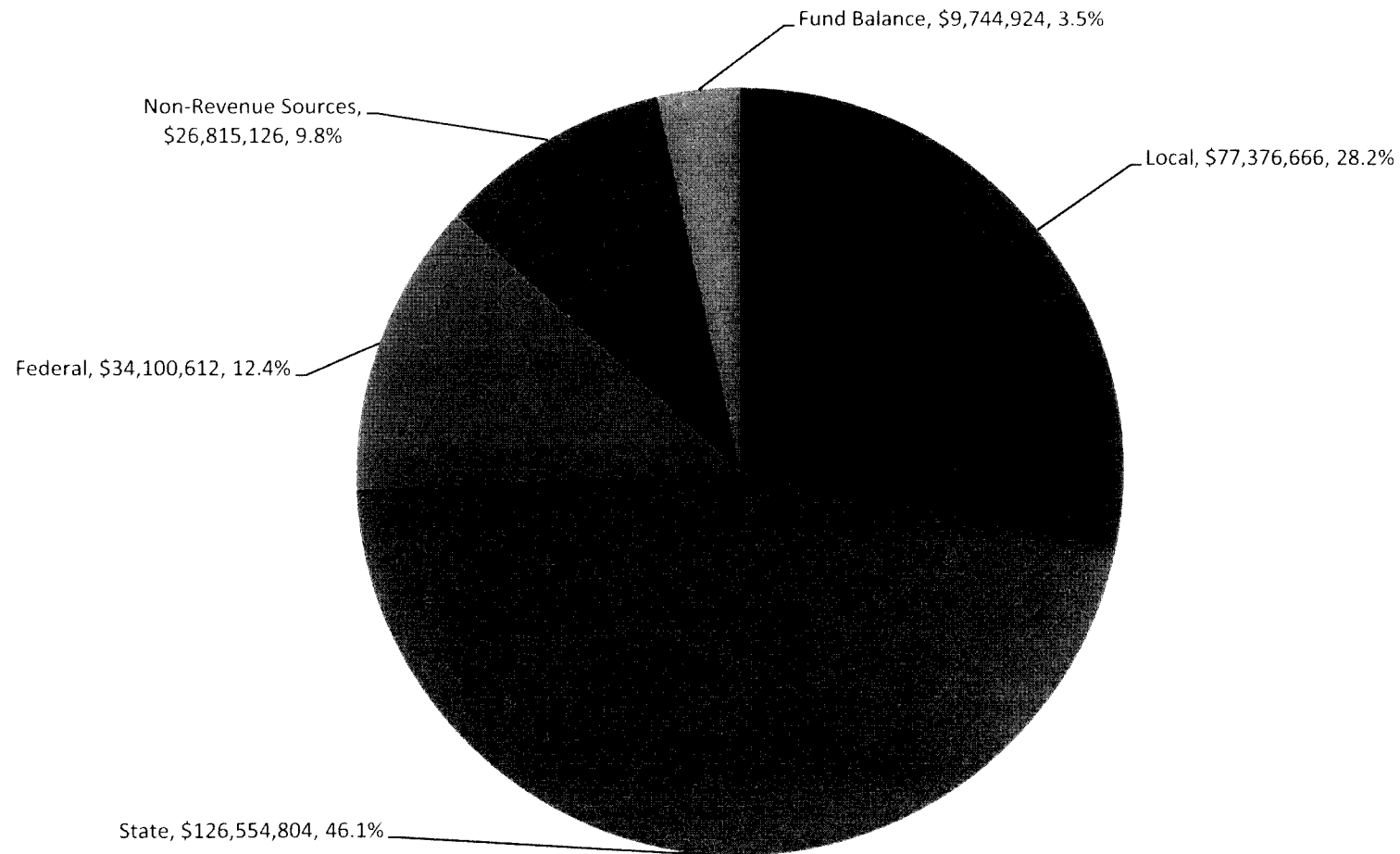
## Where Does The Money Come From?

The graph on the next page illustrates all sources of revenue available to the school system for all funds (Consolidated Budget). The majority of the revenue is from state sources. State revenue primarily comes from the collection of sales tax.

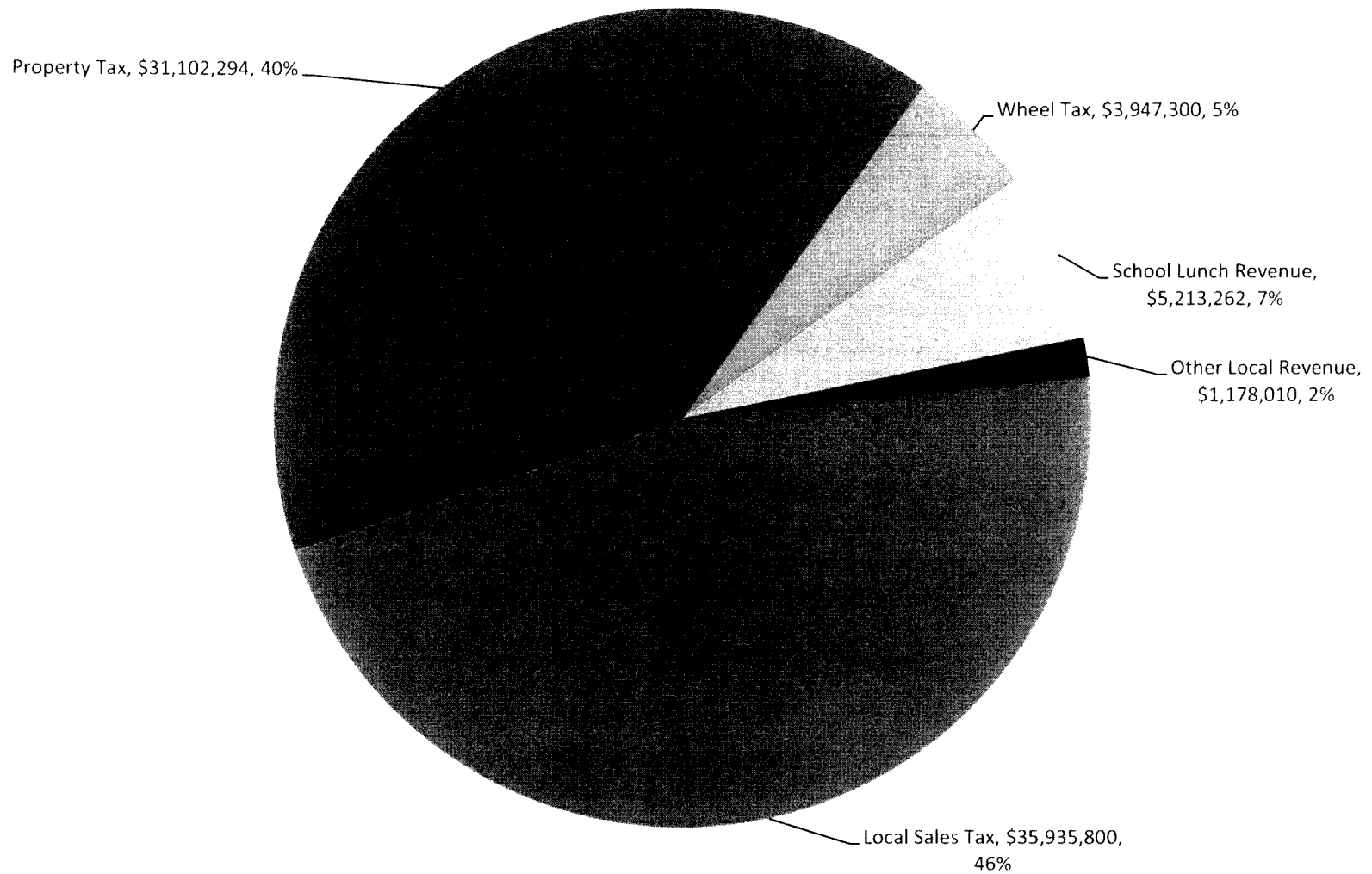
- **State Revenue: 46.1% (\$126,554,804)** – State revenue is provided primarily through the BEP (Basic Education Program) funding formula which is driven by the average number of students enrolled. The level of BEP funding is approved each year by the State Legislature. Also included in state revenue are Extended Contract and Career Ladder reserves used for payments to qualifying teachers. Pre-Kindergarten classes are funded separately from the BEP and are supported by the state lottery which covers most of the cost except transportation and classroom space.
- **Local Revenue: 28.2% (\$77,376,666)** – Local revenue is generated from three particular sources:
  1. **Local Sales Tax: 13.1% (\$35,935,800)** – This comes from the portion of the local option sales tax (2.5% in Montgomery County) that is mandated by state law to go to the school fund and additional amounts approved by local referendum. The projection is based on a 4% increase.
  2. **Property Tax: 11.3% (\$31,102,294)** – The County Commission sets the rate of tax on real and personal property to fund all county operations. The rate is currently \$2.88 per \$100 of assessed value. Of this amount, the school system receives \$.884 for the General Purpose School Fund and \$.059 for the Transportation Fund. The amount of revenue is determined by multiplying this rate by the estimated value of one cent of property tax as provided by the County Tax Assessor. An additional \$.85 is designated for payments on the county debt, the majority of which is the result of the construction of schools.
  3. **Wheel Tax: 1.4% (\$3,947,300)** – This is a vehicle tax which goes totally to the school system except for a small statutory percentage retained by the County Clerk for collecting the tax.
- 4. **Other Local Revenue: 2.3% (\$6,391,272)** – This includes revenue from various sources including business tax, the school lunch and breakfast program and tuition for summer school.
- **Federal Revenues: 12.4% (\$34,100,612)** – These are primarily funds received for implementing the various federal entitlement programs such as Title I and the Individuals with Disabilities Education Act (IDEA). Also included are reimbursements from the federal lunch program and Impact Aid payments. Impact Aid payments partially compensate for the loss of revenue (i.e. property tax, sales tax) as the result of the location of Federal property in Montgomery County, in particular the Fort Campbell Military Installation.
- **Rainy Day Fund Balance above the State Minimum: 3.5% (\$9,744,924)** – The state requires that we maintain a minimum of 3% of operating expenditures for contingencies. Typically the fund balance above the minimum will be used as a revenue source.
- **Non-Revenue Sources: 9.8% (\$26,815,126)** – These include bond proceeds from the county for capital projects.



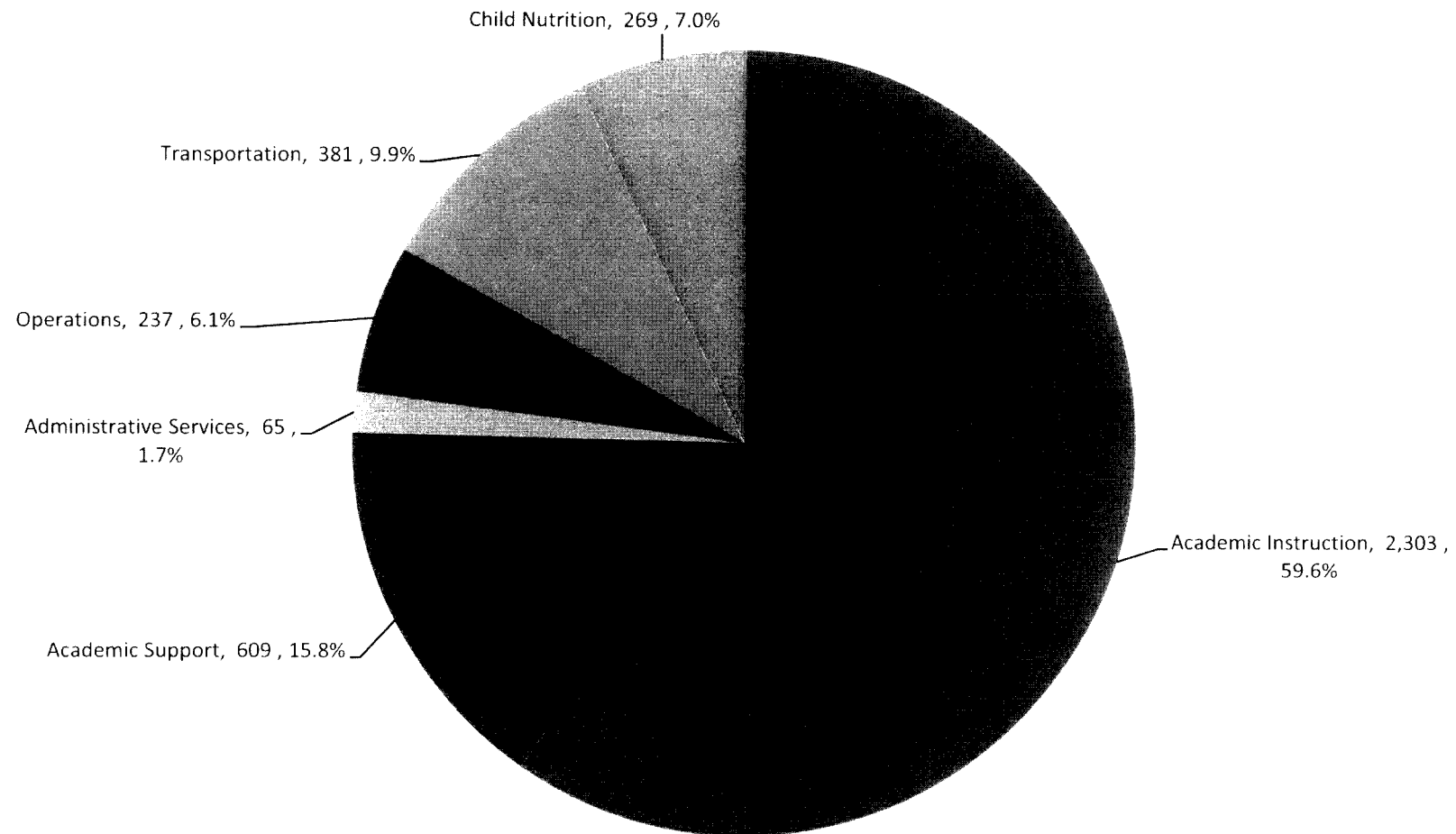
**FY 2011-12 Consolidated Budget Summary**  
**Projected Revenue - \$274,592,132**



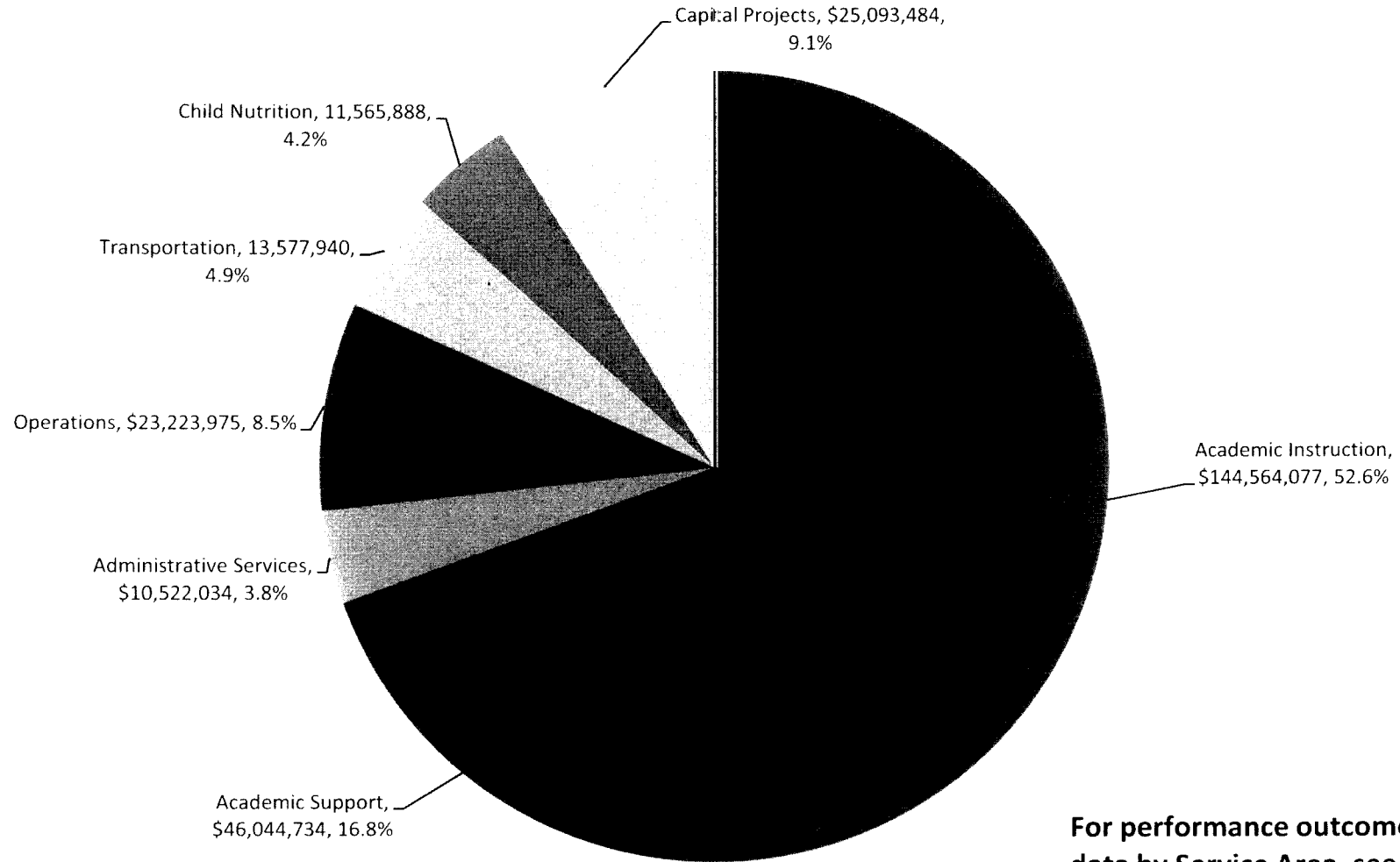
**FY 2011-12 Consolidated Budget Summary**  
**Projected Local Revenue - \$77,376,666**



## FY 2011-12 Consolidated Budget Summary CMCSS Personnel by Service Area



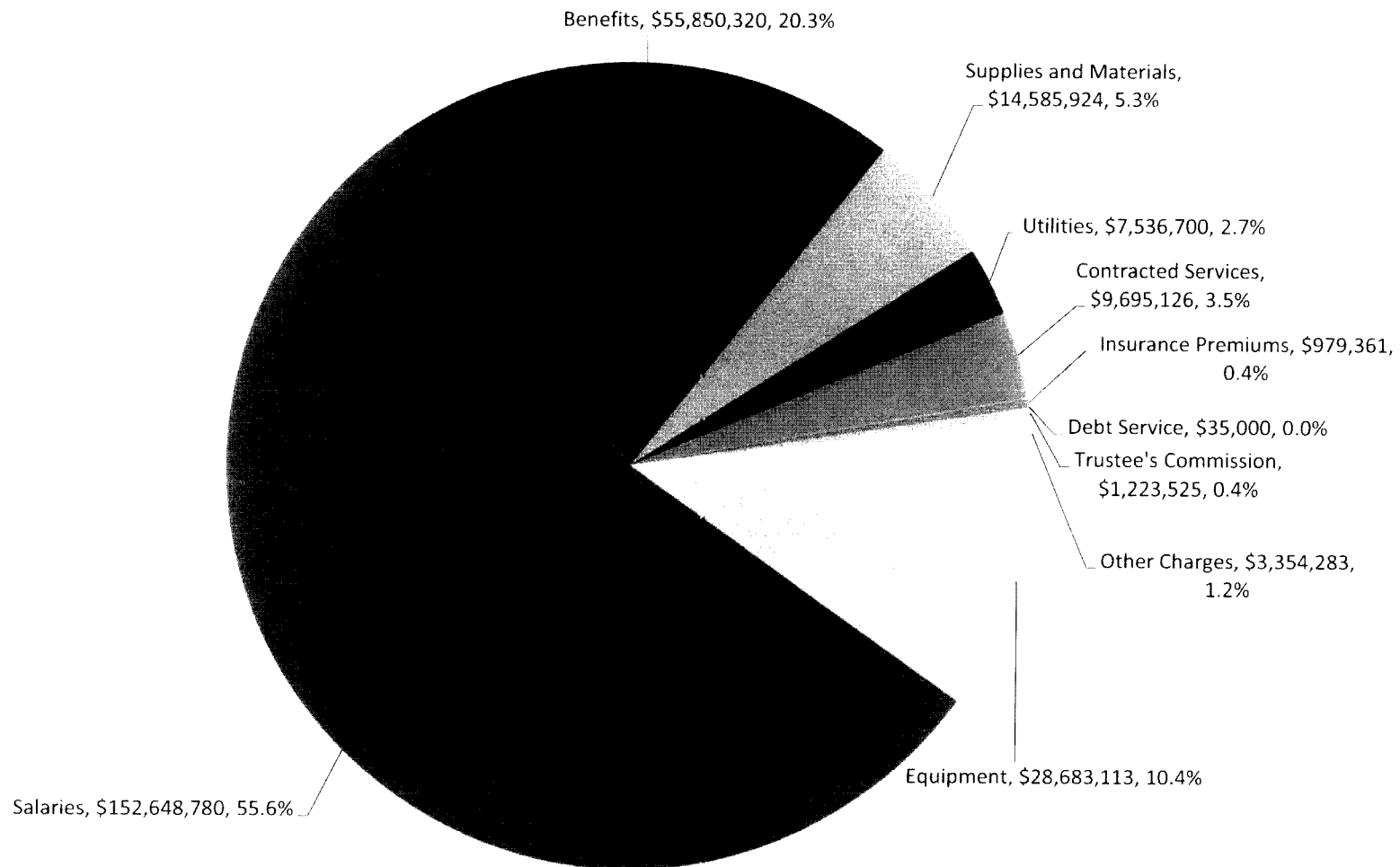
**FY 2011-12 Consolidated Budget Summary**  
**Projected Expenditures By Service Area- \$274,592,132**



**For performance outcome  
data by Service Area, see  
KPI Section.**

# **FY 2011-12 Consolidated Budget Summary**

## **Projected Expenditures By Category- \$274,592,132**



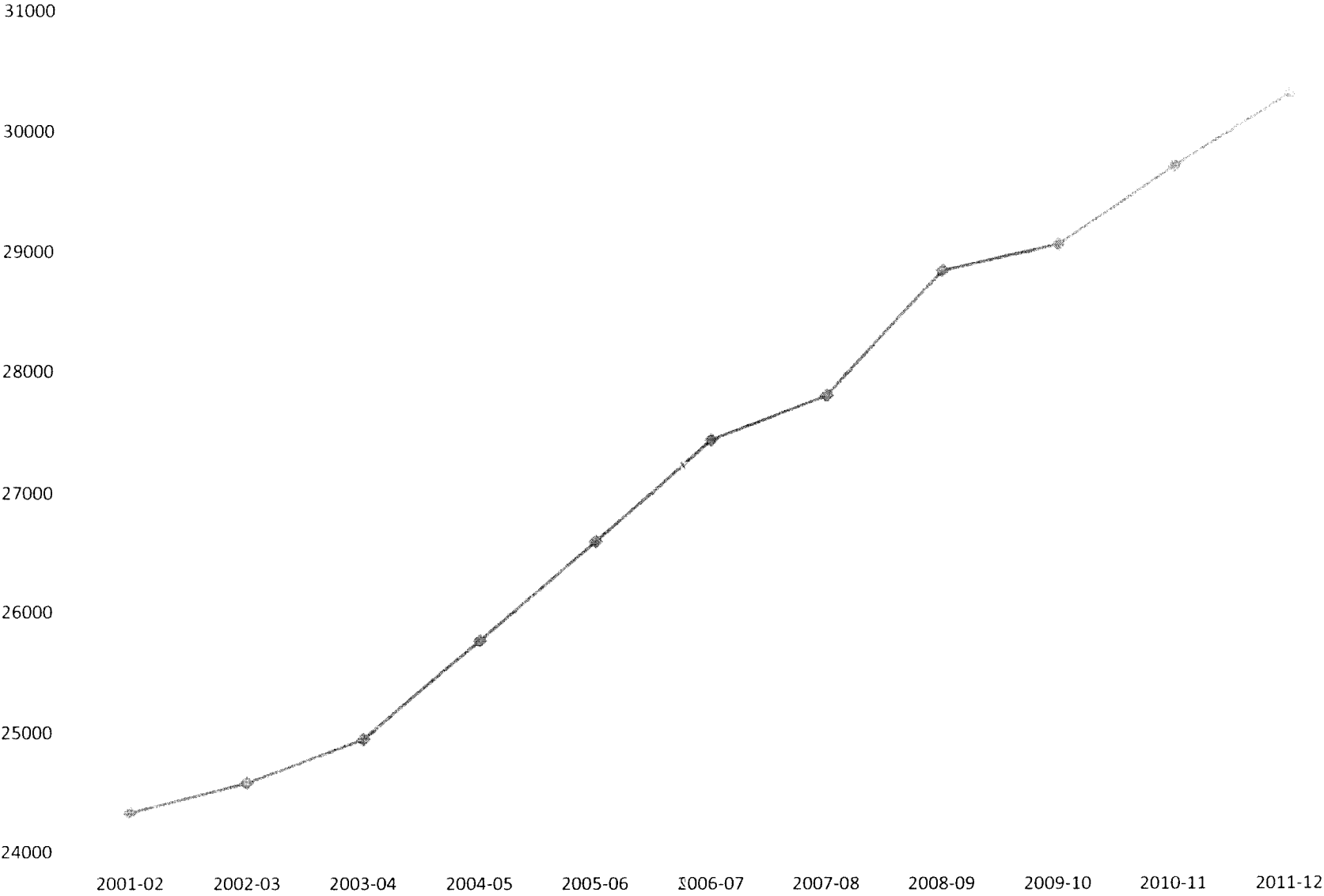
## *Consolidated Budget Information*

	<b>2009-10 <u>Actual</u></b>		<b><i>Amended</i> 2010-11 <u>Budget</u></b>		<b><i>Proposed</i> 2011-12 <u>Budget</u></b>	
<b>Average Daily Membership</b>	<b>29,080</b>		<b>29,736</b>		<b>30,336</b>	
 <b>Operating Per Pupil Expenditures By Service Area:</b>	 <b>8,152</b>	 <b>100.00%</b>	 <b>8,914</b>	 <b>100.00%</b>	 <b>8,743</b>	 <b>100.00%</b>
Academic Instruction	4,636	56.87%	5,230	58.67%	5,066	57.94%
Academic Support	1,556	19.09%	1,615	18.12%	1,613	18.45%
Admin Svc	338	4.15%	361	4.05%	369	4.22%
Operations	775	9.51%	831	9.32%	814	9.31%
Transportation	448	5.50%	483	5.42%	476	5.44%
Child Nutrition	399	4.89%	394	4.42%	405	4.63%
 <b>State Average Per Pupil Expenditures</b>	 <b>8,773</b>					
<b>National Average Per Pupil Expenditures (estimate)</b>	<b>10,586</b>					
 <b>Operating Per Pupil Expenditures By Fund:</b>	 <b>8,152</b>		 <b>8,914</b>		 <b>8,743</b>	
General Purpose School Fund	6,710		6,989		7,185	
Federal Projects Fund	649		1,094		720	
Child Nutrition Fund	399		394		405	
Transportation Fund	388		430		426	
Extended School Program Fund	6		7		7	
 <b>Capital Projects Per Pupil Expenditures</b>	 <b>294</b>		 <b>851</b>		 <b>827</b>	

## *Consolidated Budget Information*

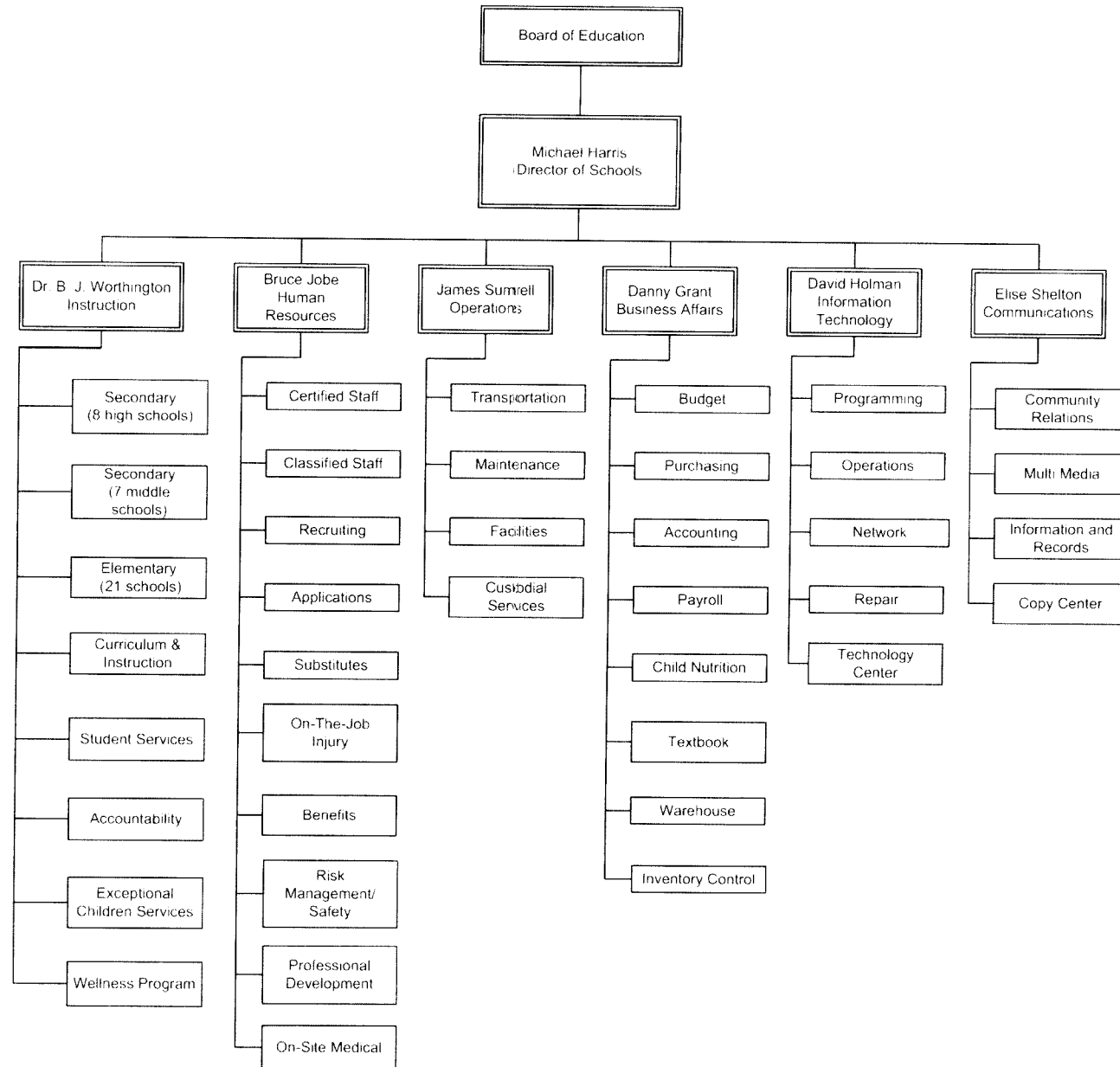
	<b>2009-10 <u>Actual</u></b>	<b>Amended 2010-11 <u>Budget</u></b>	<b>Proposed 2011-12 <u>Budget</u></b>
Value of One (1) Cent Property Tax	291,300	296,685	297,000
School Property Tax Rate			
General Purpose School Fund	0.884	0.884	0.968
Transportation Fund	0.059	0.059	0.059
Total Appropriated for School Operations	0.943	0.943	1.027
Debt Service Fund (School Portion)	0.529	0.536	0.646
Total School Property Tax Rate	1.472	1.479	1.673
Total Property Tax Rate	2.880	2.880	3.140
Percent of Tax Rate Appropriated for School Operations	32.74%	32.74%	32.71%

**Student Enrollment Growth (Average Daily Membership)**





# CMCSS Organization Chart



06/20/2011

CMCSS

**Consolidated Budget Summary****Revenues, Beginning Reserves and Fund Balance**

	2009-2010 Actual	2010-2011 Amended	2011-2012 Proposed	Percent Change Over/(Under) Amended Budget
Local Revenues	70,869,783	73,296,008	77,376,666	5.57 %
State Revenues	118,451,727	123,978,814	126,554,804	2.08 %
Federal Revenues	28,666,418	43,666,654	34,100,612	(21.91) %
Non-Revenue Sources	7,124,809	25,826,395	26,815,126	3.83 %
<b>Total Estimated Revenues</b>	<b>225,112,737</b>	<b>266,767,871</b>	<b>264,847,208</b>	<b>(0.72) %</b>
Beginning Reserves on July 1	3,342,047	3,148,703	2,878,028	(8.60) %
Beginning Fund Balance on July 1	26,778,651	21,404,031	20,422,079	(4.59) %
<b>Total Available Funds</b>	<b>255,233,435</b>	<b>291,320,605</b>	<b>288,147,315</b>	<b>(1.09) %</b>

06/20/2011

CMCSS

**Consolidated Budget Summary****Analysis of Budget Increases****Expenditures (By Object)**

	2009-2010 Actual	2010-2011 Amended	2011-2012 Proposed	Percent Change Over/(Under) Amended Budget
Salaries	138,613,332	153,106,679	152,648,780	(0.30) %
Employee Benefits	45,357,454	55,035,567	55,850,320	1.48 %
Supplies and Materials	12,537,268	14,337,613	14,585,924	1.73 %
Utilities	6,027,777	6,913,700	7,536,700	9.01 %
Contracted Services	9,264,650	10,165,054	9,695,126	(4.62) %
Insurance Premiums	1,012,433	979,142	979,361	0.02 %
Debt Service	510,435	35,000	35,000	- %
Trustee's Commission	1,143,016	1,217,909	1,223,525	0.46 %
Other Charges	3,553,412	5,549,399	3,354,283	(39.56) %
Equipment	12,544,886	27,616,423	28,683,113	3.86 %
<b>Total Expenditures</b>	<b>230,564,663</b>	<b>274,963,425</b>	<b>274,592,132</b>	<b>(0.14) %</b>
Ending Reserves on June 30	2,993,891	2,878,028	2,857,220	(0.72) %
Ending Fund Balance on June 30	21,674,881	13,479,152	10,697,963	(20.63) %
<b>Total Expenditures and Fund Balance</b>	<b>255,233,435</b>	<b>291,320,605</b>	<b>288,147,315</b>	<b>(1.09) %</b>

# Key Performance Indicators

## KPI Summary - Academics (Instruction and Support)

Key Performance Indicators	Target 09/10	Actual 09/10	Target 10/11	Target 11/12
<b>Adequate Yearly Progress (AYP)</b>				
3rd - 8th Grade (All students)				
Math	baseline	39.0%	60.0%	80.0%
Reading/Language Arts	baseline	57.0%	66.0%	83.0%
High School (All Students)				
Math	baseline	54.0%	63.0%	81.0%
Reading/Language Arts	baseline	76.0%	87.0%	96.0%
3rd - 8th Grade (Economically Disadvantaged Students)				
Math	baseline	30.0%	40.0%	60.0%
Reading/Language Arts	baseline	46.0%	66.0%	83.0%
3rd - 8th Grade (Students with Disabilities)				
Math	baseline	28.0%	40.0%	60.0%
Reading/Language Arts	baseline	34.0%	49.0%	66.0%
3rd - 8th Grade (Limited English Proficient Students)				
Math	baseline	28.0%	40.0%	60.0%
Reading/Language Arts	baseline	35.0%	49.0%	66.0%
<b>Graduation Rate</b>	90.0%	90.5%	92.0%	93.0%
<b>TCAP Writing Assesment</b>				
5th Grade	89.0%	83.0%	89.0%	90.0%
8th Grade	89.0%	90.0%	90.0%	93.0%
11th Grade	93.0%	88.0%	93.0%	93.0%
<b>Technology Work Order Completion Time</b>				
Technology Coordinators	2.5 Days	2.87 Days	2.0 Days	2.0 Days
Network technicians	2.5 Days	1.93 Days	2.0 Days	2.0 Days
Repair Technicians	5.0 Days	5.3 Days	5.0 Days	5.0 Days

\* Targets are specified by CMCSS, and meet or exceed any State or Federally mandated targets.

<b>Per Pupil Expenditure (PPE) data</b>	<b>09/10 Actual</b>	<b>10/11 Amended</b>	<b>11/12 Proposed</b>
CMCSS (Academics - Instruction and Support) PPE	\$6,192	\$6,845	\$6,679
CMCSS (Total) PPE	\$8,152	\$8,914	\$8,743
State of Tennessee average PPE (Source: State of TN Report Card)	\$8,773		
National Average Per Pupil Expenditures (Source: NEA 2010 estimate database)	\$10,586		

## CMCSS Key Performance Indicators (KPI's)

### Adequate Yearly Progress (AYP)

**KPI:** The percentage of CMCSS students who meet the federally mandated No Child Left Behind proficiency targets in Math and Reading/Language Arts.

**Why is this important?** With the global economy becoming more competitive every day, it is important that students possess the Math and Reading/Language Arts skills that enable them to successfully transition into the workforce or institutions of higher learning after high school.

#### What are our targets?

#### 3<sup>rd</sup> – 8<sup>th</sup> Grade (All Students)

##### Math

Target 09/10	Actual 09/10	Target 10/11	Target 11/12
baseline	39.0%	60.0%	80.0%

##### Reading/Language Arts

Target 09/10	Actual 09/10	Target 10/11	Target 11/12
baseline	57.0%	66.0%	83.0%

**NOTE:** State NCLB targets Math = 86%, Rdg/Lng = 89%

#### High School (All Students)

##### Math

Target 09/10	Actual 09/10	Target 10/11	Target 11/12
baseline	54.0%	63.0%	81.0%

##### Reading/Language Arts

Target 09/10	Actual 09/10	Target 10/11	Target 11/12
baseline	76.0%	87.0%	96.0%

**NOTE:** State NCLB targets Math = 83%, Rdg/Lng = 93%

#### 3<sup>rd</sup> – 8<sup>th</sup> Grade (Economically Disadvantaged Students)

##### Math

Target 09/10	Actual 09/10	Target 10/11	Target 11/12
baseline	30.0%	40.0%	60%

##### Reading/Language Arts

Target 09/10	Actual 09/10	Target 10/11	Target 11/12
baseline	46.0%	66.0%	83.0%

## Academics – Instruction and Support

## CMCSS Key Performance Indicators (KPI's)

### Adequate Yearly Progress (AYP)

#### 3<sup>rd</sup> – 8<sup>th</sup> Grade (Students with Disabilities)

##### *Math*

Target 09/10	Actual 09/10	Target 10/11	Target 11/12
baseline	28.0%	40.0%	60.0%

##### *Reading/Language Arts*

Target 09/10	Actual 09/10	Target 10/11	Target 11/12
baseline	34.0%	49.0%	66.0%

#### 3<sup>rd</sup> – 8<sup>th</sup> Grade (Limited English Proficient Students)

##### *Math*

Target 09/10	Actual 09/10	Target 10/11	Target 11/12
baseline	28.0%	40.0%	60.0%

##### *Reading/Language Arts*

Target 09/10	Actual 09/10	Target 10/11	Target 11/12
baseline	35.0%	49.0%	66.0%

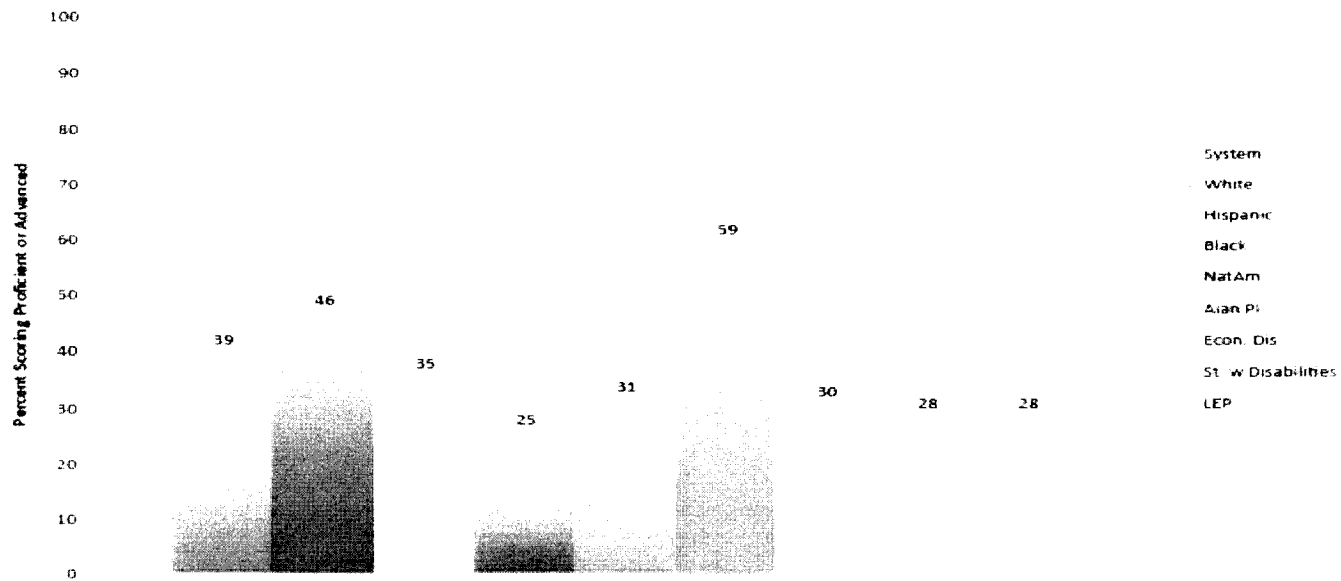
No Child Left Behind (NCLB) mandates 100% of all students in grades 3 through 12 demonstrate proficiency in Math and Reading/Language Arts by 2012-13. Our incremental targets are set by State of Tennessee mandates along with CMCSS initiatives.

**What are the budget implications for FY 11-12?** See budget implications under the Graduation Rate KPI.

**Tell me more!** Currently, AYP is measured utilizing the TCAP for Math and Reading/Language Arts in 3<sup>rd</sup> – 8<sup>th</sup> grades, and Gateways and End of Course (EOC) test in Algebra I & (English II and 11<sup>th</sup> grade writing). These are criterion referenced, standardized assessments, designed to measure students' mastery of the required Tennessee content for Math and Reading/Language Arts.

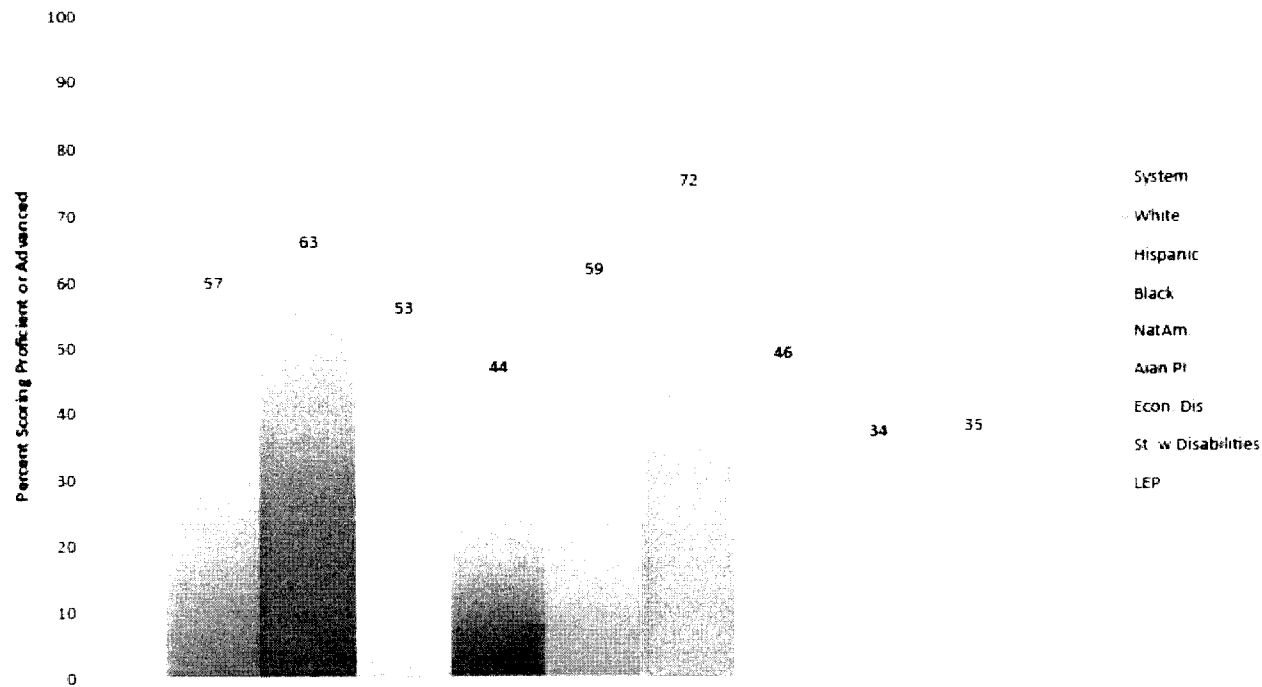


### CMCSS Elementary and Middle Schools Percent Proficient or Advanced in Math 2009.10



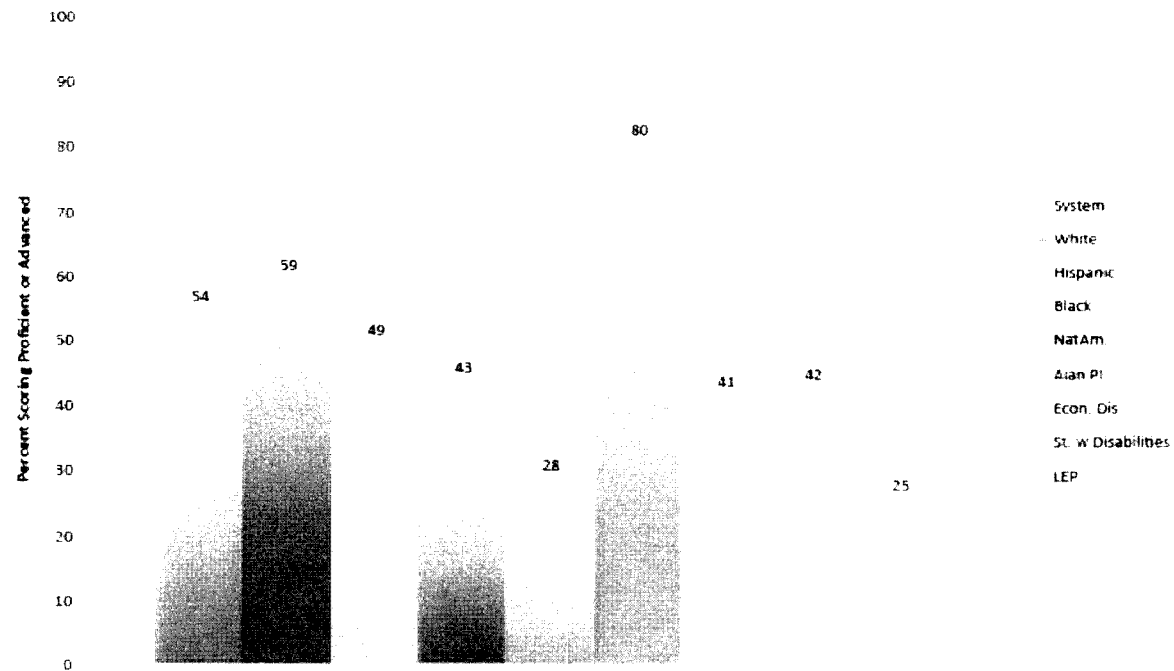
Academic Year - Serves as baseline as a result of the new test and new proficiency levels

# **CMCSS Elementary and Middle Schools Percent Proficient or Advanced in Reading 2009.10**



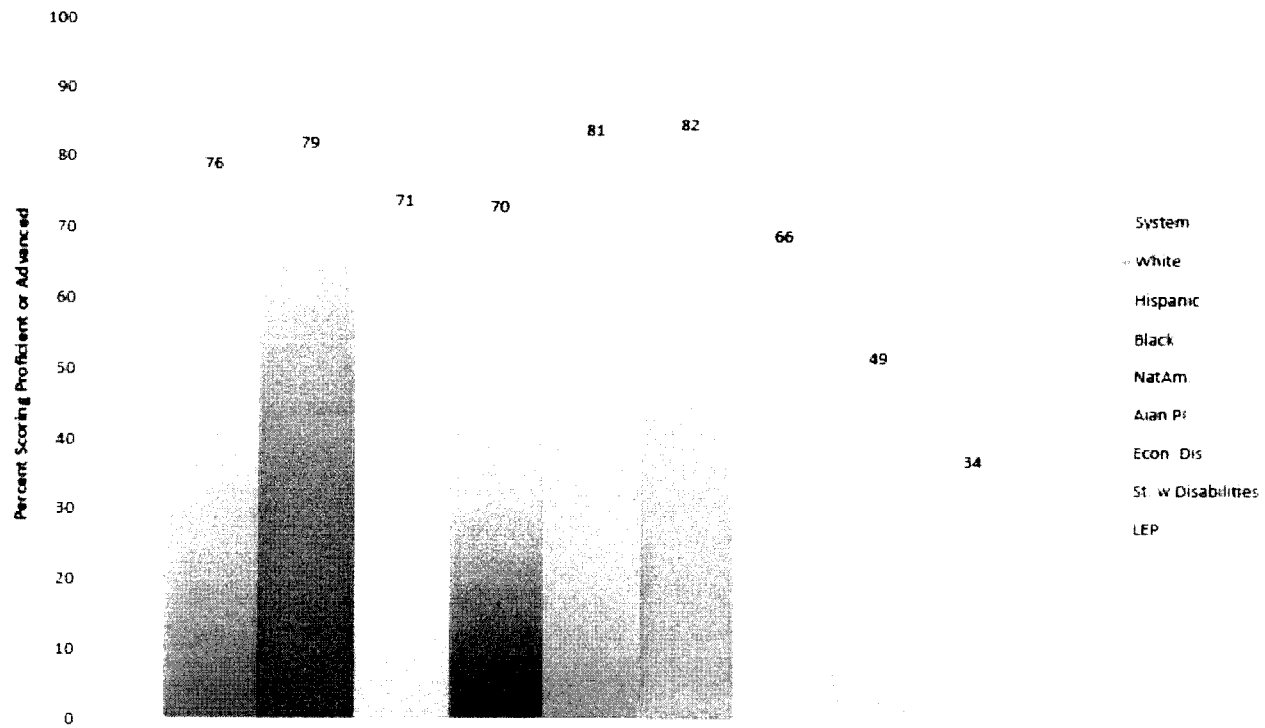
Academic Year - Serves as baseline as a result of the new test and new proficiency levels

### CMCSS High School Percent Proficient or Advanced in Math 2009.10



Academic Year - Serves as baseline as a result of the new test and new proficiency levels

# CMCSS High School Percent Proficient or Advanced in Reading 2009.10



Academic Year - Serves as baseline as a result of the new test and new proficiency levels

## CMCSS Key Performance Indicators (KPI's)

### Graduation Rate

**KPI:** The percentage of students enrolled in CMCSS who graduate on time from High School with a regular diploma.

**Why is this important?** High School graduates have higher rates of employment, earning on average \$9,000 per year more than high school dropouts. Dropouts are twice as likely to slip into poverty as high school graduates, and are often unable to support themselves. The net economic benefit to society for each student who graduates from high school is \$127,000.

**What are our targets?**

Target 09/10	Actual 09/10	Target 10/11	Target 11/12
90.0%	90.5%	92%	93.0%

**NOTE:** State NCLB target = 90%

**Tell me more!** The District's goal is that 100% of CMCSS students graduate high school with a **regular, on-time** diploma. **On-time** signifies that a student completes his/her high school course of study four years from the date he enters the 9<sup>th</sup> grade, or within five years if identified as a Student With Disabilities or an English Language Learner. The formula for calculating the graduation rate is:

(total number of regular, on-time diplomas awarded)

DIVIDED BY

(total number of regular on-time diplomas + regular late diplomas + certificates of attendance + Special Ed diplomas + GED's + dropouts)

## Academics – Instruction and Support

CMCSS AYP Graduation Targets and Actual Graduation Rates											
School Year	2003-04	2004-05	2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14
District AYP Graduation Target	75.9%	77.2%	78.6%	80.0%	81.3%	82.7%	84.0%	85.4%	86.8%	88.1%	100%
District Actual Graduation Rate	76.0%	<b>76.2%</b>	<b>78.5%</b>	85.70%	88.33%	90.78%	90.5%				
Year Included in AYP Calculations	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015

NOTE: Graduation rate data is released as part of the following year's AYP calculations.

Created 12/10/2010 by: Susan Turner  
Source: LMCSS AYP Graduation Data

## **The Economic Effect of Not Graduating from High School**

- **Employment** – High school graduates have higher rates of employment. In 2001, high school graduates had a 74% rate of employment, while high school dropouts had a 55% rate of employment (Martin & Halperin, 2006).
- **Personal Income** – On average, high school graduates earn \$9,245 more per year than high school dropouts (National Dropout Prevention Center/Network).
- **Health** – High school graduates have better health (Levin, 2005), and tend to live longer (Levin, 2005) than high school dropouts.
- **Criminal Activity** - High school dropouts are 3.5 times more likely to be arrested in their lifetime than high school graduates (National Dropout Prevention Center/Network), and are more likely to be repeat offenders (Alliance for Excellent Education, 2006, August).
- **Taxes** - High school dropouts pay less tax than high school graduates, with the graduate paying about \$60,000 more in taxes than the dropout over a lifetime (Levin, 2005).
- **Public Assistance** - Savings to the public assistance system would be approximately \$10.8 billion annually if one third of high school dropouts were to earn a diploma (Martin & Halperin, 2006).
- **Civic Costs** - Among those who voted in the 2004 election, 56% of those with either a high school diploma or a GED reported voting, while 40% of those who had completed 9<sup>th</sup> to 12<sup>th</sup>, no diploma, reported voting (Levin, 2005)

### **Graduation Rates and Targets**

**CMCSS:**     2007-08: **83.3%** Actual    2008-09: **90.8%** Actual    2009-10: **90.5%** Actual    2010-11: **92%** Target

**State:**     2007-08: **82.2%** Actual    2008-09: **83.2%** Actual    2009-10: **86.1%** Actual

## CMCSS Key Performance Indicators (KPI's)

### TCAP Writing Assessment

**KPI:** The percentage of students assessed who achieved a proficient score.

**Why is this important?** It is critical that students are able to communicate effectively in writing, utilizing a variety of skills. In today's global society where electronic communication is leveraged extensively, written communications are crucial to success.

**What are our targets?**

#### **5<sup>th</sup> Grade**

Target 09/10	Actual 09/10	Target 10/11	Target 11/12
89.0%	83.0%	89.0%	90.0%

#### **8<sup>th</sup> Grade**

Target 09/10	Actual 09/10	Target 10/11	Target 11/12
89.0%	90.0%	90.0%	93.0%

#### **11<sup>th</sup> Grade**

Target 09/10	Actual 09/10	Target 10/11	Target 11/12
93.0%	88.0%	93.0%	93.0%

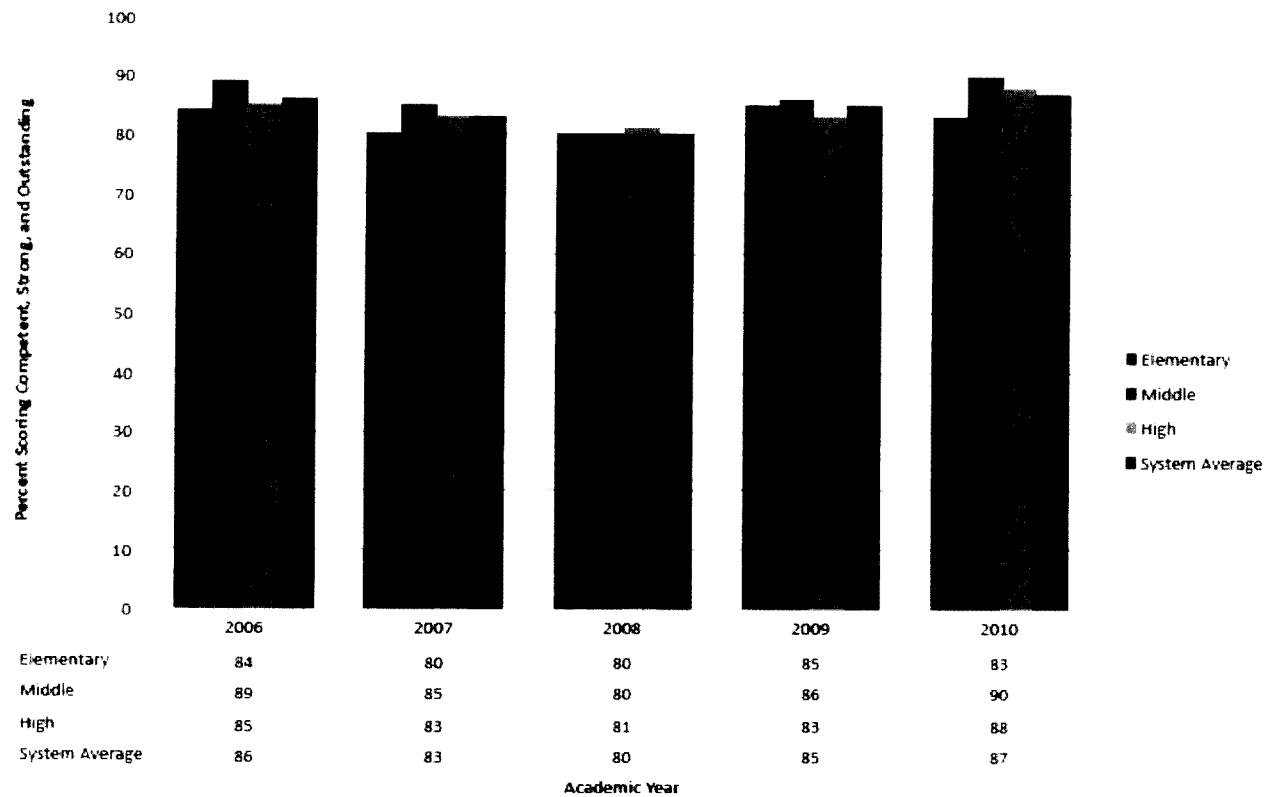
No Child Left Behind (NCLB) mandates 100% of all students in grades 5, 8, and 11 demonstrate proficiency in writing by 2012-13. Our incremental targets are set by the State of Tennessee.

**What are the budget implications for FY 11-12?** See budget implications under the Graduation Rate KPI.

**Tell me more!** The TCAP writing assessment is a performance based assessment where students are provided with a writing prompt to which they are to respond. Writing samples are then scored using a 6 point rubric to determine proficiency, with scores of 4, 5, and 6 considered proficient. The 11<sup>th</sup> grade writing assessment is counted as part of each high school's AYP score.



### CMCSS TCAP Writing Performance 2006 - 2010



## CMCSS Key Performance Indicators (KPI's)

### Technology Work Order Completion Time

**KPI:** The average number of days to complete a Technology Work Order. Measurements are taken on three different levels of support: First Aid, Network/ Desktop Technicians, and Repair Technicians.

**Why is this important?** The District's technical support activities get the District's resources back on line and in the hands of the students and teachers. Without this service, a key instructional asset would remain in a non-functional state which could adversely affect student achievement.

#### What are our targets?

##### *First Aid*

Target 09/10	Actual 09/10	Target 10/11	Target 11/12
2.5 days	2.87 days	2.0 days	2.0 days

##### *Network/ Desktop Technicians*

Target 09/10	Actual 09/10	Target 10/11	Target 11/12
2.5 days	1.93 days	2.0 days	2.0 days

##### *Repair Technicians*

Target 09/10	Actual 09/10	Target 10/11	Target 11/12
5.0 days	5.30 days	5.0 days	5.0 days

**Tell me more!** As can be seen from the measures, the Technology Department provides three levels of tech support to the students, teachers, and employees of the District.

- First Aid supports the servicing of administrator and teacher laptops.
- Network/ Desktop Technicians deal with all desktop problems and network connectivity issues. As well as provide customer service to students, teachers, and all other employees of the District.
- Repair Technicians support any required hardware repair issues. This timeframe tends to run a little longer, as often these repairs require additional parts, some of which have to be ordered.

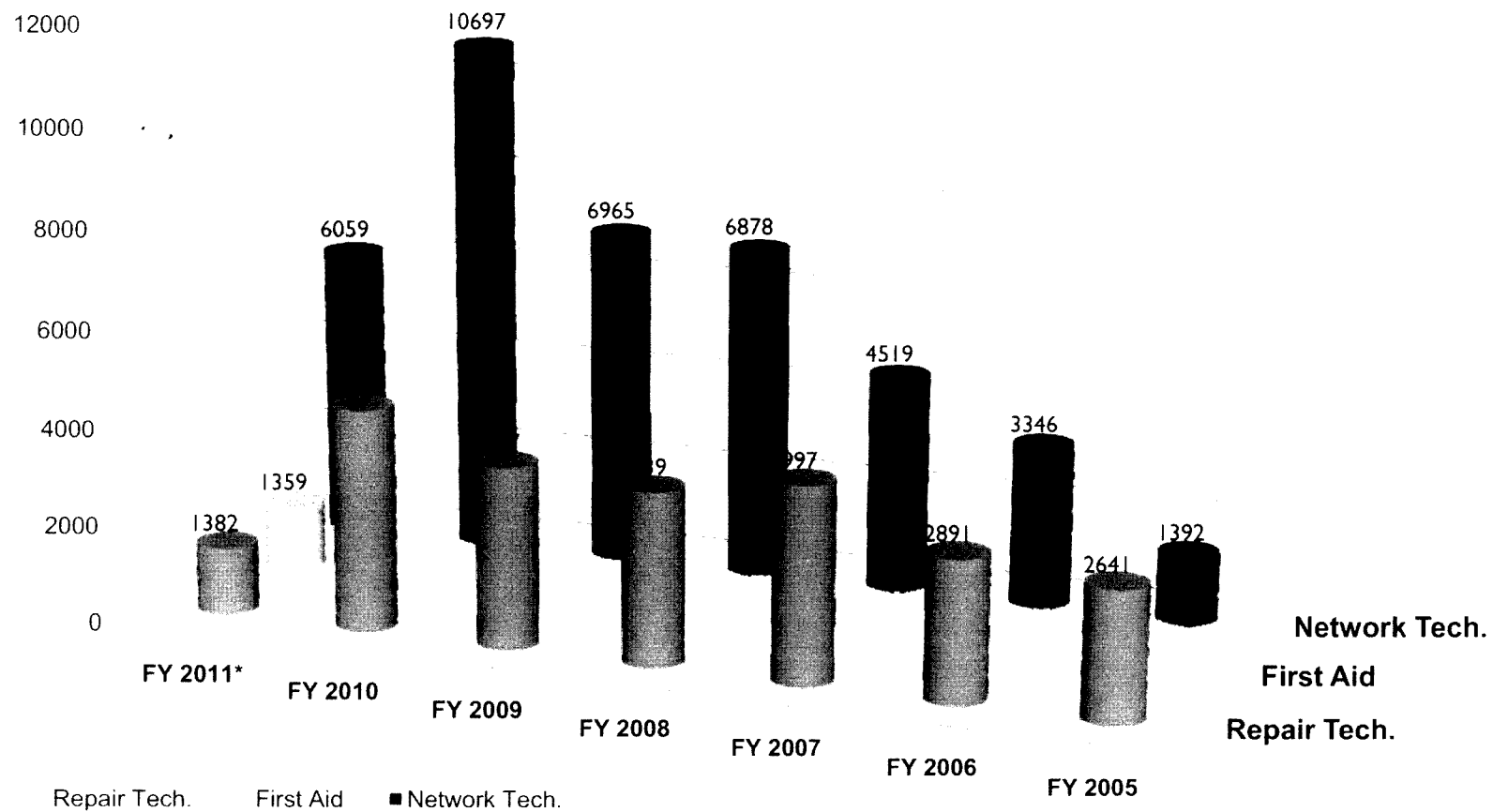
Another important aspect of this issue is the age of the equipment. Older equipment tends to require more service. As the District's replacement cycle gets longer, the total number of work orders will increase. If staffing levels remain the same, completion times can be expected to rise.

Industry standards indicate technicians commonly support 400-500 pieces of equipment. Current staffing levels within the District have 12 Network Technicians and 4 desktop support technicians supporting approximately 20,000 pieces of equipment or 1,250 per technician.

**What are the budget implications for FY 11-12?** Unknown

## Academics – Instruction and Support

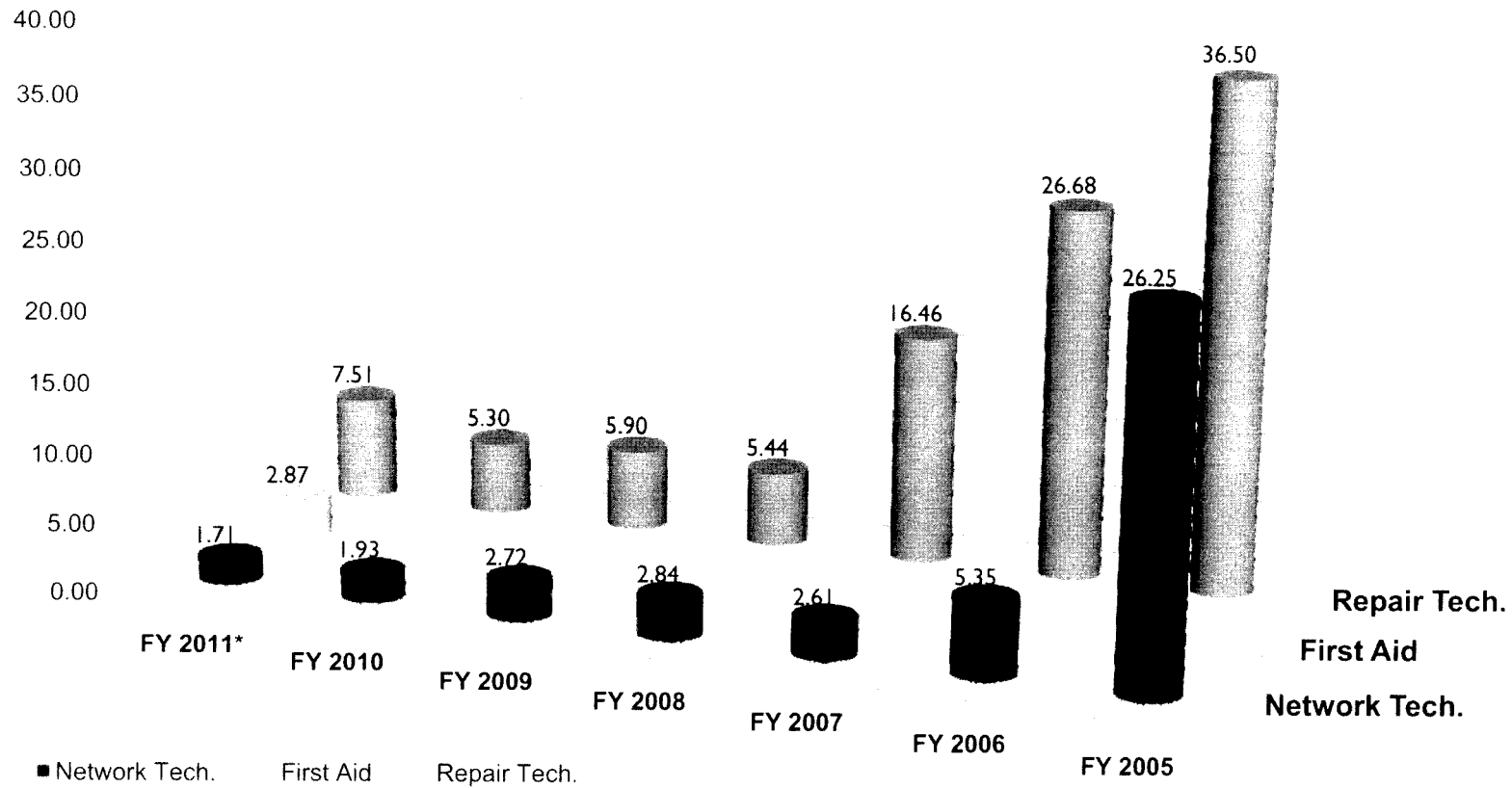
# WORK ORDERS SUBMITTED



\*2011 (July 1, 2010- February 10, 2011)

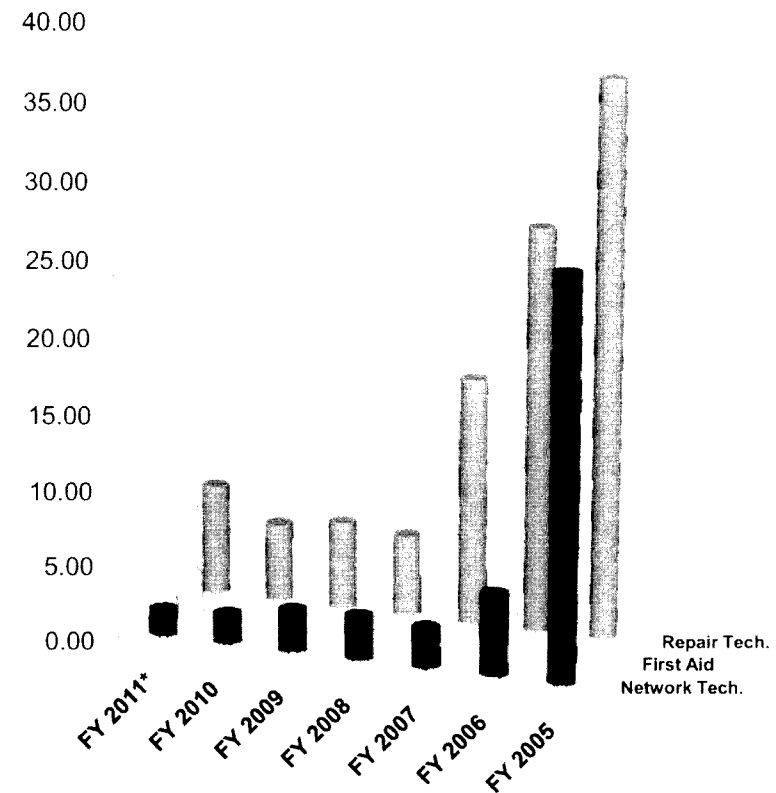
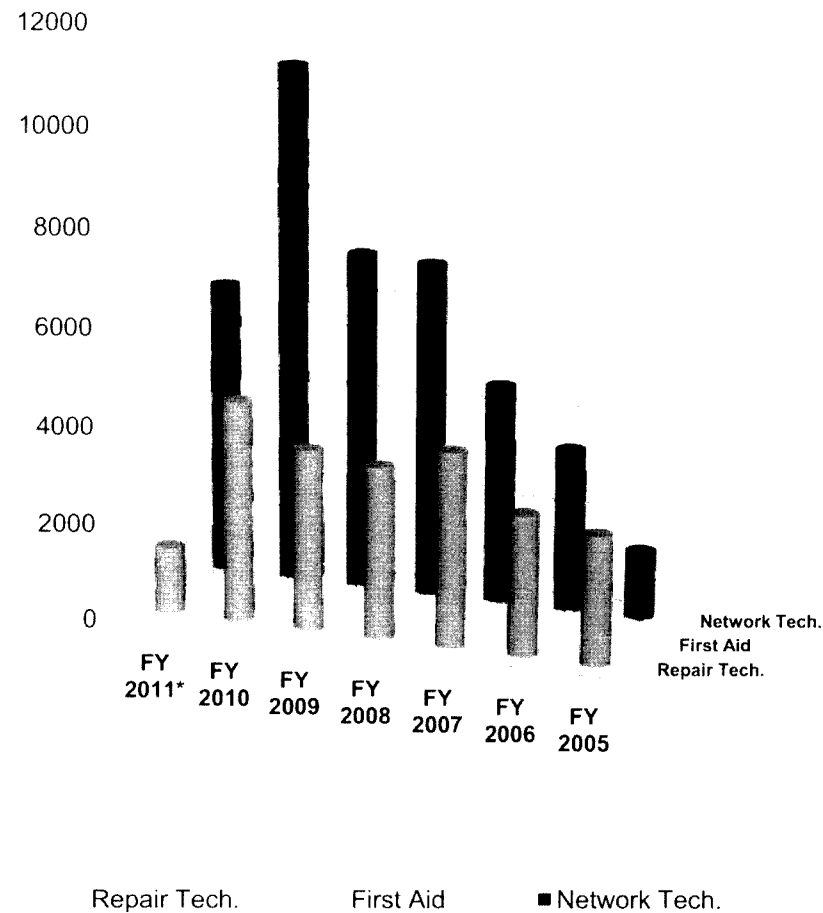
# TIME TO CLOSE WORK ORDER

## (DAYS)



\*2011 (July 1, 2010- February 10, 2011)

# WORK ORDER V. COMPLETION TIME



\*2011 (July 1, 2010- February 10, 2011)

## KPI Summary - Administrative Services

Key Performance Indicators	Target* 09/10	Actual 09/10	Target* 10/11	Target* 11/12
<b>Public Engagement through Web Communications</b>				
Visits to the school system website and web video links	Baseline	2,698	3,372	4,215
<b>Budget Forecast Accuracy</b>				
Revenue forecast accuracy	± 3%	-0.8%	± 3%	± 3%
Expenditure forecast accuracy	± 3%	-2.1%	± 3%	± 3%
<b>State Financial Audit</b>				
Number of significant audit findings	0	1	0	0
Number of repeat audit findings	0	0	0	0
<b>Textbook Delivery Time</b>	100% in 10 days	85.0%	100% in 10 days	100% in 10 days
<b>Teacher Lost Time Injuries</b>				
Cases with days away from work	0	2	0	0
Yearly total of days away from work	0	20	0	0
<b>Teacher Retention Rate</b>	90%	90%	92%	92%

\* Targets are specified by CMCSS, and meet or exceed any State or Federally mandated targets.

Per Pupil Expenditure (PPE) data	09/10 Actual	10/11 Amended	11/12 Proposed
CMCSS (Administrative Services) PPE	\$338	\$361	\$369
CMCSS (Total) PPE	\$8,152	\$8,914	\$8,743
State of Tennessee average PPE (Source: State of TN Report Card)	\$8,773		
National Average Per Pupil Expenditures (Source: NEA 2010 estimate database)	\$10,586		

## CMCSS Key Performance Indicators (KPI's)

### Public Engagement through Web Communications

**KPI:** The usage of and visits to the School System website and web video links.

**Why is this important?** An informed community is better positioned to understand and support school district initiatives which help students be more successful. Visually depicting student and educational activities provides a more effective way of communicating.

**What are our targets?**

**A 25% annual increase to unique visitors to Focus WebTV.**

Actual Feb-April 2010	Target 10/11	Actual Feb- April 2011	Target 11/12
2,698 unique visits	3,372 unique visits	3,500 unique visits	4,215 unique visits

**What are the budget implications for FY 11-12?** None.

**Tell me more!**

The bottom line for encouraging public engagement and deliberation in the schools is that it leads to greater understanding of and greater support for public schools. Research, documented by the National School Public Relations Association, demonstrates that building broad-based community support leads to higher expectations as well as higher student achievement.

## Administrative Services

## CMCSS Key Performance Indicators (KPI's)

### Budget Forecast Accuracy

**KPI:** The accuracy of budget forecasting for revenue and expenditure projections based on the original adopted budget (excluding amendments).

**Why is this important?** The financial resources available to local government are limited. As such, reasonably reliable revenue projections are essential to ensure the financial viability of the district and continuation of programs without undue interruption. Expenditures must likewise be reasonably estimated to avoid dedicating resources that could have been allocated for other uses.

#### What are our targets?

##### *Revenue forecast accuracy*

Target 09/10	Actual 09/10	Target 10/11	Target 11/12
± 3%	-0.8%	± 3%	± 3%

##### *Expenditure forecast accuracy*

Target 09/10	Actual 09/10	Target 10/11	Target 11/12
± 3%	-2.1%	± 3%	± 3%

**What are the budget implications for FY 11-12?** None

**Tell me more!** Estimates of revenues and expenditures used in developing the budget are based on historical trends and the best and

most current data available using a conservative approach. The annual financial planning process is driven by budget priorities established by the Director of Schools and the Senior Leadership Team that align with the Board's End Policies and the district's strategic work plan.

## Administrative Services



## CMCSS Key Performance Indicators (KPI's)

### State Financial Audit

**KPI:** The number of significant audit findings, and the number of repeat audit findings documented in the District's State Financial Audit.

**Why is this important?** Fiscal accountability and legal compliance are critically important to state and local governments. The objective of a financial audit is to provide reasonable assurance from an independent source that accounting records and the financial reports derived from them are reliable.

**What are our targets?**

#### *Number of significant audit findings*

Target 09/10	Actual 09/10	Target 10/11	Target 11/12
0	1	0	0

#### *Number of repeat audit findings*

Target 09/10	Actual 09/10	Target 10/11	Target 11/12
0	0	0	0

**What are the budget implications for FY 11-12?** None

**Tell me more!** Many stakeholders need reliable information about a governmental entity's finances. A good accounting system must meet the basic informational needs of all interested parties and comply with generally accepted accounting principles. The district's accounting records are audited annually by the State Comptroller's office in order to make an assessment that reports generated for external purposes reflect the school system's financial condition with reasonable accuracy.

### Textbook Delivery Time

**KPI:** The elapsed time (in days) from the point where Textbook Processing receives the school's order to the point where the warehouse delivers the textbook to the school.

**Why is this important?** Textbooks are a critical element in meeting the District's mission of "educating and empowering our students to reach their potential". Instruction begins on day one! Textbooks are an integral component of the student learning process. Timely delivery of textbooks ensures students are able to stay current with on-going instruction. Otherwise, the student is at a distinct disadvantage.

**What are our targets?**

Target 09/10	Actual 09/10	Target 10/11	Actual 10/11*	Target 11/12
100% within 10 Days	85%	100% within 10 Days	92.2%	100% within 10 Days

\*For the period July 1 – October 22, 2010

**What are the budget implications for FY 11-12?** None

**Tell me more!** For the school year 2009-10, the average response time was 8.75 days. The total orders processed for the year were 609. The average response time for the current school year through October 22 is 5.23 days. A total of 293 orders have been processed through this date.

Textbook processing is responsible for the acquisition and distribution of the proper number and type of books and teaching materials for each grade level at each school. A perpetual inventory is maintained to ensure accountability.

## Administrative Services

## CMCSS Key Performance Indicators (KPI's)

### Lost Time Injuries

**KPI:** The number of employee lost time injuries and the number of injury related lost work days for employees.

**Why is this important?** This measure is used to support Employee Attendance Rates and help to determine the quality of the District Employee Safety Program and Modified Duty Program. Claim data is analyzed, with the results of the analysis being used to direct future safety training offerings, and to analyze and reduce hazards in the workplace.

**What are our targets?**

#### *Cases with days away from work*

Target 09/10	Actual 09/10	Target 10/11	Target 11/12
0	2	0	0

#### *Yearly total of days away from work*

Target 09/10	Actual 09/10	Target 10/11	Target 11/12
0	20	0	0

**What are the budget implications for FY 11-12?** None

**Tell me more!** Reduced lost time injury rates have a direct effect on the time the District's employees are able to spend completing essential work tasks. These rates also directly affect the need and expense of providing substitute employees for the lost work time of an employee. An analysis of historical data over the past 10 years has shown a downward trend in both "Cases with days away from work" and "Yearly total of days away from work".

### Teacher Retention Rate

**KPI:** The Teacher Retention Rate is the key performance indicator of our success at recruiting, selecting and retaining quality, student-centered teachers.

**Why is this important?** Retention Rate reflects our position as the employer of choice in the market. From a budget standpoint, an improved retention rate is a reflection of successful recruitment, selection and retention programs that have been funded within the school system. Retained teachers save the district recruiting, administrative and training costs. Student achievement is directly impacted by retaining quality, student-centered teachers.

**What are our targets?**

Target 09/10	Actual 09/10	Target 10/11	Target 11/12
90%	90%	92%	92%

**What are the budget implications for FY 11-12?** Continued funding of recruitment, selection and retention programs.

**Tell me more!** The Teacher Retention Rate for a given year reflects the percentage of teachers who were still employed with the school system at the beginning of the following year. In contrast, the turnover rate represents the percentage of teachers who left the district. This distinction is important when comparing data to other districts. National trends indicate that most new teachers leave the profession within the first five years of teaching and that retention rates are in the 85% range nationally (and are even lower in many larger metropolitan areas). Our Retention First Philosophy and corresponding processes and programs will help us maintain our significantly better rates in both categories.

## Administrative Services

## KPI Summary - Operations

Key Performance Indicators	Target* 09/10	Actual 09/10	Target* 10/11	Target* 11/12
<b>Building Capacity Analysis</b>				
Elementary	85%	94%	85%	85%
Middle	85%	80%	85%	85%
High	85%	77%	85%	85%
<b>Work Order Completion Rate</b>	9	5	7	7

\* Targets are specified by CMCSS, and meet or exceed any State or Federally mandated targets.

Per Pupil Expenditure (PPE) data	09/10 Actual	10/11 Amended	11/12 Proposed
CMCSS (Operations) PPE	\$775	\$831	\$814
CMCSS (Total) PPE	\$8,152	\$8,914	\$8,743
State of Tennessee average PPE (Source: State of TN Report Card)	\$8,773		
National Average Per Pupil Expenditures (Source: NEA 2010 estimate database)	\$10,586		

## CMCSS Key Performance Indicators (KPI's)

### Total Building Capacity Analysis for Zoning and Construction Planning

**KPI:** The available space for occupancy in each education facility as it relates to enrollment, curriculum, and educational programs.

**Why is this important?** The Facilities Management department provides safe and accommodating facilities in which to educate over 29,000 students. With an inventory of 36 buildings in which to do so, this measure provides the department with valuable information on how quickly its buildings are reaching their capacity. It is important in predicting future rezoning, forecasting funding requests for new construction, determining regional asset shifting, updating staffing levels, and ensuring the district meets Federal and State BEP requirements.

#### What are our targets? Elementary

Target 09/10	Actual 09/10	Target 10/11	Target 11/12
85%	94%	85%	85%

#### What are our targets? Middle

Target 09/10	Actual 09/10	Target 10/11	Target 11/12
85%	80%	85%	85%

#### What are our targets? High

Target 09/10	Actual 09/10	Target 10/11	Target 11/12
85%	77%	85%	85%

**What are the budget implications for FY 11-12?** Due to the regional nature of growth within the county, some buildings may be able to remain at target while others may not. Portable classrooms are utilized to address short term regional capacity imbalances. As the District's enrollment continues to increase, the General Purpose School budget may be further impacted. The Capital Projects budget will also reflect increases due to new building construction and/or building additions.

**Tell me more!** With the increased development of the industrial park as evidenced by the recent addition of Hemlock Semiconductor to the community, it is likely that student growth in Montgomery County will continue to rise. The CMCSS Facilities Management department will continue to work with the Regional Planning Commission to develop growth models to depict community growth as accurately as possible. By using these models and by continually examining key performance indicators, Facilities Management will continue to meet the capacity needs of CMCSS students and staff.

## CMCSS Key Performance Indicators (KPI's)

### Work Order Completion Rate

**KPI:** The average number of days it takes to complete a maintenance work request.

**Why is this important?** The Building Maintenance department completes over 18,000 work orders annually. This measure provides the department valuable information on how quickly its technicians are able to meet customer needs and more importantly it demonstrates the department's commitment to ensuring that the Districts students are provided with the best possible learning environment, and that it is maintained to acceptable standards.

#### What are our targets?

Target 09/10	Actual 09/10	Target 10/11	Target 11/12
7	5	7	7

**What are the budget implications for FY 11-12?** At present there is a need for a master plumber to meet operational requirements. As the District continues to grow and open new facilities over the next two to three years, budget requirements will be impacted further.

**Tell me more!** With the opening of two new schools in 2009-10, the CMCSS Building Maintenance department will provide service to 36 academic locations and 5 support locations, containing over 4.5 million square feet of building space and over 1300 acres of property. Even as the responsibility of the department increases, the commitment to customer service remains steadfast.

## KPI Summary - Child Nutrition

Key Performance Indicators	Target* 09/10	Actual 09/10	Target*10/11	Target* 11/12
Student Meal Participation Rates	27,000	31,740	30,450	33,200
HACCP Compliance - utilizing Health Dept scores	91	94	91.5	92

\* Targets are specified by CMCSS, and meet or exceed any State or Federally mandated targets..

Per Pupil Expenditure (PPE) data	09/10 Actual	10/11 Amended	11/12 Proposed
CMCSS (Child Nutrition) PPE	\$399	\$394	\$405
CMCSS (Total) PPE	\$8,152	\$8,914	\$8,743
State of Tennessee average PPE (Source: State of TN Report Card)	\$8,773		
National Average Per Pupil Expenditures (Source: NEA 2010 estimate database)	\$10,586		

## CMCSS Key Performance Indicators (KPI's)

### Student Meal Participation

**KPI:** Meal Equivalents (ME) that are assessed by calculating the number of reimbursable lunches (1 ME), reimbursable breakfasts (0.5 ME) and ala carte (\$2 = 1 ME)

**Why is this important?** Student participation is critical to the economic performance of the Child Nutrition Department and an important component to ensure the wellness of our student population.

**What are our targets?**

*Daily Average Meal Equivalent*

Target 09/10	Actual 09/10	Target 10/11	Target 11/12
27,000	31,740	30,450	33,200

**What are the budget implications for FY 11-12?** To achieve revenue goals, the Child Nutrition Department must reach a minimum of 33200 Meal Equivalents (ME) for SY 11/12.

**Tell me more!** Meal Equivalents are also utilized to assess staffing needs at each Child Nutrition worksite. There are many factors that can affect participation including menu selection, menu prices, enrollment, and demographics. Student participation is tracked on a daily and monthly basis and converted to Meal Equivalents twice annually for use in department staffing formulas.

### Efficiency of HACCP Plan

**KPI:** Calculating the district wide average Health Inspection Score (Grade) as assessed by the State Department of Health

**Why is this important?** The Child Nutrition Departments Hazard Analysis and Critical Control Points Plan (HACCP) is the foundation for providing a safe food supply to our stakeholders.

**What are our targets?**

*Average Health Department Grade*

Target 09/10	Actual 09/10	Target 10/11	Target 11/12
91	94	91.5	92

**What are the budget implications for FY 11-12?** None

**Tell me more!** HACCP identifies critical control points in the production of food products and establishes proper safety procedures and corrective actions to safeguard the items that are being prepared in our sites. HACCP has become a requirement for all child nutrition programs. CMCSS instituted its' HACCP Plan a full year earlier than the federally-mandated implementation date, and received a Best Practices award from the USDA in 2007 for HACCP Implementation.

## Child Nutrition

## KPI Summary - Transportation

Key Performance Indicators	Target* 09/10	Actual 09/10	Target* 10/11	Target* 11/12
School Bus Accidents	15	14	15	15
In-transit School Bus Breakdowns	480	394	480	480
On Time Performance	98.5%	99.6%	98.5%	98.5%

\* Targets are specified by CMCSS, and meet or exceed any State or Federally mandated targets.

Per Pupil Expenditure (PPE) data	09/10 Actual	10/11 Amended	11/12 Proposed
CMCSS (Transportation) PPE	\$448	\$483	\$476
CMCSS (Total) PPE	\$8,152	\$8,914	\$8,743
State of Tennessee average PPE (Source: State of TN Report Card)	\$8,773		
National Average Per Pupil Expenditures (Source: NEA 2010 estimate database)	\$10,586		



## CMCSS Key Performance Indicators (KPI's)

### School Bus Accidents

**KPI:** The number of preventable school bus accidents..

**Why is this important?** This data serves to measure the safety performance of the fleet. The CMCSS Transportation department travels over 3.2 million miles annually. Data reflecting accidents per miles traveled will assist in determining the effectiveness of our safety training operation. Transportation's goal is zero personal injury school bus accidents and less than five preventable school bus accidents per million miles traveled. Student safety is the first priority!

#### What are our targets?

Target 09/10	Actual 09/110	Target 10/11	Target 11/12
15	14	15	15

**What are the budget implications for FY 11-12?** Currently there are no budgetary needs for the department concerning accident prevention. The department continues to raise the bar in the area of safe performance while reducing the financial liability attributed to school bus accidents.

### In-transit School Bus Breakdowns

**KPI:** The number of breakdowns per 7,500 miles driven.

**Why is this important?** To measure the effectiveness of the Vehicle Maintenance program in its efforts to maximize fleet efficiency by preventing breakdowns. This helps ensure that students arrive at school on time for classes and extracurricular activities.

#### What are our targets?

Target 09/10	Actual 09/10	Target 10/11	Target 11/12
480	394	480	480

**What are the budget implications for FY 11-12?** None

**Tell me more!** The Vehicle Maintenance Department currently services and maintains 322 school buses and an additional 121 school system trucks and vans. We also maintain vehicles for other governmental agencies including the Montgomery County Ambulance Service and the Sheriff's Department.

## Transportation

## CMCSS Key Performance Indicators (KPI's)

### On-time Performance

**KPI:** The percentage on-time school bus arrivals.

**Why is this important?** The Transportation department transports over 24,500 students twice every school day. This measurement serves as an indicator of the level of service being provided to our student passengers and the overall effectiveness of the school bus fleet. Specifically, our on-time performance will ensure that all students are at school for all academic offerings and that they are delivered home in accordance with the state law.

**What are our targets?**

Target 09/10	Actual 09/10	Target 10/11	Target 11/12
98.5%	99.6%	98.5%	98.5%

**What are the budget implications for FY 11-12?** Our request for additional buses will allow transportation to support additional growth within the county. Without the approval of additional buses and personnel we cannot provide the level of service expected of transportation.

## Transportation

# General Purpose School Fund Budget

05/09/2011

CMCSS

**General Purpose School Fund**

	2009-2010 Actual	2010-2011 Amended	2011-2012 Proposed	Percent Change Over/(Under) Amended Budget
<b><u>Estimated Revenues</u></b>				
<b><u>Local Revenues</u></b>				
40110 Current Property Tax	24,510,280	25,150,053	27,644,853	9.92 %
40120 Trustees Collection - Prior Years	903,055	805,000	805,000	- %
40140 Interest & Penalties	229,787	199,000	199,000	- %
40162 Payments In Lieu of Taxes (Utility)	652,946	667,000	667,000	- %
40210 Local Option Sales Tax	33,320,859	34,553,700	35,935,800	4.00 %
40240 Wheel Tax	3,379,672	3,832,300	3,947,300	3.00 %
40270 Business Tax	564,615	450,000	450,000	- %
40320 Bank Excise Tax	84,140	45,271	45,300	0.06 %
40350 Interstate Telecommunications Tax	11,696	10,000	10,000	- %
43365 Archives & Records Management Fee	6,206	6,300	6,300	- %
43511 Tuition - Regular Day Students	16,787	15,000	15,000	- %
43516 Tuition - Out-of-State	395	-	-	- %
43583 Criminal Background Fee	24,312	22,000	22,000	- %
44110 Interest Earned	368	1,000	1,000	- %
44120 Lease/Rentals	115,595	105,000	105,000	- %
44130 Sale of Materials & Supplies	599	12,000	12,000	- %
44145 Sale of Recycled Materials	191	1,000	1,000	- %
44146 E-Rate Funding	10,202	167,710	167,710	- %
44170 Misc. Refund - Procurement Cards	34,572	-	-	- %
44170 Misc. Refund - Other	3,904	3,500	3,500	- %
44530 Sale of Equipment	109,968	25,000	25,000	- %
44560 Damages from Individuals	1,142	500	500	- %
44570 Contributions & Gifts	49,938	144,200	90,000	(37.59)%
<b>Total Local Revenues</b>	<b>64,031,229</b>	<b>66,215,534</b>	<b>70,153,263</b>	<b>5.95 %</b>

**General Purpose School Fund**

	2009-2010 Actual	2010-2011 Amended	2011-2012 Proposed	Percent Change Over/(Under) Amended Budget
<b>State Revenues - BEP</b>				
46390 Transition School To Work	37,875	71,628	71,628	- %
46511 Basic Education Program	101,384,601	101,723,238	113,707,850	11.78 %
46512 Basic Education Program - Stimulus	5,075,400	10,245,308	-	(100.00)%
46515 Early Childhood Education	1,783,195	1,829,270	1,829,270	- %
46530 Energy Efficient Schools	-	98,350	-	(100.00)%
46590 Other State Education Funds	36,155	45,772	116,491	154.50 %
46592 Internet Connectivity - Stimulus	45,423	85,983	-	(100.00)%
46610 Career Ladder Program	859,083	792,880	737,000	(7.05)%
46615 Extended Contract - Stimulus	-	175,764	234,800	33.59 %
46820 Income Tax	179,624	193,334	186,428	(3.57)%
46850 Mixed Drink Tax	335,863	296,000	296,000	- %
<b>Total State Revenues - BEP</b>	<b>109,737,220</b>	<b>115,557,527</b>	<b>117,179,467</b>	<b>1.40 %</b>
<b>Federal Revenues</b>				
47590 Other Federal Funds	-	2,943,284	2,980,308	1.26 %
47630 Impact Aid	3,779,154	4,933,061	4,400,000	(10.81)%
47640 JROTC	461,479	460,000	460,000	- %
48140 Adult Literacy	20,394	25,000	25,000	- %
<b>Total Federal Revenues</b>	<b>4,261,026</b>	<b>8,361,345</b>	<b>7,865,308</b>	<b>(5.93) %</b>
<b>Non-Revenue Sources</b>				
49700 Insurance Recovery	9,470	25,000	25,000	- %
49800 Operating Transfers	788,798	1,426,000	446,642	(68.68)%
<b>Total Non-Revenue Sources</b>	<b>798,268</b>	<b>1,451,000</b>	<b>471,642</b>	<b>(67.50) %</b>

05/09/2011

CMCSS

**General Purpose School Fund**

	2009-2010 Actual	2010-2011 Amended	2011-2012 Proposed	Percent Change Over/(Under) Amended Budget
<b>Total Revenues</b>	<b>178,827,743</b>	<b>191,585,406</b>	<b>195,669,680</b>	<b>2.13 %</b>
<b>Beginning Fund Balance</b>	<b>16,549,649</b>	<b>12,731,973</b>	<b>15,542,777</b>	<b>22.08 %</b>
<b>Beginning Reserves</b>				
34291 Reserve for On-The Job Injury	1,375,218	1,375,218	1,375,218	- %
34292 Reserve for Property and Liability Insurance	1,475,000	1,475,000	1,475,000	- %
34379 Reserve for Extended Contract	458,448	675	675	- %
34380 Reserve for Career Ladder	33,381	27,135	27,135	- %
34386 Reserve for Basic Education Program	-	270,675	-	
<b>Total Reserves</b>	<b>3,342,047</b>	<b>3,148,703</b>	<b>2,878,028</b>	<b>(8.60) %</b>
<b>Total Reserves and Fund Balance</b>	<b>19,891,696</b>	<b>15,880,676</b>	<b>18,420,805</b>	<b>16.00 %</b>
<b>Total Available Funds</b>	<b>198,719,439</b>	<b>207,466,082</b>	<b>214,090,485</b>	<b>3.19 %</b>

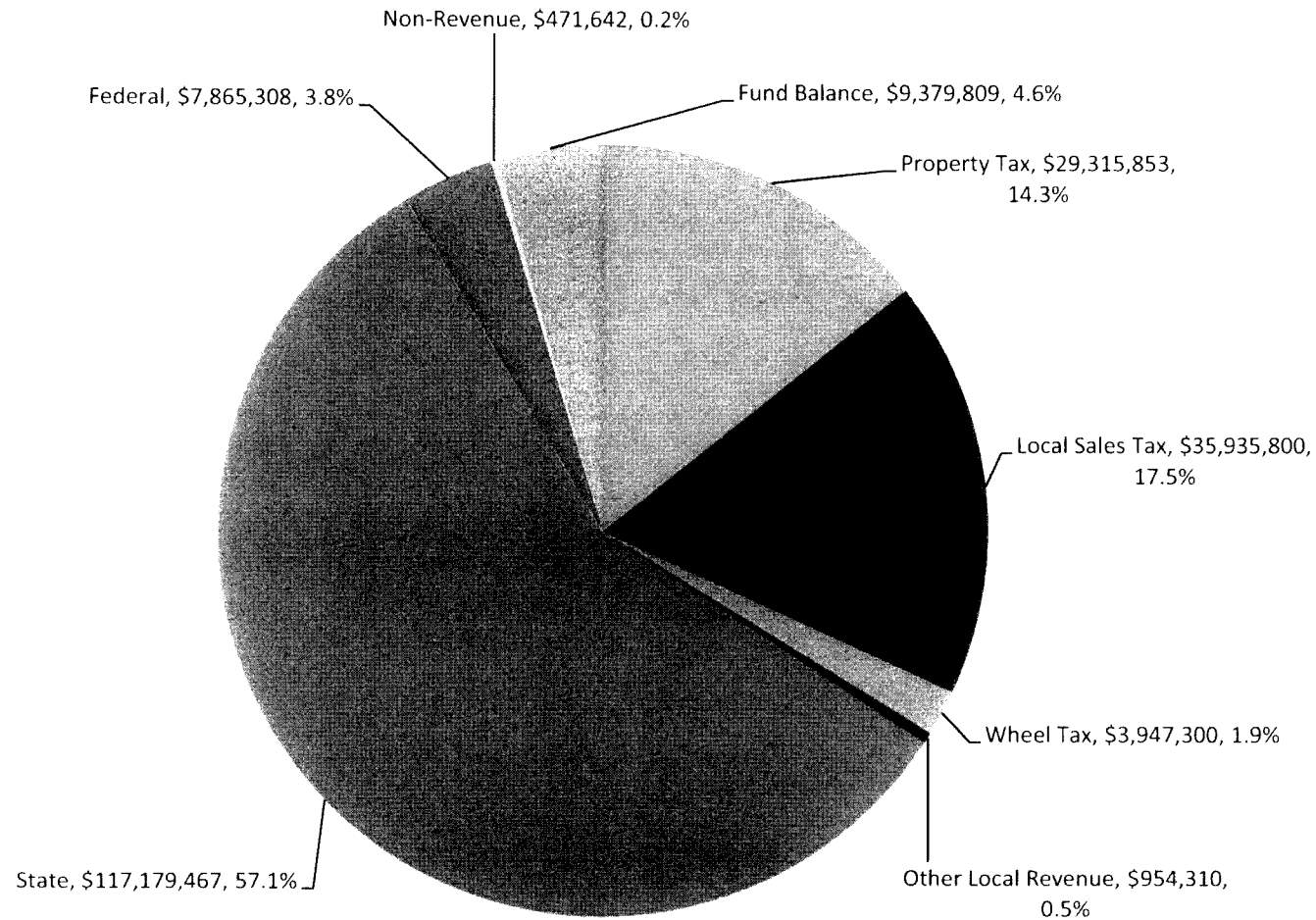
05/09/2011

CMCSS

**General Purpose School Fund**

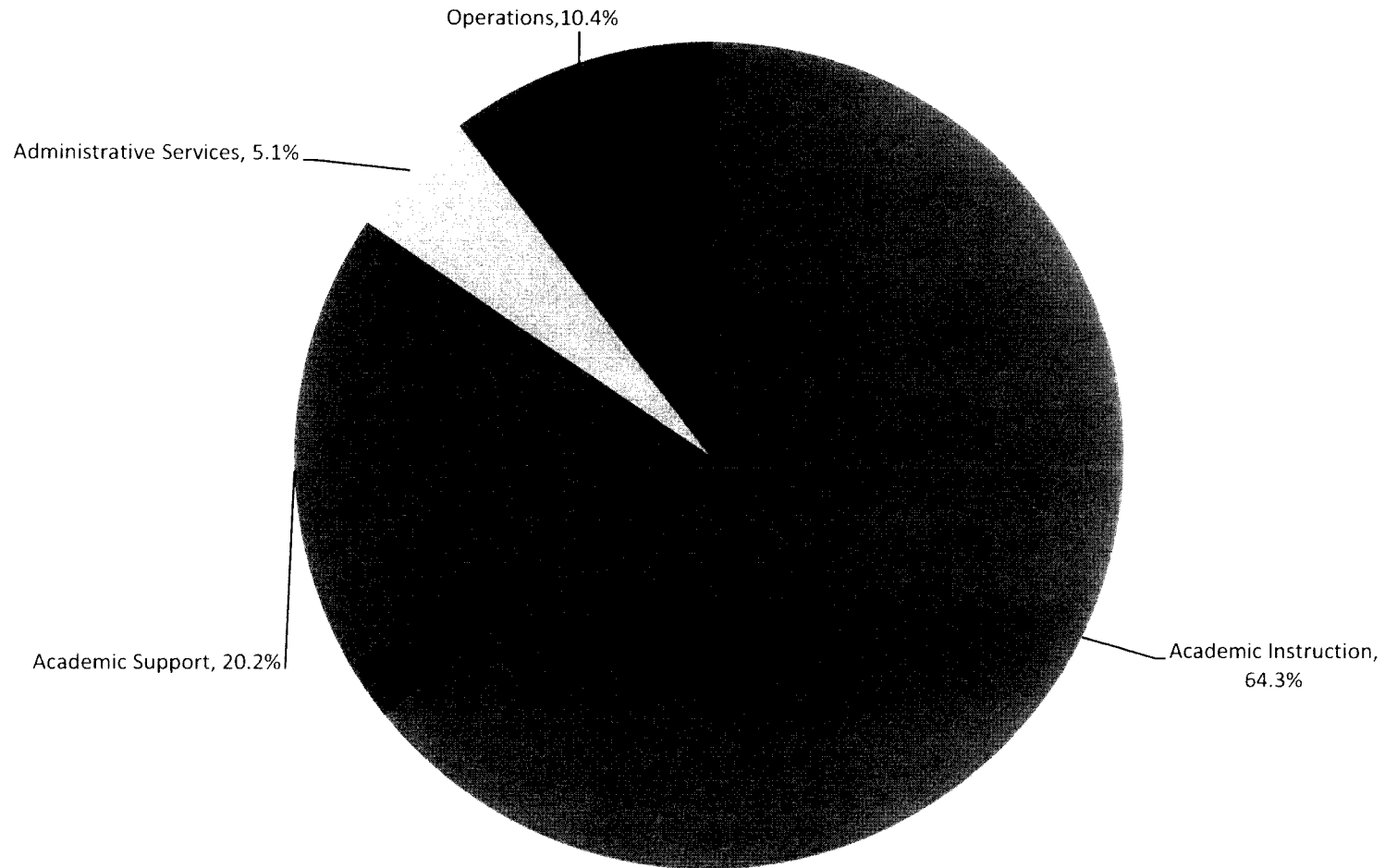
	2009-2010 Actual	2010-2011 Amended	2011-2012 Proposed	Percent Change Over/(Under) Amended Budget
<b>Total Expenditures</b>	<b>182,722,900</b>	<b>195,735,204</b>	<b>205,049,489</b>	<b>4.76 %</b>
<b>Ending Fund Balance</b>	<b>13,002,648</b>	<b>8,852,850</b>	<b>6,183,776</b>	<b>(30.15) %</b>
<b>Ending Reserves</b>				
34291 Reserve for On-The Job Injury	1,375,218	1,375,218	1,375,218	- %
34292 Reserve for Property and Liability Insurance	1,475,000	1,475,000	1,475,000	- %
34379 Reserve for Extended Contract	116,538	675	675	- %
34380 Reserve for Career Ladder	27,135	27,135	6,327	(76.68) %
<b>Total Reserves</b>	<b>2,993,891</b>	<b>2,878,028</b>	<b>2,857,220</b>	<b>(0.72) %</b>
<b>Total Reserves and Fund Balance</b>	<b>15,996,539</b>	<b>11,730,878</b>	<b>9,040,996</b>	<b>(22.93) %</b>
<b>Total Expenditures, Reserves and Fund Balance</b>	<b>198,719,439</b>	<b>207,466,082</b>	<b>214,090,485</b>	<b>3.19 %</b>
Number of Employees	2969.25	2929.97	2972.47	

**FY 2011-12 General Purpose School Fund Budget  
Projected Funding Sources - \$205,049,489**

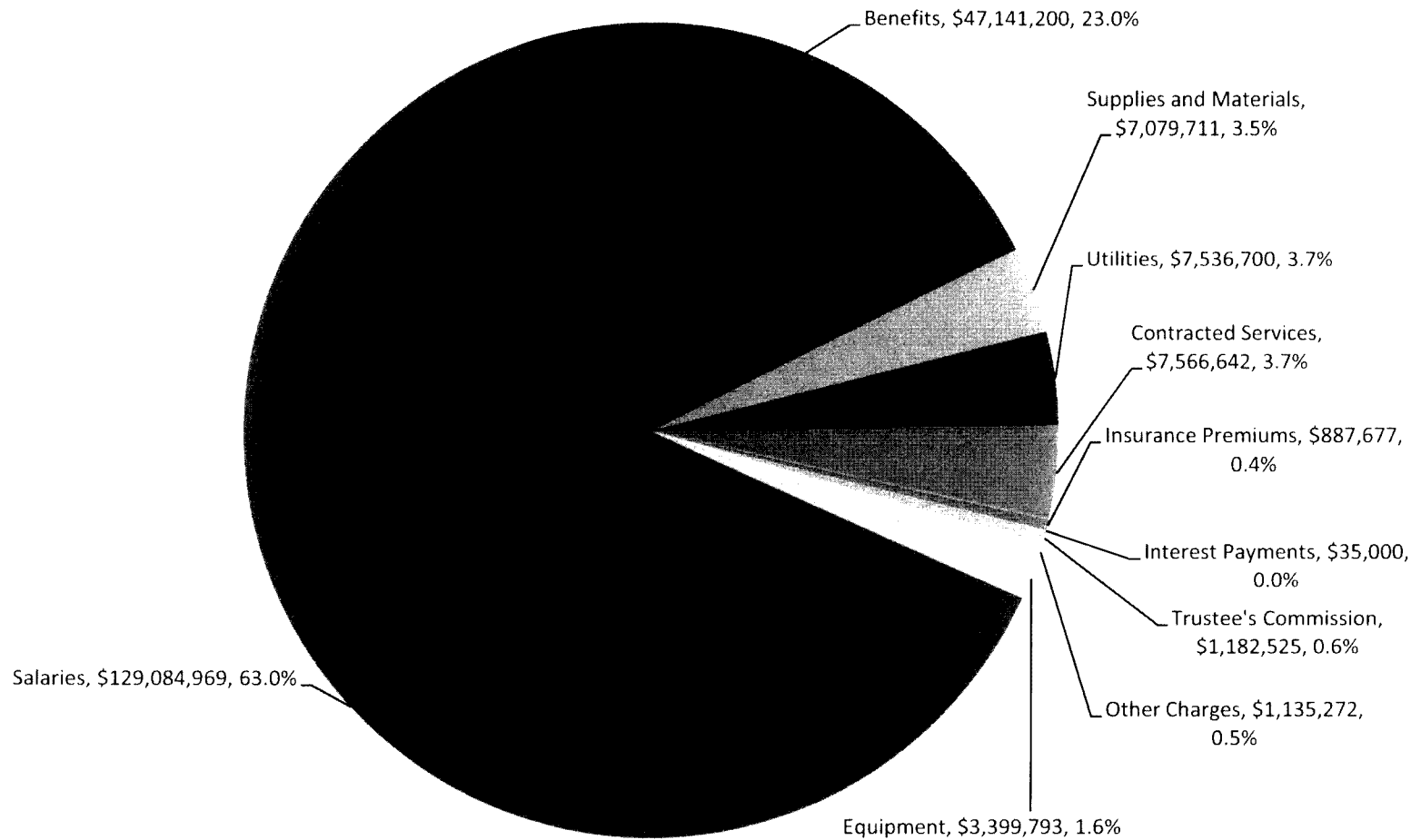




**FY 2011-12 General Purpose School Fund Budget  
Projected Expenditures by Service Area - \$205,049,489**



**FY 2011-12 General Purpose School Fund Budget  
Projected Expenditures By Category- \$205,049,489**



## FY 2011-12 General Purpose School Fund Improvement Highlights

Restoration (R)	\$	3,488,700	1.8%
Status Quo (SQ)	\$	4,297,200	2.2%
Growth (G)	\$	1,522,500	0.8%
<b>Total Requests</b>	<b>\$</b>	<b>9,308,400</b>	<b>4.8%</b>
 <b>2010-11 Amended General Purpose School Fund Budget</b>	 <b>\$</b>	 <b>195,735,204</b>	 <b>100%</b>

### FTE's                      Job Classifications/Description

Step Increases for Experience	\$	2,200,000	SQ
Unemployment Benefit Claims	\$	230,000	SQ
Health Insurance Premium Increase	\$	652,000	SQ
<b>District-Wide Improvements</b>	<b>\$</b>	<b>3,082,000</b>	

### Instruction Dept.

30.0	Teachers (600 new students)	\$	1,460,100	G
	Special Ed. Stipends for Summer School Program	\$	95,000	SQ
8.0	Sp. Ed. Teacher	\$	387,900	SQ-ARRA
	Textbooks	\$	1,182,700	R
<b>38.0</b>	<b>Total Instruction Department</b>	<b>\$</b>	<b>3,125,700</b>	

### Technology Dept.

Classroom Technology Equipment	\$	2,225,000	R
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## FY 2011-12 General Purpose School Fund Improvement Highlights

### Director of Schools

1.0	Process Management Coordinator (ISO)	\$	47,600	R
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### Communications Dept.

1.0	Information and Records Specialist	\$	37,700	G
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### Human Resources Dept.

1.0	Administrative Asst. I	\$	33,400	R
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0.5	Administrative Asst. I (Professional Development)	\$	16,700	G
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1.5	Total Human Resources Department	\$	50,100	
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### Operations Dept.

1.0	Lead Custodian - Carmel (est. April 1, 2012)	\$	8,000	G
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	Utilities	\$	623,000	SQ
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	Architect Fees	\$	50,000	SQ
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	Air Quality Clean-Up Contract Service	\$	20,000	SQ
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	Maintenance Equipment	\$	39,300	SQ
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1.0	Total Operations Department	\$	740,300	
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42.5	Total FY 2011-12 G. P. S. Fund Improvement Highlights	\$	9,308,400	
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# FY 2011-12 General Purpose School Fund

## Unfunded Needs

<u>FTE's</u>		<b>Total Cost</b> Salaries,Benefits, & Other	
<b>Instruction Department</b>			
1.0	RestoreTesting Assistant	\$	18,936
1.0	Restore Technology Integration Coach	\$	63,252
	Special Ed. Consulting Teachers (from 220 to 260 days)	\$	13,715
2.0	Restore Special Ed. Behavior Teachers	\$	97,339
4.0	Restore Special Ed. Aides	\$	86,248
2.0	Restore Behavior Consultants	\$	128,572
1.0	Restore Social Worker (Special Ed)	\$	54,136
1.0	Gifted Teacher	\$	48,670
5.0	Behavior Intervention Specialists	\$	243,349
	Restore School Allocations to 100 %	\$	684,225
	Restore Textbooks	\$	1,042,000
<hr/> 17.0	Department Total	\$	<hr/> 2,480,442
<b>Technology Department</b>			
	Restore Cuts to Staff Development	\$	16,000
<hr/>	Fully Restore 5 year replacement cycle for equipment	\$	<hr/> 2,857,032
	Department Total	\$	<hr/> 2,873,032
<b>Business Affairs Department</b>			
	Restore Cuts to Staff Development	\$	4,800
	Department Total	\$	<hr/> 4,800
<b>Human Resources Department</b>			
	RN Nurse Supervisor (from 220 day to 260 day)	\$	9,200
	School Nurses (from 6.5 to 7.0 hrs./day)	\$	54,045
<hr/>	Restore Cuts to Staff Development	\$	<hr/> 6,000
	Department Total	\$	<hr/> 69,245

# FY 2011-12 General Purpose School Fund

## Unfunded Needs

<u>FTE's</u>		<b>Total Cost</b> Salaries,Benefits, & Other	
<b>Operations Department</b>			
1.0	Special Projects Coordinator	\$	67,767
1.0	Master Plumber	\$	53,575
3.0	Restore Floating Custodians	\$	89,128
	Restore Custodial Laundry Services	\$	1,750
4.0	Restore Custodians (4 smallest staffed Elementary schools)	\$	118,838
	Architect Fees	\$	25,000
	Vehicle Maintenance Repair	\$	2,500
	Staff Development	\$	1,000
<hr/> 9.0	Department Total	\$	<hr/> 359,558
 <hr/> <u>26.0</u>	<b>Total Unfunded Needs</b>	<b>\$</b>	<b><hr/><u>5,787,077</u></b>

**Restoration of "\$5.3M" Budget Cuts is 91% of Total Unfunded Needs**

# Academics – Instruction and Support

# Narrative

## Instructional Department

### Regular Instruction

The Instructional Department improves student achievement by providing assistance and guidance in curriculum training and implementation, staff development, implementation of state and federal mandates, and school improvement planning.

Each school develops a school improvement plan to address the needs of their students with appropriate staff development and instruction. These plans are developed with input from school community stakeholders. Each plan includes the school's goals, disaggregated student data, a description of the school's community, and action plans with staff development to accomplish the school's goals. Individual school plans align with the district wide school improvement plan from which academic goals are developed. The system's goals are aligned with NCLB targets.

#### **The following are the academic targets for the 2011-2012 school year:**

- Language Arts- (reading) All subgroups will meet or exceed the state's annual yearly progress target. Progress will be determined by the state's adequate yearly progress report (AYP).
- Math- All subgroups will meet or exceed the state's annual adequate yearly progress target. Progress will be determined by the state's adequate yearly progress report (AYP).
- Graduation rate- Meet or exceed the state's adequate yearly progress goal.

The No Child Left Behind Law is the most comprehensive mandate for which our district is responsible. The law is a Federal educational reform in conjunction with an accountability system with sanctions for not meeting targeted goals. These sanctions can be costly to systems that do not meet the specified targets. The law coincides with local initiatives but does not

provide the necessary funding to adequately support the programs necessary to meet the needs of all of the students.

Title III, the English Language Learner (ELL) program, is a federally mandated program designed to assist and integrate non-English speaking students into the schools. There are approximately 750 students in grades K-12 in our system. These students receive English language instruction on a daily basis as well as support for all classes from the ELL teachers. Federal funds do not come close to covering the costs of the teachers or instructional assistants.

The Title I program is another federally mandated program that is designed to assist schools that have a large number of disadvantaged students (those who qualify for free or reduced lunch). There are 13 elementary schools in our system meeting the federal criteria. More than 9,000 students and their families benefit from this program as all students in the 13 schools may receive services from the programs. The additional funds these schools receive is usually spent for needed instructional materials for students who are at risk of failing in reading, writing, and math, and to add support staff to work with all students in the schools on a more individualized basis.

A state mandate with which the district must comply is the Basic Education Program (BEP) capacity. This law dictates the maximum number of children per class in a grade level and regular and career-technical class size in the middle and high schools. The system reports this data each fall and faces monetary penalties if the mandate is not met.

### Homebound Instruction

Homebound Instruction is an educational program for students who are unable to attend regular school for an extended period of time due to a physical, mental, or emotional issue. This program allows students to



## Narrative

progress toward graduation in spite of their challenges. Special education students may also take advantage of the service if it is part of their Individual Education Plan (IEP). Approximately 150 students are served annually through homebound instruction.

### **Alternative School**

The Alternative School provides an opportunity for students to remain in an alternative educational setting and receive their academic work. This is an option to student suspensions and expulsions. The program has served more than 492 students during the 2009-2010 school year. The Juvenile Court Judges support this program. In its absence, the judges report an increase in costs to the court system and crime prevention.

### **Special Education**

The Special Education Department coordinates efforts to provide direct and support services for students with disabilities ages three through 21. A variety of programs offered throughout the system serve more than 4,000 students. The Individuals with Disabilities Education Act (IDEA) Federal Funds additionally obligates the system to provide services to students who meet the specified criteria. This department also assists schools in meeting special needs requirements.

Meeting the needs of special education students continues to be an increasing cost as a growing number of instructional and behavioral services must be offered by the school or on a contractual basis. A continuum of services and staff training must be provided to ensure appropriate instruction and implementation of programs are accomplished. A variety of services such as physical and occupational therapy, speech therapy, mobility training, and transportation of handicapped children are required for children aged three through graduation or through age 21. Post-secondary services such as employment education and simulation assessments, along with transition services, require outside agency participation to assist students in preparation for self-supported living. For those students who require an alternative means of communication, assistive technology is provided. These types of technology may range from a computer to more specialized devices. The system is also required to offer training and informational

seminars for faculty and parents. Additional costs to the program may include independent evaluations and outside consultations. The federal funds received for special education do not come close to meeting the needs of special education students.

Section 504 of the Rehabilitation Act requires the system to provide services similar to those under IDEA to students identified as 504 who may have a disability or perceived disability. There are no federal or state funds awarded to school systems for these types of programs.

### **Career-Technical Education**

The Career Technical Education (CTE) Department assists schools by ensuring that appropriate programs are made available to students to explore technical fields and gain career skills for future employment. The programs across the district in middle and high schools mirror the needs of the school community and serve approximately 5,500 students. The class size mandate is lower in CTE classrooms (1:20). Currently, businesses and community members express a need for expanding and improving CTE program offerings.

### **Student Services**

The Student Services Department assists students in accessing various services throughout the district. The services include homebound instruction, home school information, alternative school, attendance, disciplinary hearings, driver's license forms, and foreign exchange students. The goal of these services is to help students remain in school. Additionally, the department assists parents with custody issues, immunization information, school records, and enrollment information.

### **Adult Education**

The Adult Education program assists adults in obtaining the necessary skills to obtain employment, assist their children in school, and complete a secondary school education. Among these programs are basic language skills and GED preparation. This program serves approximately 1,000 students and is almost entirely funded by grants.

## Academics – Instruction and Support

## Narrative

### **Elementary Schools**

The Clarksville-Montgomery County School System currently includes 21 elementary schools that range in size from 275-1,050 students and serve an approximate total of 15,000 students. These schools are staffed according to state mandates on class size and programs that the community has decided are desirable for our students. All of our elementary schools have met AYP federal benchmarks.

### **Middle Schools**

The Clarksville-Montgomery County School System's middle school program currently consists of seven middle schools ranging in size from 650 students to our largest of 1,100 students. The middle school programs serve approximately 6,300 students. The schools provide students with a variety of programs designed to meet the needs of special needs students as well as meeting the needs of advanced students. Six middle schools met AYP targets. One middle school did not meet their AYP targets in the subgroup of special education students last year. Two middle schools are on the school improvement list. One of the two middle schools on the school improvement list has the designation of improving.

### **High Schools**

The Clarksville-Montgomery County School System's high school program consists of eight high schools ranging in size from 120 students to 1,550 students. The high school programs serve approximately 8,100 students. Two high schools were on the School Improvement List for not meeting the graduation target for 05-06. Both schools met their targets for the past two years and have been removed from the list. Additionally, the Middle College High School at Austin Peay State University served 116 dual enrollment students during the 2009-2010 school year.

## At-Risk Support Programs

### English Language Learner Programs (K-12<sup>th</sup>)

The school district offers integrated programs for English Language Learners throughout the system in elementary, middle, and high school.

### English as a Second Language Programs for Adults

ESOL classes for any individual over the age of 18 who desire to learn to read, speak and write English and/or pursue citizenship.

### Freshman Academies (9<sup>th</sup> grade)

Freshmen academies are available in all high schools as a structured way to keep first time freshmen students focused on their instruction and to successfully transition them into the high school experience.

### Gateway Prep Programs (10<sup>th</sup> – 12<sup>th</sup>)

Intervention program designed to assist students in acquiring the skills necessary for achieving proficiency on the State Gateway assessments. Programs vary among the high schools.

### GED (18 years and older)

CMCSS Adult Education services include GED preparation for anyone who is 18 years old or older and desires to earn a high school equivalency diploma.

### Grade Recovery (9<sup>th</sup> – 12<sup>th</sup>)

This program is designed to address the needs of students who have failed a high school course. Students are required to demonstrate proficiency on a skill before earning credit. The program varies from school to school.

### Homebound (K- 12<sup>th</sup>)

Students with extenuating concerns which inhibit their ability to attend school receive services through homebound.

### Language ! (2<sup>nd</sup> – 12<sup>th</sup>)

Language! is a comprehensive literacy program for students already receiving services within a Special Education setting. These students have significant deficits in decoding and reading comprehension. Language! requires a two hour block of instruction time. During this period, students will receive direct and explicit teaching through a six-step lesson which scaffolds content and instruction.

### LiPS (Lindamood Phoneme Sequencing)

LiPS is a multisensory program for students that have exceptional deficits in phonemic awareness, decoding, and spelling. Students will be able to hear, feel, and see the speech sounds of English while being taught to self-check for accuracy.

### Middle College at Austin Peay State University (11<sup>th</sup> – 12<sup>th</sup>)

The Middle College program enrolls academic qualified students who are disengaged with the traditional high school into dual enrollment with the local university.

### Modified Math (Carnegie Math, Algebra Rescue, Cognitive Tutor) (8<sup>th</sup> – 12<sup>th</sup>)

Modified math programs are Special Education math programs for students already receiving services within a Special Education setting. These students have significant deficits in grade level math skills. Students receive direct and explicit teaching through lessons that bridge content and instruction.

## At-Risk Support Programs

### **PATHWAYS (transitioning to middle school)**

A transition program, Pathways, is designed as an intervention for 5<sup>th</sup> grade students transitioning to middle school who have been administratively promoted or are at risk of not graduating high school with their peers. The program follows the students throughout their middle school experience to insure the students have access to the supports necessary for graduating high school.

### **Preschool Programs (4 year olds)**

Both the House and the Senate passed the legislation for the Voluntary Pre-K for Tennessee Act of 2005 in May 2005. This law provides for the use of lottery dollars to establish quality pre-kindergarten classrooms through a competitive grant process.

Currently, CMCSS offers 20 Pre-K classrooms in the following elementary schools: Glenellen, Northeast, Norman Smith, Minglewood, Barksdale, Byrns Darden, Kenwood, Hazelwood, Moore Magnet, Cumberland Heights, Montgomery Central, Rossvie, West Creek, Woodlawn, Ringgold Elementary Schools and Austin Peay State University's Child Learning Center.

To qualify, children must meet the following criteria:

- Reside in Clarksville-Montgomery County
- Be four years of age on or before September 30, 2010
- Qualify for the Free or Reduced Meal Program
  
- If space is available after enrolling children who qualify for the Free or Reduced Price Lunch Program, CMCSS may enroll students who meet the following criteria:
  - English Language Learners (ELL)
  - Speech with an Individual Education Plan (IEP)
  - Deployed military parent

### **Reading in the Content Area I (9<sup>th</sup> – 12<sup>th</sup>)**

Reading in the Content Area I is a high school literacy support program for students reading 1 to 1.5 years below grade level. The students learn, practice and internalize strategies that are essential life-long learning skills for reading, writing, understanding, and interpreting content specific materials. The strategies are applied in the content areas of English, mathematics, science, and social studies.

### **Reading in the Content Area II (READ 180) (6<sup>th</sup> – 12<sup>th</sup>)**

Reading in the Content Area II (READ 180) is a comprehensive middle school and high school literacy support program for students reading greater than 2 years below grade level. The program directly addresses individual needs through differentiated instruction, adaptive and instructional software, high-interest literature, and direct instruction in reading, writing, and vocabulary skills.

### **Read Well (K-2)**

Read Well is a K-2 literacy intervention program that includes both a whole group and small group component that emphasizes skill development in phonemic awareness, phonics, fluency, vocabulary, and text comprehension. It is multisensory in nature and includes songs, art, games, journals, class and homework activities to reinforce skills.

### **Special Education Services (PreK – 12<sup>th</sup>)**

The philosophy of Special Education in the Clarksville-Montgomery County School System is one of identification and support. Special Education is a program established to intervene in the educational process of those children who meet specific criteria. The Special Education services are delivered on a continuum ranging from an hour or two per week to full day, self-contained services. Children 3-21 years old may be eligible for these services. These services extend to gifted students.

## **At-Risk Support Programs**

### **Section 504 Services (PreK – 12<sup>th</sup>)**

It is the intent of the district to ensure that students who are disabled within the definition of Section 504 are identified and provided with appropriate educational services. Students may be disabled under this policy even though they do not require services pursuant to the Individuals with Disabilities Act (I.D.E.A.).

### **Summer School (6<sup>th</sup> – 12<sup>th</sup>)**

Summer school is provided for both high school and middle school students to earn credits that enable them to remain on track for graduation with their peers.

### **Summer Literacy Camp (K – 4<sup>th</sup>)**

Summer literacy camp is an early literacy intervention program designed for students in grades Kindergarten through fourth who are not reading on grade level.

### **Virtual High School (12<sup>th</sup>)**

The Virtual High School is a program that allows regular education students to complete high school courses utilizing an online content delivery system outside of the traditional classroom. The program is designed for students who are in their fourth year of high school, but are currently not on track to graduate with their class.

### **Visualize and Verbalize (V/V)**

Visualize and Verbalize is a multisensory program for students that have deficits in reading comprehension, oral language expression and comprehension, and written language skills. Students are taught how to image gestalts, which include color and movement. V/V stimulates concept imagery, attention skills, memory and cognitive development. This imagery improves language comprehension, reasoning for critical thinking, and expressive language skills.

**General Purpose School Fund**2009-2010  
Actual2010-2011  
Amended2011-2012  
Proposed**50,000 ft view****Academic Instruction**

Regular Instruction	92,149,063	99,156,239	103,346,354
Alternative School	784,938	875,482	888,029
Special Education	16,230,634	19,657,364	20,372,179
Vocational Education	4,549,140	4,993,700	5,103,721
Early Childhood Education	1,822,483	1,942,603	1,990,772
<b>Total</b>	<b>115,536,259</b>	<b>126,625,388</b>	<b>131,701,055</b>
Number of Employees (FTE)	2,084.84	2,065.30	2,103.30

**General Purpose School Fund****2009-2010  
Actual****2010-2011  
Amended****2011-2012  
Proposed****50,000 ft view****Academic Support**

Student Services	672,569	782,651	809,831
Health Services	1,019,773	1,189,077	1,212,584
Other Student Support	6,925,706	7,335,520	7,395,476
Regular Instruction Support	7,724,233	7,900,459	8,088,194
Alternative School Support	33,533	36,861	37,848
Special Education Support	1,354,319	1,944,148	1,982,105
Vocational Education Support	96,559	103,403	108,248
Adult Education Support	69,546	78,611	78,721
Office of the Principal	13,337,874	14,703,698	14,989,029
Technology Classroom Instruction	6,574,580	4,641,320	6,784,344
<b>Total</b>	<b>37,808,692</b>	<b>38,715,748</b>	<b>41,486,380</b>
Number of Employees (FTE)	564.66	567.42	567.42

# Administrative Services



## Narrative

### Director's Office, Board of Education, Communications

The budgets for these areas encompass activities which support children, their families, this community and CMCSS staff by setting and communicating the direction for the School System.

Included within the Board of Education is the salary for the Board Secretary and pay for Board Member meeting attendance. Also included is an account for legal services. A significantly reduced staff development budget is included in all three areas, which involves School Board training with the Tennessee and National School Boards Associations; training for communications staff through the National School Public Relations Association and National School Foundations Association; and training for the Director focusing on best practices in school district management and instructional leadership.

Contracted Services includes fees for consulting in areas that align with the System's goals of improving student achievement and being effective stewards of taxpayer funds. This budget also includes repair and maintenance contracts for equipment. System-wide postage for mailing information to students, their families and to employees is also included in this area.

Last year, the Communications Department implemented cost recovery measures which match with other school system practices in charging a fee for transcript requests. This brought in \$6,000 to cover duplicating costs. The number of online and fillable forms continues to increase, creating a reduction in copying and printing needs for those forms. At the same time, however, production of benchmark and student assessments is increasing significantly as teachers and administrators become more data-informed about students. The System continues to offer duplicating services through the Copy Center. The department's focus is on communications delivery which meets the need of stakeholders. This drives the goals of the department to provide more timely and relevant information via the

system's webcast function. Public feedback opportunities, through web response, phone surveys and online questionnaires offer a myriad of opportunities for engagement.

Community Relations and the Education Foundation have increased the number of community and business partnerships, through a number of initiatives which garner resources. Both financial and volunteer hours are supporting student achievement. Monetary support and sponsorship of model classroom technology; teacher grants; student scholarships; 2,100 backpacks filled with preparation materials for incoming kindergartners; and the opening of the CMC Teacher Warehouse are among the accomplishments achieved. The Partners in Education program and the 100% Graduation focus continue to be integral in the support of students, with significant increases in commitments to both programs. The first ever system wide fundraiser launched in January 2011 and is expected to bring in more than \$30,000 for Foundation initiatives and more than \$150,000 to individual schools throughout the system.

Nationally award winning visual materials, such as the school calendar, are produced through this department with the printing of the calendar paid for by sponsor Bi-County Solid Waste Management.

## Administrative Services

# Narrative

## Business Affairs Department

The Business Affairs Department is responsible for providing centralized administrative services supporting all aspects of school system activities to maximize the use of financial resources for improving student achievement. Administrative software applications utilize best business practices for efficiency and enable the department to address the needs of the district in a fiscally responsible manner that insures financial integrity and accountability.

### Budgeting

Based on district goals and objectives, this office gathers information from all departments regarding budget needs, develops revenue projections and prepares the budget document for approval by the Board of Education and presentation to the County Commission for funding. This office also closely monitors all salaries and benefit costs, which account for 86% of the General Purpose School Fund budget. Fiscal responsibility begins with sound financial planning. The 2011-12 budget process will see the continuation of Performance Based Budgeting which seeks to align financial resources with successful outcomes.

### Fiscal Services

Accurate financial reporting and timely payment of the obligations of the school system are vital to its financial integrity. To accomplish these objectives, this division is organized as follows:

- Accounting-This area processes all payments for goods and services, establishes and collects accounts receivables to include sales and receipts of surplus property via an on-line auction, maintains the general ledger and prepares monthly and annual financial statements, all in accordance with accepted accounting principles. Other services provided include maintaining accounting records, requesting reimbursement for all Federal Programs, recording depreciation of fixed assets and reporting liability for compensated absences. All School Board accounts are audited annually by the State Comptroller's Office.

- Payroll- This section processes time and attendance data accurately and on time for approximately 3,900 full and part time employees, maintains leave records, and ensures the correct and timely payment of payroll taxes, retirement contributions and deductions.
- Individual School Accounts- This office provides guidance and technical assistance to 50 bookkeepers located across the county in the 36 schools. Each school maintains an independent set of accounts which are audited annually by a certified public accountant firm.

### Inventory Control

This office provides assistance to all schools and departments by maintaining an inventory of equipment and other fixed assets as prescribed by policy for accountability and insurance replacement purposes. The current inventory value of equipment and vehicles tracked is approximately \$50 million and the value of all buildings and contents is more than \$700 million.

### Purchasing

Using best business practices, this division continuously seeks the most economical means of meeting the school system's needs for goods and services in order to maximize the use of education dollars.

### Textbook Processing and Distribution

This section is responsible for the acquisition and distribution of the proper number and type of books and teaching materials for each grade level at each school. A perpetual inventory is maintained to ensure accountability. This operation also is responsible for the movement of everything from inter-system mail to furniture to food and non-food supplies for the school cafeterias. A centralized stores inventory is stocked with a limited number of items bought in bulk for purchase by the schools and departments who are able to realize the savings from volume buying. A courier service is provided to all building locations (40 in FY 2010-11) logging in excess of 100 miles per day.

## Administrative Services

# Narrative

## Human Resources Department

The Human Resources Department (HR) is responsible for all activities which promote the recruitment, selection, development, and retention of high quality employees in support of student achievement. Major HR functions include: Employment, Employee Benefits, Employee Relations, Professional Development, and Risk Management/Safety. The department strives to secure highly skilled, competent employees while protecting the rights of all employees and students, according to state and federal mandates. This is accomplished by hiring properly certified and qualified employees, as well as requiring fingerprinting and background investigations on every employee. CMCSS has approximately 3,900 employees. After Fort Campbell, CMCSS is the largest employer in the county. The Chief Human Resources Officer (CHRO) is the chief negotiator for the school system, representing the district in negotiations with the teacher's association.

### Employment

All district employees are processed through the Human Resources Department. Employees of CMCSS are categorized as either *certified* or *classified* employees. Employees holding positions requiring a license that is based on successfully completing standard requirements set forth by the State Department of Education for teachers, administrators, counselors, psychologists, etc. are considered certified staff. In response to NCLB, the Human Resources Department continues to provide additional in-service and recheck certification for every teacher and educational assistants in the system.

The Human Resources Department maintains a philosophy of Retention First Staffing for certified staff and believes that the retention of quality teachers is essential to student achievement. With a certified turnover rate that is less than the national average, the work of the HR Department to promote this retention first philosophy has been successful. In order to

maintain this level of service to our students, CMCSS continues to recruit and retain high quality, student-centered teachers by using a state-of-the-art teacher selection model designed to identify such teachers and to effectively and efficiently provide quality candidates for administrator hiring consideration.

Classified staff employees include bus drivers, administrative assistants, education aides, maintenance workers, nurses, food services, etc. Human Resources has been successful in maintaining a qualified pool of classified applicants to insure quality staffing continuity for the varying needs of each department. Currently turnover rates for classified employees are also less than the national average. The district contributes this low turnover rate to its excellent benefit package, competitive salaries, and employees believing that they positively affect student achievement.

The HR Department also maintains and monitors job descriptions, performance evaluations, and step increases. Electronic posting of all vacancies and paper vacancy notices are posted in all building sites.

### Benefits

The Benefits Office provides assistance and communication to CMCSS employees about their medical, dental, vision, disability, life insurance, long-term care, and retirement benefits. An annual Benefits Fair is organized each year, providing employees an opportunity to learn more about their benefits. The Benefits Office operates in compliance with the following federal laws: COBRA (Consolidated Omnibus Budget Reconciliation Act), HIPPA (Health Insurance Portability and Accountability Act), Health and Education Act, and FMLA (Family Medical Leave Act). Due to costs of medical and dental claim trends, the determination was made that it was necessary for a premium increase of 11.87% effective September 1, 2010.

The Sick Leave Bank (sick days donated by employees of the CMCSS to provide sick leave for employees who have health problems and have run out of sick leave) is also the responsibility of this department.

## Administrative Services

## Narrative

### **Professional Development**

The district provides high quality professional development (PD) to support quality teaching and learning. Professional learning is an ongoing process and is key in retaining quality employees. Employees are encouraged to learn and grow in ways that enable optimum job performance in support of student achievement. The PD Section coordinates the provision of a myriad of PD opportunities to assist building administrators and department directors in identifying and meeting the specific training needs of all employees. These activities range from basic communications skills to advanced leadership strategies, beginning classroom management skills to advanced instructional techniques and collaborative processes through professional learning communities. All district PD activities directly (curriculum and instruction, effective teaching strategies, etc.) or indirectly (leadership, management and supervision, job-specific training for classified staff, etc.) support student achievement.

To accomplish this complex mission, the professional development team relies heavily on both school- and district-level trainers who use situationally-dependent training programs and protocols. These trainers include Academic Coaches, Consulting Teachers, Program Coordinators, as well as the New Teacher Induction Coordinator whose primary focus is to ensure new teachers receive training and support necessary for successful induction into the teaching profession. The district employs an aggressive, rapid-response approach to meeting individualized learning needs (Just-in-time Trainings, Professional Learning Communities, etc.). This approach makes coordination with building administrators and department directors a critical element for the successful delivery of high quality professional development in both anticipating and responding to the ever changing PD needs for staff at all levels.

Accurate report keeping is essential for maintaining a high quality professional development program. Subject to the availability of funding, plans are being developed that will allow the district to track classified staff training through the same professional development management system as that used to track certified staff training. This is in response to

increased training requirements for classified staff. In addition, as the district continues to grow, the professional development infrastructure needs to keep pace by adding an additional administrative staff member to support the increase in training offerings for certificated, classified and administrative staff in a timely and efficient manner.

### **Risk Management, Safety, On-Site Healthcare, Environmental Services & Student Health Services**

The District provides a broad range of school system needs regarding employee, student, and visitor safety. Responsibilities include Risk Management, all Property, Liability (including Student Injury and General Liability claims), and Auto Damage claims (Property Damage and Theft claims), Online Emergency Management Plan Maintenance, Emergency Management and Crisis Planning (Transportation, Classroom and Parent Emergency Guides, and District Recovery Plans), Safety Inspections, Security/Surveillance Camera Program, Playground Safety, Environmental and Indoor Air Quality concerns/Asbestos Management, OSHA Standards Compliance/Employee Safety Policy, Hazard Communication Program (MSDS), School Safety Committees, Bloodborne Pathogens Program, On-the Job Injury Program self-administration/Modified Duty Program, Employee/New Employee Safety Training/Newsletter, Employee Flu Vaccine and Hepatitis B Vaccine Administration, Accident investigation, Medical Case Management, OnSite Healthcare, and Student Health Services (School Nurses)/AED Program, Student Individual Health Planning, Student Immunization Compliance Program, Student Accident Reporting, and Medicare Section III NGHP Compliance.

## Administrative Services

**General Purpose School Fund**

**2009-2010**  
**Actual**

**2010-2011**  
**Amended**

**2011-2012**  
**Proposed**

**50,000 ft view****Administrative Services**

Board of Education	197,631	220,507	220,767
Director of Schools	349,115	392,598	448,153
Communications	545,119	534,633	577,664
Business Affairs	3,085,805	2,919,102	2,956,140
Textbook Processing & Distribution	483,081	523,290	509,279
Human Resources	2,250,171	2,713,530	2,974,602
Technology - Administration	2,302,585	2,796,828	2,811,261
<b>Total</b>	<b>9,213,507</b>	<b>10,100,488</b>	<b>10,497,866</b>
Number of Employees (FTE)	67.00	61.00	64.50

# Operations

# Narrative

## Operations Department

### Facilities Management:

One of the smallest departments in the school system, the Facilities Management Department, takes on one of the system's largest non-educational missions. Staffed by a Civil Engineer, a Construction Project Manager, a Capital & Special Projects Manager, and an Administrative Assistant, this department manages a wide range of school system needs.

From foundations to furnishings the department impacts student achievement by providing safe and accommodating facilities in which to educate students. With 40 locations, Facilities Management sustains, improves, and develops school facilities appropriately to foster a quality learning environment. In addition to the salary and benefits of the department, the facilities budget supports the professional design services of architects and engineers, transportation costs associated with moving temporary classrooms, and the daily utility usage for all school system buildings including water, sewer, gas and electricity purchased from nine different vendors.

The General Purpose budget supports facility improvements valued at less than \$10,000 per project as well as contracted services including ceiling and floor replacement, painting projects, required codes upgrades, ADA upgrades, restroom partitions, parking lot striping, and window and door replacement.

As part of the yearly Capital Projects budget planning process, a list of projects valued at more than \$10,000 is submitted to the School Board and County Commission. Once approved, these projects also become part of the Facilities Management budget. Examples of capital projects include roofing projects, electrical upgrades, major HVAC replacements, and large paving projects. Finally, the Capital Projects budget includes any additions, major renovations, or new school construction that has been approved for the current year.

### Building Maintenance and Custodial:

The Building Maintenance Department impacts student achievement by ensuring that the district's 1,977 classrooms are properly maintained, cleaned, heated and cooled to provide the very best learning environment for students. From changing light bulbs and operating waste water treatment plants, to making structural repairs and maintaining and servicing thousands of HVAC units and from stripping and waxing floors, to cutting and trimming the grass, the building maintenance department has the skilled maintenance professionals to ensure that schools are open and ready for students every single day.

The Building Maintenance Department budget funds a staff of 65 building maintenance professionals including carpenters, plumbers, electricians, HVAC technicians, and more. Also assigned to and funded by this department are the school system's 177 custodians charged with cleaning the schools and support facilities (5.1 million square feet), and the building maintenance manager who is responsible for the entire department.

This budget also funds all repair parts and materials needed to maintain the school system's buildings, building systems, and grounds (1,336 acres) as well as custodial supplies and replacement equipment for both maintenance and custodial operations. Finally, the building maintenance budget funds a variety of contracted services such as fire alarm vendors, security alarm vendors, and professional cleaning services.

<b>General Purpose School Fund</b>	<b>2009-2010 Actual</b>	<b>2010-2011 Amended</b>	<b>2011-2012 Proposed</b>
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**50,000 ft view****Operations**

Operation of Plant	14,203,336	15,287,516	16,290,490
Maintenance of Plant	4,700,670	4,971,064	5,038,698
Debt Service	-	35,000	35,000
Interfund Transfers	1,260,435	-	-
<b>Total</b>	<b>20,164,441</b>	<b>20,293,580</b>	<b>21,364,188</b>
Number of Employees (FTE)	252.75	236.25	237.25



# Expenditures

## 25,000 ft view

**General Purpose School Fund**

	2009-2010 Actual	2010-2011 Amended	2011-2012 Proposed
<b>Academic Instruction</b>			
<b>Regular Instruction</b>			
Salaries	67,475,764	70,448,727	72,639,190
Employee Benefits	20,275,609	24,109,232	24,964,964
Contracted Services	1,863,882	2,011,867	1,984,967
Supplies and Materials	2,131,899	2,132,623	3,348,233
Other Charges	375,120	384,315	385,000
Equipment	26,789	69,475	24,000
<b>TOTAL</b>	<b>92,149,063</b>	<b>99,156,239</b>	<b>103,346,354</b>
<b>Alternative School</b>			
Salaries	614,814	654,002	666,638
Employee Benefits	151,708	189,480	189,391
Contracted Services	15,417	29,000	29,000
Supplies and Materials	3,000	3,000	3,000
<b>TOTAL</b>	<b>784,938</b>	<b>875,482</b>	<b>888,029</b>
<b>Special Education</b>			
Salaries	11,401,913	13,658,094	14,027,646
Employee Benefits	3,684,579	4,719,381	5,029,644
Contracted Services	1,046,215	1,189,679	1,224,679
Supplies and Materials	94,185	80,210	80,210
Equipment	3,741	10,000	10,000
<b>TOTAL</b>	<b>16,230,634</b>	<b>19,657,364</b>	<b>20,372,179</b>
<b>Vocational Education</b>			
Salaries	3,194,877	3,420,132	3,472,862
Employee Benefits	1,003,026	1,227,118	1,233,909
Contracted Services	70,529	66,500	67,500
Supplies and Materials	258,119	257,126	319,450
Equipment	22,588	22,824	10,000
<b>TOTAL</b>	<b>4,549,140</b>	<b>4,993,700</b>	<b>5,103,721</b>
<b>Early Childhood Education</b>			
Salaries	1,244,340	1,340,667	1,359,852
Employee Benefits	450,050	536,936	565,920
Contracted Services	49,157	35,000	35,000
Supplies and Materials	24,031	10,000	10,000
Other Charges	21,794	20,000	20,000
Equipment	33,112	-	-
<b>TOTAL</b>	<b>1,822,483</b>	<b>1,942,603</b>	<b>1,990,772</b>
<b>Total Academic Instruction</b>	<b>115,536,259</b>	<b>126,625,388</b>	<b>131,701,055</b>

**General Purpose School Fund**

	2009-2010 Actual	2010-2011 Amended	2011-2012 Proposed
<b>Academic Support</b>			
<b>Student Services</b>			
Salaries	512,297	593,819	597,997
Employee Benefits	143,770	172,622	195,624
Contracted Services	5,395	7,350	7,350
Supplies and Materials	3,530	3,860	3,860
Other Charges	7,577	5,000	5,000
<b>TOTAL</b>	<b>672,569</b>	<b>782,651</b>	<b>809,831</b>
<b>Health Services</b>			
Salaries	705,920	801,572	816,855
Employee Benefits	290,470	344,860	364,684
Contracted Services	573	12,300	700
Supplies and Materials	15,119	17,345	17,345
Equipment	7,691	13,000	13,000
<b>TOTAL</b>	<b>1,019,773</b>	<b>1,189,077</b>	<b>1,212,584</b>
<b>Other Student Support</b>			
Salaries	5,364,137	5,480,090	5,531,891
Employee Benefits	1,411,732	1,700,881	1,709,236
Contracted Services	149,837	151,549	152,549
Supplies and Materials	-	3,000	1,800
<b>TOTAL</b>	<b>6,925,706</b>	<b>7,335,520</b>	<b>7,395,476</b>
<b>Regular Instruction Support</b>			
Salaries	5,159,591	5,307,444	5,343,724
Employee Benefits	1,501,710	1,741,258	1,786,604
Contracted Services	38,473	49,877	60,192
Supplies and Materials	736,184	553,651	662,306
Other Charges	288,276	248,229	235,368
<b>TOTAL</b>	<b>7,724,233</b>	<b>7,900,459</b>	<b>8,088,194</b>
<b>Alternative School Support</b>			
Salaries	18,263	19,184	19,571
Employee Benefits	15,270	17,677	18,277
<b>TOTAL</b>	<b>33,533</b>	<b>36,861</b>	<b>37,848</b>

<b>General Purpose School Fund</b>	<b>2009-2010 Actual</b>	<b>2010-2011 Amended</b>	<b>2011-2012 Proposed</b>
<b>Special Education Support</b>			
Salaries	1,013,825	1,421,769	1,431,145
Employee Benefits	272,995	409,379	439,060
Contracted Services	13,707	31,000	31,000
Supplies and Materials	43,061	63,800	62,700
Other Charges	10,731	17,400	17,400
Equipment	-	800	800
<b>TOTAL</b>	<b>1,354,319</b>	<b>1,944,148</b>	<b>1,982,105</b>
<b>Vocational Education Support</b>			
Salaries	74,853	77,318	78,841
Employee Benefits	19,081	22,385	25,707
Contracted Services	940	900	900
Supplies and Materials	1,358	1,300	1,300
Other Charges	327	1,500	1,500
<b>TOTAL</b>	<b>96,559</b>	<b>103,403</b>	<b>108,248</b>
<b>Adult Education Support</b>			
Salaries	60,027	67,283	67,283
Employee Benefits	9,518	11,328	11,438
<b>TOTAL</b>	<b>69,546</b>	<b>78,611</b>	<b>78,721</b>
<b>Office of the Principal</b>			
Salaries	9,989,033	10,753,380	10,862,607
Employee Benefits	3,275,952	3,886,959	3,982,563
Contracted Services	37,889	31,859	31,859
Other Charges	35,000	31,500	35,000
Equipment	-	-	77,000
<b>TOTAL</b>	<b>13,337,874</b>	<b>14,703,698</b>	<b>14,989,029</b>
<b>Technology Classroom Instruction</b>			
Salaries	1,480,707	1,690,954	1,715,442
Employee Benefits	496,561	567,941	607,799
Contracted Services	1,076,391	1,174,183	1,027,861
Supplies and Materials	665,158	560,000	560,000
Other Charges	24,786	20,274	20,274
Equipment	2,830,978	627,968	2,852,968
<b>TOTAL</b>	<b>6,574,580</b>	<b>4,641,320</b>	<b>6,784,344</b>
<b>Total Academic Support</b>	<b>37,808,692</b>	<b>38,715,748</b>	<b>41,486,380</b>

	2009-2010 Actual	2010-2011 Amended	2011-2012 Proposed
<b>General Purpose School Fund</b>			
<b><u>Administrative Services</u></b>			
<b>Board of Education</b>			
Salaries	50,940	60,567	60,567
Employee Benefits	12,226	13,940	14,200
Contracted Services	112,750	121,000	121,000
Other Charges	21,715	25,000	25,000
<b>TOTAL</b>	<b>197,631</b>	<b>220,507</b>	<b>220,767</b>
<b>Director of Schools</b>			
Salaries	216,472	223,131	259,155
Employee Benefits	56,499	76,667	76,698
Contracted Services	60,782	72,300	91,800
Supplies and Materials	4,541	5,500	5,500
Other Charges	10,545	15,000	15,000
<b>TOTAL</b>	<b>348,840</b>	<b>392,598</b>	<b>448,153</b>
<b>Communications</b>			
Salaries	334,512	305,299	335,416
Employee Benefits	118,438	116,568	129,482
Contracted Services	35,393	44,400	44,400
Supplies and Materials	41,239	54,366	54,366
Other Charges	5,900	8,000	8,000
Equipment	9,912	6,000	6,000
<b>TOTAL</b>	<b>545,395</b>	<b>534,633</b>	<b>577,664</b>
<b>Business Affairs</b>			
Salaries	1,044,422	990,819	1,003,378
Employee Benefits	374,234	352,671	366,284
Contracted Services	96,465	112,010	107,260
Supplies and Materials	13,662	16,000	16,000
Insurance Premiums	1,233	1,493	1,493
Other Charges	452,316	269,200	279,200
Transfers to Other Funds	1,103,473	1,176,909	1,182,525
<b>TOTAL</b>	<b>3,085,805</b>	<b>2,919,102</b>	<b>2,956,140</b>
<b>Textbook Processing &amp; Distribution</b>			
Salaries	318,552	317,289	322,829
Employee Benefits	120,587	129,801	135,050
Contracted Services	21,677	22,200	29,200
Supplies and Materials	22,265	54,000	22,200
<b>TOTAL</b>	<b>483,081</b>	<b>523,290</b>	<b>509,279</b>

<b>General Purpose School Fund</b>	<b>2009-2010 Actual</b>	<b>2010-2011 Amended</b>	<b>2011-2012 Proposed</b>
<b>Human Resources</b>			
Salaries	860,840	1,031,424	1,080,028
Employee Benefits	1,065,197	1,306,351	1,515,719
Contracted Services	37,594	82,855	80,955
Supplies and Materials	22,751	32,000	37,000
Insurance Premiums	207,125	200,000	200,000
Other Charges	56,521	60,000	60,000
Equipment	142	900	900
<b>TOTAL</b>	<b>2,250,171</b>	<b>2,713,530</b>	<b>2,974,602</b>
<b>Technology - Administration</b>			
Salaries	523,736	572,968	583,529
Employee Benefits	163,715	189,206	205,659
Contracted Services	1,164,313	1,382,367	1,425,960
Supplies and Materials	286,016	370,832	321,658
Other Charges	13,163	15,630	15,630
Equipment	151,641	265,825	258,825
<b>TOTAL</b>	<b>2,302,585</b>	<b>2,796,828</b>	<b>2,811,261</b>
<b>Total Administrative Services</b>	<b>9,213,507</b>	<b>10,100,488</b>	<b>10,497,866</b>

	2009-2010 Actual	2010-2011 Amended	2011-2012 Proposed
<b>General Purpose School Fund</b>			
<b><u>Operations</u></b>			
<b>Operation of Plant</b>			
Salaries	4,420,004	4,409,473	4,530,920
Employee Benefits	2,122,982	2,315,367	2,519,155
Contracted Services	335,658	441,740	511,740
Supplies and Materials	401,276	437,217	425,837
Utilities	6,027,777	6,913,700	7,536,700
Insurance Premiums	731,098	671,019	671,238
Other Charges	-	7,000	7,000
Equipment	164,541	92,000	87,900
<b>TOTAL</b>	<b>14,203,336</b>	<b>15,287,516</b>	<b>16,290,490</b>
<b>Maintenance of Plant</b>			
Salaries	2,241,705	2,236,121	2,277,603
Employee Benefits	934,801	1,014,791	1,054,133
Contracted Services	442,540	584,110	500,770
Supplies and Materials	928,829	1,100,196	1,126,946
Insurance Premiums	14,776	14,946	14,946
Other Charges	1,986	5,900	5,900
Equipment	136,033	15,000	58,400
<b>TOTAL</b>	<b>4,700,670</b>	<b>4,971,064</b>	<b>5,038,698</b>
<b>Debt Service</b>			
Interest Payments	-	35,000	35,000
<b>TOTAL</b>	<b>-</b>	<b>35,000</b>	<b>35,000</b>
<b>Interfund Transfers</b>			
Debt Service	510,435	-	-
Transfers to Other Funds	750,000	-	-
<b>TOTAL</b>	<b>1,260,435</b>	<b>-</b>	<b>-</b>
<b>Total Operations</b>	<b>20,164,441</b>	<b>20,293,580</b>	<b>21,364,188</b>

# Expenditures by Detail

## Ground Level View



**General Purpose School Fund**

	2009-2010 Actual	2010-2011 Amended	2011-2012 Proposed	Percent Change Over/(Under) Amended Budget
<b>Expenditures (Appropriations)</b>				
<b>71100 - Regular Instruction</b>				
116 Teachers	65,597,691	68,587,083	70,786,347	3.21 %
117 Career Ladder	470,963	437,582	381,543	(12.81)%
127 Extended Contract	179,783	108,818	143,532	31.90 %
128 Homebound	180,387	160,933	161,977	0.65 %
163 Educational Assistants	1,046,941	1,154,231	1,165,791	1.00 %
187 Overtime	-	80	-	(100.00)%
201 Social Security	4,030,635	4,367,878	4,503,631	3.11 %
204 Retirement	4,688,005	6,440,098	6,638,899	3.09 %
206 Life Insurance	93,248	98,077	105,535	7.60 %
207 Medical Insurance	10,520,889	12,181,659	12,663,631	3.96 %
212 Medicare	942,832	1,021,520	1,053,268	3.11 %
336 Band Instr. Repair	12,600	12,600	12,600	- %
354 AVID Field Trips	8,400	5,200	3,300	(36.54)%
355 Travel	16,149	17,500	17,500	- %
356 Tuition - Middle College	198,698	244,000	217,000	(11.07)%
369 Contract for Substitute Teachers - Certified	883,928	900,000	900,000	- %
370 Contract for Substitute Teachers - Non Certified	707,610	800,000	800,000	- %
399 AVID Tutors	22,873	13,067	13,067	- %
399 Interns	-	2,500	-	(100.00)%
399 JROTC Transportation	13,625	17,000	21,500	26.47 %
406 Basic Skills	33,313	35,763	37,425	4.65 %
429 Instructional Supplies and Materials	1,143,261	769,260	800,794	4.10 %
449 Textbooks	955,138	1,326,700	2,509,414	89.15 %
499 AVID Supplies	187	900	600	(33.33)%
535 Student Fee Waivers	375,120	384,315	385,000	0.18 %
722 Instructional Equipment	26,789	69,475	24,000	(65.46)%
<b>Total 71100 - Regular Instruction</b>	<b>92,149,063</b>	<b>99,156,239</b>	<b>103,346,354</b>	<b>4.23 %</b>
Number of Employees (FTE)	1,618.54	1579.80	1,609.80	

**General Purpose School Fund****71150 - Alternative School**

	2009-2010 Actual	2010-2011 Amended	2011-2012 Proposed	Percent Change Over/(Under) Amended Budget
116 Teachers	611,814	636,269	648,625	1.94 %
117 Career Ladder	3,000	3,400	3,400	- %
163 Educational Assistants	-	14,333	14,613	1.95 %
201 Social Security	37,338	40,548	41,332	1.93 %
204 Retirement	41,789	59,987	61,147	1.93 %
206 Life Insurance	778	819	819	- %
207 Medical Insurance	63,071	78,643	76,427	(2.82)%
212 Medicare	8,732	9,483	9,666	1.93 %
351 Copier Services	384	9,000	9,000	- %
369 Contract for Substitute Teachers - Certified	8,890	12,000	12,000	- %
370 Contract for Substitute Teachers - Non Certified	6,143	8,000	8,000	- %
429 Instructional Supplies and Materials	3,000	3,000	3,000	- %
<b>Total 71150 - Alternative School</b>	<b>784,938</b>	<b>875,482</b>	<b>888,029</b>	<b>1.43 %</b>
Number of Employees (FTE)	14.00	13.60	13.60	

**General Purpose School Fund**

Percent Change  
Over/(Under)  
Amended Budget

**71200 - Special Education**

	2009-2010 Actual	2010-2011 Amended	2011-2012 Proposed	
116 Teachers	8,579,296	10,421,309	10,729,399	2.96 %
117 Career Ladder	87,069	96,444	95,444	(1.04)%
127 Extended Contract	23,205	810	810	- %
128 Homebound	-	56,476	57,606	2.00 %
163 Educational Assistants	1,689,820	1,892,828	1,940,020	2.49 %
171 Speech Therapists	1,022,523	1,189,727	1,203,867	1.19 %
187 Overtime	-	500	500	- %
201 Social Security	674,942	841,787	869,715	3.32 %
204 Retirement	892,492	1,321,215	1,377,781	4.28 %
206 Life Insurance	16,459	18,332	21,500	17.28 %
207 Medical Insurance	1,942,839	2,341,177	2,557,248	9.23 %
212 Medicare	157,848	196,870	203,400	3.32 %
312 Contracts with Private Agencies	757,736	880,179	915,179	3.98 %
355 Travel	-	3,000	3,000	- %
369 Contract for Substitute Teachers - Certified	122,067	125,000	125,000	- %
370 Contract for Substitute Teachers - Non Certified	144,733	150,000	150,000	- %
399 Contracted Services - Independent Evaluations	21,679	31,500	31,500	- %
429 Instructional Supplies and Materials	94,185	80,210	80,210	- %
725 Special Education Equipment	3,741	10,000	10,000	- %
<b>Total 71200 - Special Education</b>	<b>16,230,634</b>	<b>19,657,364</b>	<b>20,372,179</b>	<b>3.64 %</b>
Number of Employees (FTE)	332.60	354.40	362.40	

**General Purpose School Fund****71300 - Vocational Education**

	2009-2010 Actual	2010-2011 Amended	2011-2012 Proposed	Percent Change Over/(Under) Amended Budget
116 Teachers	3,147,037	3,356,691	3,409,421	1.57 %
117 Career Ladder	15,999	36,099	36,099	- %
140 Agriculture Instr. - Supplement	31,841	27,342	27,342	- %
201 Social Security	190,641	211,598	215,317	1.76 %
204 Retirement	218,097	308,865	314,294	1.76 %
206 Life Insurance	4,334	4,693	4,526	(3.56)%
207 Medical Insurance	545,443	652,476	649,416	(0.47)%
212 Medicare	44,511	49,486	50,356	1.76 %
336 Maintenance and Repair Service	949	1,500	1,500	- %
355 Itinerant Teacher Travel	409	-	1,000	100.00 %
369 Contract for Substitute Teachers - Certified	19,569	25,000	25,000	- %
370 Contract for Substitute Teachers - Non Certified	34,602	40,000	40,000	- %
399 Other Contracted Services	15,000	-	-	- %
429 Instructional Supplies and Materials	138,119	150,876	162,700	7.84 %
448 T. & I. Construction Materials	120,000	106,250	156,750	47.53 %
730 Vocational Equipment	22,588	22,824	10,000	(56.19)%
<b>Total 71300 - Vocational Education</b>	<b>4,549,140</b>	<b>4,993,700</b>	<b>5,103,721</b>	<b>2.20 %</b>
Number of Employees (FTE)	76.70	73.00	73.00	

**General Purpose School Fund**

	2009-2010 Actual	2010-2011 Amended	2011-2012 Proposed	Percent Change Over/(Under) Amended Budget
<b>73400 - Early Childhood Education</b>				
116 Teachers	874,230	929,592	942,650	1.40 %
163 Educational Assistants	291,014	321,030	326,974	1.85 %
187 Overtime	362	550	350	(36.36)%
189 Bus Aides	22,080	29,976	30,359	1.28 %
189 Consulting Teacher	56,654	59,519	59,519	- %
201 Social Security	73,451	83,053	84,310	1.51 %
204 Retirement	105,759	140,786	143,026	1.59 %
206 Life Insurance	1,972	2,138	2,195	2.67 %
207 Medical Insurance	251,691	291,536	316,671	8.62 %
212 Medicare	17,178	19,423	19,718	1.52 %
355 Travel	645	1,000	1,000	- %
369 Contract for Substitute Teachers - Certified	6,720	8,000	8,000	- %
370 Contract for Substitute Teachers - Non Certified	24,003	26,000	26,000	- %
399 Contracted Services	17,788	-	-	- %
429 Instructional Supplies & Materials	24,031	10,000	10,000	- %
524 In-Service/Staff Development	21,794	20,000	20,000	- %
790 Instructional Equipment	33,112	-	-	- %
<b>Total 73400 - Early Childhood Education</b>	<b>1,822,483</b>	<b>1,942,603</b>	<b>1,990,772</b>	<b>2.48 %</b>
Number of Employees (FTE)	43.00	44.50	44.50	

**General Purpose School Fund****72110 - Student Services**

	<b>2009-2010 Actual</b>	<b>2010-2011 Amended</b>	<b>2011-2012 Proposed</b>	<b>Percent Change Over/(Under) Amended Budget</b>
105 Supervisor	89,375	123,239	123,239	- %
117 Career Ladder Program	6,000	8,119	8,119	- %
127 Extended Contract	600	600	600	- %
134 Pupil Personnel	357,544	399,588	402,581	0.75 %
161 Administrative Assistant(s)	58,778	62,273	63,458	1.90 %
201 Social Security	30,827	33,889	37,075	9.40 %
204 Retirement	38,855	52,941	57,660	8.91 %
206 Life Insurance	550	572	696	21.68 %
207 Medical Insurance	66,329	77,294	91,522	18.41 %
212 Medicare	7,209	7,926	8,671	9.40 %
320 Dues and Membership	65	350	350	- %
355 Travel	5,330	7,000	7,000	- %
435 Office Supplies	3,530	3,860	3,860	- %
524 In Service/Staff Development	7,577	5,000	5,000	- %
<b>Total 72110 - Student Services</b>	<b>672,569</b>	<b>782,651</b>	<b>809,831</b>	<b>3.47 %</b>
Number of Employees (FTE)	10.00	10.50	10.50	

**General Purpose School Fund**

		2009-2010 Actual	2010-2011 Amended	2011-2012 Proposed	Percent Change Over/(Under) Amended Budget
<b>72120 - Health Services</b>					
131	School Nurses	703,205	786,372	801,655	1.94 %
168	Substitutes	2,646	15,000	15,000	- %
187	Overtime	68	200	200	- %
201	Social Security	40,904	49,697	50,645	1.91 %
204	Retirement	89,836	115,075	117,311	1.94 %
206	Life Insurance	1,111	1,368	1,468	7.31 %
207	Medical Insurance	149,053	167,097	183,415	9.77 %
212	Medicare	9,566	11,623	11,845	1.91 %
399	Calibration of Equipment	573	700	700	- %
399	Contracted Services	-	11,600	-	(100.00)%
435	Office Supplies	-	150	150	- %
499	Medical Supplies	15,119	17,195	17,195	- %
735	Health Services Equipment	7,691	13,000	13,000	- %
<b>Total 72120 - Health Services</b>		<b>1,019,773</b>	<b>1,189,077</b>	<b>1,212,584</b>	<b>1.98 %</b>
Number of Employees (FTE)		36.00	37.00	37.00	

**General Purpose School Fund****72130 - Other Student Support**

	2009-2010 Actual	2010-2011 Amended	2011-2012 Proposed	Percent Change Over/(Under) Amended Budget
117 Career Ladder	30,416	31,400	31,400	- %
123 School Counselors	3,151,058	3,320,151	3,364,246	1.33 %
127 Extended Contract	4,200	4,388	4,388	- %
130 Social Workers	83,006	125,785	128,300	2.00 %
140 Supplemental Pay (Extra-Curr., After School)	1,672,312	1,546,436	1,548,436	0.13 %
162 Clerical Personnel	263,558	280,520	280,520	- %
163 Lunchroom Monitors	128,323	143,780	146,559	1.93 %
187 Overtime	-	500	500	- %
189 Testing Personnel	31,264	27,130	27,542	1.52 %
201 Social Security	321,286	339,890	342,978	0.91 %
204 Retirement	382,009	521,347	526,031	0.90 %
206 Life Insurance	5,087	6,074	6,175	1.66 %
207 Medical Insurance	628,179	754,079	753,839	(0.03)%
212 Medicare	75,171	79,491	80,213	0.91 %
322 Evaluation and Testing	139,288	140,000	140,000	- %
399 Athletic Trainers	10,549	11,549	12,549	8.66 %
429 Scheduling & Grade Reporting	-	3,000	1,800	(40.00)%
<b>Total 72130 - Other Student Support</b>	<b>6,925,706</b>	<b>7,335,520</b>	<b>7,395,476</b>	<b>0.82 %</b>
Number of Employees (FTE)	115.50	112.53	112.53	



**General Purpose School Fund**

	2009-2010 Actual	2010-2011 Amended	2011-2012 Proposed	Percent Change Over/(Under) Amended Budget
<b>72210 - Regular Instruction Support</b>				
105 Supervisors	1,064,463	1,103,828	1,109,264	0.49 %
117 Career Ladder	71,332	83,548	83,548	- %
127 Extended Contract	9,480	3,000	3,000	- %
129 Librarians	2,095,766	2,203,577	2,224,635	0.96 %
137 Media Personnel	31,277	-	-	- %
140 Salary Stipends	198,175	169,748	175,083	3.14 %
161 Administrative Assistant(s)	62,320	67,578	68,884	1.93 %
162 Clerical Personnel	29,348	31,083	31,686	1.94 %
163 Media Assistants	620,979	646,623	659,376	1.97 %
168 Temporary Personnel	-	1,000	1,000	- %
187 Overtime	33	500	500	- %
189 Academic Coaches	905,908	941,923	931,433	(1.11)%
189 ROTC Property Officer	56,195	54,360	55,315	1.76 %
189 Teacher Center	14,315	676	-	(100.00)%
201 Social Security	308,456	326,265	331,312	1.55 %
204 Retirement	404,208	516,413	527,803	2.21 %
206 Life Insurance	5,724	5,935	6,059	2.09 %
207 Medical Insurance	710,988	816,340	843,946	3.38 %
212 Medicare	72,333	76,305	77,484	1.55 %
320 Accreditation & Dues	18,619	28,387	35,702	25.77 %
355 Systemwide Travel	10,523	12,800	15,800	23.44 %
399 Contracted Svcs. - Professional Development	9,331	8,690	8,690	- %
425 Gasoline	2,243	3,000	4,000	33.33 %
432 School Allocation: Library Books	285,863	81,066	162,586	100.56 %
435 Office Supplies	8,711	19,500	20,000	2.56 %
437 Periodicals	35,525	26,649	35,525	33.31 %
499 AV Supplies & Materials	101,478	108,793	122,735	12.82 %
499 High School Student Activities	202,125	209,850	209,725	(0.06)%
499 Schools' Other Supply Alloc.	100,239	104,793	107,735	2.81 %
524 In-Service/Staff Development	256,589	230,229	217,368	(5.59)%
599 High School Scholarship & Graduation	31,688	18,000	18,000	- %
<b>Total 72210 - Regular Instruction Support</b>	<b>7,724,233</b>	<b>7,900,459</b>	<b>8,088,194</b>	<b>2.38 %</b>
Number of Employees (FTE)	112.82	110.82	110.82	

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**General Purpose School Fund**

**72215 - Alternative School Support**

	2009-2010 Actual	2010-2011 Amended	2011-2012 Proposed	Percent Change Over/(Under) Amended Budget
162 Clerical Personnel	18,263	19,184	19,571	2.02 %
201 Social Security	954	1,189	1,213	2.02 %
204 Retirement	2,590	2,807	2,863	2.00 %
206 Life Insurance	34	38	38	- %
207 Medical Insurance	11,469	13,365	13,879	3.85 %
212 Medicare	223	278	284	2.16 %
<b>Total 72215 - Alternative School Support</b>	<b>33,533</b>	<b>36,861</b>	<b>37,848</b>	<b>2.68 %</b>
Number of Employees (FTE)	1.00	1.00	1.00	

**General Purpose School Fund**

Percent Change  
Over/(Under)  
Amended Budget

**72220 - Special Education Support**

	2009-2010 Actual	2010-2011 Amended	2011-2012 Proposed	
105 Supervisor	91,260	92,412	92,412	- %
117 Career Ladder	12,000	20,988	20,988	- %
124 Psychological Personnel	604,118	656,800	662,889	0.93 %
127 Extended Contract	6,360	-	-	- %
161 Administrative Assistant(s)	44,014	49,375	50,341	1.96 %
189 Therapists / Job Coaches / Consulting Teachers	256,073	602,194	604,515	0.39 %
201 Social Security	60,774	87,572	88,731	1.32 %
204 Retirement	72,400	134,260	136,077	1.35 %
206 Life Insurance	960	1,200	1,500	25.00 %
207 Medical Insurance	124,648	165,866	192,000	15.76 %
212 Medicare	14,213	20,481	20,752	1.32 %
320 Dues & Membership	1,161	1,750	1,750	- %
355 Travel	12,546	29,250	29,250	- %
435 Office Supplies	5,682	8,500	8,500	- %
437 Subscriptions	160	1,100	-	(100.00)%
499 Testing Supplies & Materials	37,218	54,200	54,200	- %
524 In-Service/Staff Development	10,731	17,400	17,400	- %
790 Equipment	-	800	800	- %

<b>Total 72220 - Special Education Support</b>	<b>1,354,319</b>	<b>1,944,148</b>	<b>1,982,105</b>	<b>1.95 %</b>
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Number of Employees (FTE)	20.30	24.10	24.10	
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**General Purpose School Fund****72230 - Vocational Education Support**

	<b>2009-2010 Actual</b>	<b>2010-2011 Amended</b>	<b>2011-2012 Proposed</b>	<b>Percent Change Over/(Under) Amended Budget</b>
105 Program Administrator	60,448	62,057	63,289	1.99 %
161 Administrative Assistant(s)	14,404	15,261	15,552	1.91 %
201 Social Security	4,581	4,794	4,888	1.96 %
204 Retirement	6,024	7,849	8,003	1.96 %
206 Life Insurance	76	81	81	- %
207 Medical Insurance	7,328	8,540	11,591	35.73 %
212 Medicare	1,072	1,121	1,144	2.05 %
320 Dues & Membership	135	200	200	- %
355 Travel	805	700	700	- %
435 Office Supplies	1,358	1,300	1,300	- %
524 In-Service/Staff Development	327	1,500	1,500	- %
<b>Total 72230 - Vocational Education Support</b>	<b>96,559</b>	<b>103,403</b>	<b>108,248</b>	<b>4.69 %</b>
Number of Employees (FTE)	1.50	1.50	1.50	

**General Purpose School Fund****72260 - Adult Education Support**

	2009-2010 Actual	2010-2011 Amended	2011-2012 Proposed	Percent Change Over/(Under) Amended Budget
105 Supervisor (ABE)	34,983	35,483	35,483	- %
117 Career Ladder	1,000	1,000	1,000	- %
123 Guidance, Literacy-Hourly	24,045	30,800	30,800	- %
201 Social Security	3,685	4,172	4,172	- %
204 Retirement	2,389	3,302	3,302	- %
206 Life Insurance	139	31	31	- %
207 Medical Insurance	2,443	2,847	2,956	3.83 %
212 Medicare	862	976	977	0.10 %
<b>Total 72260 - Adult Education Support</b>	<b>69,546</b>	<b>78,611</b>	<b>78,721</b>	<b>0.14 %</b>
Number of Employees (FTE)	.50	.50	.50	

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**General Purpose School Fund****72410 - Office of the Principal**

	<b>2009-2010 Actual</b>	<b>2010-2011 Amended</b>	<b>2011-2012 Proposed</b>	<b>Percent Change Over/(Under) Amended Budget</b>
104 Principals	2,967,364	3,039,576	3,067,351	0.91 %
117 Career Ladder	60,416	96,267	96,267	- %
119 Accts/Bookkeepers	1,220,270	1,309,191	1,316,324	0.54 %
127 Extended Contract	76,110	76,110	76,110	- %
139 Asst. Principals	3,785,338	4,212,693	4,270,686	1.38 %
162 Clerical Personnel	1,872,546	2,000,748	2,029,369	1.43 %
168 Temporary Personnel	5,811	4,795	4,500	(6.15)%
187 Overtime	1,180	14,000	2,000	(85.71)%
201 Social Security	596,290	663,142	673,483	1.56 %
204 Retirement	889,547	1,152,372	1,169,460	1.48 %
206 Life Insurance	10,439	11,282	11,380	0.87 %
207 Medical Insurance	1,640,221	1,905,073	1,970,731	3.45 %
212 Medicare	139,455	155,090	157,509	1.56 %
320 Dues & Membership	15,750	7,875	7,875	- %
399 ISA Banking Fees	16,000	21,500	21,500	- %
399 ISA Technical Support	2,346	2,484	2,484	- %
399 Records Disposal	3,793	-	-	- %
524 In-Service/Staff Development	35,000	31,500	35,000	11.11 %
701 Administrative Equipment	-	-	77,000	100.00 %
<b>Total 72410 - Office of the Principal</b>	<b>13,337,874</b>	<b>14,703,698</b>	<b>14,989,029</b>	<b>1.94 %</b>
Number of Employees (FTE)	237.04	239.47	239.47	

**General Purpose School Fund****72810 - Technology Classroom Instruction**

	2009-2010 Actual	2010-2011 Amended	2011-2012 Proposed	Percent Change Over/(Under) Amended Budget
138 Computer Network Technicians	917,195	1,121,203	1,138,095	1.51 %
189 Computer Repair Technicians	127,599	133,151	135,714	1.92 %
189 Technology Trainers	435,913	436,600	441,633	1.15 %
201 Social Security	88,667	93,192	106,357	14.13 %
204 Retirement	173,625	219,904	227,999	3.68 %
206 Life Insurance	1,301	1,121	1,271	13.38 %
207 Medical Insurance	212,231	231,928	247,298	6.63 %
212 Medicare	20,737	21,796	24,874	14.12 %
320 Dues & Membership	92	400	200	(50.00)%
355 Travel Expense	24,676	25,000	25,000	- %
399 Software Maintenance/Annual Subscriptions	1,051,623	1,148,783	1,002,661	(12.72)%
411 Instructional Technology Supplies	615,041	485,500	485,500	- %
435 Office Supplies	1,172	1,500	1,500	- %
499 Other Supplies & Materials-AV	48,945	73,000	73,000	- %
524 In-Service/Staff Development	24,786	20,274	20,274	- %
790 Instructional Technology Equipment	2,830,978	627,968	2,852,968	354.32 %
<b>Total 72810 - Technology Classroom Instruction</b>	<b>6,574,580</b>	<b>4,641,320</b>	<b>6,784,344</b>	<b>46.17 %</b>
Number of Employees (FTE)	30.00	30.00	30.00	

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**General Purpose School Fund**

**72310 - Board of Education**

	2009-2010 Actual	2010-2011 Amended	2011-2012 Proposed	Percent Change Over/(Under) Amended Budget
118 Secretary to Board	25,290	25,567	25,567	- %
191 Board of Education	25,650	35,000	35,000	- %
201 Social Security	3,095	3,755	3,755	- %
204 Retirement	3,586	3,694	3,740	1.25 %
206 Life Insurance	31	31	31	- %
207 Medical Insurance	4,789	5,582	5,795	3.82 %
212 Medicare	724	878	879	0.11 %
320 Dues & Membership	31,007	36,000	36,000	- %
331 Legal Services	81,743	85,000	85,000	- %
524 In-Service/Staff Development	17,212	20,000	20,000	- %
599 Other School Board Expenses	4,503	5,000	5,000	- %
<b>Total 72310 - Board of Education</b>	<b>197,631</b>	<b>220,507</b>	<b>220,767</b>	<b>0.12 %</b>
Number of Employees (FTE)	.50	.50	.50	



**General Purpose School Fund**

Percent Change  
Over/(Under)  
Amended Budget

	2009-2010 Actual	2010-2011 Amended	2011-2012 Proposed	
<b>72320 - Director of Schools</b>				
101 Director's Salary	151,042	154,688	156,390	1.10 %
101 Vacation Buyback Option	5,633	5,950	6,015	1.09 %
101 Vehicle Allowance	4,800	4,800	4,800	- %
117 State CEO Supplement	400	-	-	- %
127 Extended Contract	-	1,000	1,000	- %
161 Administrative Assistant(s)	25,208	25,567	59,221	131.63 %
162 Clerical Personnel	29,390	31,126	31,729	1.94 %
201 Social Security	10,051	13,826	16,068	16.22 %
204 Retirement	26,976	40,531	37,028	(8.64)%
206 Life Insurance	132	131	169	29.01 %
207 Medical Insurance	16,258	18,945	19,674	3.85 %
212 Medicare	3,082	3,234	3,759	16.23 %
320 Dues & Membership	1,932	2,300	2,300	- %
348 Postage - Systemwide	58,762	60,000	64,500	7.50 %
399 Community Relations Contracted Services	88	10,000	25,000	150.00 %
435 Office Supplies	4,493	5,000	5,000	- %
499 Community Relations Supplies	48	500	500	- %
524 In-Service/Staff Development	10,545	15,000	15,000	- %
<b>Total 72320 - Director of Schools</b>	<b>348,840</b>	<b>392,598</b>	<b>448,153</b>	<b>14.15 %</b>
Number of Employees (FTE)	2.50	2.50	3.50	

**General Purpose School Fund****72320 - Communications**

	2009-2010 Actual	2010-2011 Amended	2011-2012 Proposed	Percent Change Over/(Under) Amended Budget
137 Media Personnel	72,774	80,481	82,401	2.39 %
162 Clerical Personnel	69,784	75,149	102,114	35.88 %
168 Temporary Personnel	6,322	3,000	3,000	- %
187 Overtime	579	-	-	- %
189 Communications Personnel	185,054	146,669	147,901	0.84 %
201 Social Security	19,948	18,953	20,795	9.72 %
204 Retirement	46,726	44,724	49,071	9.72 %
206 Life Insurance	371	308	347	12.66 %
207 Medical Insurance	46,728	48,150	54,405	12.99 %
212 Medicare	4,665	4,433	4,864	9.72 %
320 Dues & Membership	1,152	2,000	2,000	- %
355 Travel Expense	795	1,400	1,400	- %
399 Community Relations Contracted Services	33,446	41,000	41,000	- %
414 Supplies & Materials - Central Printing	34,974	42,450	42,450	- %
422 Partners in Education Supplies	180	2,200	2,200	- %
435 Office Supplies	3,415	4,000	4,000	- %
437 Subscriptions	363	516	516	- %
499 Community Relations Supplies	2,307	5,200	5,200	- %
524 In-Service/Staff Development	5,900	8,000	8,000	- %
790 Equipment	9,912	6,000	6,000	- %
<b>Total 72320 - Communications</b>	<b>545,395</b>	<b>534,633</b>	<b>577,664</b>	<b>8.05 %</b>
Number of Employees (FTE)	7.50	6.50	7.50	

**General Purpose School Fund**

	2009-2010 Actual	2010-2011 Amended	2011-2012 Proposed	Percent Change Over/(Under) Amended Budget
<b>72510 - Business Affairs</b>				
105 Supervisors	205,572	214,237	408,319	90.59 %
119 Accounting Personnel	649,054	648,392	536,477	(17.26)%
122 Purchasing Personnel	62,011	68,673	-	(100.00)%
161 Administrative Assistant(s)	40,477	2,683	-	(100.00)%
168 Temporary Personnel	17,598	25,300	25,300	- %
187 Overtime	11,552	5,000	5,000	- %
189 Process Management/Mail Personnel	58,157	26,534	28,282	6.59 %
201 Social Security	61,932	61,175	62,209	1.69 %
204 Retirement	148,137	141,405	146,794	3.81 %
206 Life Insurance	878	684	708	3.51 %
207 Medical Insurance	148,797	135,100	142,022	5.12 %
212 Medicare	14,489	14,307	14,551	1.71 %
302 Advertising	-	1,000	1,000	- %
305 Audit Services	54,125	58,500	60,750	3.85 %
306 Bank Charges	11,826	20,000	20,000	- %
320 Dues & Membership	1,285	1,285	1,285	- %
336 Maintenance & Repair Service	3,105	1,725	1,725	- %
355 Travel	1,064	1,500	1,500	- %
399 Contracted Services	25,060	28,000	21,000	(25.00)%
435 Office Supplies	13,662	16,000	16,000	- %
508 Surety Bonds	1,233	1,493	1,493	- %
510 Trustee's Commission	1,103,473	1,176,909	1,182,525	0.48 %
515 Liability Claims	85,741	80,000	80,000	- %
516 Property Claims	100,327	90,000	90,000	- %
524 In-Service/Staff Development	17,385	4,200	14,200	238.10 %
599 Uninsured Losses	248,863	95,000	95,000	- %
<b>Total 72510 - Business Affairs</b>	<b>3,085,805</b>	<b>2,919,102</b>	<b>2,956,140</b>	<b>1.27 %</b>
Number of Employees (FTE)	22.00	18.00	18.00	

**General Purpose School Fund****72510 - Textbook Processing & Distribution**

	2009-2010 Actual	2010-2011 Amended	2011-2012 Proposed	Percent Change Over/(Under) Amended Budget
187 Overtime	387	482	-	(100.00)%
189 Textbook Personnel	318,165	316,807	322,829	1.90 %
201 Social Security	19,179	19,648	20,015	1.87 %
204 Retirement	45,171	46,363	47,230	1.87 %
206 Life Insurance	369	361	361	- %
207 Medical Insurance	51,383	58,834	62,763	6.68 %
212 Medicare	4,486	4,595	4,681	1.87 %
329 Laundry Services	3,775	4,200	4,200	- %
399 Contracted Services	17,902	18,000	25,000	38.89 %
425 Gasoline	10,202	11,000	11,000	- %
435 Office Supplies	6,063	42,000	10,000	(76.19)%
499 Other Supplies (Warehouse)	6,000	1,000	1,200	20.00 %
<b>Total 72510 - Textbook Processing &amp; Distribution</b>	<b>483,081</b>	<b>523,290</b>	<b>509,279</b>	<b>-2.68 %</b>
Number of Employees (FTE)	9.50	9.50	9.50	

**General Purpose School Fund**

		2009-2010 Actual	2010-2011 Amended	2011-2012 Proposed	Percent Change Over/(Under) Amended Budget
<b>72520 - Human Resources</b>					
105	Supervisors	423,410	442,802	450,434	1.72 %
140	Safety Incentive Awards	975	-	-	- %
161	Administrative Assistant(s)	385,264	379,673	419,980	10.62 %
162	Clerical Personnel	-	34,949	35,614	1.90 %
168	Temporary Personnel	4,665	6,000	6,000	- %
187	Overtime	4,928	8,000	8,000	- %
189	Personal Leave Reimbursement	29,599	30,000	30,000	- %
199	Diversified Pay Plan	12,000	130,000	130,000	- %
201	Social Security	51,591	63,682	66,962	5.15 %
204	Retirement	119,747	142,137	150,753	6.06 %
206	Life Insurance	740	570	682	19.65 %
207	Medical Insurance	102,776	113,917	113,904	(0.01)%
209	Disability Insurance	402,258	393,635	393,635	- %
210	Unemployment Insurance	-	115,000	345,000	200.00 %
212	Medicare	12,066	14,893	15,660	5.15 %
299	Retiree Insurance	376,020	462,517	429,123	(7.22)%
302	Advertising	2,375	15,000	15,000	- %
320	Dues & Membership	1,245	3,755	3,455	(7.99)%
355	Travel Expense	6,543	9,600	15,000	56.25 %
399	403(b) Service Fee	10,000	10,000	10,000	- %
399	Bloodborne Pathogen Program	545	11,000	11,000	- %
399	FSA Administration	9,442	13,000	13,000	- %
399	HIPPA	-	4,000	4,000	- %
399	Personnel Consultant	2,170	8,500	7,500	(11.76)%
399	Personnel Office - Recruitment	5,275	8,000	2,000	(75.00)%
435	Office Supplies	9,726	14,000	14,000	- %
499	Employee Award Program	2,777	-	-	- %
499	Employee ID Supplies	1,124	3,000	3,000	- %
499	Recruitment Supplies	621	5,000	10,000	100.00 %
499	Safety Materials	8,502	10,000	10,000	- %
513	On-The-Job Injury Program	207,125	200,000	200,000	- %
524	In-Service/Staff Development	54,855	34,000	34,000	- %
533	Background Investigations	1,667	26,000	26,000	- %
701	Administrative Equipment	142	900	900	- %
<b>Total 72520 - Human Resources</b>		<b>2,250,171</b>	<b>2,713,530</b>	<b>2,974,602</b>	<b>9.62 %</b>
Number of Employees (FTE)		16.00	15.00	16.50	

**General Purpose School Fund**

	2009-2010 Actual	2010-2011 Amended	2011-2012 Proposed	Percent Change Over/(Under) Amended Budget
<b>72810 - Technology - Administration</b>				
105 Supervisors	214,811	221,065	224,880	1.73 %
120 Computer Programmers	263,261	276,127	282,165	2.19 %
140 Salary Stipend - Technology	16,773	40,000	40,000	- %
161 Administrative Assistant(s)	28,891	35,776	36,484	1.98 %
201 Social Security	31,044	35,511	36,179	1.88 %
204 Retirement	71,863	83,794	85,371	1.88 %
206 Life Insurance	497	342	342	- %
207 Medical Insurance	53,051	61,254	75,306	22.94 %
212 Medicare	7,260	8,305	8,461	1.88 %
307 Communication	788,356	935,237	935,237	- %
320 Dues & Membership	1,000	1,000	1,000	- %
355 Travel Expense	6,962	10,200	10,200	- %
399 Software Maintenance/Annual Subscriptions	367,996	435,930	479,523	10.00 %
411 Operational Technology Supplies	286,016	370,832	321,658	(13.26)%
524 In-Service/Staff Development	13,163	15,630	15,630	- %
709 Operational Technology Equipment	151,641	265,825	258,825	(2.63)%
<b>Total 72810 - Technology - Administration</b>	<b>2,302,585</b>	<b>2,796,828</b>	<b>2,811,261</b>	<b>0.52 %</b>
Number of Employees (FTE)	9.00	9.00	9.00	

**General Purpose School Fund**

	2009-2010 Actual	2010-2011 Amended	2011-2012 Proposed	Percent Change Over/(Under) Amended Budget
<b>72610 - Operation of Plant</b>				
105 Supervisors	193,860	202,432	205,931	1.73 %
140 Athletic Fields Maintenance	30,202	36,867	36,867	- %
141 Foreman	47,179	48,918	49,859	1.92 %
161 Administrative Assistant(s)	31,180	33,027	33,671	1.95 %
166 Custodial Staff	4,110,433	4,067,099	4,183,462	2.86 %
187 Overtime	7,150	21,130	21,130	- %
201 Social Security	260,158	270,141	280,918	3.99 %
204 Retirement	578,382	637,445	662,873	3.99 %
206 Life Insurance	6,850	6,622	9,450	42.71 %
207 Medical Insurance	1,216,923	1,337,981	1,500,216	12.13 %
212 Medicare	60,669	63,178	65,698	3.99 %
320 Dues & Membership	-	1,000	1,000	- %
322 Evaluation and Testing	3,150	10,000	10,000	- %
329 Laundry Services	64,165	66,515	66,515	- %
333 Licenses	9,074	12,000	12,000	- %
355 Travel	1,449	1,725	1,725	- %
399 Alarm Systems	48,867	64,000	64,000	- %
399 Architect Fees	65,657	75,000	125,000	66.67 %
399 Dumpster Tipping Fees	29,482	74,000	74,000	- %
399 Facilities Mgmt. - Copier Services	4,025	4,500	4,500	- %
399 Fire Protection	6,971	11,000	11,000	- %
399 Other Contracted Services - Indoor Air Quality	-	3,000	23,000	666.67 %
399 Recycle Lamps/Balast	1,640	2,000	2,000	- %
399 Relocate Portables	99,277	110,000	110,000	- %
399 Testing (Fire Extinguishers)	1,900	7,000	7,000	- %
410 Custodial Supplies	326,994	350,217	338,837	(3.25)%
415 Electricity	4,940,599	5,350,000	5,973,000	11.64 %
420 Fertilizer and Seed - Athletic Fields	35,000	35,000	35,000	- %
423 Propane	26,791	54,000	54,000	- %
434 Natural Gas	398,247	776,000	776,000	- %
435 Office Supplies	3,609	5,000	5,000	- %
454 Water and Sewer	662,139	733,700	733,700	- %
456 Gravel (Playgrounds)	7,333	17,000	17,000	- %
499 Lamp Replacements	28,340	30,000	30,000	- %
502 Buildings and Ground Insurance	731,098	671,019	671,238	0.03 %
524 Staff Development - Plant Facilities	-	7,000	7,000	- %
711 Furniture	97,064	50,000	50,000	- %

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**General Purpose School Fund**

	2009-2010 Actual	2010-2011 Amended	2011-2012 Proposed	Percent Change Over/(Under) Amended Budget
720 Plant Operation Equipment	67,478	39,000	37,900	(2.82)%
790 Indoor Air Quality Equipment	-	3,000	-	(100.00)%
<b>Total 72610 - Operation of Plant</b>	<b>14,203,336</b>	<b>15,287,516</b>	<b>16,290,490</b>	<b>6.56 %</b>
Number of Employees (FTE)	187.25	174.25	175.25	



**General Purpose School Fund**

Percent Change  
Over/(Under)  
Amended Budget

	2009-2010 Actual	2010-2011 Amended	2011-2012 Proposed	
<b>72620 - Maintenance of Plant</b>				
105 Supervisor	69,966	72,081	73,314	1.71 %
141 Foreman	51,880	54,951	56,011	1.93 %
161 Administrative Assistant(s)	58,278	59,322	59,322	- %
167 Maintenance Workers	2,059,255	2,042,267	2,081,456	1.92 %
187 Overtime	2,326	7,500	7,500	- %
201 Social Security	133,680	138,640	141,211	1.85 %
204 Retirement	314,447	327,145	333,213	1.85 %
206 Life Insurance	2,462	2,404	2,546	5.91 %
207 Medical Insurance	452,947	514,178	544,137	5.83 %
212 Medicare	31,264	32,424	33,026	1.86 %
320 Dues & Membership	125	480	490	2.08 %
329 Laundry Services	10,648	12,300	12,300	- %
336 Service Contracts, Microscopes	5,681	6,700	6,700	- %
336 Service Contracts, Printing & Duplicating	278,825	290,000	295,000	1.72 %
336 Service Contracts, Sewing Machines	1,693	1,200	1,200	- %
338 Maintenance/Repair Vehicles	5,172	10,000	10,000	- %
351 Rentals	385	4,200	4,200	- %
399 Capital Projects Contracted Services	101,233	204,230	105,880	(48.16) %
399 Outsourced Repairs and Services	38,778	55,000	65,000	18.18 %
425 Gasoline	142,627	200,000	225,000	12.50 %
433 Lubricants	3,412	3,000	3,500	16.67 %
435 Office Supplies	2,856	3,500	3,500	- %
450 Tires and Tubes	11,368	14,000	14,500	3.57 %
453 Vehicle Parts	30,492	37,500	38,000	1.33 %
468 Chemicals	38,234	42,000	42,000	- %
499 Anti-Freeze	333	1,250	1,500	20.00 %
499 Building Repair Supplies	568,831	624,000	624,000	- %
499 Capital Projects Supplies	130,675	174,946	174,946	- %
511 Vehicle and Equipment Insurance	14,776	14,946	14,946	- %
524 In-Service/Staff Development	1,986	5,900	5,900	- %
717 Maintenance Equipment	136,033	15,000	58,400	289.33 %
<b>Total 72620 - Maintenance of Plant</b>	<b>4,700,670</b>	<b>4,971,064</b>	<b>5,038,698</b>	<b>1.36 %</b>
Number of Employees (FTE)	65.50	62.00	62.00	

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**General Purpose School Fund**

**82230 - Debt Service**

604 Interest Payments

**Total 82230 - Debt Service**

**2009-2010  
Actual**

**2010-2011  
Amended**

**2011-2012  
Proposed**

**Percent Change  
Over/(Under)  
Amended Budget**

-

35,000

35,000

- %

0

35,000

35,000

0.00 %

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**General Purpose School Fund**

**99100 - Interfund Transfers**

	<u>2009-2010 Actual</u>	<u>2010-2011 Amended</u>	<u>2011-2012 Proposed</u>	<u>Percent Change Over/(Under) Amended Budget</u>
590 Transfers to Other Funds	750,000	-	-	- %
620 Debt Service	510,435	-	-	- %
<b>Total 99100 - Interfund Transfers</b>	<b>1,260,435</b>	<b>-</b>	<b>-</b>	<b>0.00 %</b>

# Other Funds

# Federal Projects

## Narrative

### Federal Projects

Clarksville-Montgomery County Schools Federal Programs provides services to improve academic performance of disadvantaged students and non-English speaking students. Federal programs also provide funds to assure students a safe and drug-free learning environment and to support high teacher quality. Title I funding provides extra teachers, staff and materials in our highest poverty schools to insure that all students reach their highest potential. Title III funds support non-English speaking students and their families to learn to speak English and to function in our society. Title II-A monies are used to support high teacher quality by providing workshops and trainings for teachers, administrators, principals and staff on instructional strategies and best practices. Title II-D and Title IV funding have been eliminated. Title II-D funding were used for instructional technological strategies. Title IV funding was available to provide training and equipment to make all schools safe and drug free.

### IDEA Budget

Federal IDEA funding has been reduced for 2011-12 and the 2009-10 and 2010-11 ARRA stimulus funding has ended. The need for the personnel originally hired and programs created through the stimulus remains.

The ARRA stimulus personnel were used to expand the availability and range of inclusive placements, and provide support to teachers and administrators in the areas of behavior support, assistive technology, transition, special education compliance and best practices. Some ARRA funded positions were eliminated in the 2011-12 budget.

Along with loss of personnel, the elimination of stimulus funding reduces the materials, supplies, programs and equipment purchased for special education students and teachers and the training provided to special education teachers and administrators.

Although the IDEA budget will continue to assist in providing supplemental teachers, psychologists, assistants, related service providers, staff development, materials, equipment, supplies and transportation required by law for special education students, it does not cover the entire cost. As the special education population continues to grow this budget gap will increase.

### Title 1 Stimulus Budget

To improve student achievement in our Title I schools, the additional stimulus funds in 2009-2011 were used to reduce class sizes in kindergarten through second grade in the four highest poverty schools. The class size reduction implementation will be terminated at the end of the FY 2010-11 school year due to an approximate 2% reduction in Elementary and Secondary Education Act (ESEA) Title I-A funding for the FY 2011-12 school year.

**Federal Projects Fund****Estimated Revenues****Local Revenues**

	2009-2010 Actual	2010-2011 Amended	2011-2012 Proposed	Percent Change Over/(Under) Amended Budget
44570 Contributions & Gifts	-	300	-	(100.00) %
<b>Total Local Revenues</b>	<b>-</b>	<b>300</b>	<b>-</b>	<b>(100.00) %</b>

**State Revenues**

46590 Adult Ed, LEAP	336,003	318,611	309,809	(2.76) %
46591 Coordinated School Health	105,000	105,000	-	(100.00) %
46981 Safe Schools Act	76,200	145,800	-	(100.00) %
<b>Total State Revenues</b>	<b>517,203</b>	<b>569,411</b>	<b>309,809</b>	<b>(45.59) %</b>

**Federal Revenues**

47120 Adult Basic Education	143,484	193,834	177,028	(8.67) %
47131 Career Technical Education	394,165	405,600	450,040	10.96 %
47141 Title I	6,199,189	8,343,846	5,128,404	(38.54) %
47143 Individuals w/ Disabilities Education Act (IDEA)	7,247,594	9,965,395	5,320,625	(46.61) %
47145 Preschool (IDEA)	100,881	170,813	44,981	(73.67) %
47146 English Language Acquisition (Title III)	103,394	205,119	103,967	(49.31) %
47147 Safe & Drug-Free Schools (Title IV, CCLC)	897,623	753,197	250,000	(66.81) %
47149 Homeless (Title X)	278	4,182	-	(100.00) %
47189 Title II-A	915,402	1,414,681	984,446	(30.41) %
47311 Race to the Top	-	1,253,710	1,247,710	(0.48) %
47590 Title II-D, Education Jobs Bill	140,836	3,211,606	3,104,874	(3.32) %
47990 Other Direct Federal	710,063	2,287,159	2,166,665	(5.27) %
<b>Total Federal Revenues</b>	<b>16,852,909</b>	<b>28,209,144</b>	<b>18,978,740</b>	<b>(32.72) %</b>

**Non-Revenue Sources**

49800 Operating Transfers	750,000	1,250,000	1,250,000	- %
<b>Total Non-Revenue Sources</b>	<b>750,000</b>	<b>1,250,000</b>	<b>1,250,000</b>	<b>- %</b>

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<b><i>Federal Projects Fund</i></b>	<b>CMCSS</b>			
	<b>2009-2010 Actual</b>	<b>2010-2011 Amended</b>	<b>2011-2012 Proposed</b>	<b>Percent Change Over/(Under) Amended Budget</b>
<b>Total Revenues</b>	<b>18,120,113</b>	<b>30,028,855</b>	<b>20,538,549</b>	<b>(31.60) %</b>
<b>Beginning Fund Balance</b>	<b>310,975</b>	<b>746,551</b>	<b>133,550</b>	<b>(82.11) %</b>
<b>Total Available Funds</b>	<b>18,431,088</b>	<b>30,775,406</b>	<b>20,672,099</b>	<b>(32.83) %</b>



**Federal Projects Fund****Expenditures (Appropriations)****71100 - Regular Instruction**

	2009-2010 Actual	2010-2011 Amended	2011-2012 Proposed	Percent Change Over/(Under) Amended Budget
Salaries	4,136,529	8,654,033	6,187,646	(28.50) %
Employee Benefits	1,205,600	2,059,808	1,657,492	(19.53) %
Contracted Services	288,122	447,482	288,734	(35.48) %
Supplies and Materials	597,922	1,079,926	466,037	(56.85) %
Other Charges	-	96,981	-	(100.00) %
Equipment	48,330	243,682	289,677	18.88 %
<b>Total 71100 - Regular Instruction</b>	<b>6,276,503</b>	<b>12,581,913</b>	<b>8,889,586</b>	<b>(29.35) %</b>

**71150 - Alternative School**

Salaries	-	20,434	25,345	24.03 %
Employee Benefits	-	3,412	4,233	24.06 %
<b>Total 71150 - Alternative School</b>	<b>-</b>	<b>23,846</b>	<b>29,578</b>	<b>24.04 %</b>

**71200 - Special Education**

Salaries	2,744,182	3,823,946	2,316,396	(39.42) %
Employee Benefits	1,042,760	1,469,424	831,697	(43.40) %
Contracted Services	-	248,773	5,000	(97.99) %
Supplies and Materials	124,458	841,514	50,000	(94.06) %
Other Charges	-	20,000	20,000	- %
Equipment	84,506	140,493	-	(100.00) %
<b>Total 71200 - Special Education</b>	<b>3,995,908</b>	<b>6,544,149</b>	<b>3,223,093</b>	<b>(50.75) %</b>

**71300 - Vocational Education**

Salaries	69	131,775	151,075	14.65 %
Employee Benefits	10	27,221	32,592	19.73 %
Contracted Services	-	89	-	(100.00) %
Supplies and Materials	41,319	23,270	37,861	62.71 %
Other Charges	10,526	2,411	2,500	3.68 %
Equipment	174,642	205,214	206,240	0.50 %
<b>Total 71300 - Vocational Education</b>	<b>226,565</b>	<b>389,979</b>	<b>430,268</b>	<b>10.33 %</b>

**Federal Projects Fund**

	2009-2010 Actual	2010-2011 Amended	2011-2012 Proposed	Percent Change Over/(Under) Amended Budget
<b>71600 - Adult Education Program</b>				
Salaries	64,073	94,207	79,464	(15.65) %
Employee Benefits	4,770	7,782	13,270	70.52 %
Contracted Services	-	2,000	-	(100.00) %
Supplies and Materials	11,309	11,991	4,249	(64.56) %
Equipment	-	4,500	-	(100.00) %
<b>Total 71600 - Adult Education Program</b>	<b>80,152</b>	<b>120,480</b>	<b>96,983</b>	<b>(19.50) %</b>
<b>72110 - Student Services</b>				
Salaries	-	16,187	19,951	23.25 %
Employee Benefits	-	2,704	3,332	23.22 %
<b>Total 72110 - Student Services</b>	<b>-</b>	<b>18,891</b>	<b>23,283</b>	<b>23.25 %</b>
<b>72130 - Other Student Support</b>				
Salaries	209,948	286,962	247,600	(13.72) %
Employee Benefits	47,823	74,167	71,794	(3.20) %
Contracted Services	61,517	186,176	191,626	2.93 %
Supplies and Materials	29,034	44,060	13,600	(69.13) %
Other Charges	78,523	83,750	65,682	(21.57) %
Equipment	2,626	10,800	-	(100.00) %
<b>Total 72130 - Other Student Support</b>	<b>429,472</b>	<b>685,915</b>	<b>590,302</b>	<b>(13.94) %</b>
<b>72210 - Regular Instruction Support</b>				
Salaries	1,183,351	1,512,527	1,417,569	(6.28) %
Employee Benefits	313,169	432,096	442,161	2.33 %
Contracted Services	279,893	211,908	208,956	(1.39) %
Supplies and Materials	79,097	59,047	39,988	(32.28) %
Other Charges	527,213	924,824	146,333	(84.18) %
Equipment	90,513	31,000	20,500	(33.87) %
<b>Total 72210 - Regular Instruction Support</b>	<b>2,473,236</b>	<b>3,171,401</b>	<b>2,275,507</b>	<b>(28.25) %</b>

**Federal Projects Fund**

	2009-2010 Actual	2010-2011 Amended	2011-2012 Proposed	Percent Change Over/(Under) Amended Budget
<b>72220 - Special Education Support</b>				
Salaries	1,003,067	1,186,817	753,652	(36.50) %
Employee Benefits	290,899	400,125	212,966	(46.78) %
Contracted Services	9,692	17,941	-	(100.00) %
Supplies and Materials	157,486	272,597	-	(100.00) %
Other Charges	40,049	375,101	212,044	(43.47) %
Equipment	5,929	910	-	(100.00) %
<b>Total 72220 - Special Education Support</b>	<b>1,507,122</b>	<b>2,253,492</b>	<b>1,178,662</b>	<b>(47.70) %</b>
<b>72230 - Vocation Education Support</b>				
Contracted Services	1,241	206	3,000	1,359.00 %
Other Charges	4,065	2,172	4,000	84.13 %
<b>Total 72230 - Vocation Education Support</b>	<b>5,306</b>	<b>2,378</b>	<b>7,000</b>	<b>194.37 %</b>
<b>72260 - Adult Education Support</b>				
Salaries	89,977	93,152	94,372	1.31 %
Employee Benefits	33,541	38,482	40,434	5.07 %
Supplies and Materials	2,016	4,000	-	(100.00) %
Other Charges	2,873	9,132	4,248	(53.48) %
<b>Total 72260 - Adult Education Support</b>	<b>128,408</b>	<b>144,766</b>	<b>139,054</b>	<b>(3.95) %</b>
<b>72320 - Printing and Communications</b>				
Supplies and Materials	-	519	13,784	2,555.88 %
<b>Total 72320 - Printing and Communications</b>	<b>-</b>	<b>519</b>	<b>13,784</b>	<b>2,555.88 %</b>
<b>72410 - Office of the Principal</b>				
Salaries	-	107,845	133,059	23.38 %
Employee Benefits	-	24,727	29,469	19.18 %
<b>Total 72410 - Office of the Principal</b>	<b>-</b>	<b>132,572</b>	<b>162,528</b>	<b>22.60 %</b>

**Federal Projects Fund**

	2009-2010 Actual	2010-2011 Amended	2011-2012 Proposed	Percent Change Over/(Under) Amended Budget
<b>72520 - Human Resources</b>				
Employee Benefits	-	7,663	9,384	22.46 %
<b>Total 72520 - Human Resources</b>	-	<b>7,663</b>	<b>9,384</b>	<b>22.46 %</b>
<b>72610 - Operation of Plant</b>				
Contracted Services	14,000	16,200	15,000	(7.41) %
Equipment	121,002	129,600	130,800	0.93 %
<b>Total 72610 - Operation of Plant</b>	<b>135,002</b>	<b>145,800</b>	<b>145,800</b>	- %
<b>72710 - Transportation</b>				
Salaries	1,211,376	1,256,972	1,249,555	(0.59) %
Employee Benefits	128,894	149,333	141,076	(5.53) %
Contracted Services	13,976	25,875	-	(100.00) %
Supplies and Materials	208	24,383	21,308	(12.61) %
Equipment	283,436	15,000	15,000	- %
<b>Total 72710 - Transportation</b>	<b>1,637,890</b>	<b>1,471,564</b>	<b>1,426,939</b>	<b>(3.03) %</b>
<b>72810 - Information Technology</b>				
Salaries	-	52,584	109,566	108.36 %
Employee Benefits	-	21,340	44,444	108.27 %
<b>Total 72810 - Information Technology</b>	-	<b>73,924</b>	<b>154,010</b>	<b>108.34 %</b>
<b>73400 - Early Childhood Education</b>				
Salaries	-	27,012	33,063	22.40 %
Employee Benefits	-	4,510	5,521	22.42 %
<b>Total 73400 - Early Childhood Education</b>	-	<b>31,522</b>	<b>38,584</b>	<b>22.40 %</b>

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**Federal Projects Fund****99100 - Interfund Transfers**

	<b>2009-2010 Actual</b>	<b>2010-2011 Amended</b>	<b>2011-2012 Proposed</b>	<b>Percent Change Over/(Under) Amended Budget</b>
Other Charges	788,798	2,000,000	1,250,000	(37.50) %
Indirect Cost	-	841,080	454,204	(46.00) %
<b>Total 99100 - Interfund Transfers</b>	<b>788,798</b>	<b>2,841,080</b>	<b>1,704,204</b>	<b>(40.02) %</b>
<b>Total Expenditures</b>	<b>17,684,362</b>	<b>30,641,855</b>	<b>20,538,549</b>	<b>(32.97) %</b>
<b>Ending Fund Balance</b>	<b>746,726</b>	<b>133,550</b>	<b>133,550</b>	<b>- %</b>
<b>Total Expenditures and Fund Balance</b>	<b>18,431,088</b>	<b>30,775,406</b>	<b>20,672,099</b>	<b>(32.83) %</b>
Number of Employees (FTE)	296.88	322.88	244.48	

# Child Nutrition

## Narrative

### Child Nutrition Department

This division is responsible for all cafeteria operations, including the preparation of school breakfast and lunch, as well as providing meals through contracted services with local agencies, such as Parks and Recreation, during the summer months. In 2011-2012, there will be 35 cafeterias, serving nearly 33,200 meals per day.

The Child Nutrition Department is totally self-supporting and receives no local tax dollars. All revenue generated by the department is utilized in the operation for food, supplies, equipment, salaries and benefits of employees, utilities, etc. The leadership of the Child Nutrition Department takes pride in the fact that its team works hard daily to meet the financial obligations of the approximately \$11 million dollar budget. Due to efficiencies in training and employee recognition programs, the Food Service team focuses its' efforts on providing a safe, high quality and the lowest cost meal possible for our students and school community.

The department participates in the National School Lunch and National School Breakfast Programs under the United States Department of Agriculture guidelines to insure qualifying students of the Clarksville-Montgomery County School System can receive free or reduced priced meals.

The Child Nutrition program must follow federal and state regulations. Tennessee School Nutrition programs are currently following the Traditional Meal Pattern and Offer-vs.-Serve.

### Child Nutrition

**Child Nutrition Fund****Estimated Revenues****Local Revenues**

	2009-2010 Actual	2010-2011 Amended	2011-2012 Proposed	Percent Change Over/(Under) Amended Budget
43521 Lunch Payments - Children	2,621,481	2,868,138	2,954,182	3.00 %
43522 Lunch Payments - Adults	170,878	152,302	154,586	1.50 %
43523 Income from Breakfast	271,866	207,911	212,070	2.00 %
43525 Ala Carte Sales	1,610,173	1,629,564	1,678,451	3.00 %
43990 Contract Services	70,029	34,192	34,534	1.00 %
44110 Interest Earned	6,545	19,317	19,317	- %
44130 Sale of Materials & Supplies	86,838	84,440	84,440	- %
44170 Miscellaneous Refunds	46,242	74,169	75,682	2.04 %
44530 Sale of Equipment	170	-	-	- %
<b>Total Local Revenues</b>	<b>4,884,221</b>	<b>5,070,033</b>	<b>5,213,262</b>	<b>2.83 %</b>

**State Revenues - BEP**

46520 School Food Service	119,305	121,726	125,378	3.00 %
<b>Total State Revenues - BEP</b>	<b>119,305</b>	<b>121,726</b>	<b>125,378</b>	<b>3.00 %</b>

**Federal Revenues**

47111 Section 4 - Lunch Funds	4,759,773	4,443,326	4,576,626	3.00 %
47113 Breakfast Reimbursement	1,390,225	1,354,924	1,382,023	2.00 %
<b>Total Federal Revenues</b>	<b>6,149,997</b>	<b>5,798,250</b>	<b>5,958,649</b>	<b>2.77 %</b>

<b>Total Revenues</b>	<b>11,153,524</b>	<b>10,990,009</b>	<b>11,297,289</b>	<b>2.80 %</b>
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**Estimated Fund Balance**

<b>Beginning Fund Balance</b>	<b>3,619,581</b>	<b>3,919,925</b>	<b>3,883,672</b>	<b>(0.92) %</b>
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<b>Total Available Funds</b>	<b>14,773,105</b>	<b>14,909,934</b>	<b>15,180,961</b>	<b>1.82 %</b>
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**Child Nutrition Fund****Expenditures (Appropriations)****73100 - Child Nutrition**

	2009-2010 Actual	2010-2011 Amended	2011-2012 Proposed	Percent Change Over/(Under) Amended Budget
105 Supervisors	174,002	175,916	181,955	3.43 %
140 Salary Supplements	14,620	15,000	15,000	- %
147 Warehouse Personnel	57,769	60,944	80,367	31.87 %
161 Administrative Assistant(s)	111,376	118,175	120,591	2.04 %
165 Cafeteria Personnel	2,945,659	2,717,008	3,218,858	18.47 %
166 Custodial Staff	181,652	191,989	197,226	2.73 %
168 Temporary (Substitutes)	68	-	-	- %
187 Overtime	31,286	18,000	18,000	- %
189 Field Supervisor/Maintenance Workers	241,061	248,946	260,452	4.62 %
201 Social Security	219,580	219,351	253,732	15.67 %
204 Retirement	506,761	517,599	598,725	15.67 %
206 Life Insurance	6,961	10,118	10,232	1.13 %
207 Medical Insurance	983,566	1,165,058	1,124,961	(3.44) %
212 Medicare	51,331	51,301	59,341	15.67 %
306 Bank Charges	6,151	-	-	- %
320 Dues & Membership	9,004	12,000	12,000	- %
329 Laundry Services	82,252	73,000	73,000	- %
333 Licenses	2,822	2,822	2,902	2.83 %
338 Maintenance/Repair Vehicles	-	1,000	1,000	- %
349 Printing Costs	3,330	6,660	6,660	- %
355 Travel	6,951	7,500	7,500	- %
399 Other Contracted Services	351,261	300,000	300,000	- %
418 Equipment & Machinery Parts	59,086	60,000	60,000	- %
422 Food Purchases	3,856,650	3,808,183	3,954,051	3.83 %
425 Gasoline	7,078	11,500	11,500	- %
433 Lubricants	18	200	200	- %
435 Office Supplies	43,103	50,000	50,000	- %
450 Tires and Tubes	240	2,100	2,100	- %
451 Uniforms/Pins	5,320	16,674	8,000	(52.02) %
452 Utilities	244,500	244,500	244,500	- %
453 Vehicle Parts	883	1,660	1,660	- %
499 Other Supplies & Materials	448,045	462,864	481,375	4.00 %
513 On-The-Job Injury Program	3,384	40,000	40,000	- %

04/14/2011

CMCSS

**Child Nutrition Fund**

		2009-2010 Actual	2010-2011 Amended	2011-2012 Proposed	Percent Change Over/(Under) Amended Budget
524	In-Service/Staff Development	5,687	40,000	40,000	- %
710	Food Service Equipment	191,724	376,194	130,000	(65.44) %
<b>Total 73100 - Child Nutrition</b>		<b>10,853,180</b>	<b>11,026,262</b>	<b>11,565,888</b>	<b>4.89 %</b>
<b>Total Expenditures</b>		<b>10,853,180</b>	<b>11,026,262</b>	<b>11,565,888</b>	<b>4.89 %</b>

**Estimated Fund Balance**

<b>Fund Balance</b>		<b>3,919,925</b>	<b>3,883,672</b>	<b>3,615,073</b>	<b>(6.92) %</b>
<b>Total Expenditures and Fund Balance</b>		<b>14,773,105</b>	<b>14,909,934</b>	<b>15,180,961</b>	<b>1.82 %</b>
	Number of Employees	281.25	267.25	269.25	

# Transportation

## Narrative

### Transportation Department

#### **Transportation and Vehicle Maintenance:**

The Transportation Department is charged with supporting student achievement by providing all aspects of student transportation in Montgomery County. This includes all to and from school transportation, all special education transportation, and all extra- curricular transportation such as field and athletic trips. In all, the department schedules, dispatches, and manages over 90,000 trips covering over 3.2 million miles every school year.

The salary and benefits for the more than 350 transportation professionals of the department are included in this budget. Additionally, the State mandated annual training required of school bus drivers as well as the training of bus aides, mechanics, and the CPR training for all school system employees is funded within this budget.

The school system vehicle maintenance department consisting of 11 diesel mechanics and a vehicle maintenance manager is located within the transportation department. This highly skilled group of individuals is responsible for the inspection, service, recovery, repair, and maintenance of the school system's fleet of nearly 400 vehicles.

Also, funded in this portion of the budget are the school system's three tower microwave radio system along with all transportation consumables including diesel fuel, gasoline, lubricants, tires, and spare parts, required to keep the fleet safe, well maintained, and operational.

In order for the department to continue to provide the level of service currently offered will require the purchase of 51 buses to address growth within the county and state mandated retirement of school buses. A lead mechanic is also needed for the opening of the West Creek Bus Complex.

## Transportation

**Transportation Fund****Estimated Revenues****Local Revenues**

	2009-2010 Actual	2010-2011 Amended	2011-2012 Proposed	Percent Change Over/(Under) Amended Budget
40110 Current Property Tax	1,636,737	1,677,930	1,677,930	- %
40120 Trustees Collection - Prior Years	60,204	50,000	50,000	- %
40140 Interest & Penalties	15,322	14,000	14,000	- %
40162 Payments in Lieu of Taxes (Utility)	42,709	44,511	44,511	- %
40320 Bank Excise Tax	-	3,000	3,000	- %
44130 Sale of Materials & Supplies	97	2,000	2,000	- %
44145 Sale of Recycled Materials	1,167	1,000	1,000	- %
44170 Miscellaneous Refunds	14,058	11,200	11,200	- %
44530 Sale of Equipment	19,618	40,500	40,500	- %
44560 Damages from Individuals	1,831	1,000	1,000	- %
<b>Total Local Revenues</b>	<b>1,791,743</b>	<b>1,845,141</b>	<b>1,845,141</b>	<b>- %</b>

**State Revenues - BEP**

46511 Basic Education Program	8,077,999	7,730,150	8,940,150	15.65 %
<b>Total State Revenues - BEP</b>	<b>8,077,999</b>	<b>7,730,150</b>	<b>8,940,150</b>	<b>15.65 %</b>

**Federal Revenues**

47143 Educ. of the Handicapped Act	1,290,164	1,282,915	1,282,915	- %
47311 Race To The Top	-	15,000	15,000	- %
47590 Other Federal Funds	112,322	-	-	- %
<b>Total Federal Revenues</b>	<b>1,402,485</b>	<b>1,297,915</b>	<b>1,297,915</b>	<b>- %</b>

<b>Total Revenues</b>	<b>11,272,227</b>	<b>10,873,206</b>	<b>12,083,206</b>	<b>11.13 %</b>
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**Estimated Fund Balance**

<b>Beginning Fund Balance</b>	<b>764,810</b>	<b>1,467,051</b>	<b>546,713</b>	<b>(62.73) %</b>
<b>Total Available Funds</b>	<b>12,037,037</b>	<b>12,340,257</b>	<b>12,629,919</b>	<b>2.35 %</b>

**Transportation Fund****Expenditures (Appropriations)**

		<b>2009-2010 Actual</b>	<b>2010-2011 Amended</b>	<b>2011-2012 Proposed</b>	<b>Percent Change Over/(Under) Amended Budget</b>
<b>72510 - Trustee's Commission</b>					
510	Trustee's Commission	38,868	40,000	40,000	- %
<b>Total 72510 - Trustee's Commission</b>		<b>38,868</b>	<b>40,000</b>	<b>40,000</b>	<b>- %</b>
<b>72710 - Transportation</b>					
105	Supervisors	179,784	190,158	193,379	1.69 %
140	Salary Supplements - Training	17,050	20,000	20,000	- %
142	Mechanics	502,474	553,261	586,801	6.06 %
146	Bus Drivers	3,705,281	4,063,684	4,220,668	3.86 %
148	Dispatcher/Radio Operator	160,516	170,079	173,344	1.92 %
161	Administrative Assistant(s)	115,730	119,933	122,242	1.93 %
168	Substitutes	252,102	274,716	274,716	- %
187	Overtime	13,281	13,371	11,000	(17.73) %
189	Bus Aides	810,248	868,457	902,899	3.97 %
201	Social Security	344,791	383,648	403,312	5.13 %
204	Retirement	738,092	905,285	951,262	5.08 %
206	Life Insurance	11,369	13,604	14,476	6.41 %
207	Medical Insurance	1,356,362	1,758,565	1,633,170	(7.13) %
212	Medicare	80,213	89,724	94,323	5.13 %
313	Contracts with Parents	-	7,500	2,500	(66.67) %
320	Dues and Membership	-	250	250	- %
329	Laundry Services	6,070	6,000	6,500	8.33 %
333	Licenses	4,095	6,000	6,000	- %
336	Repair Services	9,797	25,000	25,000	- %
338	Maintenance/Repair Vehicles	127,070	17,000	17,000	- %
340	Medical Services	35,414	25,000	25,000	- %
354	Athletic/Special Trips	156,200	115,025	115,025	- %
399	Other Contracted Services	67,059	30,000	56,950	89.83 %
424	Garage Supplies	6,514	7,350	7,350	- %
425	Gasoline	785,144	1,148,500	1,607,900	40.00 %
433	Lubricants	19,238	21,550	24,050	11.60 %

**Transportation Fund**

	2009-2010 Actual	2010-2011 Amended	2011-2012 Proposed	Percent Change Over/(Under) Amended Budget
435 Office Supplies	12,400	17,000	17,000	- %
450 Tires and Tubes	58,916	70,000	66,000	(5.71) %
453 Vehicle Parts	244,302	287,200	312,200	8.70 %
499 Other Materials (Anti-Freeze)	5,765	6,000	6,500	8.33 %
511 Vehicle and Equipment Insurance	54,817	51,684	51,684	- %
524 Staff Development	19,919	20,000	20,000	- %
708 Communication Equipment	49,770	50,000	50,000	- %
729 Transportation Equipment	581,338	671,000	92,500	(86.21) %
<b>Total 72710 - Transportation</b>	<b>10,531,118</b>	<b>12,006,544</b>	<b>12,111,001</b>	<b>0.87 %</b>
<b>Total Expenditures</b>	<b>10,569,986</b>	<b>12,046,544</b>	<b>12,151,001</b>	<b>0.87 %</b>
<b>Estimated Fund Balance</b>				
<b>Fund Balance</b>	<b>1,467,052</b>	<b>293,713</b>	<b>478,918</b>	<b>63.06 %</b>
<b>Total Expenditures and Fund Balance</b>	<b>12,037,037</b>	<b>12,340,257</b>	<b>12,629,919</b>	<b>2.35 %</b>

Number of Employees

355.0

368.0

378.0

# Extended School Programs



03/06/2011

CMCSS

**Extended School Program Fund****Estimated Revenues****Local Revenues**

	<u>2009-2010 Actual</u>	<u>2010-2011 Amended</u>	<u>2011-2012 Proposed</u>	<u>Percent Change Over/(Under) Amended Budget</u>
43513 Tuition - Summer School	162,590	165,000	165,000	- %
<b>Total Local Revenues</b>	<b>162,590</b>	<b>165,000</b>	<b>165,000</b>	<b>- %</b>
<b>Total Revenues</b>	<b>162,590</b>	<b>165,000</b>	<b>165,000</b>	<b>- %</b>

**Estimated Fund Balance**

<b>Beginning Fund Balance</b>	<b>74,248</b>	<b>64,810</b>	<b>36,089</b>	<b>(44.32) %</b>
<b>Total Available Funds</b>	<b>236,838</b>	<b>229,810</b>	<b>201,089</b>	<b>(12.50) %</b>

**Extended School Program Fund****Expenditures (Appropriations)****71100 - Regular Instruction**

	2009-2010 Actual	2010-2011 Amended	2011-2012 Proposed	Percent Change Over/(Under) Amended Budget
116 Teachers	105,101	106,000	106,000	- %
163 Aides	7,698	10,000	10,000	- %
201 Social Security	6,994	7,192	7,192	- %
204 Retirement	8,037	11,056	11,056	- %
212 Medicare	1,636	1,682	1,682	- %
399 Other Contracted Services	14,848	14,000	14,000	- %
429 Instructional Supplies and Materials	998	5,000	5,000	- %
<b>Total 71100 - Regular Instruction</b>	<b>145,311</b>	<b>154,930</b>	<b>154,930</b>	<b>- %</b>

**72410 - Office of the Principal**

139 Asst. Principals	17,100	24,000	24,000	- %
201 Social Security	1,060	1,488	1,488	- %
204 Retirement	1,098	2,172	2,172	- %
212 Medicare	248	348	348	- %
<b>Total 72410 - Office of the Principal</b>	<b>19,506</b>	<b>28,008</b>	<b>28,008</b>	<b>- %</b>

**72510 - Trustee's Commission**

510 Trustee's Commission	674	1,000	1,000	- %
<b>Total 72510 - Trustee's Commission</b>	<b>674</b>	<b>1,000</b>	<b>1,000</b>	<b>- %</b>

**72610 - Operation of Plant**

166 Custodial Staff	5,356	8,000	8,000	- %
201 Social Security	332	496	496	- %
204 Retirement	760	1,171	1,171	- %
206 Life Insurance	11	-	-	- %
212 Medicare	78	116	116	- %
<b>Total 72610 - Operation of Plant</b>	<b>6,537</b>	<b>9,783</b>	<b>9,783</b>	<b>- %</b>

03/06/2011

CMCSS

***Extended School Program Fund***

	2009-2010 Actual	2010-2011 Amended	2011-2012 Proposed	Percent Change Over/(Under) Amended Budget
Total Expenditures	172,028	193,721	193,721	- %

***Estimated Fund Balance***

Fund Balance	64,810	36,089	7,368	(79.58) %
<b><i>Total Expenditures and Fund Balance</i></b>	<b>236,838</b>	<b>229,810</b>	<b>201,089</b>	<b>(12.50) %</b>

# Capital Projects

## Narrative

### Capital Projects

The Clarksville – Montgomery County School System consists of 35 school buildings, a central office, the Greenwood Center/Alternative School, two operations facilities, five fuel/gas stations, and a three-tower microwave radio system. The district is situated on 1,336 acres of grounds. The appraised value of the facilities and grounds owned by the district is approaching three quarters of a billion dollars (\$708,000,000). The buildings of the district are made up of thousands of ceilings, floors, walls, doors, and roofs. The buildings contain literally hundreds of air conditioners, water heaters, plumbing fixtures, electrical switch gear, lights, generators, pumps, and commercial kitchens. The grounds contain miles and acres of asphalt and concrete infrastructure. All sub structures and mechanical systems fail over time as their predictable life cycle expires. Each year funds are required to complete capital projects (over \$10K) that allow our buildings to remain safe, fully operational, and structurally sound well into the future.

Of the district's buildings, 39% are between 10 and 30 years old and 44% of the buildings are over 30 years old. Each year Facilities professionals conduct detailed inspections with the building's Principal to compile the Capital Projects list. That list is reviewed by the Facilities Management Team consisting of the Chief Operations Officer, the Facilities Manager, the Building Maintenance Manager, the Capital Projects Manager, and the Construction Manager. Each project is classified as a Priority I (Urgent), Priority II (Needed), or Priority III (Desired) project. The Priority I projects are presented to the Director of Schools and the School Board for review, input, and approval. The fiscal presentation of the Priority I capital projects for the 2011-2012 fiscal year is presented in this budget document along with the unfunded priority I projects from the 2010-2011 fiscal year.

### Capital Projects

06/19/2011

CMCSS

**Capital Projects Fund****Estimated Revenues****Non-Revenue Sources**

	2009-2010 Actual	2010-2011 Amended	2011-2012 Proposed	Percent Change Over/(Under) Amended Budget
49100 Bonds Proceeds	5,411,541	23,125,395	25,093,484	8.51 %
49800 Operating Transfers	165,000	-	-	- %
<b>Total Non-Revenue Sources</b>	<b>5,576,541</b>	<b>23,125,395</b>	<b>25,093,484</b>	<b>8.51 %</b>
<b>Total Revenues</b>	<b>5,576,541</b>	<b>23,125,395</b>	<b>25,093,484</b>	<b>8.51 %</b>
<b>Beginning Fund Balance</b>	<b>5,459,388</b>	<b>2,473,721</b>	<b>279,278</b>	<b>(88.71) %</b>
<b>Total Available Funds</b>	<b>11,035,929</b>	<b>25,599,116</b>	<b>25,372,762</b>	<b>(0.88) %</b>

06/19/2011

CMCSS

**Capital Projects Fund**

	2009-2010 Actual	2010-2011 Amended	2011-2012 Proposed	Percent Change Over/(Under) Amended Budget
<b>Expenditures (Appropriations)</b>				
<b>91300 - Capital Projects</b>				
Contracted Services	1,038,307	705,601	744,881	5.57 %
Building Construction	6,091,680	19,134,986	15,855,103	(17.14) %
Building Improvements	1,177,207	3,918,798	3,070,000	(21.66) %
Land	-	497,000	-	(100.00) %
Site Development	255,014	1,063,454	1,280,000	20.36 %
Transportation Equipment	-	-	4,143,500	100.00 %
<b>Total 91300 - Capital Projects</b>	<b>8,562,208</b>	<b>25,319,839</b>	<b>25,093,484</b>	<b>(0.89) %</b>
<b>Total Expenditures</b>	<b>8,562,208</b>	<b>25,319,839</b>	<b>25,093,484</b>	<b>(0.89) %</b>
<b>Ending Fund Balance</b>	<b>2,473,721</b>	<b>279,278</b>	<b>279,278</b>	<b>- %</b>
<b>Total Expenditures and Fund Balance</b>	<b>11,035,929</b>	<b>25,599,116</b>	<b>25,372,762</b>	<b>(0.88) %</b>

**CLARKSVILLE-MONTGOMERY COUNTY SCHOOL SYSTEM  
2011-12 CAPITAL PROJECTS FUND BUDGET**

**BUILDING IMPROVEMENTS**

**Burt Elementary**

Waterproof Windows	<u>\$115,000</u>	<b>\$115,000</b>
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**Byrns Darden Elementary**

Partial Reroof	\$85,000	
Foundation Stabilization	<u>\$150,000</u>	<b>\$235,000</b>

**Cumberland Heights Elementary**

Skylight Replacement	<u>\$40,000</u>	<b>\$40,000</b>
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**Glenellen Elementary**

Gutter Replacement	<u>\$40,000</u>	<b>\$40,000</b>
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**Kenwood Elementary**

Window Replacement	<u>\$60,000</u>	<b>\$60,000</b>
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6/14/2011

**CLARKSVILLE-MONTGOMERY COUNTY SCHOOL SYSTEM  
2011-12 CAPITAL PROJECTS FUND BUDGET**

**Liberty Elementary**

Masonry Repair	\$30,000	
Gutter Replacement	<u>\$37,000</u>	
		<b>\$67,000</b>

**Minglewood Elementary**

Door Frame Replacement	<u>\$20,000</u>	
		<b>\$20,000</b>

**Montgomery Central Elementary**

Replace Rooftop Package Units	<u>\$37,000</u>	
		<b>\$37,000</b>

**Norman Smith Elementary**

Partial Reroof	\$240,000	
Foundation Stabilization	<u>\$150,000</u>	
		<b>\$390,000</b>

**Northeast Elementary**

ReRoof	<u>\$900,000</u>	
		<b>\$900,000</b>

**St. Bethlehem Elementary**

Replace HVAC Lines	<u>\$140,000</u>	
		<b>\$140,000</b>

6/14/2011

**CLARKSVILLE-MONTGOMERY COUNTY SCHOOL SYSTEM  
2011-12 CAPITAL PROJECTS FUND BUDGET**

**Woodlawn Elementary**

Cabinet Replacement	\$90,000	
Partial ReRoof	<u>\$23,000</u>	
		<b>\$113,000</b>

**Montgomery Central Middle**

Water Source Freezer Replacement	\$20,000	
Re-Finish Gym Floor	<u>\$25,000</u>	
		<b>\$45,000</b>

**New Providence Middle**

Partial ReRoof	<u>\$45,000</u>	
		<b>\$45,000</b>

**Northeast Middle**

Re-Finish Gym Floor	<u>\$25,000</u>	
		<b>\$25,000</b>

**Richview Middle**

Rooftop HVAC Replacement	\$25,000	
Boiler Tower Replacement	<u>\$85,000</u>	
		<b>\$110,000</b>

6/14/2011

**CLARKSVILLE-MONTGOMERY COUNTY SCHOOL SYSTEM  
2011-12 CAPITAL PROJECTS FUND BUDGET**

**Clarksville High**

Partial Re-Roof	<u>\$150,000</u>	\$150,000
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**Kenwood High**

Gutter Replacement	<u>\$30,000</u>	\$30,000
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**Rossvie High**

Refinish Gym Floor	<u>\$50,000</u>	\$50,000
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**Central Office**

Cooling Tower Replacement	<u>\$40,000</u>	\$40,000
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6/14/2011

**CLARKSVILLE-MONTGOMERY COUNTY SCHOOL SYSTEM  
2011-12 CAPITAL PROJECTS FUND BUDGET**

**Systemwide**

ADA Upgrades at Stadiums

\$418,000

\$418,000

**TOTAL BUILDING IMPROVEMENTS**

**\$3,070,000**

6/14/2011

CLARKSVILLE-MONTGOMERY COUNTY SCHOOL SYSTEM  
2011-12 CAPITAL PROJECTS FUND BUDGET

SITE DEVELOPMENT

Byrns Darden Elementary

Injection Well for Drainage	<u>\$60,000</u>	\$60,000
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St. Bethlehem Elementary

Replace Water Lines	<u>\$175,000</u>	\$175,000
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Systemwide

Systemwide	<u>\$395,000</u>	<u>\$395,000</u>
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TOTAL SITE DEVELOPMENT

\$630,000

6/14/2011

**CLARKSVILLE-MONTGOMERY COUNTY SCHOOL SYSTEM  
2011-12 CAPITAL PROJECTS FUND BUDGET**

**TRANSPORTATION EQUIPMENT**

School Buses	<u>\$4,143,500</u>
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**TOTAL TRANSPORTATION EQUIPMENT**

\$4,143,500

**NORTHWEST RENOVATION**

Architect Services	<u>\$105,000</u>
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**TOTAL NORTHWEST RENOVATION**

\$105,000

6/14/2011

**CLARKSVILLE-MONTGOMERY COUNTY SCHOOL SYSTEM  
2011-12 CAPITAL PROJECTS FUND BUDGET**

**CARMEL ELEMENTARY SCHOOL**

School Construction	<u>\$16,549,984</u>
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<b>TOTAL CARMEL ELEMENTARY SCHOOL</b>	<b><u>\$16,549,984</u></b>
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**PISGAH ELEMENTARY SCHOOL**

Architect Services	<u>\$595,000</u>
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<b>TOTAL PISGAH ELEMENTARY SCHOOL</b>	<b><u>\$595,000</u></b>
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## Glossary of Budget Terms

**ACT** – American College Test

**ADA**– Average Daily Attendance – student attendance on any given school day.

**ADM** – Average Daily Membership – student enrollment on any given school day. CMCSS collects the ADM data from four specific reporting periods, which the state then uses to determine the system’s funding allocation.

**AVID** – Achievement Via Individual Determination, a program which helps students with classroom study, organizational and note taking skills.

**AYP** – Adequate Yearly Progress, as defined by No Child Left Behind standards.

**Basic Skills** – K-3 math and language arts materials allocated to each school based on ADM.

**BEP** - Basic Education Program – the state’s funding formula for the Education Improvement Act. Often used as reference to the state-mandated pupil-teacher ratio.

**Capital Projects Fund** – accounts for acquisition or construction of major capital facilities and purchase of equipment.

**Certified Staff** -- also referred to as certificated employees, or those who carry teaching or administrative certifications or licenses, including teachers, school counselors, librarians, school administrators, and psychologists.

**Child Nutrition Fund** – accounts for all cafeteria operations within the school system including the preparation of school breakfast and lunch. This fund is totally self-supporting with its primary sources of revenue being fees charged for meals and federal reimbursement.

**Classified Staff** – also referred to as support staff, or employees who support the educational process, but do not hold a Tennessee teaching license, including positions such as clerical staff, educational assistants, technicians, bus aides, bus drivers, nurses, bookkeepers, mechanics, maintenance workers, and custodians.

**Contracted Services** – includes monies spent for items such as radio and telecommunications, service contracts, technology site licenses/maintenance, printing, equipment repairs and renovations.

**Debt Service** – principle and interest payments on short-term notes.

**Employee Benefits** – employer’s contribution to include social security, retirement, and life and medical insurance.

**Equipment** – non-consumable items over \$500, including computers and school buses.

**Extended School Programs Fund** – accounts for activities related to summer school (6<sup>th</sup> – 12<sup>th</sup> grade), which is solely funded by student tuition. Summer school is provided for both middle and high school students to earn credits that enable them to remain on track for graduation.

**Federal Projects Fund** - accounts for all entitlement and other federally funded programs (i.e. Title I, Special Education, etc.).

**Fiscal Year** -- The fiscal year for the Clarksville-Montgomery County Schools runs from July 1 through June 30.

**Fund Balance** – undesignated funds which serve as a cash-flow for the school system and includes a state mandated minimum balance of 3% of specified expenses to be used for emergency non-recurring expenditures only.



**General Purpose School Fund** – accounts for the financial resources needed for the daily operation of the school system except for those required to be accounted for in other funds.

**Impact Aid** – funds received from the U.S. Department of Education designed to partially relieve the burden placed upon school districts that have losses in local property tax because a military base, low-rent public housing or other federal land is located in Montgomery County.

**Indirect Cost** – an allowable amount charged to federal grants and projects to help defray the costs of overhead for administrative support (such as accounting, payroll, human resources, technology, maintenance, utilities, custodial services) based on a state calculated rate.

**Insurance Premiums** – payments for general liability, buildings and grounds, vehicle, and worker's compensation.

**Inter-Fund Transfers** – payments to the County Debt Service Fund for notes funded from savings generated by installing energy efficient lighting, water and sewer, and heating/cooling systems.

**KPI** – Key Performance Indicator – a measurement of outcome(s) related to the allocation of financial resources.

**Matrix (Pay)** – a spreadsheet that reflects the steps of pay for staff. For Certified Staff the steps are based on years of experience and also level of education. For Classified Staff the steps are based on pay grade for the position and years of experience.

**NCLB** – No Child Left Behind, a federal mandate on accountability for school districts.

**NEA** – National Education Association

**Other Charges** – monies spent for items such as staff development, fee waivers for eligible students, students on free or reduced lunch, and high school graduation expenses.

**Reserves** – designated funds for specific programs to be used for emergency non-recurring expenditures only.

**Salaries** – compensation paid to all regular, part-time and temporary employees including substitutes.

**Supplies and Materials** – includes library books and materials, periodicals, instructional items, Basic Skills, BEP teacher materials, textbooks, audio-visual, custodial, computer software and repair parts, maintenance repair parts and transportation fuel and parts.

**Transportation Fund** – accounts for all costs associated with the transportation of students.

**Trustee's Commission** – amount required by law that is paid to the County Trustee for maintaining and investing county funds.

**Utilities** - electricity, gas & water, natural gas and propane.

Our mission is to educate  
and empower our students  
to reach their potential.

11-6-11

On Motion to Adopt by Commissioner Harrison, seconded by  
Commissioner Riggins, the foregoing Resolution was Adopted by the  
following roll call vote:

Jerry Allbert	Y	Glen Demorest	Y	Robert Nichols	Y
Ed Baggett	Y	John Fuson	Y	Keith Politi	Y
Mark Banasiak	Y	John M. Gannon	Y	Mark Riggins	Y
Jeremy Bowles	Y	John M. Genis	Y	Nick Robards	Y
Martha Brockman	Y	Robert Gibbs	Y	Ron J. Sokol	Y
Loretta Bryant	Y	Dalton Harrison	Y	Tommy Vallejos	Y
Joe L. Creek	Y	Lettie Kendall	Y		

Ayes – 20   Abstentions - 0   Noes - 0

ABSENT: Charles Keene (1)

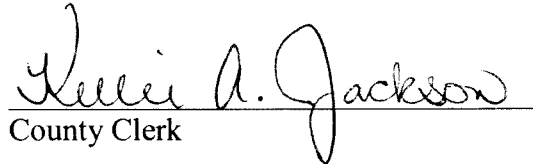
**County Clerk's Report**  
**June 13, 2011**

Comes Kellie A. Jackson, County Clerk, Montgomery County, Tennessee, and presents the County Clerk's Report for the month of May, 2011.

I hereby request that the persons named on the list of new applicants to the office of Notary Public be elected. The oaths of the Deputy Clerks and the oaths and bonds of the Sheriff's Deputies and Appointed Officials are approved as taken.

This report shall be spread upon the minutes of the Board of County Commissioners.

This the 13<sup>th</sup> day of June, 2011.

  
County Clerk

### OATHS AND BONDS OF DEPUTIES SHERIFF

The individuals listed below were presented a commission as Deputy Sheriff in and for Montgomery County, duly accepted by Norman Lewis, Sheriff, and qualified as prescribed by law by making bond and taking his/her oath:

Ute-Andrea Batson	Deputy Sheriff	May 5, 2011
Gabriel T. Easterly	Deputy Sheriff	May 5, 2011
James M. Fallis	Deputy Sheriff	May 5, 2011
Robert E. Haynes	Deputy Sheriff	May 5, 2011
Lisa L. Howell	Deputy Sheriff	May 5, 2011
Kirk R. Hutcherson	Deputy Sheriff	May 5, 2011
Jennifer R. Larock	Deputy Sheriff	May 5, 2011
Julio Maldonado	Deputy Sheriff	May 5, 2011
John W.H. Neal	Deputy Sheriff	May 5, 2011

### OATHS AND BONDS OF APPOINTED COUNTY OFFICIAL

NAME	OFFICE	AMOUNT OF BOND	DATE
Ted A. Crozier Jr	Clerk and Master	\$50,000.00	05/06/2011
Ted A. Crozier Jr	Clerk and Master/Commissioner & Receiver	\$50,000.00	05/23/2011

### OATHS OF DEPUTY COUNTY OFFICIALS

NAME	OFFICE	DATE
Brenda Frost	Deputy County Clerk	05/02/2011
Amber Perry	Deputy County Clerk	05/09/2011

# **New Applicants to the Office of Notary Public**

**Presented to the  
Montgomery County Board of Comissioners.**

**June 2011**

**meeting of the**

<b>Name</b>	<b>Home Address and Phone</b>	<b>Business Address and Phone</b>
DANA ABEE	120 MALIBU DR D4 CLARKSVILLE, TN 37043 (931) 302-3530	435 MADISON STREET CLARKSVILLE, TN 37040 (931) 645-2431
MELISSA ASH	1500 DOTSONVILLE RD CLARKSVILLE, TN 37042 (931) 217-4264	575 FIRE STATION RD CLARKSVILLE, TN 37043 (931) 358-5707
STEPHANIE ASHWORTH	2035 LAURA DRIVE CLARKSVILLE, TN 37042 (817) 832-4045	301 MAIN STREET CLARKSVILLE, TN 37042 (931) 647-3377
ROBERT K BRUCE	2200 CHARLESTOWN RD CLARKSVILLE, TN 37043 (931) 552-5324	2300 WILMA RUDOLPH BLV CLARKSVILLE, TN 37040 (931) 920-3070
A BUTTS	212 ALFRED DR CLARKSVILLE, TN 37043 (931) 572-7017	328 COLLEGE ST CLARKSVILLE, TN 37040 (931) 245-5221
LINDSEY COBURN	3393 TIMBER TRACE WOODLAWN, TN 37191 (931) 220-0706	120 S SECOND ST STE 200 CLARKSVILLE, TN 37040 (931) 906-0088
ARENA L DIXON	3444 MELROSE DR CLARKSVILLE, TN 37042 (931) 378-1093	6769 DESERT STORM AVE FT CAMPBELL, KY 42223 (270) 956-4667
SUSAN E EVERETT	4876 ALBRIGHT RD CLARKSVILLE, TN 37043 (931) 603-6177	1811 BUSINESS PARK DR CLARKSVILLE, TN 37040 (931) 552-3860
MART G FENDLEY	128 PUBLIC SQUARE CLARKSVILLE, TN 37040 (931) 320-0700	128 PUBLIC SQUARE CLARKSVILLE, TN 37040 (931) 245-4357
ERIK FUQUA	912 DOLPHIN LANE CLARKSVILLE, TN 37043 (731) 332-1590	121 S THIRD ST CLARKSVILLE, TN 37040 (931) 647-1501
PHYLLIS L GINGRICH	407 CHRISTINE DR CLARKSVILLE, TN 37042 (931) 647-2374	1430 MADISON ST CLARKSVILLE, TN 37040 (931) 920-1544
GINGER GONZALEZ	3428 SHAGBARK CIRCLE CLARKSVILLE, TN 37043 (931) 368-9337	
BEVERLY F GROVES	230 WEBB RD CLARKSVILLE, TN 37040 (931) 648-3094	230 WEBB RD CLARKSVILLE, TN 37040 (931) 436-1548

# **New Applicants to the Office of Notary Public**

**Presented to the  
Montgomery County Board of Comissioners.**

**June 2011**

**meeting of the**

<b>Name</b>	<b>Home Address and Phone</b>	<b>Business Address and Phone</b>
DANNIE S GUINN	2710 DOVER RD WOODLAWN, TN 37191 (931) 552-3359	1510 MADISON ST CLARKSVILLE, TN 37040 (931) 645-6488
KRISTA HAIGHT	815 SUGARCANE WAY CLARKSVILLE, TN 37040 (931) 551-8663	2300 WILMA RUDOLPH BLV CLARKSVILLE, TN 37040 (931) 920-3070
REAGAN HAMPEL	2410 ELLSWORTH DR CLARKSVILLE, TN 37043 (931) 216-6860	2050 LOWES DR CLARKSVILLE, TN 37040 (931) 431-2184
CONNIE B HARRIS	1415 AMY AVE CLARKSVILLE, TN 37042 (931) 809-8843	2600 WILMA RUDOLPH BLV CLARKSVILLE, TN 37040 (931) 647-5651
KENNETH C HERMAN	7065 PRINCETON RD HOPKINSVILLE, KY 4224095 (931) 206-1904	112 S SECOND ST CLARKSVILLE, TN 37040 (931) 648-5538
TYJUANA HOGAN	1625 CEDAR SPRINGS CIRCL CLARKSVILLE, TN 37042 (931) 551-4625	1430 ,ADOSPM ST CLARKSVILLE, TN 32040 (931) 920-1577
DANIEL G HURT	3949 GUTHRIE HWY CLARKSVILLE, TN 37040 (931) 320-2825	1510 MADISON ST CLARKSVILLE, TN 37040 (931) 645-6488
MANUELA JACKSON	713 SPEES DRIVE CLARKSVILLE, TN 37042 (931) 624-9265	
BRANDY G JONES	3400 BUCK RD CLARKSVILLE, TN 37043 (931) 553-0144	1971 MADISON ST CLARKSVILLE, TN 37043 (931) 552-2476
SALLY L MARTINO	12765 WE LIKE IT LANE GRACEY, KY 42232 (270) 305-2544	2021 WILMA RUDOLPH BLV CLARKSVILLE, TN 37040 (931) 905-7206
DEBBIE MCCLINTOCK	2133 SEVEN MILE FERRY R CLARKSVILLE, TN 37040 (931) 647-3448	2400 RAMBLEWOOD CIRCL CLARKSVILLE, TN 37040 (931) 645-4480
EMILY MCGUIRE	392 ZURICH DR CLARKSVILLE, TN 37040 (573) 263-9206	2050 LOWES DR CLARKSVILLE, TN 37040 (931) 431-2149
SHERRY MILLER	610 SANDY RD DOVER, TN 37058 (931) 232-6959	2600 WILMA RUDOLPH BLV CLARKSVILLE, TN 37040 (931) 647-5651
KATHY D MORRIS	300 ROCKY FORD CLARKSVILLE, TN 37040 (931) 648-9435	2050 LOWES DR CLARKSVILLE, TN 37040 (931) 431-2182

# **New Applicants to the Office of Notary Public**

**Presented to the  
Montgomery County Board of Commissioners.**

**June 2011**

**meeting of the**

<b>Name</b>	<b>Home Address and Phone</b>	<b>Business Address and Phone</b>
VIRGINIA NICOLETTA	2274 ERMINE DRIVE CLARKSVILLE, TN 37043 (931) 378-0340	2081 WILMA RUDOLPH BLV CLARKSVILLE, TN 37040 (931) 245-4183
MARK NOLAN	2559 EVERWOOD CT CLARKSVILLE, TN 37043 (931) 358-3038	121 SOUTH THIRD ST CLARKSVILLE, TN 37040 (931) 647-1501
LARANCE PARDUE	232 PIN OAK DR APT B CLARKSVILLE, TN 37040 (931) 320-5000	3050 WILMA RUDOLPH BLV CLARKSVILLE, TN 37040 (931) 221-0141
NEVA PHILLIPS	414 CIRCLE DRIVE CLARKSVILLE, TN 37043 (931) 552-2131	247 NEEDMORE ROAD CLARKSVILLE, TN 37040 (931) 647-5700
SUSAN PRESCOTT	2813 THRUSH DRIVE CLARKSVILLE, TN 37040 (931) 645-9797	2232 WILMA RUDOLPH BLV CLARKSVILLE, TN 37040 (931) 648-0395
JESSICA L RICKETTS	615 DOANE DR CLARKSVILLE, TN 37042 (575) 304-1507	2504 WILMA RUDOLPH BLV CLARKSVILLE, TN 37040 (931) 472-0300
FRANK J RUNYON, III	620 MOBLEY RD CLARKSVILLE, TN 37043 (931) 320-2356	301 MAIN ST CLARKSVILLE, TN 37040 (931) 647-3377
INGRID SCHULZ	2117 WATERTOWN PL CLARKSVILLE, TN 37043 (931) 801-1377	621 GRACEY AVE CLARKSVILLE, TN 37040401 (931) 920-7914
TERRY B SEXTON	414 SHORT BLUFF DRIVE CLARKSVILLE, TN 37040 (931) 220-5012	3095 A FT CAMPBELL BLVD CLARKSVILLE, TN 37042 (931) 431-4411
ANGELA DAWN SMITH	2956 HWY 79 DOVER, TN 37058 (931) 232-9350	1971 MADISON STREET CLARKSVILLE, TN 37043 (931) 648-7176
BRANDI L SMITH	3949 WEST RD SPRINGFIELD, TN 37172 (615) 306-8090	121 S THIRD ST CLARKSVILLE, TN 37040 (931) 647-1501
TRUDY STAFFORD	2830 PRINCE DR CLARKSVILLE, TN 37043 (931) 216-9358	3402 CAINLO DR STE 900 CLARKSVILLE, TN 37042 (931) 905-6997
VICKI STILLION	PO BOX 114 ADAMS, TN 37010 (615) 681-5619	112 B CENTER POINTE CLARKSVILLE, TN 37040 (931) 647-0677
STEPHANIE J WALLACE	1252 COTTONWOOD DR CLARKSVILLE, TN 37040 (931) 801-0147	2786 WILMA RUDOLPH BLV CLARKSVILLE, TN 37040 (931) 920-7081



**New Applicants to the Office of Notary Public**

**Presented to the  
Montgomery County Board of Commissioners.**

**June 2011**

**meeting of the**

<b>Name</b>	<b>Home Address and Phone</b>	<b>Business Address and Phone</b>
MARTI LEIGH WATSON	2753 COOPER CREEK RD WOODLAWN TN 37191 (931) 802-4349	325 COMMERCE ST CLARKSVILLE, TN 37040 (931) 552-0654
DEVAN WEAKLEY	818 BRANCH BEND RD CLARKSVILLE, TN 37040 (931) 647-7712	1816 MADISON ST CLARKSVILLE, TN 37043 (931) 905-6107
TRACY WILKES	439 HELTON DR CLARKSVILLE, TN 37042 (931) 552-1117	117 ARROWHEAD DR HENDERSONVILLE, TN 3707 (931) 801-0442
Total number of new applicants:		44

## Qualified Applicants to the Office of Notary Public

Presented to the                      june 2011                      meeting of the Montgomery County  
Board of Commissioners.

<b>Name</b>	<b>Commission Date</b>	<b>Qualification Date</b>
WANDA P ASHWOOD	5/13/2011	5/20/2011
DIANE N BAIRD	5/13/2011	5/26/2011
GENESUE BELLAMY	2/23/2011	5/20/2011
MARY E BIGGERS	5/13/2011	5/20/2011
DEBORAH BITER	5/13/2011	5/27/2011
STEWART H BLAND	5/13/2011	5/19/2011
MAUREEN T BOLES	4/15/2011	5/10/2011
KELLY BUHER	5/13/2011	5/19/2011
KAREN L CHRISTY	4/15/2011	5/10/2011
CHERYL H CLARK	5/13/2011	5/19/2011
W L DAVIS	4/15/2011	5/3/2011
VALLERI L DONAGHEY	4/15/2011	5/16/2011
JACOB FENDLEY	4/15/2011	5/16/2011
CURTIS GLENN	5/13/2011	5/25/2011
MECHELLE R GLENN	5/13/2011	5/25/2011
SABRINA D GREENFIELD	5/13/2011	5/19/2011
BRENDA L HORNER	3/18/2011	5/10/2011
MISTY M KANE	4/15/2011	5/2/2011
GUNILLA KEMP	5/13/2011	5/19/2011
PAULA B KENNEDY	5/13/2011	5/24/2011
APRIL CHANTEL MORRISON	5/13/2011	5/19/2011
JULIE A MOSS	4/15/2011	5/3/2011
MELISSA B OLIVER	5/13/2011	5/25/2011
DEBBIE C OSBORNE	4/15/2011	5/25/2011
SCOTT A PADGETT	5/13/2011	5/20/2011
CARINDA LEA PETTY	5/13/2011	5/31/2011
RICHARD C PRYOR JR	4/15/2011	5/6/2011
RON SMALL	5/13/2011	5/20/2011
ANGELA BRICE SMITH	5/13/2011	5/20/2011
LORI L STEWART	5/13/2011	5/19/2011
ASHLEY TAYLOR	5/13/2011	5/19/2011
KEVIN E TOON	4/15/2011	5/4/2011
CONNIE S WATTS	5/13/2011	5/19/2011

<b>Name</b>	<b>Commission Date</b>	<b>Qualification Date</b>
GEISELA MARIA WIMBERLY	5/13/2011	5/20/2011

County Clerk's Report

On Motion to Adopt by Commissioner Creek, seconded by  
Commissioner Bryant, the foregoing County Clerk's Report was  
Approved by the following roll call vote:

Jerry Allbert	Y	Glen Demorest	Y	Robert Nichols	Y
Ed Baggett	Y	John Fuson	Y	Keith Politi	Y
Mark Banasiak	Y	John M. Gannon	Y	Mark Riggins	Y
Jeremy Bowles	Y	John M. Genis	Y	Nick Robards	Y
Martha Brockman	Y	Robert Gibbs	Y	Ron J. Sokol	Y
Loretta Bryant	Y	Dalton Harrison	Y	Tommy Vallejos	Y
Joe L. Creek	Y	Lettie Kendall	Y		

Ayes – 20   Abstentions - 0   Noes - 0

ABSENT: Charles Keene (1)



## MONTGOMERY COUNTY GOVERNMENT

### CAPITAL PROJECTS MONTHLY CONSTRUCTION REPORT

Project Number: P0902	Project Name: Rotary Park		Date: June 2011
Architect:  Brad Martin Lyle Cook Martin	Physical Address: 2308 Rotary Park Drive		Status:  100% Construction Drawings
	General Contractor:		
Grants Involved: No	Bid Amount:	Budget: 424,000.00	Amount Spent: 95,871.51
Award Date:	NTP:	Contract Finish Date:	Amount Remaining: 328,128.49

**Comments:**

- Discussions for Sewer Easements with CGW

Project Number: P0280	Project Name: Health Department Addition (WIC)		Date: June 2011
Architect:  Rudy Johnson, Rufus Johnson & Assoc.	Physical Address: 350 Pageant Lane		Status:  100% Construction Drawings
	General Contractor:		
Grants Involved: YES	Bid Amount: N/A	Budget: 2,141,151.00	Amount Spent: 152,750.08
Award Date: N/A	NTP: N/A	Contract Finish Date: N/A	Amount Remaining: 1,988,400.92

**Comments:**

- Advertise to Bid this Week
- Bid Opening June 30
- Groundbreaking in July

Project Number: P0337	Project Name: Spur Line Trailhead & Overlook		Date: June 2011
Architect:  Brad Martin, Lyle Cook Martin	Physical Address: Gupton Alley		Status:  100% Design Awaiting Advertisement for Construction
	General Contractor:		
Grants Involved: YES	Bid Amount: N/A	Budget: 1,058,391.88	Amount Spent: 70,960.61
Award Date: N/A	NTP: N/A	Contract Finish Date: N/A	Amount Remaining: 987,431.27

**Comments:**

- TDOT Approved for Construction
- Final updates to drawings

Project Number: 9020	Project Name: Cumberland Heights		Date: June 2011
Architect:  None	Physical Address: 1030 Cumberland Heights Road		Status:  95% Complete Interior Renovations
	General Contractor: Facilities Development		
Grants Involved: None	Bid Amount: N/A	Budget: 1,036,947.38	Amount Spent: 799,197.86
Award Date: N/A	NTP: N/A	Contract Finish Date: N/A	Amount Remaining: 237,749.52

**Comments:**

- Community Kitchen Open
- Fire Station Open
- Need work on:  
Sitetwork  
Meeting Spaces

Project Number: P0272	Project Name: Facilities Development		Date: June 2011
Architect:  Jon Clark      Clark & Assoc.	Physical Address: 350 Pageant Lane, Suite 201		Status:  90%
	General Contractor: B.R. Miller		
Grants Involved: NO	Bid Amount: 198,850.00	Budget: 668,812.00	Amount Spent: 459,604.49
Award Date: Jan. 2011	NTP: Yes	Contract Finish Date: N/A	Amount Remaining: 209,207.51

**Comments:**

- Solar Panel Install
- White Roof Install
- Includes EMS St. 22 Roof

Project Number: P0400	Project Name: Parking Lot		Date: June 2011
Architect:  Chris Fielder DBS & Associates	Physical Address: 350 Pageant Ln.		Status:  60% Design
	General Contractor: N/A		
Grants Involved: NO	Bid Amount: N/A	Budget: 50,000.00	Amount Spent: 34,700.00
Award Date: N/A	NTP: N/A	Contract Finish Date: N/A	Amount Remaining: 15,300.00

**Comments:**

- Priorities include:  
Pedestrian Safety  
Vehicular Safety  
Stormwater  
Lighting  
Healthy Living

Project Number:	Project Name: <b>Cell Phone Amplifier - Veterans Plaza</b>		Date: June 2011
Architect:	Physical Address: 350 Pageant Ln.		Status: RFP Prepared
	General Contractor: N/A		
Grants Involved: NO	Bid Amount: N/A	Budget: 65,000.00	Amount Spent: 0.00
Award Date: N/A	NTP: N/A	Contract Finish Date: N/A	Amount Remaining: 65,000.00

**Comments:**

- 

Project Number: P0400	Project Name: Veteran's Plaza		Date: June 2011
Architect: Carol Ashworth, Ashworth Environmental	Physical Address: 350 Pageant Lane		Status: 100% Memorial Garden
	General Contractor: B.R. Miller		
Grants Involved: NO	Bid Amount: N/A	Budget: 373,799.09	Amount Spent: 293,259.94
Award Date: N/A	NTP: N/A	Contract Finish Date: N/A	Amount Remaining: 80,539.15

**Comments:**

- Garden
- HVAC Upgrade / Retrofit
- Facility Improvements



Project Number: P0275	Project Name: DCS Renovations		Date: June 2011
Architect:  Lane Lyle, Lyle Cook Martin	Physical Address: 350 Pageant Lane		Status:  10% Schematics
	General Contractor:		
Grants Involved: NO	Bid Amount: N/A	Budget: 1,500,000.00	Amount Spent: 4,395.00
Award Date: N/A	NTP: N/A	Contract Finish Date: N/A	Amount Remaining: 1,495,605.00

**Comments:**

- Signed Contract with Architect
- Lease Negotiated

Project Number:	Project Name: R.J. Corman Bridge Rehabilitation		Date: June 2011
Architect:  None	Physical Address: Cumberland River		Status:  10% Design
	General Contractor: Facilities		
Grants Involved: YES	Bid Amount: N/A	Budget: 2,574,122.50	Amount Spent: 0.00
Award Date: N/A	NTP: N/A	Contract Finish Date: N/A	Amount Remaining: 2,574,122.50

**Comments:**

- Environmental Phase seeking PCE
- Designer Submittals being Reviewed

Project Number: P0600	Project Name: PSC Wall Repairs		Date: June 2011
Architect:  Chris Casteel, ESE Engineering	Physical Address: 120 Commerce Street		Status:  0%
	General Contractor:		
Grants Involved: NO	Bid Amount: N/A	Budget: 35,000.00	Amount Spent: 3,500.00
Award Date: N/A	NTP: N/A	Contract Finish Date: N/A	Amount Remaining: 31,500.00

**Comments:**

- Signed agreements with ESE & EMC to perform analysis

Project Number: P0281	Project Name: <b>Sewer Rehabilitation</b>		Date: June 2011
Architect:  Todd Fogelberg MP&E Engineering	Physical Address: 350 Pageant Lane		Status:  0%  Repairs Identified
	General Contractor:		
Grants Involved: NO	Bid Amount: N/A	Budget: 300,000.00	Amount Spent: 17,959.97
Award Date: N/A	NTP: N/A	Contract Finish Date: N/A	Amount Remaining: 282,040.03

**Comments:**

- Final Report delivered for review

Project Number: P0906	Project Name: South Guthrie Community Center		Date: June 2011
Architect:  Lane Lyle Lyle Cook Martin	Physical Address: 5025 South Guthrie Road		Status:  Design
	General Contractor: N/A		
Grants Involved: NO	Bid Amount: N/A	Budget: 50,000.00	Amount Spent: 0.00
Award Date: N/A	NTP: N/A	Contract Finish Date: N/A	Amount Remaining: 50,000.00

**Comments:**

- Negotiations with Designer

Project Number: P0904	Project Name: Richellen Park		Date: June 2011
Architect:	Physical Address: N/A		Status: Land Purchase
	General Contractor: N/A		
Grants Involved: NO	Bid Amount: N/A	Budget: 150,000.00	Amount Spent: 150,000.00
Award Date: N/A	NTP: N/A	Contract Finish Date: N/A	Amount Remaining: 0.00

**Comments:**

- Needs funding for Design



**Montgomery County Government**  
**Building and Codes Department**

Phone  
931-648-5718

350 Pageant Lane Suite 309  
Clarksville, TN 37040

Fax  
931-553-5121

**Memorandum**

**TO:** Carolyn Bowers, County Mayor  
**FROM:** Rod Streeter, Building Commissioner *RS*  
**DATE:** June 3, 2011  
**SUBJ:** MAY 2011 ADEQUATE FACILITIES TAX REPORT

The total number of receipts issued in May 2011 is as follows: City 91 and County 40 for a total of 131.

There were 117 receipts issued on single-family dwellings, 0 receipts issued on multi-family dwellings with a total of 0 units, 15 receipts issued on condominiums with a total of 15 units, 0 receipts issued on townhouses. There were 8 exemption receipts issued.

The total taxes received for May 2011 was \$59,285.00

The total refunds issued for May 2011 was \$0.00.

Total Adequate Facilities Tax Revenue for May 2011 was \$59,285.00

**FISCAL YEAR 2010/2011 TOTALS TO DATE:**

TOTAL NUMBER OF Adequate Facilities Tax Receipts Issued:      City:      656  
County:      324  
Total:      980

TOTAL REFUNDS:      \$0.00

TOTAL TAXES RECEIVED:      \$468,955.00

<u>NUMBER OF LOTS AND DWELLINGS ISSUED</u>	<u>CITY</u>	<u>COUNTY</u>	<u>TOTAL</u>
LOTS 5 ACRES OR MORE:	1	29	30
SINGLE-FAMILY DWELLINGS:	469	179	561
MULTI-FAMILY DWELLINGS (30 Receipts):	231	0	231
CONDOMINIUMS: (29 Receipts)	37	0	37
TOWNHOUSES:	0	0	0
EXEMPTIONS: (39 Receipts)	9	19	39
REFUNDS ISSUED: (0 Receipts)	(0)	(0)	(0)



Phone  
931-648-5718

**Montgomery County Government**  
**Building and Codes Department**

350 Pageant Lane Suite 309  
Clarksville, TN 37040

Fax  
931-553-5121

**Memorandum**

**TO:** Carolyn Bowers, County Mayor  
**FROM:** Rod Streeter, Building Commissioner *RS*  
**DATE:** June 3, 2011  
**SUBJ:** MAY 2011 PERMIT REVENUE REPORT

The number of permits issued in May 2011 is as follows: Building Permits 87, Grading Permits 1, and Plumbing Permits 12 for a total of 100 permits.

The total cost of construction was \$6,842,524.00. The revenue is as follows: Building Permits \$38,426.70, Grading Permits \$625.00, Plumbing Permits \$465.00, Plans Review \$1,256.00, Drainage Plans Review \$1,761.00, BZA \$500.00, Re-Inspections \$250.00, Pre-Inspection \$0.00, Safety Inspection \$0.00, and Miscellaneous Fees \$0.00 the total revenue received in May 2011 was \$43,283.70.

**FISCAL YEAR 2010/2011 TOTALS TO DATE:**

NUMBER OF SINGLE FAMILY PERMITS:	318
COST OF CONSTRUCTION:	\$99,461,230.57
NUMBER OF BUILDING PERMITS:	781
NUMBER OF PLUMBING PERMITS:	122
NUMBER OF GRADING PERMITS:	10
BUILDING PERMITS REVENUE:	\$441,676.87
PLUMBING PERMIT REVENUE:	\$5,505.00
GRADING PERMIT REVENUE:	\$9,401.50
RENEWAL FEES:	\$1,940.15
PLANS REVIEW FEES:	\$14,707.12
DRAINAGE FEES:	\$22,265.00
BZA FEES:	\$2,600.00
RE-INSPECTION FEES:	\$1,250.00
PRE-INSPECTION FEES:	\$100.00
SAFETY INSPECTION FEES:	\$25.00
MISCELLANEOUS FEES:	\$100.00
SWBA	\$250.00
 TOTAL REVENUE:	 \$497,855.49

**MAY 2011 GROUND WATER PROTECTION**

The number of septic applications received for May 2011 was 0 with total revenue received for the county was \$0.00 (State received \$0.00).

The agreement of 8% of total collected monthly beginning on July 1, 2010-June 30, 2011 was agreed upon between the County and State instead of collecting county fees per job.

The number of Septic Tank Disclosure requests for May 2011. **\*\*Effective December 16, 2008 Ground Water Protection no longer provides this service.\*\***

**FISCAL YEAR 2010/2011 TOTALS TO DATE:**

NUMBER OF GROUND WATER APPLICATIONS (SEPTIC)	30
NUMBER OF SEPTIC TANK DISCLOSURE REQUEST	0
GROUND WATER PROTECTION (STATE: \$25,845.00)	\$1,570.00
 TOTAL REVENUE:	 \$499,425.49

RS/bl

cc: Erinne Hester, Director of Accounts and Budgets  
Kellie Jackson, County Clerk

Montgomery County, Tennessee Office of the Trustee County Fund Balance Report For The Month Ending 5/31/2011								
	Beginning Balance	Adjustments	Receipts	Transfers In	Disbursements	Transfers Out	Commission Transfers	Ending Balance
02003 EXCESS LAND SALE PAYMENTS 2003	0.00							0.00
02004 EXCESS LAND SALE PAYMENTS 2004	25,830.63							25,830.63
02005 EXCESS LAND SALE PAYMENTS 2005	0.00							0.00
02006 EXCESS LAND SALE PAYMENTS 2006	0.00							0.00
02007 EXCESS LAND SALE PAYMENTS 2007	0.00							0.00
02008 EXCESS LAND SALE PAYMENTS 2008	0.00							0.00
02009 EXCESS LAND SALE PAYMENTS 2009	0.01							0.01
02010 EXCESS LAND SALE PAYMENTS 2010	215,480.87							215,480.87
22100 CAPITAL PROJECTS CUR PROP TX	0.00	-15,208.26	954,281.13	0.00	-9,894.78	-929,178.09	0.00	0.00
22101 CAPITAL PROJECTS CUR I&P	0.00	-394.08	41,574.59	0.00	-8.57	-41,171.94	0.00	0.00
22102 CAPITAL PROJECTS PUB UTIL TAX	0.00	0.00	0.00	16,459.00	-16,459.00	0.00	0.00	0.00
22120 CAPITAL PROJECTS PRI PROP TX	0.00	-971.00	357,935.32	0.00	-8,258.47	-348,705.85	0.00	0.00
22121 CAPITAL PROJECTS PRI I&P	0.00	-189.35	99,792.29	0.00	-1,498.99	-98,103.95	0.00	0.00
24101 COUNTY GENERAL FUND	26,297,816.03	-938.00	1,983,757.20	612,419.53	-4,722,401.53	-13,010.74	-21,756.70	24,135,885.79
24102 HOTEL/MOTEL TAX - COUNTY	0.00	0.00	148,155.80	0.00	0.00	-146,574.24	-1,481.56	0.00
24103 CANINE/FELINE REGISTRATION	0.00	0.00	4,033.00	0.00	0.00	-3,992.67	-40.33	0.00
24104 RETURNED CHECK FEE	0.00	0.00	51.72	0.00	0.00	-51.72		0.00
24105 CREDIT CARD FEE	490.60	0.00	287.13	0.00	-102.10	0.00	0.00	655.63
24106 CLERK'S FEE	0.00	0.00	18,102.00	0.00	-18,144.00	0.00	0.00	-42.00
24107 POSTAGE FEE	0.00	0.00	2,463.85	0.00	0.00	-2,463.85	0.00	0.00
24108 PUBLICATION FEE	0.00	0.00	1,312.40	0.00	0.00	-1,312.40	0.00	0.00
24109 GREENBELT LATE APPLICATION FEE	0.00							0.00
24116 SOLID WASTE MANAGMENT	3,272,025.30	-102.17	113,237.79	0.00	-241,906.22	0.00	-1,132.38	3,142,122.32
24122 DRUG CONTROL FUND	62,554.37	0.00	1,029.80	0.00	-894.46	0.00	-10.29	62,679.42
24131 GENERAL ROAD FUND	2,868,099.07	0.00	597,831.07	59,048.32	-445,737.06	-2,926.19	-3,621.00	3,072,694.21
24141 GENERAL PURPOSE SCHOOL FUND	47,023,954.41	-25.99	5,133,571.65	434,989.33	-15,680,878.80	-5,052.00	-43,889.37	36,862,669.23
24142 SCHOOL FEDERAL PROJECTS FUND	5,053,431.81	0.00	2,240,967.03	0.00	-3,216,079.01	0.00	0.00	4,078,319.83
24143 CHILD NUTRITION FUND	2,525,285.87	0.00	759,977.77	0.00	-1,100,095.43	0.00	0.00	2,185,168.21
24144 SCHOOL SYSTEM TRANS FUND	3,054,144.79	0.00	233,068.93	29,032.10	-1,742,436.91	-337.18	-584.23	1,572,887.50
24146 EXTENDED SCHOOL PROGRAM FUND	71,247.62	0.00	1,605.23	0.00	-250.00	0.00	-15.95	72,586.90
24151 DEBT SERVICE FUND	27,634,029.54	0.00	482,626.31	416,707.55	-2,791,219.90	-4,857.69	-12,793.09	25,724,492.72
24171 CAPITAL PROJECTS FUND	4,565,505.11	0.00	2,118,123.31	19,758.00	-2,336,904.18	-211.45	-390.93	4,365,879.86
24172 COMMUNITY DEVELOPMENT FUND	0.00							0.00
24177 EDU CAPITAL PROJECTS FUND	1,196,232.68	0.00	3,340,623.46	0.00	-1,266,650.94	0.00	0.00	3,270,205.20
24204 E911 COMMUNICATION DIST.	1,169,630.93	0.00	153,986.46	0.00	-154,956.59	0.00	-1,052.29	1,167,608.51
24207 BI-COUNTY LANDFILL	4,457,911.47	-84.00	836,314.63	0.00	-926,399.74	0.00	-7,946.93	4,359,795.43
24283 SELF INSURANCE TRUST FUND	8,500,755.01	-361.82	4,313,499.95	0.00	-3,036,114.47	0.00	0.00	9,777,778.67
24266 WORKERS' COMPENSATION	2,080,383.19	0.00	223.81	9,936.25	-46,115.21	0.00	0.00	2,044,428.04
24267 UNEMPLOYMENT COMPENSATION	127,073.07	0.00	111.47	0.00	-23,656.39	0.00	0.00	103,528.15
24362 MGC RAIL AUTHORITY	77,703.15	0.00	0.00	0.00	-2,257.00	0.00	0.00	75,446.15
24363 JUDICIAL DISTRICT DRUG FUND	180,580.13	0.00	33,966.97	0.00	-46,515.95	-300.12	0.00	167,731.03
25100 SALES TAXES DUE CLARKSVILLE	0.00	0.00	1,104,638.74	0.00	-1,093,592.35	0.00	-11,046.39	0.00

		<u>Beginning Balance</u>	<u>Adjustments</u>	<u>Receipts</u>	<u>Transfers In</u>	<u>Disbursements</u>	<u>Transfers Out</u>	<u>Commission Transfers</u>	<u>Ending Balance</u>
25110	DELINQUENT TAXES CLARKSVILLE	0.00	0.00	163,383.16	0.00	-163,383.16	0.00	0.00	0.00
26500	STOP PAYMENTS	0.00							0.00
26510	ATTYS FEES	0.00	0.00	95,132.29	0.00	-95,133.42	0.00	0.00	-1.13
27050	HSC/BLDG PERMITS-ADVANCE PYMTS	0.00							0.00
27700	TRUSTEE'S HOLDING ACCOUNT	0.00							0.00
29900	TRUSTEE COMMISSION	108,004.20	0.00	0.00	0.00	-107,504.20	0.00	105,761.44	106,261.44
<b>TOTALS</b>		<b>140,568,169.86</b>	<b>-18,274.67</b>	<b>25,335,646.26</b>	<b>1,598,350.08</b>	<b>-39,295,448.83</b>	<b>-1,598,350.08</b>	<b>0.00</b>	<b>126,590,092.62</b>



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MONTGOMERY COUNTY GOVERNMENT, TN  
YEAR-TO-DATE BUDGET REPORT

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FOR 2011 11

	ORIGINAL ESTIM REV	ESTIM REV ADJSTMTS	REVISED EST REV	ACTUAL YTD REVENUE	REMAINING REVENUE	PCT COLL
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101 COUNTY GENERAL						
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40110 CURRENT PROPERTY TAX	-27,528,000	0	-27,528,000	-26,959,402.35	-568,597.65	97
40120 TRUSTEE'S COLLECTIONS - PYR	-721,000	0	-721,000	-947,254.87	226,254.87	131
40140 INTEREST & PENALTY	-200,000	0	-200,000	-220,303.76	20,303.76	110.2%
40161 PMTS IN LIEU OF TAXES - T.V.A	-2,100	0	-2,100	-762.74	-1,337.26	36.3%
40162 PMTS IN LIEU OF TAXES -UTILIT	-740,350	0	-740,350	-734,751.65	-5,598.35	99.2%
40163 PMTS IN LIEU OF TAXES - OTHER	-765,610	0	-765,610	-742,183.71	-23,426.29	96.9%
40220 HOTEL/MOTEL TAX	-1,315,391	0	-1,315,391	-1,388,119.49	72,728.49	105.5%
40250 LITIGATION TAX - GENERAL	-462,500	0	-462,500	-306,850.38	-155,649.62	66.3%
40260 LITIGATION TAX-SPECIAL PURPOS	-95,000	0	-95,000	-56,679.39	-38,320.61	59.7%
40270 BUSINESS TAX	-900,000	0	-900,000	-502,115.49	-397,884.51	55.8%
40320 BANK EXCISE TAX	-115,000	0	-115,000	-47,627.21	-67,372.79	41.4%
40330 WHOLESALE BEER TAX	-385,000	0	-385,000	-329,219.08	-55,780.92	85.5%
40350 INTERSTATE TELECOMMUNICATIONS	-2,900	0	-2,900	-1,868.98	-1,031.02	64.4%
41120 ANIMAL REGISTRATION	-22,800	0	-22,800	-29,694.00	6,894.00	130.2%
41130 ANIMAL VACCINATION	-4,000	0	-4,000	-4,455.00	455.00	111.4%
41140 CABLE TV FRANCHISE	-190,500	0	-190,500	-156,009.87	-34,490.13	81.9%
41520 BUILDING PERMITS	-700,000	0	-700,000	-521,508.81	-178,491.19	74.5%
41540 PLUMBING PERMITS	-6,000	0	-6,000	-1,375.00	-4,625.00	22.9%
41590 OTHER PERMITS	-168,203	0	-168,203	-41,202.34	-127,000.66	24.5%
42110 FINES	-11,000	0	-11,000	-5,619.48	-5,380.52	51.1%
42120 OFFICERS COSTS	-24,200	0	-24,200	-20,955.92	-3,244.08	86.6%
42141 DRUG COURT FEES	-4,500	0	-4,500	-3,393.25	-1,106.75	75.4%
42150 JAIL FEES CIRCUIT COURT	-42,604	0	-42,604	-33,618.08	-8,985.92	78.9%
42190 DATA ENTRY FEES -CIRCUIT COUR	-6,100	0	-6,100	-3,984.05	-2,115.95	65.9%
42191 COURTROOM SECURITY - CIRCUIT	-6,000	0	-6,000	-5,618.04	-381.96	93
42192 CIRCUIT COURT VICTIMS ASSESS	-30,500	0	-30,500	-28,425.27	-2,074.73	93
42310 FINES	-369,450	0	-369,450	-254,599.67	-114,850.33	68.9%
42311 FINES - LITTERING	-143	0	-143	-935.75	792.75	654.4%
42320 OFFICERS COSTS	-238,328	0	-238,328	-155,096.15	-83,231.85	65.1%
42330 GAME & FISH FINES	-1,000	0	-1,000	-565.26	-434.74	56.5%
42341 DRUG COURT FEES	-20,000	0	-20,000	-13,195.25	-6,804.75	66.0%
42350 JAIL FEES GENERAL SESSIONS	-278,266	0	-278,266	-194,009.49	-84,256.51	69.7%
42380 DUI TREATMENT FINES	-22,000	0	-22,000	-26,935.12	4,935.12	122.4%
42390 DATA ENTRY FEE-GENERAL SESS	-29,500	0	-29,500	-19,572.70	-9,927.30	66.3%
42392 GEN SESSIONS VICTIM ASSESMNT	-63,000	0	-63,000	-48,041.15	-14,958.85	76.3%
42410 FINES	-2,000	0	-2,000	-2,181.00	181.00	109.1%
42450 JAIL FEES	-110,000	0	-110,000	-69,548.10	-40,451.90	63.2%
42490 DATA ENTRY FEE-JUVENILE COURT	-5,000	0	-5,000	-4,707.51	-292.49	94.2%
42520 OFFICERS COSTS	-24,000	0	-24,000	-24,585.15	585.15	102.4%
42530 DATA ENTRY FEE -CHANCERY COUR	-2,000	0	-2,000	-1,820.00	-180.00	91.0%

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MONTGOMERY COUNTY GOVERNMENT, TN  
YEAR-TO-DATE BUDGET REPORT

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FOR 2011 11

	ORIGINAL ESTIM REV	ESTIM REV ADJSTMTS	REVISED EST REV	ACTUAL YTD REVENUE	REMAINING REVENUE	PCT COLL
42610 FINES	-300	0	-300	-3,595.00	3,295.00	1198.3%
42641 DRUG COURT FEES	-22,000	0	-22,000	-14,715.00	-7,285.00	66.9%
42660 DISTRICT ATTORNEY GENERAL FEE	-23,500	0	-23,500	-16,591.94	-6,908.06	70.6%
42900 OTHER FINES/FORFEITURE/PENALT	-500	0	-500	-902.00	402.00	180.0%
42990 OTHER FINES/FORFEITS/PENALTIE	-19,000	0	-19,000	-14,012.60	-4,987.40	73.0%
43120 PATIENT CHARGES	-3,750,000	0	-3,750,000	-3,657,436.50	-92,563.50	97.0%
43140 ZONING STUDIES	-2,000	0	-2,000	-2,400.00	400.00	120.0%
43190 OTHER GENERAL SERVICE CHARGES	-55,000	0	-55,000	-35,234.00	-19,766.00	64.1%
43340 RECREATION FEES	-41,550	30,900	-10,650	-11,089.00	4,390.00	104.1%
43350 COPY FEES	-6,660	0	-6,660	-8,253.20	1,593.20	123.9%
43366 GREENBELT LATE APPLICATION FE	0	0	0	-200.00	200.00	100.0%
43370 TELEPHONE COMMISSIONS	-194,275	0	-194,275	-101,848.78	-92,426.22	52.4%
43380 VENDING MACHINE COLLECTIONS	-50,000	0	-50,000	-36,359.98	-13,640.02	72.7%
43392 DATA PROCESSING FEES -REGISTE	-75,000	0	-75,000	-52,546.00	-22,454.00	70.1%
43393 PROBATION FEES	-23,625	0	-23,625	-11,274.82	-12,350.18	47.7%
43394 DATA PROCESSING FEES - SHERIF	-38,554	0	-38,554	-25,123.32	-13,430.68	65.2%
43395 SEXUAL OFFENDER FEE - SHERIFF	-23,941	0	-23,941	-8,100.00	-15,841.00	33.8%
43396 DATA PROCESSING FEE-COUNTY CL	-10,000	0	-10,000	-10,340.00	340.00	103.4%
43990 OTHER CHARGES FOR SERVICES	-900	0	-900	-57.00	-843.00	6.3%
44110 INTEREST EARNED	-1,750,120	0	-1,750,120	-477,394.27	-1,272,725.73	27.3%
44120 LEASE/RENTALS	-603,052	0	-603,052	-536,026.20	-67,025.80	88.9%
44140 SALE OF MAPS	-1,500	0	-1,500	-916.32	-583.68	61.1%
44170 MISCELLANEOUS REFUNDS	-113,000	0	-113,000	-186,535.89	73,535.89	165.1%
44530 SALE OF EQUIPMENT	0	0	0	-6,825.00	6,825.00	100.0%
44560 DAMAGES RECOVERED -INDIVIDUAL	0	0	0	-543.00	543.00	100.0%
44570 CONTRIBUTIONS & GIFTS	-9,688	0	-9,688	-8,400.00	-1,288.00	86.7%
44990 OTHER LOCAL REVENUES	-622,900	0	-622,900	-564,015.34	-58,884.66	90.5%
45510 COUNTY CLERK	-1,258,000	0	-1,258,000	-1,148,966.90	-109,033.10	91.3%
45520 CIRCUIT COURT CLERK	-775,000	0	-775,000	-585,078.95	-189,921.05	75.0%
45540 GENERAL SESSIONS COURT CLERK	-1,410,000	0	-1,410,000	-1,015,190.21	-394,809.79	72.0%
45550 CLERK & MASTER	-320,000	0	-320,000	-262,249.36	-57,750.64	82.0%
45580 REGISTER	-1,000,000	0	-1,000,000	-755,879.91	-244,120.09	75.6%
45590 SHERIFF	-19,249	0	-19,249	-23,748.06	4,499.06	123.4%
45610 TRUSTEE	-2,850,000	0	-2,850,000	-2,653,385.58	-196,614.42	93.1%
46110 JUVENILE SERVICES PROGRAM	-584,367	0	-584,367	-446,334.58	-138,032.42	76.4%
46210 LAW ENFORCEMENT TRAINING PROG	-46,800	0	-46,800	-46,200.00	-600.00	98.7%
46430 LITTER PROGRAM	-59,309	0	-59,309	-44,413.21	-14,895.79	74.9%
46490 OTHER PUBLIC SAFETY GRANTS	-100,000	0	-100,000	-100,000.00	.00	100.0%
46810 FLOOD CONTROL	-330	0	-330	.00	-330.00	.0%
46830 BEER TAX	-17,500	0	-17,500	-18,723.73	1,223.73	107.0%
46840 ALCOHOLIC BEVERAGE TAX	-166,000	0	-166,000	-166,342.34	342.34	100.2%
46851 STATE REVENUE SHARING - T.V.A	-1,250,000	0	-1,250,000	-1,059,342.42	-190,657.58	84.7%
46880 BOARD OF JURORS	-10,000	0	-10,000	-6,533.18	-3,466.82	65.3%
46890 PRISONER TRANSPORTATION	-13,704	0	-13,704	-9,491.85	-4,212.15	69.3%

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MONTGOMERY COUNTY GOVERNMENT, TN  
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FOR 2011 11

	ORIGINAL ESTIM REV	ESTIM REV ADJSTMTS	REVISED EST REV	ACTUAL YTD REVENUE	REMAINING REVENUE	PCT COLL
46915 CONTRACTED PRISONER BOARDING	-851,000	0	-851,000	-748,265.00	-102,735.00	87.9%
46960 REGISTRAR'S SALARY SUPPLEMENT	-16,380	0	-16,380	-11,373.00	-5,007.00	69.4%
46980 OTHER STATE GRANTS	-2,718,623	-120,221	-2,838,844	-1,914,473.04	-924,370.96	67.4%
46990 OTHER STATE REVENUES	-16,500	0	-16,500	-9,060.84	-7,439.16	54.0%
47114 USDA - OTHER	0	0	0	-22,000.00	22,000.00	100
47220 CIVIL DEFENSE REIMBURSEMENT	-68,000	0	-68,000	-1,814.00	-66,186.00	2
47235 HOMELAND SECURITY GRANTS	-1,122,436	-797,851	-1,920,287	-135,608.50	-1,784,678.24	7.1%
47250 LAW ENFORCEMENT GRANTS	-1,326	0	-1,326	-7,393.70	6,067.70	557.6%
47302 ARRA GRANT #2	-50,000	0	-50,000	-35,958.87	-14,041.13	71.9%
47303 UDDOJ - MDT-ARRA	-129,156	-34,653	-163,809	-59,318.51	-104,490.49	36.2%
47305 ARRA - EECBG	0	-100,000	-100,000	.00	-100,000.00	.0%
47990 OTHER DIRECT FEDERAL REVENUE	-98,759	-87,900	-186,659	-115,957.73	-70,701.17	62.1%
48110 PRISONER BOARD	0	0	0	-87,059.05	87,059.05	100.0%
48130 CONTRIBUTIONS	-133,645	0	-133,645	-126,838.92	-6,806.08	94.9%
48610 DONATIONS	-24,985	-38,000	-62,985	-269,275.32	206,290.32	427.5%
49700 INSURANCE RECOVERY	0	0	0	-14,680.72	14,680.72	100.0%
49800 OPERATING TRANSFERS	-302,028	0	-302,028	-9,166.63	-292,861.37	3.0%
49951 FLOOD RECOVERY	0	0	0	-50,192.38	50,192.38	100.0%
TOTAL COUNTY GENERAL	-58,464,107	-1,147,725	-59,611,832	-51,659,842.16	-7,951,989.48	86.7%

131 GENERAL ROADS

40110 CURRENT PROPERTY TAX	-3,552,000	0	-3,552,000	-3,478,632.55	-73,367.45	97.9%
40120 TRUSTEE'S COLLECTIONS - PYR	-108,000	0	-108,000	-122,222.08	14,222.08	113.2%
40140 INTEREST & PENALTY	-25,000	0	-25,000	-28,425.43	3,425.43	113.7%
40270 BUSINESS TAX	-50,000	0	-50,000	-43,285.81	-6,714.19	86
40280 MINERAL SEVERANCE TAX	-263,000	0	-263,000	-259,575.07	-3,424.93	98
40320 BANK EXCISE TAX	-17,000	0	-17,000	-6,145.45	-10,854.55	36.1%
43380 VENDING MACHINE COLLECTIONS	-100	0	-100	-150.10	50.10	150.1%
44135 SALE OF GASOLINE	-34,000	0	-34,000	-47,416.66	13,416.66	139.5%
44170 MISCELLANEOUS REFUNDS	-30,000	0	-30,000	-20,863.67	-9,136.33	69.5%
46410 BRIDGE PROGRAM	-300,000	0	-300,000	.00	-300,000.00	.0%
46420 STATE AID PROGRAM	-900,000	0	-900,000	-185,236.42	-714,763.58	20.6%
46920 GASOLINE & MOTOR FUEL TAX	-2,623,346	0	-2,623,346	-2,217,578.57	-405,767.43	84.5%
46930 PETROLEUM SPECIAL TAX	-108,233	0	-108,233	-90,194.30	-18,038.70	83.3%
47230 DISASTER RELIEF	0	0	0	.00	.00	.0%
48120 PAVING & MAINTENANCE	-100,000	0	-100,000	-30,322.84	-69,677.16	30.3%
49700 INSURANCE RECOVERY	0	0	0	-17,236.00	17,236.00	100.0%
49800 OPERATING TRANSFERS	-670,937	0	-670,937	.00	-670,937.00	.0%
49951 FLOOD RECOVERY	0	0	0	-336,730.64	336,730.64	100.0%
TOTAL GENERAL ROADS	-8,781,616	0	-8,781,616	-6,884,015.59	-1,897,600.41	78.4%

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MONTGOMERY COUNTY GOVERNMENT, TN  
YEAR-TO-DATE BUDGET REPORT

PG 4  
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FOR 2011 11

	ORIGINAL ESTIM REV	ESTIM REV ADJSTMTS	REVISED EST REV	ACTUAL YTD REVENUE	REMAINING REVENUE	PCT COLL
-----						
151 DEBT SERVICE						
-----						
40110 CURRENT PROPERTY TAX	-25,160,000	0	-25,160,000	-24,640,313.98	-519,686.02	97
40120 TRUSTEE'S COLLECTIONS - PYR	-550,000	0	-550,000	-855,579.10	305,579.10	155
40140 INTEREST & PENALTY	-100,000	0	-100,000	-199,246.67	99,246.67	199.2%
40210 LOCAL OPTION SALES TAX	-2,400,000	0	-2,400,000	-2,676,080.19	276,080.19	111.5%
40250 LITIGATION TAX - GENERAL	-240,000	0	-240,000	-268,019.97	28,019.97	111.7%
40266 LITIGATION TAX-JAIL/WH/CH	-360,000	0	-360,000	-292,557.58	-67,442.42	81.3%
40270 BUSINESS TAX	-40,000	0	-40,000	-43,285.81	3,285.81	108.2%
40285 ADEQUATE FACILITIES TAX	-800,000	0	-800,000	-637,895.00	-162,105.00	79.7%
40320 BANK EXCISE TAX	-100,000	0	-100,000	-43,530.25	-56,469.75	43.5%
44110 INTEREST EARNED	-200,000	0	-200,000	-62,698.35	-137,301.65	31.3%
44570 CONTRIBUTIONS & GIFTS	-785,000	0	-785,000	-785,714.29	714.29	100.1%
47715 TAX CREDIT BOND REBATE	0	-112,376	-112,376	-112,376.42	.42	100.0%
48990 OTHER	-112,376	112,376	0	.00	.00	.0%
49800 OPERATING TRANSFERS	0	0	0	-275,399.37	275,399.37	100.0%
TOTAL DEBT SERVICE	-30,847,376	0	-30,847,376	-30,892,696.98	45,320.98	100.1%
171 CAPITAL PROJECTS						
-----						
40110 CURRENT PROPERTY TAX	-1,095,200	0	-1,095,200	-1,072,578.39	-22,621.61	97.9%
40120 TRUSTEE'S COLLECTIONS - PYR	-41,000	0	-41,000	-47,872.28	6,872.28	116.8%
40140 INTEREST & PENALTY	0	0	0	-10,869.89	10,869.89	100.0%
40320 BANK EXCISE TAX	0	0	0	-1,894.85	1,894.85	100.0%
44110 INTEREST EARNED	0	0	0	-9,595.68	9,595.68	100.0%
44530 SALE OF EQUIPMENT	0	-23,406	-23,406	-28,102.09	4,696.09	120.1%
46190 OTHER GENERAL GOVERNMENT GRAN	-15,100	-500,000	-515,100	.00	-515,100.00	.0%
46800 OTHER STATE REVENUES	0	-2,106,151	-2,106,151	-2,106,151.00	.00	100.0%
46980 OTHER STATE GRANTS	0	-2,300	-2,300	-24,333.30	22,033.30	1058.0%
48130 CONTRIBUTIONS	0	-90,000	-90,000	-90,000.00	.00	100.0%
48610 DONATIONS	0	-28,000	-28,000	-28,250.00	250.00	100.9%
49100 BOND PROCEEDS	-2,500,000	-1,125,000	-3,625,000	-3,994,268.00	369,268.00	110.2%
49700 INSURANCE RECOVERY	0	-43,049	-43,049	-47,726.04	4,676.59	110.9%
49800 OPERATING TRANSFERS	0	0	0	-9,981.35	9,981.35	100.0%
TOTAL CAPITAL PROJECTS	-3,651,300	-3,917,906	-7,569,206	-7,471,622.87	-97,583.58	98.7%

266 WORKER'S COMPENSATION

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MONTGOMERY COUNTY GOVERNMENT, TN  
YEAR-TO-DATE BUDGET REPORT

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FOR 2011 11

	ORIGINAL ESTIM REV	ESTIM REV ADJSTMTS	REVISED EST REV	ACTUAL YTD REVENUE	REMAINING REVENUE	PCT COLL
44110 INTEREST EARNED	0	0	0	-2,032.78	2,032.78	100.0%
49700 INSURANCE RECOVERY	0	0	0	-2,414.72	2,414.72	100.0%
49800 OPERATING TRANSFERS	-793,534	0	-793,534	.00	-793,534.00	.0%
TOTAL WORKER'S COMPENSATION	-793,534	0	-793,534	-4,447.50	-789,086.50	
GRAND TOTAL	-102,537,933	-5,065,631	-107,603,564	-96,912,625.10	-10,690,938.99	90.1%

\*\* END OF REPORT - Generated by Shannon Holt \*\*

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MONTGOMERY COUNTY GOVERNMENT, TN  
YEAR-TO-DATE BUDGET REPORT

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FOR 2011 11

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENC/REQ	AVAILABLE BUDGET	PCT USED
-----							
101 COUNTY GENERAL							
-----							
51100 COUNTY COMMISSION	207,248	0	207,248	178,037.53	3,268.33	25,942.14	8'
51210 BOARD OF EQUALIZATION	2,688	0	2,688	.00	.00	2,688.00	.0%
51220 BEER BOARD	3,076	0	3,076	1,340.56	.00	1,735.44	43.6%
51240 OTHER BOARDS & COMMITTEES	3,121	0	3,121	1,776.37	.00	1,344.63	56.9%
51300 COUNTY MAYOR	438,408	0	438,408	378,490.81	1,922.58	57,994.61	86.8%
51310 HUMAN RESOURCES	326,992	0	326,992	260,249.69	7,901.74	58,840.57	82.0%
51400 COUNTY ATTORNEY	24,000	0	24,000	45,396.30	.00	-21,396.30	189.2%
51500 ELECTION COMMISSION	623,767	0	623,767	527,785.34	5,143.61	90,838.05	85.4%
51600 REGISTER OF DEEDS	445,942	0	445,942	382,360.77	2,534.87	61,046.36	86.3%
51720 PLANNING	332,227	0	332,227	332,227.00	.00	.00	100.0%
51730 BUILDING	144,327	0	144,327	125,345.08	1,394.25	17,587.67	87.8%
51750 CODES COMPLIANCE	613,828	9,900	623,728	524,346.68	784.12	98,597.20	84.2%
51760 GEOGRAPHICAL INFO SYSTEMS	114,896	0	114,896	146,680.31	18,172.50	-49,956.81	143.5%
51800 COUNTY BUILDINGS	1,307,170	127,391	1,434,561	1,222,761.13	28,387.89	183,411.98	87.2%
51810 COURTS COMPLEX	1,156,489	0	1,156,489	1,010,703.72	15,810.49	129,974.79	88.8%
51900 OTHER GENERAL ADMINISTRATION	555,014	0	555,014	503,270.02	2,832.25	48,911.73	91.2%
51910 ARCHIVES	120,261	11,000	131,261	105,141.34	10,752.93	15,366.73	88.3%
52100 ACCOUNTS & BUDGETS	743,362	0	743,362	552,565.97	4,755.76	186,040.27	75.0%
52200 PURCHASING	279,272	0	279,272	234,599.57	1,784.00	42,888.43	84.6%
52300 PROPERTY ASSESSOR'S OFFICE	1,047,499	0	1,047,499	906,334.55	26,915.36	114,249.09	89.1%
52310 REAPPRAISAL PROGRAM	0	0	0	.00	.00	.00	.0%
52400 COUNTY TRUSTEES OFFICE	465,166	58,000	523,166	438,666.97	4,292.11	80,206.92	84.7%
52500 COUNTY CLERK'S OFFICE	1,702,060	-25,000	1,677,060	1,421,756.89	11,601.50	243,701.61	85.5%
52600 INFORMATION SYSTEMS	1,345,236	800	1,346,036	1,122,930.82	62,459.13	160,645.55	86.1%
52900 OTHER FINANCE	50,550	0	50,550	24,841.60	20,220.40	5,488.00	89.1%
53100 CIRCUIT COURT	1,984,697	0	1,984,697	1,623,840.65	42,021.32	318,835.03	83.1%
53300 GENERAL SESSIONS COURT	1,679,191	81,421	1,760,612	1,473,310.20	6,324.61	280,977.19	84.0%
53330 DRUG COURT	50,000	0	50,000	28,822.90	14,560.00	6,617.10	86.8%
53400 CHANCERY COURT	483,277	0	483,277	423,895.89	.00	59,381.11	87.7%
53600 DISTRICT ATTORNEY GENERAL	139,983	48,224	188,207	123,853.62	1,750.00	62,603.38	66.7%
53610 OFFICE OF PUBLIC DEFENDER	23,625	0	23,625	22,058.30	.00	1,566.70	93.4%
53700 JUDICIAL COMMISSIONERS	245,834	0	245,834	209,341.05	588.00	35,904.95	85.4%
53900 OTHER ADMINISTRATION/ JUSTICE	520,111	0	520,111	395,533.37	4,965.20	119,612.43	77.0%
53910 ADULT PROBATION SERVICES	842,861	0	842,861	641,143.40	36,881.94	164,835.66	80.4%
54110 SHERIFF'S DEPARTMENT	7,128,347	134,448	7,262,795	6,110,870.86	48,796.34	1,103,127.70	84.8%
54120 SPECIAL PATROLS	1,758,504	0	1,758,504	1,412,055.64	10,848.64	335,599.72	80.9%
54160 SEXUAL OFFENDER REGISTRY	16,841	0	16,841	6,953.79	140.00	9,747.21	42.1%
54210 JAIL	11,482,077	34,558	11,516,635	9,688,612.28	310,862.37	1,517,160.25	86.8%
54220 WORKHOUSE	1,599,247	0	1,599,247	1,321,958.46	91,739.81	185,548.73	88.4%
54230 COMMUNITY CORRECTIONS	468,789	0	468,789	393,638.97	3,382.85	71,767.18	84.7%

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MONTGOMERY COUNTY GOVERNMENT, TN  
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FOR 2011 11

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENC/REQ	AVAILABLE BUDGET	PCT USED
54240 JUVENILE SERVICES	214,711	-2,545	212,166	180,412.27	338.00	31,415.73	85.2%
54310 FIRE PREVENTION & CONTROL	187,840	40,500	228,340	196,397.18	7,009.88	24,932.94	89.1%
54410 EMERGENCY MANAGEMENT	390,458	0	390,458	351,280.63	537.26	38,640.11	90.1%
54490 OTHER EMERGENCY MANAGEMENT	1,111,936	757,351	1,869,287	227,645.49	395,857.16	1,245,784.09	3.0%
54610 COUNTY CORONER / MED EXAMINER	213,120	0	213,120	99,406.75	.00	113,713.25	4.0%
55110 HEALTH DEPARTMENT	267,892	0	267,892	225,722.39	5,096.38	37,073.23	80.4%
55120 RABIES & ANIMAL CONTROL	467,072	22,000	489,072	424,047.87	5,884.26	59,139.87	87.9%
55130 AMBULANCE SERVICE	6,747,526	22,000	6,769,526	6,437,418.33	83,093.92	249,013.75	96.3%
55190 OTHER LOCAL HLTH SRVCS (WIC)	2,076,400	57,900	2,134,300	1,592,711.85	548.82	541,039.33	74.7%
55310 REGIONAL MENTAL HEALTH CENTER	10,000	0	10,000	10,000.00	.00	.00	100.0%
55390 APPROPRIATION TO STATE	214,695	0	214,695	169,499.25	.00	45,195.75	78.9%
55590 OTHER LOCAL WELFARE SERVICES	101,825	0	101,825	100,350.00	50.00	1,425.00	98.6%
55900 OTHER PUBLIC HEALTH & WELFARE	42,500	0	42,500	66,850.00	.00	-24,350.00	157.3%
56500 LIBRARIES	1,604,251	0	1,604,251	1,604,251.00	.00	.00	100.0%
56700 PARKS & FAIR BOARDS	307,837	0	307,837	231,043.01	19,057.27	57,736.72	81.2%
56900 OTHER SOCIAL, CULTURAL & REC	9,728	0	9,728	7,150.57	.00	2,577.43	73.5%
57100 AGRICULTURAL EXTENSION SERVIC	362,420	-18,947	343,473	232,158.09	8.75	111,306.16	67.6%
57300 FOREST SERVICE	2,000	0	2,000	2,000.00	.00	.00	100.0%
57500 SOIL CONSERVATION	52,945	0	52,945	45,789.04	.00	7,155.96	86.5%
58110 TOURISM	1,087,100	0	1,087,100	982,051.24	.00	105,048.76	90.3%
58120 INDUSTRIAL DEVELOPMENT	624,616	0	624,616	468,462.00	.00	156,154.00	75.0%
58220 AIRPORT	272,156	0	272,156	181,437.36	.00	90,718.64	66.7%
58300 VETERAN'S SERVICES	345,235	0	345,235	294,164.72	427.52	50,642.76	85.3%
58400 OTHER CHARGES	1,696,178	0	1,696,178	1,102,880.51	.00	593,297.49	65.0%
58500 CONTRIBUTION TO OTHER AGENCIE	168,858	0	168,858	142,492.88	.00	26,365.12	84.4%
58600 EMPLOYEE BENEFITS	326,300	0	326,300	331,741.79	.00	-5,441.79	101.7%
58802 JAGARRA2	50,000	0	50,000	39,406.97	.00	10,593.03	78.8%
58803 USDOJ-MDT - ARRA	129,156	-4,253	124,903	112,044.23	2,169.64	10,689.13	91.0%
58805 ARRA - EECBG	0	100,000	100,000	.00	85,730.00	14,270.00	8.0%
58900 MISC-CONT RESERVE	22,025	0	22,025	13,902.79	70.00	8,052.21	63.1%
64000 LITTER & TRASH COLLECTION	128,966	0	128,966	105,128.48	.00	23,837.52	81.5%
TOTAL COUNTY GENERAL	59,711,729	1,454,747	61,166,476	50,301,345.09	1,409,673.76	9,455,457.19	84.5%

131 GENERAL ROADS

61000 ADMINISTRATION	383,213	6,500	389,713	344,925.33	1,864.16	42,923.51	89.0%
62000 HIGHWAY & BRIDGE MAINTENANCE	4,204,175	426,800	4,630,975	3,387,792.24	103,611.48	1,139,571.28	75.4%
63100 OPERATION & MAINT OF EQUIPMEN	1,103,084	100,000	1,203,084	976,696.33	43,746.94	182,640.73	84.8%
63600 TRAFFIC CONTROL	441,634	2,497	444,131	355,817.64	13,097.92	75,215.44	83.1%
65000 OTHER CHARGES	564,990	3,300	568,290	372,150.55	200.00	195,939.45	65.5%
66000 EMPLOYEE BENEFITS	33,000	20,000	53,000	36,370.62	.00	16,629.38	68.6%

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MONTGOMERY COUNTY GOVERNMENT, TN  
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FOR 2011 11

	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENC/REQ	AVAILABLE BUDGET	PCT USED
68000 CAPITAL OUTLAY	1,595,442	161,386	1,756,828	408,230.00	148,213.68	1,200,383.82	31.7%
82220 HIGHWAYS & STREETS	7,000	0	7,000	.00	.00	7,000.00	.0%
TOTAL GENERAL ROADS	8,332,538	720,483	9,053,021	5,881,982.71	310,734.18	2,860,303.61	61.7%
151 DEBT SERVICE							
82110 PRINCIPAL-GENERAL GOVERNMENT	5,141,743	0	5,141,743	4,887,898.26	.00	253,844.74	95.1%
82130 PRINCIPAL-EDUCATION	12,442,648	0	12,442,648	12,320,438.77	.00	122,209.23	99.0%
82210 INTEREST-GENERAL GOVERNMENT	4,633,525	0	4,633,525	4,633,524.45	.00	.55	100.0%
82230 INTEREST-EDUCATION	9,436,258	0	9,436,258	8,889,416.38	.00	546,841.62	94.2%
82310 OTHER DEBT SERV-COUNTY GOVT	178,500	0	178,500	178,556.80	.00	-56.80	100.0%
82330 OTHER DEBT SERV.-EDUCATION	458,500	0	458,500	438,381.76	.00	20,118.24	95.6%
TOTAL DEBT SERVICE	32,291,174	0	32,291,174	31,348,216.42	.00	942,957.58	97.1%
171 CAPITAL PROJECTS							
00000 NON-DEDICATED ACCOUNT	30,000	45,243	75,243	22,877.31	.00	52,366.06	30.4%
91110 GENERAL ADMINISTRATION PROJEC	2,346,524	1,287,779	3,634,303	878,865.65	392,643.16	2,362,794.07	35.0%
91120 ADMIN OF JUSTICE PROJECTS	0	43,844	43,844	7,012.42	10,698.76	26,132.82	40.4%
91130 PUBLIC SAFETY PROJECTS	849,486	381,693	1,231,179	854,890.37	238,406.94	137,881.98	88.8%
91140 PUBLIC HEALTH /WELFARE PROJEC	439,666	2,121,151	2,560,817	302,427.36	280,689.01	1,977,700.63	22.8%
91150 SOCIAL/CULTURAL/REC PROJECTS	170,000	883,742	1,053,742	553,341.96	149,004.79	351,395.57	66.0%
91190 OTHER GENERAL GOVT PROJECTS	0	2,101,779	2,101,779	767,291.88	28,269.53	1,306,217.92	37.0%
91300 EDUCATION CAPITAL PROJECTS	0	0	0	4,127,268.00	.00	-4,127,268.00	100.0%
TOTAL CAPITAL PROJECTS	3,835,676	6,865,232	10,700,908	7,513,974.95	1,099,712.19	2,087,221.05	80.5%
266 WORKER'S COMPENSATION							
51750 CODES COMPLIANCE	0	0	0	351.34	.00	-351.34	100.0%
51810 COURTS COMPLEX	0	0	0	404.36	.00	-404.36	100.0%
51920 RISK MANAGEMENT	527,563	0	527,563	167,404.16	8,769.74	351,389.10	33.4%
52300 PROPERTY ASSESSOR'S OFFICE	0	0	0	1,510.10	.00	-1,510.10	100.0%
53100 CIRCUIT COURT	0	0	0	654.78	.00	-654.78	100.0%
53300 GENERAL SESSIONS COURT	0	0	0	326.73	.00	-326.73	100.0%
54110 SHERIFF'S DEPARTMENT	0	0	0	13,260.00	.00	-13,260.00	100.0%



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	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENC/REQ	AVAILABLE BUDGET	PCT USED
54210 JAIL	0	0	0	42,703.19	.00	-42,703.19	100.0%
54220 WORKHOUSE	0	0	0	1,341.13	.00	-1,341.13	100.0%
54410 EMERGENCY MANAGEMENT	0	0	0	1,004.00	.00	-1,004.00	100.0%
55120 RABIES & ANIMAL CONTROL	0	0	0	249.09	.00	-249.09	100.0%
55130 AMBULANCE SERVICE	0	0	0	28,706.99	.00	-28,706.99	100.0%
55754 LANDFILL OPERATION/MAINTENANC	0	0	0	6,748.09	.00	-6,748.09	100.0%
56700 PARKS & FAIR BOARDS	0	0	0	247.00	.00	-247.00	100.0%
62000 HIGHWAY & BRIDGE MAINTENANCE	0	0	0	13,053.86	.00	-13,053.86	100.0%
63100 OPERATION & MAINT OF EQUIPMEN	0	0	0	770.46	.00	-770.46	100.0%
TOTAL WORKER'S COMPENSATION	527,563	0	527,563	278,735.28	8,769.74	240,057.98	54.5%
GRAND TOTAL	104,698,680	9,040,462	113,739,142	95,324,254.45	2,828,889.87	15,585,997.41	86.3%

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## COMPARISON OF HOTEL OCCUPANCY TAX COLLECTIONS

<u>MONTH</u>	<u>1999</u>	<u>2000</u>	<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>
JANUARY	\$ 27,098.84	\$ 30,533.18	\$ 48,458.76	\$50,828.98	\$ 65,230.13	\$ 72,800.02	\$ 78,874.92	\$ 63,103.00	\$ 73,675.57	\$ 80,603.04
FEBRUARY	\$ 29,909.16	\$ 30,389.03	\$ 47,751.41	\$53,770.38	\$ 68,380.09	\$ 91,527.44	\$ 67,626.09	\$ 63,689.44	\$ 71,126.97	\$ 78,321.88
MARCH	\$ 31,464.65	\$ 32,987.23	\$ 56,924.49	\$54,806.34	\$ 93,121.20	\$ 103,994.62	\$ 70,053.21	\$ 65,063.08	\$ 78,796.55	\$ 83,799.10
APRIL	\$ 36,921.57	\$ 39,278.27	\$ 64,682.11	\$75,899.40	\$ 94,329.04	\$ 92,468.13	\$ 102,342.68	\$ 99,137.03	\$ 112,761.36	\$ 122,941.33
MAY	\$ 45,431.12	\$ 40,659.75	\$ 67,111.76	\$71,882.71	\$ 91,093.92	\$ 96,224.80	\$ 90,741.56	\$ 85,506.62	\$ 103,205.69	\$ 90,117.49
JUNE	\$ 41,300.90	\$ 40,705.58	\$ 67,033.52	\$78,332.61	\$ 84,186.25	\$ 91,007.71	\$ 100,085.45	\$ 89,668.92	\$ 135,081.86	\$ 106,604.47
JULY	\$ 43,822.68	\$ 43,848.22	\$ 71,259.56	\$88,829.01	\$ 88,224.67	\$ 90,974.37	\$ 110,606.98	\$ 94,808.25	\$ 136,085.79	\$ 95,500.92
AUGUST	\$ 51,914.05	\$ 82,607.67	\$ 80,724.48	\$103,831.95	\$ 111,787.39	\$ 114,839.93	\$ 126,860.91	\$ 99,007.81	\$ 128,691.23	\$ 106,602.50
SEPTEMBER	\$ 45,085.51	\$ 77,573.12	\$ 75,928.35	\$71,760.72	\$ 89,163.84	\$ 88,227.22	\$ 103,528.65	\$ 93,998.21	\$ 122,277.00	\$ 94,452.48
OCTOBER	\$ 62,586.96	\$ 78,223.81	\$ 64,421.97	\$67,912.08	\$ 71,058.32	\$ 85,219.87	\$ 103,329.13	\$ 120,964.50	\$ 115,299.73	\$ 83,620.66
NOVEMBER	\$ 42,478.02	\$ 67,894.53	\$ 70,109.29	\$68,664.15	\$ 77,700.65	\$ 90,975.56	\$ 93,726.35	\$ 95,136.90	\$ 132,492.92	\$ 100,329.52
DECEMBER	\$ 37,644.94	\$ 54,665.88	\$ 64,491.24	\$65,970.79	\$ 71,088.08	\$ 87,086.86	\$ 88,085.13	\$ 93,788.01	\$ 89,362.16	\$ 116,462.45
YEARLY TOTAL	\$ 495,658.40	\$ 619,366.27	\$ 778,896.94	\$852,489.12	\$ 1,005,363.58	\$1,105,346.53	\$1,135,861.06	\$ 1,063,871.77	\$ 1,298,856.83	\$ 1,159,355.84
	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>
JANUARY	\$ 87,058.36	\$ 98,797.30	\$ 93,568.93							
FEBRUARY	\$ 103,484.37	\$ 122,425.01	\$ 98,617.91							
MARCH	\$ 106,133.80	\$ 97,223.36	\$ 123,655.30							
APRIL	\$ 131,183.50	\$ 147,129.46	\$ 141,216.66							
MAY	\$ 124,347.50	\$ 140,099.75	\$ 148,155.80							
JUNE	\$ 128,926.73	\$ 156,904.04								
JULY	\$ 138,948.38	\$ 155,002.42								
AUGUST	\$ 138,546.34	\$ 159,398.89								
SEPTEMBER	\$ 110,943.01	\$ 139,077.22								
OCTOBER	\$ 103,998.14	\$ 106,852.14								
NOVEMBER	\$ 117,095.86	\$ 111,906.42								
DECEMBER	\$ 107,900.37	\$ 110,667.80								
YEARLY TOTAL	\$ 1,398,566.36	\$1,545,483.81	\$ 605,214.60	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Brenda E. Radford, Montgomery County Trustee  
6/6/2011

Real=Residential, Commercial Prop. Tax; PP=Personal Prop. Tax; PU=Public Utility Tax

TRUSTEE'S CURRENT YEAR PROPERTY TAX COLLECTION COMPARISON REPORT

	A	B	C	D	E	F	G	H	I	J	K	L	M	N
1	MONTH/YEAR/TYPE	1997 REAL/PP*	1997 PU*	1998 REAL/PP	1998 PU	1999 REAL/PP	1999 PU	2000 REAL/PP	2000 PU	2001 REAL/PP	2001 PU	2002 REAL/PP	2002 PU	
2	TAX AGGREGATE	\$ 39,504,301.00	\$ 1,512,452.20	\$ 41,366,711.15	\$ 1,635,761.00	\$ 43,104,291.52	\$ 1,607,060.00	\$ 45,129,927.96	\$ 1,792,273.00	\$ 46,636,214.27	\$ 1,722,594.00	\$ 48,405,149.74	\$ 1,692,412.00	
3	September 9/98-C Bowers Term Begins			\$ 69,446.00		\$ 60,154.00		\$ 488,227.00		\$ 326,829.32		\$ 81,737.50		
4	October	\$ 618,397.14		\$ 2,012,323.76		\$ 1,759,309.83		\$ 1,398,434.70		\$ 1,882,629.02		\$ 1,356,223.35		
5	November	\$ 1,500,056.65		\$ 1,274,016.22		\$ 1,234,039.14		\$ 1,628,299.73		\$ 1,452,434.95		\$ 1,588,925.56		
6	December	\$ 14,763,760.43		\$ 15,712,865.69		\$ 17,463,337.23		\$ 17,327,013.77		\$ 17,014,401.04		\$ 19,337,229.79		
7	COLLECTION AMT.	\$ 16,882,214.22	\$ -	\$ 19,068,651.67	\$ -	\$ 20,516,840.20		\$ 20,841,975.20	\$ -	\$ 20,676,294.33	\$ -	\$ 22,364,116.20	\$ -	
8	COLLECTION %	42.7351		46.0966		47.5981		46.1822		44.3353		46.2019		
9	January Jan.99-Tornado	\$ 3,174,001.79		\$ 1,660,969.22		\$ 2,374,827.52		\$ 1,994,667.44	\$ 27,314.00	\$ 3,054,090.12		\$ 2,224,980.07		
10	February	\$ 15,769,109.99	\$ 704,877.75	\$ 16,385,018.97	\$ 1,628,471.00	\$ 15,931,661.10		\$ 17,975,237.87	\$ 1,593,714.00	\$ 17,384,589.90	\$ 1,603,003.00	\$ 18,463,833.55	\$ 1,612,922.00	
11	COLLECTION AMT.	\$ 35,825,326.00	\$ 704,877.75	\$ 37,114,639.86	\$ 1,628,471.00	\$ 38,823,328.82	\$ -	\$ 40,811,880.51	\$ 1,621,028.00	\$ 41,114,974.35	\$ 1,603,003.00	\$ 43,052,929.82	\$ 1,612,922.00	
12	COLLECTION %	90.6872	46.6050	89.7210	99.5543	90.0684		90.4320	90.4454	88.1610	93.0575	88.9429	95.3032	
13	March	\$ 641,014.38	\$ 757,915.49	\$ 749,931.19	\$ 263.00	\$ 751,732.46	\$ 1,593,944.00	\$ 532,647.35	\$ 2,109.00	\$ 1,112,043.43	\$ 95,074.00	\$ 968,824.72	\$ 50,871.00	
14	April	\$ 305,391.37	\$ 44,218.53	\$ 281,576.99		\$ 374,706.48	\$ 313.00	\$ 413,149.00	\$ 6,524.00	\$ 984,155.09		\$ 447,248.03		
15	May	\$ 180,707.05	\$ 279.26	\$ 866,518.54		\$ 571,542.58	\$ 9,616.00	\$ 718,209.36	\$ 7,195.00	\$ 733,536.69	\$ 4,264.00	\$ 419,726.81	\$ 779.10	
16	June	\$ 147,869.94	\$ 0.46	\$ 294,942.20		\$ 292,548.58		\$ 334,160.19	\$ 391.00	\$ 183,931.53	\$ 303.00	\$ 345,727.85		
17	July	\$ 106,882.02	\$ 2,335.05	\$ 207,566.40		\$ 214,394.38		\$ 126,102.18	\$ 391.00	\$ 241,612.91		\$ 148,595.90		
18	August 8/98 D Dabbs Term Ends	\$ 174,028.19		\$ 335,383.19		\$ 317,297.89	\$ 2,638.00	\$ 162,688.02	\$ 4,251.00	\$ 108,792.81		\$ 193,701.63	\$ 1,810.90	
19	COLLECTION AMT.	\$ 37,381,218.95	\$ 1,509,626.54	\$ 39,850,558.37	\$ 1,628,734.00	\$ 41,345,551.19	\$ 1,606,511.00	\$ 43,098,836.61	\$ 1,641,889.00	\$ 44,479,046.81	\$ 1,702,644.00	\$ 45,576,754.76	\$ 1,666,383.00	
20	COLLECTION %	94.6257	99.8132	96.3348	99.5704	95.9198	99.9658	95.4995	91.6093	95.3745	98.8419	94.1568	98.4620	
21														
22	MONTH/YEAR/TYPE	2003 REAL/PP*	2003 PU*	2004 REAL/PP	2004 PU	2005 REAL/PP	2005 PU	2006 REAL/PP	2006 PU	2007 REAL/PP	2007 PU	2008 REAL/PP	2008 PU	
23	TAX AGGREGATE	\$ 49,648,426.06	\$ 1,652,169.00	\$ 54,315,105.00	\$ 1,821,700.00	\$ 59,715,992.00	\$ 1,857,595.00	\$ 69,935,988.00	\$ 1,986,240.00	\$ 73,990,231.00	\$ 2,096,110.00	\$ 77,967,111.00	\$ 1,992,895.00	
24	September 9/06-B Radford Term Begins	\$ 353,177.72		\$ 180,715.53		\$ 148,172.42		\$ 81,950.59		\$ 235,593.49				
25	October 08-CITY CHRG DELQ DATE	\$ 2,720,150.27		\$ 2,476,068.75		\$ 4,211,088.57		\$ 2,471,053.81		\$ 2,693,755.30		\$ 2,464,660.10		
26	November	\$ 2,640,230.04		\$ 1,952,648.27		\$ 2,066,962.10		\$ 2,217,804.08		\$ 5,312,773.07		\$ 1,979,048.41		
27	December 07-Recession Began	\$ 17,694,309.53		\$ 21,942,720.83		\$ 22,591,308.68		\$ 29,478,676.94		\$ 27,959,481.83		\$ 34,840,098.68		
28	COLLECTION AMT.	\$ 23,407,867.56	\$ -	\$ 26,552,153.38	\$ -	\$ 29,017,531.77	\$ -	\$ 34,249,485.42	\$ -	\$ 36,201,603.69	\$ -	\$ 39,283,807.19	\$ -	
29	COLLECTION %	47.1473		48.8854		48.5926		48.9726		48.9275		50.3851		
30	January	\$ 3,132,775.16	\$ 41,530.00	\$ 3,566,393.67	\$ 71.00	\$ 2,697,970.45		\$ 3,128,005.62	\$ 55,669.00	\$ 3,216,321.46	\$ 52,741.00	\$ 3,105,292.45	\$ 34,933.00	
31	February	\$ 17,811,862.81	\$ 1,577,267.05	\$ 19,378,277.47	\$ 1,727,417.00	\$ 23,224,293.12	\$ 1,688,108.16	\$ 26,361,491.43	\$ 1,911,036.00	\$ 27,538,191.93	\$ 1,912,861.00	\$ 29,183,437.26	\$ 1,902,052.00	
32	COLLECTION AMT.	\$ 44,352,505.53	\$ 1,618,797.05	\$ 49,496,824.52	\$ 1,727,488.00	\$ 54,939,795.34	\$ 1,688,108.16	\$ 63,738,982.47	\$ 1,966,705.00	\$ 66,956,117.08	\$ 1,965,602.00	\$ 71,572,536.90	\$ 1,936,985.00	
33	COLLECTION %	89.3332	97.9801	91.1290	94.8283	92.0018	90.8760	91.1390	99.0165	90.4932	93.7738	91.7983	97.1945	
34	March	\$ 1,224,917.62		\$ 1,160,981.69	\$ 68,450.00	\$ 761,862.58	\$ 54,072.00	\$ 1,385,194.95	\$ 6,680.00	\$ 1,290,632.13	\$ 98,684.00	\$ 1,006,122.11	\$ 5,983.00	
35	April	\$ 547,289.55	\$ 2,313.00	\$ 916,774.41	\$ 6,944.00	\$ 386,429.80	\$ 16,412.00	\$ 916,278.36		\$ 676,069.28		\$ 693,168.96		
36	May	\$ 473,257.01		\$ 373,770.83		\$ 861,143.58		\$ 991,988.53		\$ 1,306,248.19		\$ 731,905.79		
37	June	\$ 273,410.00	\$ 233.00	\$ 281,980.69	\$ 453.00	\$ 183,721.68		\$ 230,287.34	\$ 342.00	\$ 498,761.20	\$ 29.00	\$ 428,214.92		
38	July	\$ 219,781.83		\$ 129,727.00		\$ 242,385.79		\$ 238,975.93		\$ 216,904.95		\$ 317,618.03		
39	August	\$ 489,945.14		\$ 136,543.58		\$ 136,235.50		\$ 266,223.95		\$ 165,259.41		\$ 305,705.64	\$ 390.00	
40	COLLECTION AMT.	\$ 47,581,106.68	\$ 1,621,343.05	\$ 52,496,602.72	\$ 1,803,335.00	\$ 57,511,574.27	\$ 1,758,592.16	\$ 67,767,931.53	\$ 1,973,727.00	\$ 71,109,992.24	\$ 2,064,315.00	\$ 75,055,272.35	\$ 1,943,358.00	
41	COLLECTION %	95.8361	98.1342	96.6519	98.9919	96.3085	94.6704	96.8999	99.3700	96.1073	98.4831	96.27%	97.51%	
42	Respectfully submitted: Brenda E. Radford, Montgomery County Trustee Date: September 9, 2009													
43	ATTN: The Total Collection Amount and Total % is not amended or updated after August of the respective year.													
44	The Tax Aggregate is the beginning Tax Year Tax Aggregate The Tax Aggregate number does not reflect any changes to the Tax Aggregate due to Assessor's Office or TN Div. of Property Assessments for Assessment Appeals, Decreases, Increases, Rollbacks, Back Assessments/Re-Assessments, Prorations and Splits													
45	and Personal Property Audits													

\*= Re-Appraisal Year

MONTGOMERY COUNTY, TENNESSEE													
A		B	C	D		E		F		G		H	
1	MONTH/YEAR/TYPE	2009 REAL/PP*	2009 PU*	2010 REAL/PP	2010 PU	2011 REAL/PP	2011 PU	2012 REAL/PP	2012 PU	2013 REAL/PP	2013 PU	2014 REAL/PP	2014 PU
2	TAX AGGREGATE	\$ 85,582,737.00	\$ 2,144,663.00	\$85,609,822.00	\$ 2,200,393.00								
3	September	\$ 268,032.44		\$ 340,060.85									
4	October 08 CITY CHG DELQ DATE	\$ 1,515,896.20		\$ 2,281,911.58									
5	November	\$ 3,346,449.55		\$ 3,055,116.25									
6	December 07-Recession Began	\$ 36,522,841.91		\$ 38,106,329.22									
7	COLLECTION AMT.	\$ 41,653,220.10	\$ -	\$ 43,783,417.90	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
8	COLLECTION %	48.67%	-	51.73% Assessor adj.									
9	January	\$ 3,437,138.31	\$ 42,484.00	\$ 3,397,043.35	\$ 670,441.00								
10	February	\$ 31,060,443.79	\$ 2,028,495.00	\$ 31,498,224.47	\$ 1,482,770.00								
11	COLLECTION AMT.	\$ 76,150,802.20	\$ 2,070,979.00	\$ 78,678,685.72	\$ 2,153,211.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
12	COLLECTION %	88.98%	96.57%	92.11% Assessor adj.	97.86%								
13	March	\$ 1,867,893.86	\$ 54,230.37	\$ 1,496,127.39	\$ 19,391.42								
14	April	\$ 657,885.02	\$ 2,035.63	\$ 487,787.51	\$ 3,090.58								
15	May	\$ 880,575.87		\$ 929,178.09									
16	June	\$ 563,371.65											
17	July	\$ 311,831.36											
18	August	\$ 351,433.01											
19	COLLECTION AMT.	\$ 80,783,792.97	\$ 2,127,245.00	\$ 81,591,778.71	\$ 2,175,693.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
20	COLLECTION %	96.18% Assessor adj.	99.1878%			\$	%	%	%	%	%	%	%
21													
22	MONTH/YEAR/TYPE	2015 REAL/PP	2015 PU	2016 REAL/PP	2016 PU	2017 REAL/PP	2017 PU	2018 REAL/PP	2018 PU	2019 REAL/PP	2019 PU	2020 REAL/PP	2020 PU
23	TAX AGGREGATE												
24	September												
25	October 08 CITY CHG DELQ DATE												
26	November												
27	December 07-Recession Began												
28	COLLECTION AMT.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
29	COLLECTION %												
30	January												
31	February												
32	COLLECTION AMT.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
33	COLLECTION %												
34	March												
35	April												
36	May												
37	June												
38	July												
39	August												
40	COLLECTION AMT.	\$	\$	\$	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
41	COLLECTION %	%	%	%	%	%	%	%	%	%	%	%	%
42	* = Re-Appraisal Year												
43	ATTN: The Total Collection Amount and Total % is not amended or updated after August of the respective year												
44	The Tax Aggregate is the beginning Tax Year Tax Aggregate. Unless otherwise noted, the Tax Aggregate number does not reflect any changes to the Tax Aggregate due to Assessor's Office or TN Div. of Property Assessments for Assessment Appeals, Decreases, Increases, Rollbacks, Back Assessments/Re-Assessments, Prorations and Split												

	A	B	C	D	TRUSTEE	CURRENT YEAR	TAX COLLECTION	COMPARISON	REPORT	1997-2020	PAGE 2	J	K	L	M		
1	MONTH/YEAR/TYPE	2009 REAL/PP*	2009 PU*	2010 REAL/PP	2010 PU	2011 REAL/PP	2011 PU	2012 REAL/PP	2012 PU	2013 REAL/PP	2013 PU	2014 REAL/PP	2014 PU				
2	TAX AGGREGATE	\$ 85,582,737.00	\$ 2,144,663.00	\$85,609,822.00	\$ 2,200,393.00												
3	September	\$ 268,032.44		\$ 340,060.85													
4	October *08 CITY CHG DELQ DATE	\$ 1,515,896.20		\$ 2,281,911.58													
5	November	\$ 3,346,449.55		\$ 3,055,116.25													
6	December *07-Recession Began	\$ 36,522,841.91		\$ 38,106,329.22													
7	COLLECTION AMT.	\$ 41,653,220.10	\$ -	\$ 43,783,417.90	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -				
8	COLLECTION %	48.67%	-	51.73% Assessor adj.													
9	January	\$ 3,437,138.31	\$ 42,484.00	\$ 3,397,043.35	\$ 670,441.00												
10	February	\$ 31,060,443.79	\$ 2,028,495.00	\$ 31,498,224.47	\$ 1,482,770.00												
11	COLLECTION AMT.	\$ 76,150,802.20	\$ 2,070,979.00	\$ 78,678,685.72	\$ 2,153,211.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -				
12	COLLECTION %	88.98%	96.57%	92.11% Assessor adj.	97.86%												
13	March	\$ 1,867,893.86	\$ 54,230.37	\$ 1,496,127.39	\$ 19,391.42												
14	April	\$ 657,885.02	\$ 2,035.63	\$ 487,787.51	\$ 3,090.58												
15		\$ 880,575.87															
16		\$ 563,371.65															
17	July	\$ 311,831.36															
18	August	\$ 351,433.01															
19	COLLECTION AMT.	\$ 80,783,792.97	\$ 2,127,245.00	\$ 80,662,600.62	\$ 2,175,693.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -				
20	COLLECTION %	96.18% Assessor adj.	99.1878%			\$	%	%	%	%	%	%	%				
21																	
22	MONTH/YEAR/TYPE	2015 REAL/PP	2015 PU	2016 REAL/PP	2016 PU	2017 REAL/PP	2017 PU	2018 REAL/PP	2018 PU	2019 REAL/PP	2019 PU	2020 REAL/PP	2020 PU				
23	TAX AGGREGATE																
24	September																
25	October *08 CITY CHG DELQ DATE																
26	November																
27	December *07-Recession Began																
28	COLLECTION AMT.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -				
29	COLLECTION %																
30	January																
31	February																
32	COLLECTION AMT.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -				
33	COLLECTION %																
34	March																
35	April																
36	May																
37	June																
38	July																
39	August																
40	COLLECTION AMT.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -				
41	COLLECTION %	%	%	%	%	%	%	%	%	%	%	%	%				
42	Respectfully submitted: Brenda E. Radford, Montgomery County Trustee Date: May 9, 2011													ATTN: The Total Collection Amount and Total % is not amended or updated after August of the respective year		*= Re-Appraisal Year	
43	The Tax Aggregate is the beginning Tax Year Tax Aggregate. Unless otherwise noted, the Tax Aggregate number does not reflect any changes to the Tax Aggregate due to Assessor's Office or TN. Div. of Property Assessments for Assessment Appeals, Decreases, Increases, Rollbacks, Back Assessments/Re-Assessments, Prorations and Sp																
44	and Personal Property Audits.																

**MONTGOMERY COUNTY TRUSTEE'S OFFICE**  
**COMPARISON OF INTEREST REVENUE '98-'99 THROUGH '08-09**  
**(FISCAL YEAR)**

<u>MONTH</u>	<u>1998-1999</u> <u>INTEREST</u> <u>INCOME</u>	<u>1999-2000</u> <u>INTEREST</u> <u>INCOME</u>	<u>2000-2001</u> <u>INTEREST</u> <u>INCOME</u>	<u>2001-2002</u> <u>INTEREST</u> <u>INCOME</u>	<u>2002-2003</u> <u>INTEREST</u> <u>INCOME</u>	<u>2003-2004</u> <u>INTEREST</u> <u>INCOME</u>	<u>2004-2005</u> <u>INTEREST</u> <u>INCOME</u>	<u>2005-2006</u> <u>INTEREST</u> <u>INCOME</u>	<u>2006-2007</u> <u>INTEREST</u> <u>INCOME</u>	<u>2007-2008</u> <u>INTEREST</u> <u>INCOME</u>	<u>2008-2009</u> <u>INTEREST</u> <u>INCOME</u>	<u>2009-2010</u> <u>INTEREST</u> <u>INCOME</u>	<u>2010-2011</u> <u>INTEREST</u> <u>INCOME</u>	<u>2010-2011 Analysis</u> <u>BofA at No Cost</u> <u>New Banking. Svc</u>
JULY	\$ 40,033	\$ 222,048	\$ 368,153	\$ 358,010	\$ 305,241	\$ 140,172	\$ 196,148	\$ 243,781	\$ 461,664	\$ 701,263	\$ 204,842	\$ 402,430	\$ 179,110	
AUGUST	\$ 40,822	\$ 211,585	\$ 368,502	\$ 268,257	\$ 185,752	\$ 107,641	\$ 93,230	\$ 301,039	\$ 600,830	\$ 538,999	\$ 280,814	\$ 156,701	\$ 67,465	
SEPTEMBER	\$ 65,717	\$ 194,698	\$ 341,505	\$ 203,868	\$ 138,845	\$ 59,195	\$ 106,736	\$ 203,468	\$ 542,020	\$ 529,345	\$ 257,569	\$ 189,905	\$ 51,063	
OCTOBER	\$ 122,362	\$ 207,185	\$ 319,198	\$ 180,655	\$ 173,661	\$ 133,180	\$ 123,864	\$ 207,921	\$ 485,326	\$ 625,174	\$ 118,181	\$ 127,857	\$ 48,807	
NOVEMBER	\$ 114,629	\$ 206,728	\$ 304,467	\$ 148,154	\$ 94,722	\$ 58,053	\$ 114,740	\$ 118,025	\$ 507,537	\$ 492,260	\$ 243,792	\$ 124,760	\$ 43,726	\$ 16,324.25
DECEMBER	\$ 141,718	\$ 215,380	\$ 352,620	\$ 151,224	\$ 127,891	\$ 54,809	\$ 97,449	\$ 228,291	\$ 532,571	\$ 567,031	\$ 212,432	\$ 134,619	\$ 54,279	\$ 13,805.67
JANUARY	\$ 105,533	\$ 277,836	\$ 429,180	\$ 360,919	\$ 137,991	\$ 141,015	\$ 203,330	\$ 414,156	\$ 705,765	\$ 579,396	\$ 533,192	\$ 102,634	\$ 62,268	\$ 17,521.87
FEBRUARY	\$ 180,527	\$ 277,874	\$ 394,256	\$ 220,144	\$ 93,944	\$ 74,022	\$ 196,302	\$ 394,371	\$ 650,538	\$ 449,692	\$ 181,507	\$ 87,911	\$ 58,427	\$ 20,903.00
MARCH	\$ 262,670	\$ 370,384	\$ 460,810	\$ 291,406	\$ 158,360	\$ 116,316	\$ 243,867	\$ 501,128	\$ 763,033	\$ 452,570	\$ 206,758	\$ 83,012	\$ 71,222	\$ 21,796.66
APRIL	\$ 246,601	\$ 405,659	\$ 447,843	\$ 267,017	\$ 180,658	\$ 155,899	\$ 213,642	\$ 419,951	\$ 922,921	\$ 460,851	\$ 216,154	\$ 92,587	\$ 80,533	
MAY	\$ 238,094	\$ 355,427	\$ 317,008	\$ 257,924	\$ 141,091	\$ 89,309	\$ 252,783	\$ 382,552	\$ 634,846	\$ 293,126	\$ 180,372	\$ 90,456		
JUNE	\$ 227,644	\$ 409,046	\$ 257,320	\$ 179,613	\$ 83,981	\$ 62,705	\$ 157,522	\$ 541,132	\$ 623,166	\$ 332,376	\$ 217,904	\$ 84,046		
<b>TOTAL</b>	<b>\$ 1,786,350</b>	<b>\$ 3,353,850</b>	<b>\$ 4,360,862</b>	<b>\$2,887,192</b>	<b>\$ 1,822,137</b>	<b>\$ 1,192,317</b>	<b>\$ 1,999,613</b>	<b>\$ 3,955,815</b>	<b>\$ 7,430,214</b>	<b>\$ 6,022,083</b>	<b>\$ 2,853,517</b>	<b>\$ 1,676,919</b>	<b>\$ 716,900</b>	<b>\$ 90,351</b>

Amended July, 06

Amended Nov.06-Aug.07

Brenda E. Radford, Montgomery County Trustee

May 9, 2011

11/1/2010 BofA New Banking Services Agreement Began. 101-11131 Interest earned is used to offset Analysis Fees. 101-11315 now BofA interest bearing account.

MONTGOMERY COUNTY TRUSTEE'S OFFICE								
INVESTMENTS--APRIL, 2011 INTEREST REPORT								
FUND NAME	FUND	ACCOUNT	BANK NAME	INVESTMENT	ACCRUED	INTEREST	TOTAL INVESTED	INVESTMENT INFORMATION
	CODE	NUMBER			INTEREST			
COUNTY GENERAL FUND	101	11130	0 F & M BANK--CREDIT CARD ACCT	\$ 433,858.57	\$ 358.85		\$ 434,217.42	
COUNTY GENERAL FUND	101	11131/11315	0 CK. ACCT--BANK OF AMERICA*****	\$ -	\$ 11,341.69		\$ 11,341.69	Ⓢ
SOLID WASTE MANAGEMENT	116	11131/11315	0 BANK OF AMERICA*****	\$ 3,272,025.30	\$ 1,210.20		\$ 3,273,235.50	Ⓢ
CHILD NUTRITION FUND	143	11131/11315	0 BANK OF AMERICA*****	\$ 2,525,285.87	\$ 934.01		\$ 2,526,219.88	Ⓢ
SELF-INSURANCE TRUST FUND	263	11131/11315	0 BANK OF AMERICA*****	\$ 8,500,755.01	\$ 3,144.11		\$ 8,503,899.12	Ⓢ
BI-COUNTY LANDFILL	207	11131/11315	0 BANK OF AMERICA*****	\$ 4,457,911.47	\$ 1,648.82		\$ 4,459,560.29	Ⓢ
COUNTY GENERAL FUND	101	11132	0 BOA/ON-LINE TAX RECEIPTS	\$ 657,395.04	\$ 159.41		\$ 657,554.45	
COUNTY GENERAL FUND	101	11133	0 F & M BANK/TAX RECEIPTS	\$ 2,412,304.46	\$ 1,999.43		\$ 2,414,303.89	
COUNTY GENERAL FUND	101	11134	1 LEGENDS BANK/TAX RECEIPTS	\$ 502,459.01	\$ 139.72		\$ 502,598.73	3/25/11 Transferred \$8,062,543.58 to BOA 2665 operating. Invested \$2,000,000.00 for LANDFILL into Legends MM 3/28/11
COUNTY GENERAL FUND-EMS	101	11135	0 F & M BANK (CREDIT CARD ACCOUNT)	\$ 103,742.31	\$ 40.59		\$ 103,782.90	
COUNTY GENERAL FUND	101	11136	1 PLANTERS BANK/TAX RECEIPTS	\$ 1,598,116.15	\$ 2,300.26		\$ 1,600,416.41	
COUNTY GENERAL FUND	101	11137	1 US BANK/TAX RECEIPTS	\$ 899,874.94	\$ 36.98		\$ 899,911.92	
COUNTY GENERAL FUND	101	11138	3 CUMB. BK. & TRUST/TAX RECEIPTS	\$ 1,291,547.73	\$ 1,581.70		\$ 1,293,129.43	
COUNTY GENERAL FUND	101	11300	0 REGIONS BANK MONEY MARKET	\$ 5,081,296.89	\$ 988.42		\$ 988.42	4/08/2011-TRANS. \$5,081,296.89 TO BOA#2665
COUNTY GENERAL FUND	101	11301	1 PLANTERS BANK MMA	\$ 5,001,164.51	\$ 3,495.14		\$ 5,004,659.65	3/22/2011 Invested \$5,000,000.00 into Money Market
COUNTY GENERAL FUND	101	11302	1 PLANTERS BANK CD	\$ 5,001,794.81	\$ 3,771.20		\$ 5,005,566.01	3/22/2011 Invested \$5,000,000.00 into CD with Planters Bank
UNEMPLOYMENT TRUST FUND	267	11303	0 BANK OF AMERICA	\$ 452,084.94	\$ 111.47		\$ 452,196.41	
BI-COUNTY LANDFILL	207	11304	2 LEGENDS BANK Business Reserve Money Market	\$ 2,000,000.00	\$ 2,081.94		\$ 2,002,081.94	
WORKMAN'S COMPENSATION	266	11307	0 BANK OF AMERICA	\$ 814,481.17	\$ 200.83		\$ 814,682.00	
CAPITAL PROJECTS	171	11308	0 BANK OF AMERICA	\$ 778,039.40			\$ 778,039.40	SPLIT-COUNT INTEREST WITH 11308
DEBT SERVICE FUND	151	11308	0 BANK OF AMERICA	\$ 3,370,201.39	\$ 1,022.84		\$ 3,371,224.23	
DEBT SERVICE FUND-NURSING HOME PR	151	11310	0 FIFTH THIRD BANK	\$ -			\$ -	
COUNTY GENERAL FUND	101	11311	1 BANK OF NASHVILLE-SYNOVUS	\$ 0.01			\$ 0.01	
COUNTY GENERAL FUND	101	11312	0 FIFTH THIRD BANK					
GEN. OBLIG. 2006 BOND PROCEEDS	151	11313	3 BANK OF AMERICA	\$ 501,459.83	\$ 82.43		\$ 501,542.26	
COUNTY GENERAL FUND	101	11314	1 PLANTERS BANK	\$ 5,030,021.05	\$ 2,067.54		\$ 5,032,088.59	
COUNTY GENERAL FUND	101	11316	1 MORGAN KEEGAN/CAPSTAR CDARS	\$ 25,091,738.17	\$ 14,702.31		\$ 25,106,440.48	4/7/11 account ending in 4927 in the amount of \$5mill. & #0137 in the amount of \$500,000. matured, renewed on 4/7/11
DEBT SERVICE FUND	151	11317	0 BANK OF AMERICA	\$ 110,191.62	\$ 29.15		\$ 110,220.77	
DEBT SERVICE FUND	151	11318	0 BANK OF AMERICA	\$ 209,296.47	\$ 51.61		\$ 209,348.08	
COUNTY GENERAL FUND	101	11319	2 LGIP	\$ 46,238.57	\$ 6.46		\$ 46,245.03	
E-911	204	11321	0 BANK OF AMERICA	\$ 417,494.49	\$ 102.94		\$ 417,597.43	
CAPITAL PROJECTS	171	11324	0 BANK OF AMERICA	\$ 2,554,922.25	\$ 629.97		\$ 2,555,552.22	
DEBT SERVICE FUND	151	11332	3 TN COMMERCE BANK	\$ 24,503,566.39	\$ 25,860.12		\$ 24,529,426.51	Money Market account opened 3/28/11. \$24.5 million invested
CAPITAL PROJECTS-HEALTH DEPT. WIC	171	11334	4 BANK OF AMERICA	\$ 2,108,936.79	\$ 433.34		\$ 2,109,370.13	
			TOTALS	\$ 109,728,204.61	\$ 80,533.48	\$ -	\$ 104,727,441.20	
			TOTAL INTEREST REVENUE			\$ 80,533.48		
*Interest Earned Includes Interest From Acc't #11304								
**Interest Earned is reported in Acc't #11306					Brenda E. Radford, Montgomery County Trustee		Ⓢ	11/2010 BoFA New Banking Services Agreement Began. 11131 now non-interest bearing account. 11315 now BoFA interest bearing acc
***Interest Is Paid Quarterly/or at Maturity					5/9/11			
****Interest Is Paid Semi-annually & at maturity								
*****Interest is Calculated on Fund Balance								

# **Clarksville/Montgomery County Sales Tax Distribution Monthly Comparison Report**

<b>FY 2008-2009 Totals</b>	\$	11,282,434.89	\$	31,923,859.91	\$	2,964,819.92	\$	46,171,114.72
<b>FY 2009-2010 Totals</b>	\$	11,762,260.45	\$	33,293,704.75	\$	3,092,203.01	\$	48,148,168.21
<b>FY 2010-2011 by Month</b>	<b>City of Clarksville</b>		<b>School Operations</b>		<b>School Debt Service</b>		<b>Total Monthly Sales Tax</b>	
July	\$	965,356.21	\$	2,752,212.33	\$	255,880.61	\$	3,973,449.15
August	\$	1,066,054.70	\$	3,127,361.01	\$	291,932.87	\$	4,485,348.58
September	\$	977,146.94	\$	2,806,561.22	\$	261,209.93	\$	4,044,918.09
October	\$	967,101.73	\$	2,749,383.28	\$	255,513.54	\$	3,971,998.55
November	\$	957,589.38	\$	2,731,983.41	\$	254,025.39	\$	3,943,598.18
December	\$	943,670.80	\$	2,673,605.64	\$	248,348.64	\$	3,865,625.08
January	\$	977,620.80	\$	2,746,497.04	\$	254,807.02	\$	3,978,924.86
February	\$	1,306,935.43	\$	3,669,284.65	\$	340,386.73	\$	5,316,606.81
March	\$	858,838.45	\$	2,434,139.32	\$	226,116.66	\$	3,519,094.43
April	\$	968,105.69	\$	2,723,886.21	\$	252,765.02	\$	3,944,756.92
May	\$	1,104,638.74	\$	3,132,136.78	\$	290,974.39	\$	4,527,749.91
June							\$	-
<b>TOTALS</b>	\$	11,093,058.87	\$	31,547,050.89	\$	2,931,960.80	\$	45,572,070.56

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Respectfully submitted: Brenda E. Radford, Montgomery County Trustee, May 13, 2011



**CLARKSVILLE-MONTGOMERY COUNTY  
SALES TAX COLLECTIONS COMPARISON REPORT**

	<u>1987-1988</u>	<u>1988-1989</u>	<u>1989-1990</u>	<u>1990-1991</u>	<u>1991-1992</u>	<u>1992-1993</u>	<u>1993-1994</u>	<u>1994-1995</u>	<u>1995-1996</u>	<u>1996-1997</u>
July	\$ 929,740.75	\$ 1,006,898.41	\$ 1,198,187.38	\$ 1,221,238.48	\$ 1,463,188.55	\$ 1,371,735.73	\$ 1,532,846.38	\$ 1,704,149.99	\$ 1,889,315.99	\$ 2,146,942.05
August	\$ 905,088.00	\$ 1,082,284.09	\$ 1,111,358.21	\$ 1,223,369.76	\$ 1,426,836.48	\$ 1,460,862.21	\$ 1,620,804.47	\$ 1,759,237.96	\$ 1,970,780.72	\$ 2,103,620.27
September	\$ 895,435.35	\$ 916,194.64	\$ 1,091,427.62	\$ 1,288,894.45	\$ 1,376,740.77	\$ 1,408,651.13	\$ 1,554,556.24	\$ 1,687,152.04	\$ 1,858,978.68	\$ 1,973,122.33
October	\$ 930,956.46	\$ 971,312.36	\$ 1,085,514.69	\$ 1,207,050.80	\$ 1,353,250.88	\$ 1,446,283.60	\$ 1,507,265.11	\$ 1,826,647.21	\$ 1,949,680.79	\$ 2,048,149.56
November	\$ 837,816.33	\$ 961,516.21	\$ 1,096,153.30	\$ 1,133,659.69	\$ 1,294,536.19	\$ 1,452,811.33	\$ 1,590,384.18	\$ 1,729,932.18	\$ 1,953,042.48	\$ 2,069,137.24
December	\$ 931,299.37	\$ 920,346.77	\$ 1,063,699.57	\$ 1,082,926.44	\$ 1,326,833.34	\$ 1,434,548.44	\$ 1,539,095.87	\$ 1,693,677.77	\$ 1,911,299.76	\$ 1,939,431.72
January	\$ 875,147.01	\$ 980,050.41	\$ 1,131,062.50	\$ 1,119,818.95	\$ 1,362,535.22	\$ 1,460,081.92	\$ 1,608,017.50	\$ 1,758,210.88	\$ 1,924,292.78	\$ 1,873,283.64
February	\$ 1,186,462.15	\$ 1,252,624.47	\$ 1,426,699.33	\$ 1,412,600.77	\$ 1,760,482.43	\$ 1,885,048.33	\$ 2,026,104.61	\$ 2,352,000.97	\$ 2,641,790.60	\$ 3,085,634.22
March	\$ 760,932.10	\$ 845,641.99	\$ 995,603.23	\$ 979,512.05	\$ 1,181,681.23	\$ 1,257,905.81	\$ 1,319,491.20	\$ 1,435,977.75	\$ 1,630,518.61	\$ 1,675,076.32
April	\$ 750,875.81	\$ 849,055.30	\$ 1,003,881.57	\$ 945,001.09	\$ 1,244,217.16	\$ 1,282,214.57	\$ 1,362,296.01	\$ 1,498,418.93	\$ 1,756,462.14	\$ 1,832,097.32
May	\$ 931,601.06	\$ 1,064,430.07	\$ 1,160,795.59	\$ 1,199,701.50	\$ 1,362,701.89	\$ 1,433,422.32	\$ 1,678,949.40	\$ 1,867,773.18	\$ 1,989,368.74	\$ 2,127,149.58
June	\$ 993,848.73	\$ 1,084,484.71	\$ 1,207,470.06	\$ 1,303,600.81	\$ 1,394,251.55	\$ 1,503,164.98	\$ 1,678,119.72	\$ 1,893,865.18	\$ 1,975,042.56	\$ 2,144,205.31
<b>TOTAL</b>	<b>\$ 10,929,203.12</b>	<b>\$ 11,934,839.43</b>	<b>\$ 13,571,853.05</b>	<b>\$ 14,117,374.79</b>	<b>\$ 16,547,255.69</b>	<b>\$ 17,396,730.37</b>	<b>\$ 19,017,930.69</b>	<b>\$ 21,207,044.04</b>	<b>\$ 23,450,573.85</b>	<b>\$ 25,017,849.56</b>

Increase/Decrease	\$ 1,005,636.31	\$ 1,637,013.62	\$ 545,521.74	\$ 2,429,880.90	\$ 849,474.68	\$ 1,621,200.32	\$ 2,189,113.35	\$ 2,243,529.81	\$ 1,567,275.71
% Change	8.43%	12.06%	3.86%	14.68%	4.88%	8.52%	10.32%	9.57%	6.26%

<u>MONTH</u>	<u>1997-1998</u>	<u>1998-1999</u>	<u>1999-2000</u>	<u>2000-2001</u>	<u>2001-2002</u>	<u>2002-2003</u>	<u>2003-2004</u>	<u>2004-2005</u>	<u>2005-2006</u>	<u>2006-2007</u>
July	\$ 2,320,191.63	\$ 2,261,700.29	\$ 2,500,153.25	\$ 2,564,244.96	\$ 2,659,067.82	\$ 2,810,791.11	\$ 2,917,930.91	\$ 3,348,804.18	\$ 3,436,821.84	\$ 3,503,567.59
August	\$ 2,176,421.60	\$ 2,411,259.55	\$ 2,632,748.20	\$ 2,757,311.17	\$ 2,672,455.60	\$ 3,039,219.33	\$ 2,815,508.67	\$ 3,218,284.80	\$ 3,440,758.11	\$ 3,604,691.64
September	\$ 2,186,356.66	\$ 2,274,420.04	\$ 2,451,860.76	\$ 2,463,051.78	\$ 2,614,307.22	\$ 2,711,174.45	\$ 2,787,317.85	\$ 3,205,656.16	\$ 3,477,430.60	\$ 3,522,264.23
October	\$ 2,213,853.46	\$ 2,316,212.91	\$ 2,621,922.30	\$ 2,469,443.43	\$ 2,544,611.54	\$ 2,721,439.30	\$ 2,850,508.60	\$ 3,186,691.49	\$ 3,623,744.82	\$ 3,585,907.50
November	\$ 2,182,496.50	\$ 2,282,188.06	\$ 2,328,616.74	\$ 2,632,723.86	\$ 2,576,225.26	\$ 2,668,754.34	\$ 2,983,343.36	\$ 3,225,319.02	\$ 3,395,115.43	\$ 4,040,735.92
December	\$ 2,074,380.72	\$ 2,359,395.49	\$ 2,470,772.48	\$ 2,428,723.62	\$ 2,555,433.28	\$ 2,823,763.35	\$ 2,787,354.38	\$ 3,109,292.51	\$ 3,337,496.49	\$ 3,658,553.15
January	\$ 2,289,643.49	\$ 2,391,878.80	\$ 2,523,972.45	\$ 2,584,488.34	\$ 2,676,641.67	\$ 2,748,107.08	\$ 2,866,202.35	\$ 3,190,998.14	\$ 3,431,234.22	\$ 3,815,630.77
February	\$ 2,832,006.01	\$ 3,220,181.39	\$ 3,623,525.32	\$ 3,544,312.41	\$ 3,598,209.81	\$ 3,747,264.13	\$ 3,723,579.00	\$ 4,095,293.36	\$ 4,528,060.78	\$ 5,044,569.52
March	\$ 1,824,033.67	\$ 1,981,446.06	\$ 2,331,660.57	\$ 2,302,541.36	\$ 2,504,392.77	\$ 2,424,970.53	\$ 2,719,411.98	\$ 3,030,614.62	\$ 2,952,840.18	\$ 3,586,737.61
April	\$ 1,906,328.14	\$ 2,181,787.43	\$ 2,220,901.36	\$ 2,371,036.47	\$ 2,351,844.30	\$ 2,610,035.85	\$ 3,069,642.89	\$ 3,219,455.88	\$ 2,950,826.00	\$ 3,497,021.58
May	\$ 2,261,256.29	\$ 2,565,914.49	\$ 2,517,402.80	\$ 2,659,931.19	\$ 2,718,918.40	\$ 2,801,854.03	\$ 3,375,392.83	\$ 3,509,326.71	\$ 3,501,526.35	\$ 4,073,638.37
	\$ 2,154,965.69	\$ 2,498,686.33	\$ 2,681,485.14	\$ 2,792,900.82	\$ 2,702,910.31	\$ 2,699,131.37	\$ 3,243,478.46	\$ 3,383,063.12	\$ 3,533,126.13	\$ 3,823,028.43
<b>TOTAL</b>	<b>\$ 26,421,933.86</b>	<b>\$ 28,745,070.84</b>	<b>\$ 30,905,021.37</b>	<b>\$ 31,570,709.41</b>	<b>\$ 32,175,017.98</b>	<b>\$ 33,806,504.87</b>	<b>\$ 36,139,671.28</b>	<b>\$ 39,722,799.99</b>	<b>\$ 41,608,980.95</b>	<b>\$ 45,756,346.31</b>

Increase/Decrease	\$ 1,404,084.30	\$ 2,323,136.98	\$ 2,159,950.53	\$ 665,688.04	\$ 604,308.57	\$ 1,631,486.89	\$ 2,333,166.41	\$ 3,583,128.71	\$ 1,886,180.96	\$ 4,147,365.36
% Change	5.31%	8.08%	6.99%	2.11%	1.88%	4.83%	6.46%	9.02%	4.53%	9.06%

Brenda E. Radford, Montgomery County Trustee June 11, 2007

Notable Events Marking Change in Clarksville/Montgomery County Sales Tax Revenue

FISCAL YEAR	EVENT
1990-1991	Desert Storm
1998-1999	Jan. 1999 F3 Tornado (shown in March, 1999)
2000-2001	Presidential Election & Stock Market Decline
2001-2002	9/11/2001 & Stock Market

CLARKSVILLE-MONTGOMERY COUNTY												
SALES TAX COLLECTIONS COMPARISON REPORT												
	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017		
July	\$ 3,851,625.57	\$ 3,807,908.75	\$ 3,944,322.43	\$ 3,973,449.15								
August	\$ 4,048,062.83	\$ 3,969,101.90	\$ 4,155,944.24	\$ 4,485,348.58								
September	\$ 3,697,338.74	\$ 3,591,425.40	\$ 3,765,577.37	\$ 4,044,918.09								
October (August Coll.)	\$ 3,813,108.63	\$ 3,666,073.38	\$ 3,836,157.44	\$ 3,971,998.55							Sales Tax Holiday 8/7-9/2009 & 8/6-8/2010	
November	\$ 3,900,630.43	\$ 3,614,756.11	\$ 3,824,985.82	\$ 3,943,598.18								
December	\$ 3,476,063.68	\$ 3,479,758.37	\$ 3,746,233.68	\$ 3,865,625.08								
January	\$ 3,782,928.31	\$ 3,911,901.46	\$ 3,918,328.61	\$ 3,978,924.86								
February	\$ 4,792,942.94	\$ 4,984,794.05	\$ 5,220,113.70	\$ 5,316,606.81							December Collections	
March	\$ 3,158,680.40	\$ 3,529,385.22	\$ 3,579,055.71	\$ 3,519,094.43								
April	\$ 3,351,393.11	\$ 3,738,282.75	\$ 3,801,787.78	\$ 3,944,756.92								
May	\$ 3,814,407.26	\$ 4,044,427.55	\$ 4,305,544.93	\$ 4,527,749.91								
June	\$ 3,543,826.22	\$ 3,833,299.78	\$ 4,050,116.50								Sales Tax Holiday April 25-27, 2008	
TOTAL	\$ 45,231,008.12	\$ 46,171,114.72	\$ 48,148,168.21	\$ 45,572,070.56	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Increase/Decrease	(\$525,338.19)	\$940,106.60	\$ 1,977,053.49			\$ -	\$ -	\$ -	\$ -	\$ -		
MONTH	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027		
July												
August												
September												
October												
November												
December												
January												
February												
March												
April												
May												
June												
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Increase/Decrease	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Brenda E. Radford, Montgomery County Trustee, May 13, 2011						Events that mark Notable Change in Clarksville/Montgomery County Sales Tax Revenue						

Dec., 2007-The Worst Recession since the Great Depression began  
June, 2009-Official Ending of the Worst Recession since the Great Depression  
October, 2010-"This is the Slowest and Feeblest Recovery in the U.S.A.'s History,"~Steve Forbes  
**First Quarter, 2011-4/4&13/11 WSJ** called the US Economy "The Incredible Shrinking Recovery"-The US Economy appears to have grown by little more than 1.5% in the 1st Qtr., well below the 4% annualized most expected back in January.  
It is no coincidence that bank earnings have been retreating as well. **Inflation/Stagflation**, in the 3 months ending Feb., 2011, was running at an annualized rate of 5.6% and does not come close to compensating Investors with their current low interest rate of .00%- .25%.

FISCAL YEAF EVENT  
2007-2008 Presidential Election/Housing Crisis/Banking/Stock Market/Interest Rates Decline/"The Big Unwind"  
2007-2008 Operation Enduring Freedom  
9/2008 \$200 Bill. Federal Bailout of Fannie & Freddie, Lehman Chap.11, Merrill bought by BofA, AIG loaned \$85bill. By Fed. Reserve

MONTGOMERY COUNTY TRUSTEE'S OFFICE INVESTMENTS--MAY, 2011 INTEREST REPORT									
FUND NAME	FUND	ACCOUNT	C	BANK NAME	INVESTMENT	ACCRUED	INTEREST	TOTAL INVESTED	INVESTMENT INFORMATION
	CODE	NUMBER				INTEREST			
COUNTY GENERAL FUND	101	11130	0	F & M BANK--CREDIT CARD ACC'T	\$ 442,667.06	\$ 479.53		\$ 443,146.59	
COUNTY GENERAL FUND	101	11306/11315	1	PLANTERS BANK/BANK OF AMERICA	\$ -	\$ 5,291.78		\$ 5,291.78	5/27/11-Opened Deposit Account with Planters Bank/Interest will be dist. between funds as
SOLID WASTE MANAGEMENT	116	11306/11315	1	PLANTERS BANK/BANK OF AMERICA	\$ 3,142,122.32	\$ 1,099.79		\$ 3,143,222.11	5/27/11-Opened Deposit Account with Planters Bank/Interest will be dist. between funds as
CHILD NUTRITION FUND	143	11306/11315	1	PLANTERS BANK/BANK OF AMERICA	\$ 2,185,168.21	\$ 764.84		\$ 2,185,933.05	5/27/11-Opened Deposit Account with Planters Bank/Interest will be dist. between funds as
SELF-INSURANCE TRUST FUND	263	11306/11315	1	PLANTERS BANK/BANK OF AMERICA	\$ 9,777,752.68	\$ 3,422.36		\$ 9,781,175.04	5/27/11-Opened Deposit Account with Planters Bank/Interest will be dist. between funds as
BI-COUNTY LANDFILL	207	11306/11315	1	PLANTERS BANK/BANK OF AMERICA	\$ 2,357,433.19	\$ 825.14		\$ 2,358,258.33	5/27/11-Opened Deposit Account with Planters Bank/Interest will be dist. between funds as
COUNTY GENERAL FUND	101	11132	0	BOA/ON-LINE TAX RECEIPTS	\$ 14,247.93	\$ 144.26		\$ 14,392.19	5/27/11-Transferred \$674,136.22 to #2665
COUNTY GENERAL FUND	101	11133	0	F & M BANK/TAX RECEIPTS	\$ 2,414,303.89	\$ 2,645.81		\$ 2,416,949.70	
COUNTY GENERAL FUND	101	11134	1	LEGENDS BANK/TAX RECEIPTS	\$ 502,598.73			\$ -	5/27/11-Transferred \$502,598.73 to #2665
COUNTY GENERAL FUND-EMS	101	11135	0	F & M BANK (CREDIT CARD ACCOUNT)	\$ 107,275.41	\$ 46.23		\$ 107,321.64	
COUNTY GENERAL FUND	101	11136	1	PLANTERS BANK/TAX RECEIPTS	\$ 1,600,416.41	\$ 2,380.41		\$ 1,602,796.82	
COUNTY GENERAL FUND	101	11137	1	US BANK/TAX RECEIPTS	\$ 500,000.00	\$ 35.47		\$ 500,035.47	5/27/11-Transferred \$399,911.92 to #2665
COUNTY GENERAL FUND	101	11138	3	CUMB. BK. & TRUST/TAX RECEIPTS	\$ 1,293,129.43	\$ 1,636.43		\$ 1,294,765.86	
COUNTY GENERAL FUND	101	11300	0	REGIONS BANK MONEY MARKET	\$ 988.42	\$ 0.04		\$ 988.42	
COUNTY GENERAL FUND	101	11301	1	PLANTERS BANK MMA	\$ 5,004,659.65	\$ 3,614.21		\$ 5,008,273.86	3/22/2011 Invested \$5,000,000.00 into Money Market
COUNTY GENERAL FUND	101	11302	1	PLANTERS BANK CD	\$ 5,005,566.01	\$ 5,392.36		\$ 5,010,958.37	3/22/2011 Invested \$5,000,000.00 into CD with Planters Bank
UNEMPLOYMENT TRUST FUND	267	11303	0	BANK OF AMERICA	\$ 112,221.89	\$ 101.24		\$ 112,323.13	5/27/11-Transferred \$339,974.52 to #2665
BI-COUNTY LANDFILL	207	11304	2	LEGENDS BANK Business Reserve Money Market	\$ 2,002,081.94	\$ 1,852.31		\$ 2,003,934.25	
WORKMAN'S COMPENSATION	266	11307	0	BANK OF AMERICA	\$ 814,682.00	\$ 207.57		\$ 814,889.57	
CAPITAL PROJECTS	171	11308	0	BANK OF AMERICA	\$ 778,039.40			\$ 778,039.40	SPLIT-COUNT INTEREST WITH 11308
DEBT SERVICE FUND	151	11308	0	BANK OF AMERICA	\$ 3,371,224.23	\$ 1,057.20		\$ 3,372,281.43	
DEBT SERVICE FUND-NURSING HOME PR	151	11310	0	FIFTH THIRD BANK	\$ -			\$ -	
COUNTY GENERAL FUND	101	11311	1	BANK OF NASHVILLE-SYNOVUS	\$ 0.01			\$ 0.01	
COUNTY GENERAL FUND	101	11312	0	FIFTH THIRD BANK					
GEN. OBLIG. 2006 BOND PROCEEDS	151	11313	3	BANK OF AMERICA	\$ 501,542.26	\$ 85.19		\$ 501,627.45	
COUNTY GENERAL FUND	101	11314	1	PLANTERS BANK	\$ 5,032,088.59	\$ 2,137.35		\$ 5,034,225.94	
COUNTY GENERAL FUND	101	11316	1	MORGAN KEEGAN/CAPSTAR CDARS	\$ 25,106,440.48	\$ 41,093.82		\$ 25,147,534.30	May Reported Interest Includes Interest from April-Statement Not Rec'd Until April Interest Report Completed
DEBT SERVICE FUND	151	11317	0	BANK OF AMERICA	\$ 107,170.01	\$ 27.78		\$ 107,197.79	
DEBT SERVICE FUND	151	11318	0	BANK OF AMERICA	\$ 209,348.08	\$ 53.34		\$ 209,401.42	
COUNTY GENERAL FUND	101	11319	2	LGIP	\$ 46,245.03	\$ 5.50		\$ 46,250.53	
E-911	204	11321	0	BANK OF AMERICA	\$ 417,597.43	\$ 106.40		\$ 417,703.83	
CAPITAL PROJECTS	171	11324	0	BANK OF AMERICA	\$ 2,555,552.22	\$ 651.13		\$ 2,556,203.35	
DEBT SERVICE FUND	151	11332	3	TN COMMERCE BANK	\$ 24,529,426.51	\$ 28,565.42		\$ 24,557,991.93	Money Market account opened 3/28/11. \$24.5 million invested
CAPITAL PROJECTS-HEALTH DEPT. WIC	171	11334	4	BANK OF AMERICA	\$ 2,109,370.13	\$ 447.88		\$ 2,109,818.01	
				TOTALS	\$ 102,041,359.55	\$ 104,170.79	\$ -	\$ 101,642,931.57	
				TOTAL INTEREST REVENUE			\$ 104,170.79		
*Interest Earned Includes Interest From Acc't. #11304									
**Interest Earned is reported in Acc't #11306						Brenda E. Radford, Montgomery County Trustee		5/27/11	11/2010 BoFA New Banking Services Agreement Began. 11131 now non-interest bearing account 11315 now BoFA interest bearing account
***Interest Is Paid Quarterly/or at Maturity							6/10/2011		
****Interest Is Paid Semi-annually & at maturity									
*****Interest is Calculated on Fund Balance									

**MONTGOMERY COUNTY TRUSTEE'S OFFICE**  
**COMPARISON OF INTEREST REVENUE '98-'99 THROUGH '08-09**  
**(FISCAL YEAR)**

<u>MONTH</u>	<u>1998-1999</u> <u>INTEREST</u> <u>INCOME</u>	<u>1999-2000</u> <u>INTEREST</u> <u>INCOME</u>	<u>2000-2001</u> <u>INTEREST</u> <u>INCOME</u>	<u>2001-2002</u> <u>INTEREST</u> <u>INCOME</u>	<u>2002-2003</u> <u>INTEREST</u> <u>INCOME</u>	<u>2003-2004</u> <u>INTEREST</u> <u>INCOME</u>	<u>2004-2005</u> <u>INTEREST</u> <u>INCOME</u>	<u>2005-2006</u> <u>INTEREST</u> <u>INCOME</u>	<u>2006-2007</u> <u>INTEREST</u> <u>INCOME</u>	<u>2007-2008</u> <u>INTEREST</u> <u>INCOME</u>	<u>2008-2009</u> <u>INTEREST</u> <u>INCOME</u>	<u>2009-2010</u> <u>INTEREST</u> <u>INCOME</u>	<u>2010-2011</u> <u>INTEREST</u> <u>INCOME</u>	<u>2010-2011 Analysis</u> <u>BofA at No Cost</u> <u>New Banking. Svc</u>
JULY	\$ 40,033	\$ 222,048	\$ 368,153	\$ 358,010	\$ 305,241	\$ 140,172	\$ 196,148	\$ 243,781	\$ 461,664	\$ 701,263	\$ 204,842	\$ 402,430	\$ 179,110	
AUGUST	\$ 40,822	\$ 211,585	\$ 368,502	\$ 268,257	\$ 185,752	\$ 107,641	\$ 93,230	\$ 301,039	\$ 600,830	\$ 538,999	\$ 280,814	\$ 156,701	\$ 67,465	
SEPTEMBER	\$ 65,717	\$ 194,698	\$ 341,505	\$ 203,868	\$ 138,845	\$ 59,195	\$ 106,736	\$ 203,468	\$ 542,020	\$ 529,345	\$ 257,569	\$ 189,905	\$ 51,063	
OCTOBER	\$ 122,362	\$ 207,185	\$ 319,198	\$ 180,655	\$ 173,661	\$ 133,180	\$ 123,864	\$ 207,921	\$ 485,326	\$ 625,174	\$ 118,181	\$ 127,857	\$ 48,807	
NOVEMBER	\$ 114,629	\$ 206,728	\$ 304,467	\$ 148,154	\$ 94,722	\$ 58,053	\$ 114,740	\$ 118,025	\$ 507,537	\$ 492,260	\$ 243,792	\$ 124,760	\$ 43,726	\$ 16,324.25
DECEMBER	\$ 141,718	\$ 215,380	\$ 352,620	\$ 151,224	\$ 127,891	\$ 54,809	\$ 97,449	\$ 228,291	\$ 532,571	\$ 567,031	\$ 212,432	\$ 134,619	\$ 54,279	\$ 13,805.67
JANUARY	\$ 105,533	\$ 277,836	\$ 429,180	\$ 360,919	\$ 137,991	\$ 141,015	\$ 203,330	\$ 414,156	\$ 705,765	\$ 579,396	\$ 533,192	\$ 102,634	\$ 62,268	\$ 17,521.87
FEBRUARY	\$ 180,527	\$ 277,874	\$ 394,256	\$ 220,144	\$ 93,944	\$ 74,022	\$ 196,302	\$ 394,371	\$ 650,538	\$ 449,692	\$ 181,507	\$ 87,911	\$ 58,427	\$ 20,903.00
MARCH	\$ 262,670	\$ 370,384	\$ 460,810	\$ 291,406	\$ 158,360	\$ 116,316	\$ 243,867	\$ 501,128	\$ 763,033	\$ 452,570	\$ 206,758	\$ 83,012	\$ 71,222	\$ 21,796.66
APRIL	\$ 246,601	\$ 405,659	\$ 447,843	\$ 267,017	\$ 180,658	\$ 155,899	\$ 213,642	\$ 419,951	\$ 922,921	\$ 460,851	\$ 216,154	\$ 92,587	\$ 80,533	\$ 20,247.42
MAY	\$ 238,094	\$ 355,427	\$ 317,008	\$ 257,924	\$ 141,091	\$ 89,309	\$ 252,783	\$ 382,552	\$ 634,846	\$ 293,126	\$ 180,372	\$ 90,456	\$ 104,171	analysis fee pending
JUNE	\$ 227,644	\$ 409,046	\$ 257,320	\$ 179,613	\$ 83,981	\$ 62,705	\$ 157,522	\$ 541,132	\$ 623,166	\$ 332,376	\$ 217,904	\$ 84,046		
<b>TOTAL</b>	<b>\$ 1,786,350</b>	<b>\$ 3,353,850</b>	<b>\$ 4,360,862</b>	<b>\$2,887,192</b>	<b>\$ 1,822,137</b>	<b>\$ 1,192,317</b>	<b>\$ 1,999,613</b>	<b>\$ 3,955,815</b>	<b>\$ 7,430,214</b>	<b>\$ 6,022,083</b>	<b>\$ 2,853,517</b>	<b>\$ 1,676,919</b>	<b>\$ 821,071</b>	<b>\$ 110,599</b>

ended July, 06

Brenda E. Radford, Montgomery County Trustee

ended Nov.06-Aug.07

June 10, 2011

11/1/2010 BofA New Banking Services Agreement Began. 101-11131 Interest earned is used to offset Analysis Fees. 101-11315 now BofA interest bearing account.

## **Quarterly Financial Report for March 31, 2011**

The quarterly financial report presented tonight is for the period ending March 31, 2011. The report consists of three statements for each of the six school system budgets (funds) appropriated by the County Commission. Those funds are: General Purpose School, Federal Projects, Child Nutrition, Transportation, Extended Schools and Capital Projects.

The first statement is a balance sheet which is a picture of the financial condition of that particular fund at a point in time. The asset section represents the resources available to the district for payment of its obligations, much like your personal or business checking account along with any amounts due from others. The liabilities section reflects current amounts due to others. The equity section contains amounts held for future obligations to include fund balance and certain required reserves.

The second statement is a cash reconciliation which is basically comparing our cash balance to that of the County Trustee. This is similar to reconciling your check book to your bank statement.

The third statement for each fund is a report of all revenues and expenditures by category. This report reflects the approved budget amount as amended, amounts received or spent year to date (including encumbrance for purchase orders issued but not paid), and the amount under/over collected for revenues or the amount over/under spent for expenditures.

**General Purpose School Fund  
Balance Sheet  
For the Period Ending  
March 31, 2011**

Assets:

Petty Cash	400.00	
Cash in Bank	1,500.00	
Cash on Deposit w/Trustee	45,142,770.42	
Stores Warehouse	271,390.10	
Accounts Receivable	52,977.29	
Due From Other Funds	1,644,026.76	
Due From Other Governments	0.00	
Prepaid Expenses	50,000.00	
Total Assets		47,163,064.57

Estimated Revenues	191,234,118.00	
Less Revenues Rec'd to Date	(150,199,587.11)	
Estimated Revenues not Received		41,034,530.89
Total Debits		88,197,595.46

**General Purpose School Fund  
Balance Sheet  
For the Period Ending  
March 31, 2011**

Liabilities and Equity

Liabilities:

Accounts Payable	2,961.91
Accrued Payroll	0.00
Payroll Deductions	204,508.42
Due to Other Funds	36,941.47
	<hr/>

Total Liabilities	244,411.80
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Equity:

Appropriations (Budgetary Accounts)

From Estimated Revenues	191,234,118.00	
From Fund Balance	3,704,397.00	
	<hr/>	
Total Appropriations		194,938,515.00

Less Expenditures	(119,404,436.22)	
Less Encumbrances	(812,754.70)	
	<hr/>	
Total Expenditures & Encumbrances		(120,217,190.92)

Unencumbered Budget Balance	74,721,324.08
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Fund Balance & Reserves:

Fund Balance 6/30/10	13,002,648.19	
Less Appropriations	(3,704,397.00)	
Plus Adjustments	105,128.81	
	<hr/>	
Estimated Fund Balance 6/30/11		9,403,380.00

Reserve for Encumbrances - Current Year	812,754.70
Reserve for Encumbrances - Prior Year	21,834.36
Reserve for Career Ladder	27,134.62
Reserve for On the Job Injury	1,375,218.00
Reserve for Extended Contract	116,537.90
Reserve for Property & Liability Insurance	1,475,000.00
	<hr/>

Total Fund Balance & Reserves	13,231,859.58
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<b>Total Credits</b>	<b>88,197,595.46</b>
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**General Purpose School Fund  
Cash Reconciliation  
March 31, 2011**

Cash on Deposit with Trustee	46,826,226.81	
Plus Receipts for Month	<u>14,526,180.29</u>	
Total Available Funds		61,352,407.10
Less Cash Disbursements:		
Warrants Issued	(6,769,815.22)	
Wire Transfers	(9,380,191.24)	
Trustee's Commission	<u>(60,643.39)</u>	
Total Cash Disbursements		(16,210,649.85)
Plus Voided Checks	<u>1,013.17</u>	
Book Balance		45,142,770.42
Plus Outstanding Warrants		1,732,164.46
Plus Wire Transfers in Transit		0.00
Plus Adjustments Between Funds		<u>0.00</u>
<b>Trustee's Report Balance</b>		<b><u><u>46,874,934.88</u></u></b>



FOR 2011 09

ACCOUNTS FOR:	ORIGINAL	TRANFRS/	REVISED			AVAILABLE	PCT
141 GENERAL PURPOSE SCHOOL	APPROP	ADJSTMTS	BUDGET	YTD EXPENDED	ENCUMBRANCES	BUDGET	USED
-----							
00000 NON CHARGE							
-----							
40110 CURR PROP TAX	-25,545,053	.00	-25,545,053.00	-24,528,231.93	.00	-1,016,821.07	96.0%
40120 TRUSTEE'S COLLECTIONS-PRIO	-765,000	.00	-765,000.00	-775,532.00	.00	10,532.00	101.4%
40140 INTEREST & PENALTY	-199,000	.00	-199,000.00	-171,224.33	.00	-27,775.67	86.0%
40162 PYMTS IN LIEU OF TAXS-LOC	-681,901	.00	-681,901.00	-666,868.24	.00	-15,032.76	97.8%
40210 LOCAL OPTION SALES TAX	-33,553,965	.00	-33,553,965.00	-22,938,815.57	.00	-10,615,149.43	68.4%
10240 WHEEL TAX	-3,572,300	.00	-3,572,300.00	-2,798,329.75	.00	-773,970.25	78.3%
10270 BUSINESS TAX	-450,000	.00	-450,000.00	-226,593.54	.00	-223,406.46	50.4%
10320 BANK EXCISE TAX	-131,000	.00	-131,000.00	-45,271.46	.00	-85,728.54	34.6%
40350 INTERSTATE TELECOMM TAX	-14,000	.00	-14,000.00	-6,371.99	.00	-7,628.01	45.5%
44110 INTEREST EARNED	-35,000	34,000.00	-1,000.00	.00	.00	-1,000.00	.0%
44146 E-RATE FUNDING	-60,000	-107,710.00	-167,710.00	-167,710.55	.00	.55	100.0%
44170 MISCELLANEOUS REFUNDS	-3,500	.00	-3,500.00	-3,049.13	.00	-450.87	87.1%
44530 SALE OF EQUIPMENT	-25,000	.00	-25,000.00	-22,458.24	.00	-2,541.76	89.8%
44560 DAMAGES RECOVERED FROM IND	-500	.00	-500.00	-402.25	.00	-97.75	80.5%
44570 CONTRIB & GIFTS	-40,000	-104,200.00	-144,200.00	-154,335.25	.00	10,135.25	107.0%
46511 BASIC EDUCATION PROG	-104,388,850	4,297,812.00	-100,091,038.00	-88,886,580.00	.00	-11,204,458.00	88.8%
46512 BEP ARRA	-5,069,500	-5,175,808.00	-10,245,308.00	.00	.00	-10,245,308.00	.0%
46515 EARLY CHILDHOOD EDUCATION	-1,772,695	-56,575.00	-1,829,270.00	-838,904.61	.00	-990,365.39	45.9%
46530 ENERGY EFFICIENT SCHOOLS	0	.00	.00	-98,350.00	.00	98,350.00	100.0%
46590 OTHER STATE EDUCATION FUND	-30,000	-15,772.00	-45,772.00	-19,684.78	.00	-26,087.22	43.0%
46592 CONNECT TEN ARRA	0	-85,983.00	-85,983.00	-36,411.12	.00	-49,571.88	42.3%
46610 CAREER LADDER PROG	-806,000	1,000.00	-805,000.00	-419,808.50	.00	-385,191.50	52.2%
46615 EXTENDED CONTRACT ARRA	-224,400	48,636.00	-175,764.00	-174,764.00	.00	-1,000.00	99.4%
46820 INCOME TAX	-163,000	-30,334.00	-193,334.00	-193,334.63	.00	.63	100.0%
46850 MIXED DRINK TAX	-296,000	.00	-296,000.00	-174,532.75	.00	-121,467.25	59.0%
47590 OTHER FEDERAL THROUGH STAT	0	.00	.00	-3,472.00	.00	3,472.00	100.0%
47630 PUB LAW 874-MAINT & OPERAT	-4,120,000	.00	-4,120,000.00	-4,755,261.16	.00	635,261.16	115.4%
49700 INSURANCE RECOVERY	-25,000	.00	-25,000.00	-5,776.90	.00	-19,223.10	23.1%
49800 OPERATING TRANSFERS	-1,426,000	.00	-1,426,000.00	-32,616.79	.00	-1,393,383.21	2.3%
TOTAL NON CHARGE	-183,397,664	-1,194,934.00	-184,592,598.00	-148,144,691.47	.00	-36,447,906.53	80.3%
71000 INSTRUCTION							
-----							
43511 TUITION-REGULAR DAY STUDEN	-15,000	.00	-15,000.00	-24,894.54	.00	9,894.54	166.0%
43516 TUITION - OUT OF STATE	0	.00	.00	-9,133.99	.00	9,133.99	100.0%
47590 OTHER FEDERAL THROUGH STAT	0	-5,766,008.00	-5,766,008.00	-1,391,290.30	.00	-4,374,717.70	24.1%
TOTAL INSTRUCTION	-15,000	-5,766,008.00	-5,781,008.00	-1,425,318.83	.00	-4,355,689.17	24.7%

FOR 2011 09

ACCOUNTS FOR:	ORIGINAL	TRANFRS/	REVISED	YTD EXPENDED	ENCUMBRANCES	AVAILABLE	PCT
141 GENERAL PURPOSE SCHOOL	APPROP	ADJSTMTS	BUDGET			BUDGET	USED
-----							
71100 REGULAR INSTRUCTION PROGRAM							
-----							
47590 OTHER FEDERAL THROUGH STAT	0	-157,584.00	-157,584.00	-156,060.55	.00	-1,523.45	99.0%
TOTAL REGULAR INSTRUCTION PROG	0	-157,584.00	-157,584.00	-156,060.55	.00	-1,523.45	99.0%
'2000 SUPPORT SERVICES							
-----							
43365 ARCHIVES & RECORDS MANAGE.	-6,300	.00	-6,300.00	-4,502.00	.00	-1,798.00	71.5%
43583 TBI CRIMINAL BACKGROUND FE	-22,000	.00	-22,000.00	-18,172.00	.00	-3,828.00	82.6%
44120 LEASE/RENTALS	-105,000	.00	-105,000.00	-77,626.36	.00	-27,373.64	73.9%
44130 SALE OF MATERIALS & SUPPLI	-12,000	.00	-12,000.00	-95.40	.00	-11,904.60	.8%
44145 SALE OF RECYCLED MATERIALS	-1,000	.00	-1,000.00	-8,896.15	.00	7,896.15	889.6%
46390 TRANSITION SCHOOL TO WORK	-71,628	.00	-71,628.00	-50,749.88	.00	-20,878.12	70.9%
47640 ROTC REIMBURSEMENT	-460,000	.00	-460,000.00	-297,111.67	.00	-162,888.33	64.6%
48140 ADULT LITERACY	-25,000	.00	-25,000.00	-16,362.80	.00	-8,637.20	65.5%
TOTAL SUPPORT SERVICES	-702,928	.00	-702,928.00	-473,516.26	.00	-229,411.74	67.4%
TOTAL GENERAL PURPOSE SCHOOL	-184,115,592	-7,118,526.00	-191,234,118.00	-150,199,587.11	.00	-41,034,530.89	78.5%

FOR 2011 09

ACCOUNTS FOR:	ORIGINAL	TRANFRS/	REVISED	YTD EXPENDED	ENCUMBRANCES	AVAILABLE	PCT
141 GENERAL PURPOSE SCHOOL	APPROP	ADJSTMTS	BUDGET			BUDGET	USED
-----							
71100 REGULAR INSTRUCTION PROGRAM							
-----							
511600 TEACHERS	67,215,170	2,437,998.00	69,653,168.00	39,367,179.30	.00	30,285,988.70	56.5%
511700 CAREER LADDER PROGRAM	428,735	9,847.00	438,582.00	258,496.99	.00	180,085.01	58.9%
512700 EXTENDED CONTRACT	105,120	3,698.00	108,818.00	108,817.50	.00	.50	100.0%
512800 HOMEBOUND TEACHERS	208,614	8,795.00	217,409.00	72,486.11	.00	144,922.89	33.3%
516300 EDUCATIONAL ASSISTANTS	1,118,590	35,641.00	1,154,231.00	766,572.03	.00	387,658.97	66.4%
518700 OVERTIME PAY	0	.00	.00	79.86	.00	-79.86	100.0%
520100 SOCIAL SECURITY	4,282,727	154,750.00	4,437,477.00	2,383,107.87	.00	2,054,369.13	53.7%
520400 STATE RETIREMENT	6,313,816	227,875.00	6,541,691.00	3,711,643.12	.00	2,830,047.88	56.7%
520600 LIFE INSURANCE	98,077	.00	98,077.00	54,709.00	.00	43,368.00	55.8%
520700 MEDICAL INSURANCE	12,633,054	.00	12,633,054.00	8,533,694.17	.00	4,099,359.83	67.6%
521200 EMPLOYER MEDICARE	1,001,606	36,191.00	1,037,797.00	557,538.76	.00	480,258.24	53.7%
533600 MAINT/REPAIR SRVCS- EQUIP	12,600	.00	12,600.00	12,600.00	.00	.00	100.0%
535400 TRANSPORT.-OTHER THAN STUD	5,200	.00	5,200.00	1,037.02	.00	4,162.98	19.9%
535500 TRAVEL	20,500	.00	20,500.00	8,187.02	.00	12,312.98	39.9%
535600 TUITION	247,000	.00	247,000.00	198,781.16	.00	48,218.84	80.5%
536900 CONTRACT FOR SUB TCHRS CER	900,000	.00	900,000.00	560,104.80	.00	339,895.20	62.2%
537000 CONTRACT SUB TEACH NON CER	800,000	.00	800,000.00	450,747.23	.00	349,252.77	56.3%
539900 OTHER CONTRACTED SERVICES	30,067	2,500.00	32,567.00	21,897.50	3,029.00	7,640.50	76.5%
540600 BASIC SKILLS MATERIALS	35,763	.00	35,763.00	33,511.00	.00	2,252.00	93.7%
542900 INSTRUCTIONAL SUPP & MATER	594,276	174,984.00	769,260.00	738,445.71	539.62	30,274.67	96.1%
544900 TEXTBOOKS	1,326,700	.00	1,326,700.00	28,784.89	60,186.20	1,237,728.91	6.7%
549900 OTHER SUPPLIES AND MATERIA	900	.00	900.00	.00	.00	900.00	.0%
553500 FEE WAIVERS	384,315	.00	384,315.00	366,910.00	.00	17,405.00	95.5%
572200 REGULAR INSTRUCTION EQUIPM	24,000	45,475.00	69,475.00	23,976.42	1,670.00	43,828.58	36.9%
TOTAL REGULAR INSTRUCTION PROG	97,786,830	3,137,754.00	100,924,584.00	58,259,307.46	65,424.82	42,599,851.72	57.8%
71150 ALTERNATIVE INSTRUCTION							
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511600 TEACHERS	608,482	27,787.00	636,269.00	370,353.04	.00	265,915.96	58.2%
511700 CAREER LADDER PROGRAM	3,400	.00	3,400.00	1,983.31	.00	1,416.69	58.3%
516300 EDUCATIONAL ASSISTANTS	14,333	.00	14,333.00	7,925.30	.00	6,407.70	55.3%
520100 SOCIAL SECURITY	38,826	1,722.00	40,548.00	22,739.31	.00	17,808.69	56.1%
520400 STATE RETIREMENT	57,473	2,514.00	59,987.00	33,729.19	.00	26,257.81	56.2%
520600 LIFE INSURANCE	819	.00	819.00	463.41	.00	355.59	56.6%
520700 MEDICAL INSURANCE	78,643	.00	78,643.00	49,975.02	.00	28,667.98	63.5%
521200 EMPLOYER MEDICARE	9,080	403.00	9,483.00	5,317.97	.00	4,165.03	56.1%
535100 RENTALS	9,000	.00	9,000.00	.00	.00	9,000.00	.0%

FOR 2011 09

ACCOUNTS FOR:	ORIGINAL	TRANFRS/	REVISED	YTD EXPENDED	ENCUMBRANCES	AVAILABLE	PCT
141 GENERAL PURPOSE SCHOOL	APPROP	ADJSTMTS	BUDGET			BUDGET	USED
536900 CONTRACT FOR SUB TCHRS CER	16,000	-4,000.00	12,000.00	13,227.30	.00	-1,227.30	110.2%
537000 CONTRACT SUB TEACH NON CER	4,000	4,000.00	8,000.00	4,056.39	.00	3,943.61	50.7%
539900 OTHER CONTRACTED SERVICES	0	.00	.00	956.90	.00	-956.90	100.0%
542900 INSTRUCTIONAL SUPP & MATER	3,000	.00	3,000.00	2,349.76	.00	650.24	78.3%
TOTAL ALTERNATIVE INSTRUCTION	843,056	32,426.00	875,482.00	513,076.90	.00	362,405.10	58.6%
71200 SPECIAL EDUCATION PROGRAM							
511600 TEACHERS	8,692,309	382,168.00	9,074,477.00	5,159,373.18	.00	3,915,103.82	56.9%
511700 CAREER LADDER PROGRAM	95,444	.00	95,444.00	48,612.90	.00	46,831.10	50.9%
512700 EXTENDED CONTRACT	23,205	-22,395.00	810.00	810.00	.00	.00	100.0%
512800 HOMEBOUND TEACHERS	0	.00	.00	32,504.99	.00	-32,504.99	100.0%
516300 EDUCATIONAL ASSISTANTS	1,767,578	45,349.00	1,812,927.00	1,227,259.88	.00	585,667.12	67.7%
517100 SPEECH THERAPISTS	1,055,519	23,022.00	1,078,541.00	583,832.95	.00	494,708.05	54.1%
518700 OVERTIME PAY	500	.00	500.00	59.73	.00	440.27	11.9%
520100 SOCIAL SECURITY	721,343	26,544.00	747,887.00	410,044.32	.00	337,842.68	54.8%
520400 STATE RETIREMENT	1,151,586	32,566.00	1,184,152.00	696,480.95	.00	487,671.05	58.8%
520600 LIFE INSURANCE	17,774	.00	17,774.00	10,625.80	.00	7,148.20	59.8%
520700 MEDICAL INSURANCE	2,266,559	.00	2,266,559.00	1,567,847.54	.00	698,711.46	69.2%
521200 EMPLOYER MEDICARE	168,700	6,209.00	174,909.00	95,995.82	.00	78,913.18	54.9%
531200 CONTRACTS W/ PRIVATE AGENC	880,179	.00	880,179.00	437,783.62	343,854.38	98,541.00	88.8%
535500 TRAVEL	0	.00	.00	1,962.66	.00	-1,962.66	100.0%
536900 CONTRACT FOR SUB TCHRS CER	115,000	10,000.00	125,000.00	76,524.57	.00	48,475.43	61.2%
537000 CONTRACT SUB TEACH NON CER	140,000	10,000.00	150,000.00	101,309.00	.00	48,691.00	67.5%
539900 OTHER CONTRACTED SERVICES	31,500	.00	31,500.00	13,096.87	4,713.75	13,689.38	56.5%
542900 INSTRUCTIONAL SUPP & MATER	80,210	.00	80,210.00	10,612.85	2,142.00	67,455.15	15.9%
572500 SPECIAL EDUCATION EQUIPMEN	10,000	.00	10,000.00	8,969.20	.00	1,030.80	89.7%
TOTAL SPECIAL EDUCATION PROGRA	17,217,406	513,463.00	17,730,869.00	10,483,706.83	350,710.13	6,896,452.04	61.1%
1300 VOCATIONAL EDUCATION PROGRAM							
511600 TEACHERS	3,409,027	55,124.00	3,464,151.00	1,895,531.48	.00	1,568,619.52	54.7%
511700 CAREER LADDER PROGRAM	36,099	.00	36,099.00	8,983.03	.00	27,115.97	24.9%
514000 SALARY SUPPLEMENTS	27,342	.00	27,342.00	15,949.15	.00	11,392.85	58.3%
520100 SOCIAL SECURITY	215,293	2,968.00	218,261.00	112,744.47	.00	105,516.53	51.7%
520400 STATE RETIREMENT	314,258	4,332.00	318,590.00	173,801.88	.00	144,788.12	54.6%
520600 LIFE INSURANCE	4,693	.00	4,693.00	2,541.74	.00	2,151.26	54.2%
520700 MEDICAL INSURANCE	652,476	.00	652,476.00	429,853.35	.00	222,622.65	65.9%

FOR 2011 09

ACCOUNTS FOR:	ORIGINAL	TRANFRS/	REVISED	YTD EXPENDED	ENCUMBRANCES	AVAILABLE	PCT
141 GENERAL PURPOSE SCHOOL	APPROP	ADJSTMTS	BUDGET			BUDGET	USED
521200 EMPLOYER MEDICARE	50,350	694.00	51,044.00	26,367.56	.00	24,676.44	51.7%
533600 MAINT/REPAIR SRVCS- EQUIP	1,500	.00	1,500.00	552.00	276.00	672.00	55.2%
535500 TRAVEL	1,000	.00	1,000.00	.00	.00	1,000.00	.0%
536900 CONTRACT FOR SUB TCHRS CER	25,000	.00	25,000.00	21,598.20	.00	3,401.80	86.4%
537000 CONTRACT SUB TEACH NON CER	45,000	-5,000.00	40,000.00	27,578.93	.00	12,421.07	68.9%
542900 INSTRUCTIONAL SUPP & MATER	162,700	.00	162,700.00	128,457.04	13,852.45	20,390.51	87.5%
544800 T&I CONSTRUCTION MATERIALS	106,250	.00	106,250.00	106,250.00	.00	.00	100.0%
573000 VOCATIONAL INSTRUCTION EQU	10,000	.00	10,000.00	.00	.00	10,000.00	.0%
TOTAL VOCATIONAL EDUCATION PRO	5,060,988	58,118.00	5,119,106.00	2,950,208.83	14,128.45	2,154,768.72	57.9%

## 72110 ATTENDANCE

510500 SUPERVISOR/DIRECTOR	89,435	3,000.00	92,435.00	67,543.76	.00	24,891.24	73.1%
511700 CAREER LADDER PROGRAM	8,119	.00	8,119.00	4,000.00	.00	4,119.00	49.3%
512700 EXTENDED CONTRACT	600	.00	600.00	600.00	.00	.00	100.0%
513400 PUPIL PERSONNEL	362,752	20,412.00	383,164.00	231,941.26	.00	151,222.74	60.5%
516100 SECRETARY(S)	58,781	3,492.00	62,273.00	46,127.69	.00	16,145.31	74.1%
520100 SOCIAL SECURITY	32,220	1,669.00	33,889.00	20,763.20	.00	13,125.80	61.3%
520400 STATE RETIREMENT	50,312	2,629.00	52,941.00	34,065.66	.00	18,875.34	64.3%
520600 LIFE INSURANCE	572	.00	572.00	360.80	.00	211.20	63.1%
520700 MEDICAL INSURANCE	77,294	.00	77,294.00	54,287.36	.00	23,006.64	70.2%
521200 EMPLOYER MEDICARE	7,536	390.00	7,926.00	4,855.72	.00	3,070.28	61.3%
532000 DUES AND MEMBERSHIPS	350	.00	350.00	75.00	.00	275.00	21.4%
535500 TRAVEL	7,000	.00	7,000.00	4,169.44	.00	2,830.56	59.6%
543500 OFFICE SUPPLIES	3,860	.00	3,860.00	2,275.87	.00	1,584.13	59.0%
552400 IN SERVICE/STAFF DEVELOPME	5,000	.00	5,000.00	1,533.67	.00	3,466.33	30.7%
TOTAL ATTENDANCE	703,831	31,592.00	735,423.00	472,599.43	.00	262,823.57	64.3%

## 2120 HEALTH SERVICES

513100 MEDICAL PERSONNEL	768,840	17,532.00	786,372.00	542,450.99	.00	243,921.01	69.0%
516800 TEMPORARY PERSONNEL	0	15,000.00	15,000.00	11,701.26	.00	3,298.74	78.0%
518700 OVERTIME PAY	200	.00	200.00	45.08	.00	154.92	22.5%
520100 SOCIAL SECURITY	47,680	2,017.00	49,697.00	32,015.01	.00	17,681.99	64.4%
520400 STATE RETIREMENT	112,510	2,565.00	115,075.00	73,431.98	.00	41,643.02	63.8%
520600 LIFE INSURANCE	1,368	.00	1,368.00	1,031.16	.00	336.84	75.4%
520700 MEDICAL INSURANCE	167,097	.00	167,097.00	117,835.22	.00	49,261.78	70.5%
521200 EMPLOYER MEDICARE	11,151	472.00	11,623.00	7,487.50	.00	4,135.50	64.4%

FOR 2011 09

ACCOUNTS FOR: 141	GENERAL PURPOSE SCHOOL	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
539900	OTHER CONTRACTED SERVICES	21,700	14,600.00	36,300.00	11,051.00	.00	25,249.00	30.4%
543500	OFFICE SUPPLIES	150	.00	150.00	.00	.00	150.00	.0%
549900	OTHER SUPPLIES AND MATERIA	17,195	.00	17,195.00	13,443.09	74.60	3,677.31	78.6%
573500	HEALTH EQUIPMENT	13,000	.00	13,000.00	5,081.63	.00	7,918.37	39.1%
TOTAL HEALTH SERVICES		1,160,891	52,186.00	1,213,077.00	815,573.92	74.60	397,428.48	67.2%
72130 OTHER STUDENT SUPPORT								
511700	CAREER LADDER PROGRAM	31,400	.00	31,400.00	16,816.40	.00	14,583.60	53.6%
512300	GUIDANCE PERSONNEL	3,249,148	71,003.00	3,320,151.00	1,932,866.51	.00	1,387,284.49	58.2%
512700	EXTENDED CONTRACT	4,200	188.00	4,388.00	4,387.50	.00	.50	100.0%
513000	SOCIAL WORKERS	117,573	8,212.00	125,785.00	73,114.47	.00	52,670.53	58.1%
514000	SALARY SUPPLEMENTS	1,548,436	-2,000.00	1,546,436.00	891,955.53	.00	654,480.47	57.7%
516200	CLERICAL PERSONNEL	269,062	11,458.00	280,520.00	190,518.07	.00	90,001.93	67.9%
516300	EDUCATIONAL ASSISTANTS	141,546	2,234.00	143,780.00	92,906.05	.00	50,873.95	64.6%
518700	OVERTIME PAY	500	.00	500.00	185.12	.00	314.88	37.0%
518900	OTHER SALARIES & WAGES	26,666	464.00	27,130.00	19,378.16	.00	7,751.84	71.4%
520100	SOCIAL SECURITY	334,089	5,801.00	339,890.00	190,096.50	.00	149,793.50	55.9%
520400	STATE RETIREMENT	512,089	9,258.00	521,347.00	292,505.82	.00	228,841.18	56.1%
520600	LIFE INSURANCE	6,074	.00	6,074.00	3,259.91	.00	2,814.09	53.7%
520700	MEDICAL INSURANCE	754,079	.00	754,079.00	520,822.33	.00	233,256.67	69.1%
521200	EMPLOYER MEDICARE	78,134	1,357.00	79,491.00	44,474.66	.00	35,016.34	55.9%
532200	EVALUATION AND TESTING	131,500	8,500.00	140,000.00	59,540.59	.00	80,459.41	42.5%
539900	OTHER CONTRACTED SERVICES	9,549	2,000.00	11,549.00	7,488.00	4,000.00	61.00	99.5%
542900	INSTRUCTIONAL SUPP & MATER	3,000	.00	3,000.00	850.28	.00	2,149.72	28.3%
TOTAL OTHER STUDENT SUPPORT		7,217,045	118,475.00	7,335,520.00	4,341,165.90	4,000.00	2,990,354.10	59.2%
72210 REGULAR INSTRUCTION SUPPORT								
510500	SUPERVISOR/DIRECTOR	1,048,376	50,465.00	1,098,841.00	812,193.99	.00	286,647.01	73.9%
511700	CAREER LADDER PROGRAM	83,548	.00	83,548.00	43,365.93	.00	40,182.07	51.9%
512700	EXTENDED CONTRACT	9,480	-6,480.00	3,000.00	3,000.00	.00	.00	100.0%
512900	LIBRARIANS	2,092,459	106,119.00	2,198,578.00	1,280,788.22	.00	917,789.78	58.3%
514000	SALARY SUPPLEMENTS	161,913	6,585.00	168,498.00	141,422.50	.00	27,075.50	83.9%
516100	SECRETARY(S)	64,480	583.00	65,063.00	50,060.93	.00	15,002.07	76.9%
516200	CLERICAL PERSONNEL	29,349	583.00	29,932.00	23,024.21	.00	6,907.79	76.9%
516300	EDUCATIONAL ASSISTANTS	636,937	9,686.00	646,623.00	454,564.87	.00	192,058.13	70.3%
516800	TEMPORARY PERSONNEL	1,000	.00	1,000.00	290.00	.00	710.00	29.0%

FOR 2011 09

ACCOUNTS FOR: 141	GENERAL PURPOSE SCHOOL	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
518700	OVERTIME PAY	500	.00	500.00	-9.99	.00	509.99	-2.0%
518900	OTHER SALARIES & WAGES	894,529	70,987.00	965,516.00	588,411.33	.00	377,104.67	60.9%
520100	SOCIAL SECURITY	311,400	14,788.00	326,188.00	199,204.57	.00	126,983.43	61.1%
520400	STATE RETIREMENT	497,469	18,837.00	516,306.00	334,937.03	.00	181,368.97	64.9%
520600	LIFE INSURANCE	5,897	38.00	5,935.00	3,781.73	.00	2,153.27	63.7%
520700	MEDICAL INSURANCE	802,140	14,200.00	816,340.00	584,681.16	.00	231,658.84	71.6%
521200	EMPLOYER MEDICARE	72,827	3,460.00	76,287.00	46,956.53	.00	29,330.47	61.6%
532000	DUES AND MEMBERSHIPS	28,075	312.00	28,387.00	26,900.00	.00	1,487.00	94.8%
535500	TRAVEL	12,800	.00	12,800.00	6,891.49	.00	5,908.51	53.8%
539900	OTHER CONTRACTED SERVICES	8,690	.00	8,690.00	4,445.91	.00	4,244.09	51.2%
542500	GASOLINE	3,000	.00	3,000.00	356.35	.00	2,643.65	11.9%
543200	LIBRARY BOOKS/MEDIA	81,066	.00	81,066.00	76,587.00	.00	4,479.00	94.5%
543500	OFFICE SUPPLIES	19,500	.00	19,500.00	7,288.38	44.99	12,166.63	37.6%
543700	PERIODICALS	26,649	.00	26,649.00	26,649.00	.00	.00	100.0%
549900	OTHER SUPPLIES AND MATERIA	428,411	.00	428,411.00	404,742.45	.00	23,668.55	94.5%
552400	IN SERVICE/STAFF DEVELOPME	218,031	12,198.00	230,229.00	140,227.19	18,470.09	71,531.72	68.9%
559900	OTHER CHARGES	29,000	-14,000.00	15,000.00	13,557.12	.00	1,442.88	90.4%
TOTAL REGULAR INSTRUCTION SUPP		7,567,526	288,361.00	7,855,887.00	5,274,317.90	18,515.08	2,563,054.02	67.4%
72215 ALTERNATIVE INSTRUCT SUPPORT								
516200	CLERICAL PERSONNEL	18,689	495.00	19,184.00	13,439.38	.00	5,744.62	70.1%
520100	SOCIAL SECURITY	1,159	30.00	1,189.00	664.87	.00	524.13	55.9%
520400	STATE RETIREMENT	2,734	73.00	2,807.00	1,966.19	.00	840.81	70.0%
520600	LIFE INSURANCE	38	.00	38.00	29.60	.00	8.40	77.9%
520700	MEDICAL INSURANCE	13,365	.00	13,365.00	10,023.45	.00	3,341.55	75.0%
521200	EMPLOYER MEDICARE	271	7.00	278.00	155.47	.00	122.53	55.9%
TOTAL ALTERNATIVE INSTRUCT SUP		36,256	605.00	36,861.00	26,278.96	.00	10,582.04	71.3%
2220 SPECIAL EDUCATION SUPPORT								
510500	SUPERVISOR/DIRECTOR	91,260	1,152.00	92,412.00	69,021.01	.00	23,390.99	74.7%
511700	CAREER LADDER PROGRAM	20,988	.00	20,988.00	7,299.88	.00	13,688.12	34.8%
512400	PSYCHOLOGICAL PERSONNEL	639,484	17,316.00	656,800.00	445,646.81	.00	211,153.19	67.9%
512700	EXTENDED CONTRACT	6,360	-6,360.00	.00	.00	.00	.00	.0%
516100	SECRETARY(S)	46,795	2,580.00	49,375.00	34,779.04	.00	14,595.96	70.4%
518900	OTHER SALARIES & WAGES	369,782	52,008.00	421,790.00	241,014.28	.00	180,775.72	57.1%
520100	SOCIAL SECURITY	72,828	3,559.00	76,387.00	47,296.94	.00	29,090.06	61.9%

FOR 2011 09

ACCOUNTS FOR:	ORIGINAL	TRANFRS/	REVISED	YTD EXPENDED	ENCUMBRANCES	AVAILABLE	PCT
141 GENERAL PURPOSE SCHOOL	APPROP	ADJSTMTS	BUDGET			BUDGET	USED
520400 STATE RETIREMENT	112,178	5,755.00	117,933.00	74,750.69	.00	43,182.31	63.4%
520600 LIFE INSURANCE	1,200	.00	1,200.00	776.91	.00	423.09	64.7%
520700 MEDICAL INSURANCE	165,866	.00	165,866.00	127,966.93	.00	37,899.07	77.2%
521200 EMPLOYER MEDICARE	17,033	832.00	17,865.00	11,061.33	.00	6,803.67	61.9%
532000 DUES AND MEMBERSHIPS	1,750	.00	1,750.00	1,527.00	.00	223.00	87.3%
535500 TRAVEL	23,500	5,750.00	29,250.00	11,608.55	.00	17,641.45	39.7%
543500 OFFICE SUPPLIES	8,500	.00	8,500.00	4,684.02	.00	3,815.98	55.1%
543700 PERIODICALS	1,100	.00	1,100.00	.00	.00	1,100.00	.0%
549900 OTHER SUPPLIES AND MATERIA	54,200	.00	54,200.00	37,543.12	1,150.92	15,505.96	71.4%
52400 IN SERVICE/STAFF DEVELOPME	15,000	2,400.00	17,400.00	4,493.69	.00	12,906.31	25.8%
79000 OTHER EQUIPMENT	0	800.00	800.00	.00	798.00	2.00	99.8%
TOTAL SPECIAL EDUCATION SUPPOR	1,647,824	85,792.00	1,733,616.00	1,119,470.20	1,948.92	612,196.88	64.7%
72230 VOCATIONAL EDUCATION SUPPORT							
510500 SUPERVISOR/DIRECTOR	60,840	1,217.00	62,057.00	46,014.00	.00	16,043.00	74.1%
516100 SECRETARY(S)	14,404	857.00	15,261.00	11,303.97	.00	3,957.03	74.1%
520100 SOCIAL SECURITY	4,665	129.00	4,794.00	3,420.94	.00	1,373.06	71.4%
520400 STATE RETIREMENT	7,613	236.00	7,849.00	5,717.57	.00	2,131.43	72.8%
520600 LIFE INSURANCE	81	.00	81.00	61.60	.00	19.40	76.0%
520700 MEDICAL INSURANCE	8,540	.00	8,540.00	8,929.36	.00	-389.36	104.6%
521200 EMPLOYER MEDICARE	1,091	30.00	1,121.00	800.14	.00	320.86	71.4%
532000 DUES AND MEMBERSHIPS	200	.00	200.00	.00	.00	200.00	.0%
535500 TRAVEL	700	.00	700.00	.00	.00	700.00	.0%
543500 OFFICE SUPPLIES	1,300	.00	1,300.00	431.18	.00	868.82	33.2%
552400 IN SERVICE/STAFF DEVELOPME	1,500	.00	1,500.00	.00	.00	1,500.00	.0%
TOTAL VOCATIONAL EDUCATION SUP	100,934	2,469.00	103,403.00	76,678.76	.00	26,724.24	74.2%
2260 ADULT EDUCATION SUPPORT							
510500 SUPERVISOR/DIRECTOR	34,983	500.00	35,483.00	26,458.05	.00	9,024.95	74.6%
511700 CAREER LADDER PROGRAM	1,000	.00	1,000.00	749.97	.00	250.03	75.0%
512300 GUIDANCE PERSONNEL	27,000	3,800.00	30,800.00	21,500.00	.00	9,300.00	69.8%
520100 SOCIAL SECURITY	3,905	267.00	4,172.00	2,978.11	.00	1,193.89	71.4%
520400 STATE RETIREMENT	5,701	45.00	5,746.00	2,306.78	.00	3,439.22	40.1%
520600 LIFE INSURANCE	31	.00	31.00	23.40	.00	7.60	75.5%
520700 MEDICAL INSURANCE	2,847	.00	2,847.00	2,277.20	.00	569.80	80.0%
521200 EMPLOYER MEDICARE	914	62.00	976.00	696.49	.00	279.51	71.4%
TOTAL ADULT EDUCATION SUPPORT	76,381	4,674.00	81,055.00	56,990.00	.00	24,065.00	70.3%



FOR 2011 09

ACCOUNTS FOR:	ORIGINAL	TRANFRS/	REVISED	YTD EXPENDED	ENCUMBRANCES	AVAILABLE	PCT
141 GENERAL PURPOSE SCHOOL	APPROP	ADJSTMTS	BUDGET			BUDGET	USED
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72310 BOARD OF EDUCATION							
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511800 SECRETARY TO BOARD	25,249	318.00	25,567.00	19,095.75	.00	6,471.25	74.7%
519100 BOARD & COMMITTEE MEMB FEE	35,000	.00	35,000.00	18,300.00	.00	16,700.00	52.3%
520100 SOCIAL SECURITY	3,735	20.00	3,755.00	2,252.16	.00	1,502.84	60.0%
520400 STATE RETIREMENT	3,694	.00	3,694.00	2,793.72	.00	900.28	75.6%
520600 LIFE INSURANCE	31	.00	31.00	23.40	.00	7.60	75.5%
20700 MEDICAL INSURANCE	5,582	.00	5,582.00	4,464.64	.00	1,117.36	80.0%
21200 EMPLOYER MEDICARE	874	4.00	878.00	527.01	.00	350.99	60.0%
532000 DUES AND MEMBERSHIPS	36,000	.00	36,000.00	31,625.00	.00	4,375.00	87.8%
533100 LEGAL SERVICES	85,000	.00	85,000.00	51,767.52	.00	33,232.48	60.9%
552400 IN SERVICE/STAFF DEVELOPME	20,000	.00	20,000.00	10,348.77	.00	9,651.23	51.7%
559900 OTHER CHARGES	5,000	.00	5,000.00	973.00	.00	4,027.00	19.5%
TOTAL BOARD OF EDUCATION	220,165	342.00	220,507.00	142,170.97	.00	78,336.03	64.5%
72320 DIRECTOR OF SCHOOLS							
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510100 DIRECTOR OF SCHOOLS	161,651	3,787.00	165,438.00	124,929.33	.00	40,508.67	75.5%
511700 CAREER LADDER PROGRAM	1,000	-1,000.00	.00	.00	.00	.00	.0%
512700 EXTENDED CONTRACT	0	1,000.00	1,000.00	.00	.00	1,000.00	.0%
513700 EDUCATION MEDIA PERSONNEL	74,032	6,449.00	80,481.00	57,424.06	.00	23,056.94	71.4%
516100 SECRETARY(S)	25,249	318.00	25,567.00	19,095.88	.00	6,471.12	74.7%
516200 CLERICAL PERSONNEL	100,353	5,922.00	106,275.00	78,717.39	.00	27,557.61	74.1%
516800 TEMPORARY PERSONNEL	3,000	.00	3,000.00	.00	.00	3,000.00	.0%
518900 OTHER SALARIES & WAGES	138,579	8,090.00	146,669.00	106,215.06	.00	40,453.94	72.4%
520100 SOCIAL SECURITY	31,240	1,539.00	32,779.00	19,622.11	.00	13,156.89	59.9%
520400 STATE RETIREMENT	73,140	12,115.00	85,255.00	57,715.04	.00	27,539.96	67.7%
520600 LIFE INSURANCE	378	.00	378.00	329.00	.00	49.00	87.0%
20700 MEDICAL INSURANCE	67,095	.00	67,095.00	51,888.19	.00	15,206.81	77.3%
21200 EMPLOYER MEDICARE	7,306	361.00	7,667.00	5,359.62	.00	2,307.38	69.9%
532000 DUES AND MEMBERSHIPS	4,300	.00	4,300.00	1,270.00	.00	3,030.00	29.5%
534800 POSTAL CHARGES	55,000	5,000.00	60,000.00	42,090.46	.00	17,909.54	70.2%
535500 TRAVEL	1,400	.00	1,400.00	476.72	.00	923.28	34.1%
539900 OTHER CONTRACTED SERVICES	51,000	.00	51,000.00	6,821.03	18,476.80	25,702.17	49.6%
541400 DUPLICATING SUPPLIES	42,450	.00	42,450.00	22,078.84	.00	20,371.16	52.0%
542200 FOOD SUPPLIES	2,200	.00	2,200.00	2,063.00	.00	137.00	93.8%
543500 OFFICE SUPPLIES	9,000	.00	9,000.00	5,519.79	173.87	3,306.34	63.3%
543700 PERIODICALS	516	.00	516.00	402.67	.00	113.33	78.0%
549900 OTHER SUPPLIES AND MATERIA	5,700	.00	5,700.00	5,020.01	.00	679.99	88.1%

FOR 2011 09

ACCOUNTS FOR:	ORIGINAL	TRANFRS/	REVISED	YTD EXPENDED	ENCUMBRANCES	AVAILABLE	PCT
141 GENERAL PURPOSE SCHOOL	APPROP	ADJSTMTS	BUDGET			BUDGET	USED
552400 IN SERVICE/STAFF DEVELOPME	23,000	.00	23,000.00	7,577.73	.00	15,422.27	32.9%
579000 OTHER EQUIPMENT	6,000	.00	6,000.00	5,983.65	.00	16.35	99.7%
TOTAL DIRECTOR OF SCHOOLS	883,589	43,581.00	927,170.00	620,599.58	18,650.67	287,919.75	68.9%
72410 OFFICE OF THE PRINCIPAL							
10400 PRINCIPALS	2,958,422	81,154.00	3,039,576.00	2,208,803.30	.00	830,772.70	72.7%
11700 CAREER LADDER PROGRAM	96,267	.00	96,267.00	43,624.27	.00	52,642.73	45.3%
511900 ACCOUNTANTS/BOOKKEEPERS	1,253,975	55,216.00	1,309,191.00	897,112.33	.00	412,078.67	68.5%
512700 EXTENDED CONTRACT	76,110	.00	76,110.00	32,137.50	.00	43,972.50	42.2%
513900 ASSISTANT PRINCIPALS	3,989,507	187,486.00	4,176,993.00	2,879,297.89	.00	1,297,695.11	68.9%
516200 CLERICAL PERSONNEL	1,934,061	66,687.00	2,000,748.00	1,368,654.22	.00	632,093.78	68.4%
516800 TEMPORARY PERSONNEL	4,500	.00	4,500.00	3,212.81	.00	1,287.19	71.4%
518700 OVERTIME PAY	2,000	.00	2,000.00	10,865.10	.00	-8,865.10	543.3%
520100 SOCIAL SECURITY	639,520	23,622.00	663,142.00	439,557.46	.00	223,584.54	66.3%
520400 STATE RETIREMENT	1,111,090	41,282.00	1,152,372.00	778,478.29	.00	373,893.71	67.6%
520600 LIFE INSURANCE	11,282	.00	11,282.00	8,256.66	.00	3,025.34	73.2%
520700 MEDICAL INSURANCE	1,905,073	.00	1,905,073.00	1,479,739.35	.00	425,333.65	77.7%
521200 EMPLOYER MEDICARE	149,566	5,524.00	155,090.00	102,879.23	.00	52,210.77	66.3%
532000 DUES AND MEMBERSHIPS	7,875	.00	7,875.00	7,875.00	.00	.00	100.0%
539900 OTHER CONTRACTED SERVICES	23,984	.00	23,984.00	11,804.80	.00	12,179.20	49.2%
552400 IN SERVICE/STAFF DEVELOPME	31,500	.00	31,500.00	31,500.00	.00	.00	100.0%
TOTAL OFFICE OF THE PRINCIPAL	14,194,732	460,971.00	14,655,703.00	10,303,798.21	.00	4,351,904.79	70.3%
72510 FISCAL SERVICES							
510500 SUPERVISOR/DIRECTOR	206,284	7,953.00	214,237.00	155,284.70	.00	58,952.30	72.5%
11900 ACCOUNTANTS/BOOKKEEPERS	627,993	20,399.00	648,392.00	481,397.28	.00	166,994.72	74.2%
12100 DATA PROCESSING PERSONNEL	0	.00	.00	1,549.58	.00	-1,549.58	100.0%
512200 PURCHASING PERSONNEL	62,005	2,683.00	64,688.00	52,500.41	.00	12,187.59	81.2%
516100 SECRETARY(S)	0	2,683.00	2,683.00	2,682.68	.00	.32	100.0%
516800 TEMPORARY PERSONNEL	25,300	.00	25,300.00	6,673.47	.00	18,626.53	26.4%
518700 OVERTIME PAY	5,000	.00	5,000.00	1,465.56	.00	3,534.44	29.3%
518900 OTHER SALARIES & WAGES	333,278	9,919.00	343,197.00	253,685.32	.00	89,511.68	73.9%
520100 SOCIAL SECURITY	78,111	2,712.00	80,823.00	56,248.30	.00	24,574.70	69.6%
520400 STATE RETIREMENT	184,317	3,451.00	187,768.00	139,751.81	.00	48,016.19	74.4%
520600 LIFE INSURANCE	1,045	.00	1,045.00	910.08	.00	134.92	87.1%
520700 MEDICAL INSURANCE	212,982	.00	212,982.00	148,828.27	.00	64,153.73	69.9%

FOR 2011 09

ACCOUNTS FOR:	ORIGINAL	TRANFRS/	REVISED	YTD EXPENDED	ENCUMBRANCES	AVAILABLE	PCT
141 GENERAL PURPOSE SCHOOL	APPROP	ADJUSTMTS	BUDGET			BUDGET	USED
521200 EMPLOYER MEDICARE	18,268	634.00	18,902.00	13,184.66	.00	5,717.34	69.8%
530200 ADVERTISING	650	350.00	1,000.00	682.26	.00	317.74	68.2%
530500 AUDIT SERVICES	56,250	2,250.00	58,500.00	58,500.00	.00	.00	100.0%
530600 BANK CHARGES	20,000	.00	20,000.00	6,944.81	.00	13,055.19	34.7%
532000 DUES AND MEMBERSHIPS	1,285	.00	1,285.00	1,245.00	.00	40.00	96.9%
532900 LAUNDRY SERVICE	4,200	.00	4,200.00	1,928.65	.00	2,271.35	45.9%
533600 MAINT/REPAIR SRVCS- EQUIP	1,725	.00	1,725.00	706.00	.00	1,019.00	40.9%
535500 TRAVEL	1,500	.00	1,500.00	220.19	.00	1,279.81	14.7%
539900 OTHER CONTRACTED SERVICES	46,000	.00	46,000.00	14,905.57	15,000.00	16,094.43	65.0%
42500 GASOLINE	10,000	1,000.00	11,000.00	7,949.83	.00	3,050.17	72.3%
43500 OFFICE SUPPLIES	26,000	32,000.00	58,000.00	11,062.25	32,319.32	14,618.43	74.8%
549900 OTHER SUPPLIES AND MATERIA	1,000	.00	1,000.00	1,439.66	.00	-439.66	144.0%
550800 PREMIUMS ON CORP SURETY BO	1,233	260.00	1,493.00	1,493.00	.00	.00	100.0%
551000 TRUSTEE'S COMMISSION	1,176,909	.00	1,176,909.00	977,116.96	.00	199,792.04	83.0%
551500 LIABILITY CLAIMS	80,000	.00	80,000.00	55,681.22	.00	24,318.78	69.6%
551600 OTHER SELF-INSURED CLAIMS	90,000	.00	90,000.00	63,821.20	.00	26,178.80	70.9%
552400 IN SERVICE/STAFF DEVELOPME	4,200	.00	4,200.00	766.15	.00	3,433.85	18.2%
559900 OTHER CHARGES	95,000	.00	95,000.00	64,058.92	.00	30,941.08	67.4%
579000 OTHER EQUIPMENT	0	.00	.00	.00	.00	.00	.0%
TOTAL FISCAL SERVICES	3,370,535	86,294.00	3,456,829.00	2,582,683.79	47,319.32	826,825.89	76.1%
72520 HUMAN RESOURCES							
510500 SUPERVISOR/DIRECTOR	428,349	14,453.00	442,802.00	325,996.64	.00	116,805.36	73.6%
516100 SECRETARY(S)	360,943	15,730.00	376,673.00	278,761.46	.00	97,911.54	74.0%
516200 CLERICAL PERSONNEL	32,989	666.00	33,655.00	25,887.85	.00	7,767.15	76.9%
516800 TEMPORARY PERSONNEL	6,000	.00	6,000.00	.00	.00	6,000.00	.0%
518700 OVERTIME PAY	8,000	.00	8,000.00	94.10	.00	7,905.90	1.2%
518900 OTHER SALARIES & WAGES	30,000	.00	30,000.00	.00	.00	30,000.00	.0%
519900 OTHER PER DIEM & FEES	130,000	.00	130,000.00	3,000.00	.00	127,000.00	2.3%
20100 SOCIAL SECURITY	61,770	1,912.00	63,682.00	37,701.75	.00	25,980.25	59.2%
20400 STATE RETIREMENT	138,501	3,636.00	142,137.00	92,711.82	.00	49,425.18	65.2%
520600 LIFE INSURANCE	570	.00	570.00	526.56	.00	43.44	92.4%
520700 MEDICAL INSURANCE	113,917	.00	113,917.00	78,219.15	.00	35,697.85	68.7%
520900 DISABILITY INSURANCE	393,635	.00	393,635.00	260,754.92	.00	132,880.08	66.2%
521000 UNEMPLOYMENT COMPENSATION	0	.00	.00	115,000.00	.00	-115,000.00	100.0%
521200 EMPLOYER MEDICARE	14,446	447.00	14,893.00	8,822.03	.00	6,070.97	59.2%
529900 OTHER FRINGE BENEFITS	462,517	.00	462,517.00	324,730.86	.00	137,786.14	70.2%
530200 ADVERTISING	20,000	-5,000.00	15,000.00	1,547.83	539.14	12,913.03	13.9%
532000 DUES AND MEMBERSHIPS	3,755	.00	3,755.00	2,121.00	199.00	1,435.00	61.8%
535500 TRAVEL	9,600	.00	9,600.00	3,891.48	.00	5,708.52	40.5%

FOR 2011 09

ACCOUNTS FOR: 141	GENERAL PURPOSE SCHOOL	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
539900	OTHER CONTRACTED SERVICES	57,500	-3,000.00	54,500.00	10,151.08	13,828.92	30,520.00	44.0%
543500	OFFICE SUPPLIES	14,000	.00	14,000.00	6,758.74	101.92	7,139.34	49.0%
549900	OTHER SUPPLIES AND MATERIA	18,000	.00	18,000.00	4,221.58	320.86	13,457.56	25.2%
551300	WORKER'S COMP INSURANCE	200,000	.00	200,000.00	87,272.17	.00	112,727.83	43.6%
552400	IN SERVICE/STAFF DEVELOPME	30,000	4,000.00	34,000.00	11,579.00	.00	22,421.00	34.1%
553300	CRIMINAL INVEST OF APPLIC-	26,000	.00	26,000.00	21,420.00	3,648.00	932.00	96.4%
570100	ADMINISTRATIVE EQUIPMENT	0	900.00	900.00	.00	.00	900.00	.0%
TOTAL HUMAN RESOURCES		2,560,492	33,744.00	2,594,236.00	1,701,170.02	18,637.84	874,428.14	66.3%
72610 OPERATION OF PLANT								
510500	SUPERVISOR/DIRECTOR	193,856	6,758.00	200,614.00	150,668.04	.00	49,945.96	75.1%
514000	SALARY SUPPLEMENTS	36,867	.00	36,867.00	17,934.87	.00	18,932.13	48.6%
514100	FOREMEN	47,070	1,848.00	48,918.00	36,244.24	.00	12,673.76	74.1%
516100	SECRETARY(S)	31,179	1,848.00	33,027.00	24,463.99	.00	8,563.01	74.1%
516600	CUSTODIAL PERSONNEL	3,889,412	127,140.00	4,016,552.00	3,017,137.97	.00	999,414.03	75.1%
518700	OVERTIME PAY	21,130	.00	21,130.00	8,533.00	.00	12,597.00	40.4%
520100	SOCIAL SECURITY	261,610	8,531.00	270,141.00	188,438.15	.00	81,702.85	69.8%
520400	STATE RETIREMENT	617,314	20,131.00	637,445.00	463,547.06	.00	173,897.94	72.7%
520600	LIFE INSURANCE	6,622	.00	6,622.00	5,074.62	.00	1,547.38	76.6%
520700	MEDICAL INSURANCE	1,337,981	.00	1,337,981.00	998,433.41	.00	339,547.59	74.6%
521200	EMPLOYER MEDICARE	61,183	1,995.00	63,178.00	44,018.80	.00	19,159.20	69.7%
532000	DUES AND MEMBERSHIPS	1,000	.00	1,000.00	.00	.00	1,000.00	.0%
532200	EVALUATION AND TESTING	10,000	.00	10,000.00	5,550.00	1,850.00	2,600.00	74.0%
532900	LAUNDRY SERVICE	66,515	.00	66,515.00	36,786.45	.00	29,728.55	55.3%
533300	LICENSES	12,000	.00	12,000.00	2,495.00	6,605.00	2,900.00	75.8%
535500	TRAVEL	1,725	.00	1,725.00	880.90	.00	844.10	51.1%
539900	OTHER CONTRACTED SERVICES	350,500	.00	350,500.00	145,011.25	66,482.93	139,005.82	60.3%
541000	CUSTODIAL SUPPLIES	350,217	.00	350,217.00	324,350.61	414.00	25,452.39	92.7%
541500	ELECTRICITY	5,350,000	.00	5,350,000.00	3,708,744.61	.00	1,641,255.39	69.3%
42000	FERTILIZER, LIME, AND SEED	35,000	.00	35,000.00	35,000.00	.00	.00	100.0%
42300	FUEL OIL	54,000	.00	54,000.00	22,318.05	.00	31,681.95	41.3%
543400	NATURAL GAS	776,000	.00	776,000.00	375,150.14	.00	400,849.86	48.3%
543500	OFFICE SUPPLIES	5,000	.00	5,000.00	1,725.71	.00	3,274.29	34.5%
545400	WATER AND SEWER	733,700	.00	733,700.00	435,081.70	.00	298,618.30	59.3%
545600	GRAVEL AND CHERT	17,000	.00	17,000.00	16,755.71	.00	244.29	98.6%
549900	OTHER SUPPLIES AND MATERIA	30,000	.00	30,000.00	21,430.86	.00	8,569.14	71.4%
550200	BUILDING AND CONTENTS INSU	679,311	-8,292.00	671,019.00	671,237.75	.00	-218.75	100.0%
552400	IN SERVICE/STAFF DEVELOPME	7,000	.00	7,000.00	1,412.70	.00	5,587.30	20.2%
571100	FURNITURE AND FIXTURES	50,000	.00	50,000.00	19,034.65	1,045.99	29,919.36	40.2%
572000	PLANT OPERATION EQUIPMENT	39,000	.00	39,000.00	.00	13,897.00	25,103.00	35.6%

FOR 2011 09

ACCOUNTS FOR:	ORIGINAL	TRANFRS/	REVISED	YTD EXPENDED	ENCUMBRANCES	AVAILABLE	PCT
141 GENERAL PURPOSE SCHOOL	APPROP	ADJUSTMTS	BUDGET			BUDGET	USED
579000 OTHER EQUIPMENT	3,000	.00	3,000.00	.00	.00	3,000.00	.0%
TOTAL OPERATION OF PLANT	15,075,192	159,959.00	15,235,151.00	10,777,460.24	90,294.92	4,367,395.84	71.3%
72620 MAINTENANCE OF PLANT							
510500 SUPERVISOR/DIRECTOR	69,966	2,115.00	72,081.00	53,836.38	.00	18,244.62	74.7%
14100 FOREMEN	51,875	3,076.00	54,951.00	40,703.90	.00	14,247.10	74.1%
16100 SECRETARY(S)	58,157	1,165.00	59,322.00	40,451.08	.00	18,870.92	68.2%
516700 MAINTENANCE PERSONNEL	2,007,781	34,486.00	2,042,267.00	1,485,313.33	.00	556,953.67	72.7%
518700 OVERTIME PAY	7,500	.00	7,500.00	327.22	.00	7,172.78	4.4%
520100 SOCIAL SECURITY	136,107	2,533.00	138,640.00	95,542.39	.00	43,097.61	68.9%
520400 STATE RETIREMENT	321,168	5,977.00	327,145.00	230,479.17	.00	96,665.83	70.5%
520600 LIFE INSURANCE	2,356	.00	2,356.00	1,776.92	.00	579.08	75.4%
520700 MEDICAL INSURANCE	514,178	.00	514,178.00	375,832.27	.00	138,345.73	73.1%
521200 EMPLOYER MEDICARE	31,832	592.00	32,424.00	22,344.82	.00	10,079.18	68.9%
532000 DUES AND MEMBERSHIPS	480	.00	480.00	50.00	.00	430.00	10.4%
532900 LAUNDRY SERVICE	12,300	.00	12,300.00	6,289.73	.00	6,010.27	51.1%
533600 MAINT/REPAIR SRVCS- EQUIP	287,700	10,000.00	297,700.00	155,742.43	2,184.78	139,772.79	53.0%
533800 MAINT/REPAIR SRVCS- VEHICL	10,000	.00	10,000.00	1,068.03	.00	8,931.97	10.7%
535100 RENTALS	4,200	.00	4,200.00	.00	.00	4,200.00	.0%
539900 OTHER CONTRACTED SERVICES	160,880	.00	160,880.00	52,104.62	13,931.18	94,844.20	41.0%
542500 GASOLINE	200,000	.00	200,000.00	115,026.70	.00	84,973.30	57.5%
543300 LUBRICANTS	3,000	.00	3,000.00	2,169.25	.00	830.75	72.3%
543500 OFFICE SUPPLIES	3,500	.00	3,500.00	2,184.05	.00	1,315.95	62.4%
545000 TIRES AND TUBES	14,000	.00	14,000.00	5,086.71	.00	8,913.29	36.3%
545300 VEHICLE PARTS	37,500	.00	37,500.00	26,255.37	.00	11,244.63	70.0%
546800 CHEMICALS	42,000	.00	42,000.00	32,165.46	.00	9,834.54	76.6%
549900 OTHER SUPPLIES AND MATERIA	800,196	.00	800,196.00	526,350.81	27,247.68	246,597.51	69.2%
551100 VEHICLE AND EQUIP INSURANC	14,776	170.00	14,946.00	14,946.00	.00	.00	100.0%
552400 IN SERVICE/STAFF DEVELOPME	5,900	.00	5,900.00	1,264.10	4,082.00	553.90	90.6%
71700 MAINTENANCE EQUIPMENT	15,000	.00	15,000.00	12,835.35	.00	2,164.65	85.6%
TOTAL MAINTENANCE OF PLANT	4,812,352	60,114.00	4,872,466.00	3,300,146.09	47,445.64	1,524,874.27	68.7%
72810 CENTRAL AND OTHER							
510500 SUPERVISOR/DIRECTOR	214,114	6,951.00	221,065.00	161,643.17	.00	59,421.83	73.1%
512000 COMPUTER PROGRAMMER(S)	266,815	9,312.00	276,127.00	206,234.80	.00	69,892.20	74.7%
513800 INSTRUCTIONAL COMPUTER PER	855,851	161,476.00	1,017,327.00	673,112.25	.00	344,214.75	66.2%

FOR 2011 09

ACCOUNTS FOR:	ORIGINAL	TRANFRS/	REVISED	YTD EXPENDED	ENCUMBRANCES	AVAILABLE	PCT
141 GENERAL PURPOSE SCHOOL	APPROP	ADJSTMTS	BUDGET			BUDGET	USED
514000 SALARY SUPPLEMENTS	40,000	.00	40,000.00	.00	.00	40,000.00	.0%
516100 SECRETARY(S)	29,349	6,427.00	35,776.00	26,359.55	.00	9,416.45	73.7%
518900 OTHER SALARIES & WAGES	521,781	6,122.00	527,903.00	396,656.14	.00	131,246.86	75.1%
520100 SOCIAL SECURITY	119,530	2,732.00	122,262.00	86,694.51	.00	35,567.49	70.9%
520400 STATE RETIREMENT	275,853	12,647.00	288,500.00	194,344.23	.00	94,155.77	67.4%
520600 LIFE INSURANCE	1,349	.00	1,349.00	1,328.30	.00	20.70	98.5%
520700 MEDICAL INSURANCE	283,632	.00	283,632.00	224,085.39	.00	59,546.61	79.0%
521200 EMPLOYER MEDICARE	27,956	639.00	28,595.00	20,275.44	.00	8,319.56	70.9%
530700 COMMUNICATION	935,237	.00	935,237.00	360,741.33	.00	574,495.67	38.6%
32000 DUES AND MEMBERSHIPS	1,400	.00	1,400.00	1,095.00	.00	305.00	78.2%
35500 TRAVEL	35,200	.00	35,200.00	17,718.26	.00	17,481.74	50.3%
539900 OTHER CONTRACTED SERVICES	1,559,713	25,000.00	1,584,713.00	1,154,060.89	54,735.00	375,917.11	76.3%
541100 DATA PROCESSING SUPPLIES	783,332	73,000.00	856,332.00	429,592.91	27,249.27	399,489.82	53.3%
543500 OFFICE SUPPLIES	1,500	.00	1,500.00	838.30	.00	661.70	55.9%
549900 OTHER SUPPLIES AND MATERIA	73,000	.00	73,000.00	39,487.00	29,580.00	3,933.00	94.6%
552400 IN SERVICE/STAFF DEVELOPME	35,904	.00	35,904.00	15,478.09	.00	20,425.91	43.1%
570900 DATA PROCESSING EQUIPMENT	258,825	7,000.00	265,825.00	128,727.98	24,040.04	113,056.98	57.5%
579000 OTHER EQUIPMENT	600,000	2,968.00	602,968.00	228,842.97	.00	374,125.03	38.0%
TOTAL CENTRAL AND OTHER	6,920,341	314,274.00	7,234,615.00	4,367,316.51	135,604.31	2,731,694.18	62.2%

## 73400 EARLY CHILDHOOD EDUCATION

511600 TEACHERS	876,365	53,227.00	929,592.00	532,575.76	.00	397,016.24	57.3%
516300 EDUCATIONAL ASSISTANTS	300,468	20,562.00	321,030.00	222,510.34	.00	98,519.66	69.3%
518700 OVERTIME PAY	350	200.00	550.00	86.61	.00	463.39	15.7%
518900 OTHER SALARIES & WAGES	82,539	5,850.00	88,389.00	65,421.20	.00	22,967.80	74.0%
520100 SOCIAL SECURITY	78,103	4,950.00	83,053.00	47,228.50	.00	35,824.50	56.9%
520400 STATE RETIREMENT	132,385	8,401.00	140,786.00	82,771.63	.00	58,014.37	58.8%
520600 LIFE INSURANCE	2,138	.00	2,138.00	1,402.28	.00	735.72	65.6%
520700 MEDICAL INSURANCE	291,536	.00	291,536.00	223,427.54	.00	68,108.46	76.6%
21200 EMPLOYER MEDICARE	18,265	1,158.00	19,423.00	11,045.48	.00	8,377.52	56.9%
35500 TRAVEL	1,000	.00	1,000.00	440.82	.00	559.18	44.1%
536900 CONTRACT FOR SUB TCHRS CER	7,000	1,000.00	8,000.00	10,224.00	.00	-2,224.00	127.8%
537000 CONTRACT SUB TEACH NON CER	32,000	-6,000.00	26,000.00	13,519.42	.00	12,480.58	52.0%
539900 OTHER CONTRACTED SERVICES	20,458	.00	20,458.00	.00	.00	20,458.00	.0%
542900 INSTRUCTIONAL SUPP & MATER	19,500	-9,500.00	10,000.00	4,000.00	.00	6,000.00	40.0%
552400 IN SERVICE/STAFF DEVELOPME	24,857	-4,857.00	20,000.00	5,062.14	.00	14,937.86	25.3%
TOTAL EARLY CHILDHOOD EDUCATIO	1,886,964	74,991.00	1,961,955.00	1,219,715.72	.00	742,239.28	62.2%

## 82230 INTEREST ON NOTES

06/06/2011 19:07  
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LIVE Database  
YEAR-TO-DATE BUDGET REPORT

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FOR 2011 09

ACCOUNTS FOR: 141	GENERAL PURPOSE SCHOOL	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
560400	INTEREST ON NOTES	35,000	.00	35,000.00	.00	.00	35,000.00	.0%
	TOTAL INTEREST ON NOTES	35,000	.00	35,000.00	.00	.00	35,000.00	.0%
	TOTAL GENERAL PURPOSE SCHOOL	189,378,330	5,560,185.00	194,938,515.00	119,404,436.22	812,754.70	74,721,324.08	61.7%

**Federal Projects Fund  
Balance Sheet  
For the Period Ending  
March 31, 2011**

Assets:

Cash on Deposit w/Trustee	3,433,516.70	
Accounts Receivable	0.00	
Due From Other Funds	2,180.00	
Due From Other Governments	0.00	
	<hr/>	
Total Assets		3,435,696.70

Estimated Revenues	33,133,728.21	
Less Revenues Rec'd to Date	(15,353,111.19)	
Estimated Revenues not Received	<hr/>	17,780,617.02
<b>Total Debits</b>		<b>21,216,313.72</b>
		<hr/> <hr/>

Liabilities:

Accounts Payable	2,941.17	
Accrued Payroll	0.00	
Payroll Deductions	77,181.11	
Due to Other Funds	1,419,145.84	
	<hr/>	
Total Liabilities		1,499,268.12

Appropriations

From Estimated Revenues	33,133,728.21	
From Estimated Reserves	(637,000.27)	
Total Appropriations	<hr/>	32,496,727.94
Less Expenditures	(14,163,233.53)	
Less Encumbrances	(348,386.96)	
Total Expenditures & Encumbrances	<hr/>	(14,511,620.49)
Unencumbered Budget Balance		17,985,107.45

Reserves:

Reserve for Encumbrances - Current Year	348,386.96	
Reserve for Encumbrances - Prior Year	0.00	
Reserve for Federal Projects	1,383,551.19	
	<hr/>	
Total Reserves		1,731,938.15
<b>Total Credits</b>		<b>21,216,313.72</b>
		<hr/> <hr/>



**Federal Projects Fund  
Cash Reconciliation  
March 31, 2011**

Cash on Deposit with Trustee	3,381,849.87	
Plus Receipts for Month	<u>1,755,071.97</u>	
Total Available Funds		5,136,921.84
Less Cash Disbursements:		
Warrants Issued	(875,606.45)	
Wire Transfers	<u>(831,717.42)</u>	
Total Cash Disbursements		(1,707,323.87)
Plus Voided Checks	<u>3,918.73</u>	
Book Balance		3,433,516.70
Plus Outstanding Warrants		160,729.26
Plus Wire Transfers in Transit		0.00
Less Adjustments Between Funds		<u>0.00</u>
<b>Trustee's Report Balance</b>		<b><u><u>3,594,245.96</u></u></b>

FOR 2011 09

ACCOUNTS FOR:	ORIGINAL	TRANFRS/	REVISED			AVAILABLE	PCT
142 SCHOOL FEDERAL PROJECTS	APPROP	ADJSTMTS	BUDGET	YTD EXPENDED	ENCUMBRANCES	BUDGET	USED
-----							
00000 NON CHARGE							
-----							
44170 MISCELLANEOUS REFUNDS	0	.00	.00	.00	.00	.00	.0%
44570 CONTRIB & GIFTS	0	-300.00	-300.00	-300.00	.00	.00	100.0%
46590 OTHER STATE EDUCATION FUND	-305,242	305,242.00	.00	.00	.00	.00	.0%
46591 COORINATED SCHOOL HEALTH A	-105,000	105,000.00	.00	.00	.00	.00	.0%
46981 SAFE SCHOOLS ARRA	-76,200	76,200.00	.00	.00	.00	.00	.0%
7120 ADULT BASIC EDUCATION	-173,226	173,226.00	.00	.00	.00	.00	.0%
7131 VOCAT ED-BASIC GRANTS TO S	-385,030	385,030.00	.00	.00	.00	.00	.0%
*7141 ESEA TITLE I	-5,226,450	5,226,450.00	.00	.00	.00	.00	.0%
47143 EDUCATION OF THE HANDICAPP	-5,269,625	5,269,625.28	.00	.00	.00	.00	.0%
47145 SPECIAL ED PRESCHOOL GRANT	-44,981	44,981.06	.00	.00	.00	.00	.0%
47146 ENGLISH LANGUAGE ACQUISIIT	-123,003	123,003.00	.00	-5,810.65	.00	5,810.65	100.0%
47147 SAFE & DRUG FREE SCHOOLS	-750,000	750,000.00	.00	.00	.00	.00	.0%
47189 EISENHOWER PROFESS DEVGRAN	-1,099,461	1,099,461.00	.00	.00	.00	.00	.0%
47590 OTHER FEDERAL THROUGH STAT	-52,246	52,246.00	.00	-9,898.87	.00	9,898.87	100.0%
47990 OTHER DIRECT FEDERAL	-666,665	666,665.00	.00	.00	.00	.00	.0%
49800 OPERATING TRANSFERS	-1,250,000	.00	-1,250,000.00	-1,250,000.00	.00	.00	100.0%
TOTAL NON CHARGE	-15,527,129	14,276,829.34	-1,250,300.00	-1,266,009.52	.00	15,709.52	101.3%
71000 INSTRUCTION							
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46590 OTHER STATE EDUCATION FUND	0	-259,088.96	-259,088.96	-42,313.29	.00	-216,775.67	16.3%
47120 ADULT BASIC EDUCATION	0	-86,009.88	-86,009.88	-31,127.33	.00	-54,882.55	36.2%
47131 VOCAT ED-BASIC GRANTS TO S	0	-206,361.00	-206,361.00	-188,055.81	.00	-18,305.19	91.1%
47141 ESEA TITLE I	0	-5,936,390.14	-5,936,390.14	-3,630,154.07	.00	-2,306,236.07	61.2%
47143 EDUCATION OF THE HANDICAPP	0	-6,149,251.77	-6,149,251.77	-3,374,909.44	.00	-2,774,342.33	54.9%
47145 SPECIAL ED PRESCHOOL GRANT	0	-154,521.32	-154,521.32	-72,446.30	.00	-82,075.02	46.9%
7146 ENGLISH LANGUAGE ACQUISIIT	0	-54,569.03	-54,569.03	-49,762.23	.00	-4,806.80	91.2%
7147 SAFE & DRUG FREE SCHOOLS	0	-708,654.47	-708,654.47	-149,433.69	.00	-559,220.78	21.1%
7149 EDUCATION FOR HOMELESS	0	-4,181.53	-4,181.53	-2,620.04	.00	-1,561.49	62.7%
47189 EISENHOWER PROFESS DEVGRAN	0	-303,901.30	-303,901.30	-69,959.77	.00	-233,941.53	23.0%
47311 RACE TO THE TOP	0	-611,292.00	-611,292.00	-506,904.15	.00	-104,387.85	82.9%
47590 OTHER FEDERAL THROUGH STAT	0	-6,213,063.51	-6,213,063.51	-511,998.31	.00	-5,701,065.20	8.2%
47990 OTHER DIRECT FEDERAL	0	-2,118,141.83	-2,118,141.83	-1,015,008.87	.00	-1,103,132.96	47.9%
TOTAL INSTRUCTION	0	-22,805,426.74	-22,805,426.74	-9,644,693.30	.00	-13,160,733.44	42.3%
72000 SUPPORT SERVICES							
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FOR 2011 09

ACCOUNTS FOR:	ORIGINAL	TRANFRS/	REVISED			AVAILABLE	PCT
142 SCHOOL FEDERAL PROJECTS	APPROP	ADJSTMTS	BUDGET	YTD EXPENDED	ENCUMBRANCES	BUDGET	USED
46590 OTHER STATE EDUCATION FUND	0	-59,522.38	-59,522.38	-21,475.76	.00	-38,046.62	36.1%
46591 COORINATED SCHOOL HEALTH A	0	-105,000.00	-105,000.00	-39,345.57	.00	-65,654.43	37.5%
46981 SAFE SCHOOLS ARRA	0	-145,800.00	-145,800.00	-95,885.00	.00	-49,915.00	65.8%
47120 ADULT BASIC EDUCATION	0	-107,824.15	-107,824.15	-61,487.71	.00	-46,336.44	57.0%
47131 VOCAT ED-BASIC GRANTS TO S	0	-199,239.00	-199,239.00	-94,596.15	.00	-104,642.85	47.5%
47141 ESEA TITLE I	0	-2,407,456.33	-2,407,456.33	-663,048.97	.00	-1,744,407.36	27.5%
47143 EDUCATION OF THE HANDICAPP	0	-3,816,143.56	-3,816,143.56	-2,037,861.76	.00	-1,778,281.80	53.4%
47145 SPECIAL ED PRESCHOOL GRANT	0	-16,292.14	-16,292.14	-1,587.67	.00	-14,704.47	9.7%
47146 ENGLISH LANGUAGE ACQUISIT	0	-150,549.89	-150,549.89	-82,178.65	.00	-68,371.24	54.6%
7147 SAFE & DRUG FREE SCHOOLS	0	-44,542.73	-44,542.73	-5,104.53	.00	-39,438.20	11.5%
7189 EISENHOWER PROFESS DEVGRAN	0	-1,110,779.20	-1,110,779.20	-869,742.19	.00	-241,037.01	78.3%
47311 RACE TO THE TOP	0	-642,418.00	-642,418.00	-294,457.77	.00	-347,960.23	45.8%
47590 OTHER FEDERAL THROUGH STAT	0	-103,416.46	-103,416.46	-130,240.05	.00	26,823.59	125.9%
47990 OTHER DIRECT FEDERAL	0	-169,017.63	-169,017.63	-45,396.59	.00	-123,621.04	26.9%
TOTAL SUPPORT SERVICES	0	-9,078,001.47	-9,078,001.47	-4,442,408.37	.00	-4,635,593.10	48.9%
TOTAL SCHOOL FEDERAL PROJECTS	-15,527,129	-17,606,598.87	-33,133,728.21	-15,353,111.19	.00	-17,780,617.02	46.3%

FOR 2011 09

ACCOUNTS FOR:	ORIGINAL	TRANFRS/	REVISED			AVAILABLE	PCT
142 SCHOOL FEDERAL PROJECTS	APPROP	ADJUSTMTS	BUDGET	YTD EXPENDED	ENCUMBRANCES	BUDGET	USED
-----							
71100 REGULAR INSTRUCTION PROGRAM							
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511600 TEACHERS	2,310,799	2,176,045.39	4,486,844.39	2,866,585.00	.00	1,620,259.39	63.9%
512800 HOMEBOUND TEACHERS	0	.00	.00	3,018.56	.00	-3,018.56	100.0%
514000 SALARY SUPPLEMENTS	703,000	1,127,349.90	1,830,349.90	230,469.50	.00	1,599,880.40	12.6%
516300 EDUCATIONAL ASSISTANTS	400,017	86,144.00	486,161.00	341,883.05	.00	144,277.95	70.3%
518900 OTHER SALARIES & WAGES	83,071	10,403.00	93,474.00	68,624.50	.00	24,849.50	73.4%
520100 SOCIAL SECURITY	216,807	147,736.58	364,543.58	209,792.15	.00	154,751.43	57.5%
520400 STATE RETIREMENT	340,446	232,122.70	572,568.70	338,596.07	.00	233,972.63	59.1%
520600 LIFE INSURANCE	3,928	2,131.00	6,059.00	3,526.59	.00	2,532.41	58.2%
520700 MEDICAL INSURANCE	529,321	218,368.00	747,689.00	498,575.15	.00	249,113.85	66.7%
521200 EMPLOYER MEDICARE	50,704	34,597.24	85,301.24	49,146.61	.00	36,154.63	57.6%
535500 TRAVEL	0	3,274.23	3,274.23	1,691.36	.00	1,582.87	51.7%
536900 CONTRACT FOR SUB TCHRS CER	66,401	-19,148.95	47,252.05	50,891.76	.00	-3,639.71	107.7%
537000 CONTRACT SUB TEACH NON CER	78,793	-22,493.62	56,299.38	36,700.76	.00	19,598.62	65.2%
539900 OTHER CONTRACTED SERVICES	198,500	119,526.27	318,026.27	31,695.00	52,745.00	233,586.27	26.6%
542900 INSTRUCTIONAL SUPP & MATER	558,819	403,494.26	962,313.26	453,893.71	50,450.57	457,968.98	52.4%
544900 TEXTBOOKS	0	159,700.00	159,700.00	156,635.28	.00	3,064.72	98.1%
559900 OTHER CHARGES	0	6,209,748.00	6,209,748.00	.00	.00	6,209,748.00	.0%
572200 REGULAR INSTRUCTION EQUIPM	29,555	214,127.00	243,682.00	169,318.01	1,445.72	72,918.27	70.1%
TOTAL REGULAR INSTRUCTION PROG	5,570,161	11,103,125.00	16,673,286.00	5,511,043.06	104,641.29	11,057,601.65	33.7%
71150 ALTERNATIVE INSTRUCTION							
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511600 TEACHERS	0	.00	.00	9,539.18	.00	-9,539.18	100.0%
520100 SOCIAL SECURITY	0	.00	.00	591.34	.00	-591.34	100.0%
520400 STATE RETIREMENT	0	.00	.00	863.26	.00	-863.26	100.0%
521200 EMPLOYER MEDICARE	0	.00	.00	138.41	.00	-138.41	100.0%
TOTAL ALTERNATIVE INSTRUCTION	0	.00	.00	11,132.19	.00	-11,132.19	100.0%
71200 SPECIAL EDUCATION PROGRAM							
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511600 TEACHERS	64,749	1,299,861.96	1,364,610.96	875,261.28	.00	489,349.68	64.1%
512800 HOMEBOUND TEACHERS	0	.00	.00	219.66	.00	-219.66	100.0%
516300 EDUCATIONAL ASSISTANTS	1,656,869	387,890.69	2,044,759.69	1,286,608.15	.00	758,151.54	62.9%
517100 SPEECH THERAPISTS	0	87,748.00	87,748.00	58,678.21	.00	29,069.79	66.9%

FOR 2011 09

ACCOUNTS FOR: 142 SCHOOL FEDERAL PROJECTS	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
518700 OVERTIME PAY	0	.00	.00	59.70	.00	-59.70	100.0%
518900 OTHER SALARIES & WAGES	6,543	6,235.00	12,778.00	9,778.00	.00	3,000.00	76.5%
520100 SOCIAL SECURITY	107,146	109,194.49	216,340.49	128,374.51	.00	87,965.98	59.3%
520400 STATE RETIREMENT	248,852	183,050.64	431,902.64	255,106.29	.00	176,796.35	59.1%
520600 LIFE INSURANCE	4,058	3,340.57	7,398.57	4,248.35	.00	3,150.22	57.4%
520700 MEDICAL INSURANCE	432,760	277,979.43	710,739.43	493,885.76	.00	216,853.67	69.5%
521200 EMPLOYER MEDICARE	25,059	25,537.83	50,596.83	30,022.97	.00	20,573.86	59.3%
536900 CONTRACT FOR SUB TCHRS CER	0	23,249.00	23,249.00	.00	.00	23,249.00	.0%
537000 CONTRACT SUB TEACH NON CER	0	30,249.00	30,249.00	.00	.00	30,249.00	.0%
39900 OTHER CONTRACTED SERVICES	0	195,275.00	195,275.00	106,565.08	25,198.43	63,511.49	67.5%
42900 INSTRUCTIONAL SUPP & MATER	21,484	561,618.42	583,102.42	32,652.13	22,897.72	527,552.57	9.5%
544900 TEXTBOOKS	0	212,005.58	212,005.58	81,226.30	.00	130,779.28	38.3%
549900 OTHER SUPPLIES AND MATERIA	0	46,405.62	46,405.62	8,894.46	2,195.18	35,315.98	23.9%
559900 OTHER CHARGES	0	20,000.00	20,000.00	.00	.00	20,000.00	.0%
572500 SPECIAL EDUCATION EQUIPMEN	0	140,493.22	140,493.22	48,044.88	18,386.72	74,061.62	47.3%
TOTAL SPECIAL EDUCATION PROGRA	2,567,520	3,610,134.45	6,177,654.45	3,419,625.73	68,678.05	2,689,350.67	56.5%
71300 VOCATIONAL EDUCATION PROGRAM							
511600 TEACHERS	0	38,377.00	38,377.00	65,365.61	.00	-26,988.61	170.3%
520100 SOCIAL SECURITY	0	2,178.00	2,178.00	3,989.56	.00	-1,811.56	183.2%
520400 STATE RETIREMENT	0	3,179.00	3,179.00	5,915.40	.00	-2,736.40	186.1%
520600 LIFE INSURANCE	0	63.00	63.00	36.40	.00	26.60	57.8%
520700 MEDICAL INSURANCE	0	5,693.00	5,693.00	3,985.10	.00	1,707.90	70.0%
521200 EMPLOYER MEDICARE	0	510.00	510.00	933.08	.00	-423.08	183.0%
537000 CONTRACT SUB TEACH NON CER	0	.00	.00	88.85	.00	-88.85	100.0%
542900 INSTRUCTIONAL SUPP & MATER	40,000	-29,000.00	11,000.00	8,141.95	.00	2,858.05	74.0%
549900 OTHER SUPPLIES AND MATERIA	15,542	-6,681.00	8,861.00	4,346.67	.00	4,514.33	49.1%
559900 OTHER CHARGES	4,000	-1,500.00	2,500.00	503.30	.00	1,996.70	20.1%
573000 VOCATIONAL INSTRUCTION EQU	180,818	3,182.00	184,000.00	174,994.94	1,270.54	7,734.52	95.8%
TOTAL VOCATIONAL EDUCATION PRO	240,360	16,001.00	256,361.00	268,300.86	1,270.54	-13,210.40	105.2%
71600 ADULT EDUCATION PROGRAM							
511600 TEACHERS	79,464	14,743.03	94,207.03	43,311.24	.00	50,895.79	46.0%
520100 SOCIAL SECURITY	4,927	915.00	5,842.00	2,186.33	.00	3,655.67	37.4%
520400 STATE RETIREMENT	7,191	-6,591.00	600.00	376.57	.00	223.43	62.8%
521200 EMPLOYER MEDICARE	1,152	188.00	1,340.00	626.07	.00	713.93	46.7%

FOR 2011 09

ACCOUNTS FOR: 142 SCHOOL FEDERAL PROJECTS	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
539900 OTHER CONTRACTED SERVICES	0	2,000.00	2,000.00	175.00	.00	1,825.00	8.8%
542900 INSTRUCTIONAL SUPP & MATER	2,115	10,875.81	12,990.81	8,285.90	333.35	4,371.56	66.3%
572200 REGULAR INSTRUCTION EQUIPM	0	4,500.00	4,500.00	4,500.00	.00	.00	100.0%
TOTAL ADULT EDUCATION PROGRAM	94,849	26,630.84	121,479.84	59,461.11	333.35	61,685.38	49.2%
72110 ATTENDANCE							
513400 PUPIL PERSONNEL	0	.00	.00	7,698.98	.00	-7,698.98	100.0%
520100 SOCIAL SECURITY	0	.00	.00	477.34	.00	-477.34	100.0%
520400 STATE RETIREMENT	0	.00	.00	696.71	.00	-696.71	100.0%
521200 EMPLOYER MEDICARE	0	.00	.00	111.68	.00	-111.68	100.0%
TOTAL ATTENDANCE	0	.00	.00	8,984.71	.00	-8,984.71	100.0%
72130 OTHER STUDENT SUPPORT							
512300 GUIDANCE PERSONNEL	41,054	929.00	41,983.00	59,720.60	.00	-17,737.60	142.2%
513000 SOCIAL WORKERS	0	43,060.00	43,060.00	26,050.69	.00	17,009.31	60.5%
518900 OTHER SALARIES & WAGES	107,454	4,698.00	112,152.00	76,153.57	.00	35,998.43	67.9%
520100 SOCIAL SECURITY	9,207	3,019.54	12,226.54	7,556.67	.00	4,669.87	61.8%
520400 STATE RETIREMENT	13,440	4,512.22	17,952.22	12,131.71	.00	5,820.51	67.6%
520600 LIFE INSURANCE	186	62.00	248.00	200.20	.00	47.80	80.7%
520700 MEDICAL INSURANCE	28,017	.00	28,017.00	19,611.48	.00	8,405.52	70.0%
521200 EMPLOYER MEDICARE	2,153	706.23	2,859.23	2,247.40	.00	611.83	78.6%
535500 TRAVEL	50,000	30,186.00	80,186.00	12,505.15	.00	67,680.85	15.6%
539900 OTHER CONTRACTED SERVICES	5,440	120,550.00	125,990.00	124,404.50	704.50	881.00	99.3%
549900 OTHER SUPPLIES AND MATERIA	33,660	10,400.00	44,060.00	19,923.94	8,230.82	15,905.24	63.9%
552400 IN SERVICE/STAFF DEVELOPME	30,968	18,032.00	49,000.00	42,227.68	583.24	6,189.08	87.4%
559900 OTHER CHARGES	37,750	-3,000.00	34,750.00	12,224.12	4,427.77	18,098.11	47.9%
579000 OTHER EQUIPMENT	0	10,800.00	10,800.00	8,563.30	.00	2,236.70	79.3%
TOTAL OTHER STUDENT SUPPORT	359,329	243,954.99	603,283.99	423,521.01	13,946.33	165,816.65	72.5%
72210 REGULAR INSTRUCTION SUPPORT							
510500 SUPERVISOR/DIRECTOR	117,739	816.00	118,555.00	90,379.70	.00	28,175.30	76.2%
512900 LIBRARIANS	0	.00	.00	34,469.57	.00	-34,469.57	100.0%

FOR 2011 09

ACCOUNTS FOR: 142 SCHOOL FEDERAL PROJECTS	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
516100 SECRETARY(S)	14,404	291.00	14,695.00	11,303.83	.00	3,391.17	76.9%
516200 CLERICAL PERSONNEL	19,834	387.00	20,221.00	14,201.66	.00	6,019.34	70.2%
518900 OTHER SALARIES & WAGES	933,548	276,329.57	1,209,877.57	820,521.67	.00	389,355.90	67.8%
520100 SOCIAL SECURITY	67,302	17,714.30	85,016.30	58,377.02	.00	26,639.28	68.7%
520400 STATE RETIREMENT	102,764	26,549.17	129,313.17	90,779.78	.00	38,533.39	70.2%
520600 LIFE INSURANCE	1,214	68.20	1,282.20	835.15	.00	447.05	65.1%
520700 MEDICAL INSURANCE	172,182	6,153.02	178,335.02	140,449.20	.00	37,885.82	78.8%
521200 EMPLOYER MEDICARE	15,741	4,142.07	19,883.07	13,660.06	.00	6,223.01	68.7%
530700 COMMUNICATION	720	.00	720.00	.00	.00	720.00	.0%
530800 CONSULTANTS	6,800	10,750.00	17,550.00	700.00	1,591.56	15,258.44	13.1%
532000 DUES AND MEMBERSHIPS	716	2,183.00	2,899.00	3,034.00	.00	-135.00	104.7%
535500 TRAVEL	11,497	13,035.30	24,532.30	6,011.46	.00	18,520.84	24.5%
539900 OTHER CONTRACTED SERVICES	1,700	163,100.00	164,800.00	89,407.52	79,281.78	-3,889.30	102.4%
543200 LIBRARY BOOKS/MEDIA	1,900	23,050.00	24,950.00	16,346.15	6,600.00	2,003.85	92.0%
549900 OTHER SUPPLIES AND MATERIA	14,099	15,398.44	29,497.44	11,456.45	2,659.30	15,381.69	47.9%
552400 IN SERVICE/STAFF DEVELOPME	609,749	318,280.23	928,029.23	204,705.80	47,768.23	675,555.20	27.2%
559900 OTHER CHARGES	22,000	-674.00	21,326.00	21,325.52	.00	.48	100.0%
579000 OTHER EQUIPMENT	3,000	28,000.00	31,000.00	10,961.26	.00	20,038.74	35.4%
TOTAL REGULAR INSTRUCTION SUPP	2,116,909	905,573.30	3,022,482.30	1,638,925.80	137,900.87	1,245,655.63	58.8%

## 72220 SPECIAL EDUCATION SUPPORT

512400 PSYCHOLOGICAL PERSONNEL	244,750	12,555.66	257,305.66	162,003.73	.00	95,301.93	63.0%
513500 ASSESSMENT PERSONNEL	171,053	46,423.21	217,476.21	138,126.53	.00	79,349.68	63.5%
516100 SECRETARY(S)	33,052	9,716.62	42,768.62	25,920.62	.00	16,848.00	60.6%
516200 CLERICAL PERSONNEL	73,776	15,559.46	89,335.46	48,771.65	.00	40,563.81	54.6%
518900 OTHER SALARIES & WAGES	208,872	346,141.34	555,013.34	344,161.97	.00	210,851.37	62.0%
520100 SOCIAL SECURITY	45,354	26,288.78	71,642.78	42,501.40	.00	29,141.38	59.3%
520400 STATE RETIREMENT	73,437	39,777.77	113,214.77	68,818.28	.00	44,396.49	60.8%
520600 LIFE INSURANCE	788	455.00	1,243.00	804.77	.00	438.23	64.7%
520700 MEDICAL INSURANCE	121,464	71,667.30	193,131.30	130,349.94	.00	62,781.36	67.5%
521200 EMPLOYER MEDICARE	10,606	6,151.13	16,757.13	9,939.91	.00	6,817.22	59.3%
535500 TRAVEL	0	12,941.36	12,941.36	638.61	.00	12,302.75	4.9%
539900 OTHER CONTRACTED SERVICES	0	5,000.00	5,000.00	400.00	4,600.00	.00	100.0%
549900 OTHER SUPPLIES AND MATERIA	0	272,597.06	272,597.06	157,868.55	11,320.45	103,408.06	62.1%
552400 IN SERVICE/STAFF DEVELOPME	253,223	62,024.12	315,247.46	42,398.39	.00	272,849.07	13.4%
559900 OTHER CHARGES	0	60,000.00	60,000.00	.00	.00	60,000.00	.0%
579000 OTHER EQUIPMENT	0	909.98	909.98	909.98	.00	.00	100.0%
TOTAL SPECIAL EDUCATION SUPPOR	1,236,375	988,208.79	2,224,584.13	1,173,614.33	15,920.45	1,035,049.35	53.5%

## 72230 VOCATIONAL EDUCATION SUPPORT

FOR 2011 09

ACCOUNTS FOR: 142 SCHOOL FEDERAL PROJECTS	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
535500 TRAVEL	1,000	2,000.00	3,000.00	205.62	.00	2,794.38	6.9%
552400 IN SERVICE/STAFF DEVELOPME	3,500	500.00	4,000.00	1,672.38	.00	2,327.62	41.8%
559900 OTHER CHARGES	1,000	-1,000.00	.00	.00	.00	.00	.0%
TOTAL VOCATIONAL EDUCATION SUP	5,500	1,500.00	7,000.00	1,878.00	.00	5,122.00	26.8%
72260 ADULT EDUCATION SUPPORT							
510500 SUPERVISOR/DIRECTOR	34,983	385.00	35,368.00	26,458.03	.00	8,909.97	74.8%
516200 CLERICAL PERSONNEL	26,084	520.00	26,604.00	19,440.91	.00	7,163.09	73.1%
518900 OTHER SALARIES & WAGES	31,180	.00	31,180.00	22,808.80	.00	8,371.20	73.2%
520100 SOCIAL SECURITY	5,719	56.00	5,775.00	3,988.15	.00	1,786.85	69.1%
520400 STATE RETIREMENT	11,544	111.00	11,655.00	8,575.50	.00	3,079.50	73.6%
520600 LIFE INSURANCE	107	-107.00	.00	82.60	.00	-82.60	100.0%
520700 MEDICAL INSURANCE	19,701	.00	19,701.00	14,918.30	.00	4,782.70	75.7%
521200 EMPLOYER MEDICARE	1,337	14.00	1,351.00	932.74	.00	418.26	69.0%
543500 OFFICE SUPPLIES	3,000	.00	3,000.00	2,985.59	.00	14.41	99.5%
552400 IN SERVICE/STAFF DEVELOPME	2,464	6,667.53	9,131.53	3,795.08	.00	5,336.45	41.6%
TOTAL ADULT EDUCATION SUPPORT	136,119	7,646.53	143,765.53	103,985.70	.00	39,779.83	72.3%
72320 DIRECTOR OF SCHOOLS							
549900 OTHER SUPPLIES AND MATERIA	0	.00	.00	518.95	.00	-518.95	100.0%
TOTAL DIRECTOR OF SCHOOLS	0	.00	.00	518.95	.00	-518.95	100.0%
72410 OFFICE OF THE PRINCIPAL							
510400 PRINCIPALS	0	.00	.00	18,548.73	.00	-18,548.73	100.0%
513900 ASSISTANT PRINCIPALS	0	34,603.00	34,603.00	50,686.35	.00	-16,083.35	146.5%
518900 OTHER SALARIES & WAGES	0	9,228.00	9,228.00	3,789.83	.00	5,438.17	41.1%
520100 SOCIAL SECURITY	0	2,719.00	2,719.00	4,424.84	.00	-1,705.84	162.7%
520400 STATE RETIREMENT	0	3,967.00	3,967.00	6,606.62	.00	-2,639.62	166.5%
520600 LIFE INSURANCE	0	32.00	32.00	23.40	.00	8.60	73.1%
520700 MEDICAL INSURANCE	0	6,683.00	6,683.00	5,345.84	.00	1,337.16	80.0%
521200 EMPLOYER MEDICARE	0	636.00	636.00	1,035.18	.00	-399.18	162.8%
TOTAL OFFICE OF THE PRINCIPAL	0	57,868.00	57,868.00	90,460.79	.00	-32,592.79	156.3%



FOR 2011 09

ACCOUNTS FOR: 142 SCHOOL FEDERAL PROJECTS	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
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72520 HUMAN RESOURCES							
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520900 DISABILITY INSURANCE	0	.00	.00	3,818.12	.00	-3,818.12	100.0%
TOTAL HUMAN RESOURCES	0	.00	.00	3,818.12	.00	-3,818.12	100.0%
2610 OPERATION OF PLANT							
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530700 COMMUNICATION	14,000	.00	14,000.00	14,000.00	.00	.00	100.0%
539900 OTHER CONTRACTED SERVICES	0	1,000.00	1,000.00	1,000.00	1,200.00	-1,200.00	220.0%
579000 OTHER EQUIPMENT	62,200	68,600.00	130,800.00	84,525.86	4,496.08	41,778.06	68.1%
TOTAL OPERATION OF PLANT	76,200	69,600.00	145,800.00	99,525.86	5,696.08	40,578.06	72.2%
72710 TRANSPORTATION							
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514600 BUS DRIVERS	708,046	24,590.31	732,636.31	634,165.49	.00	98,470.82	86.6%
518900 OTHER SALARIES & WAGES	524,336	.00	524,336.00	495,686.70	.00	28,649.30	94.5%
520100 SOCIAL SECURITY	43,899	1,550.37	45,449.37	43,502.17	.00	1,947.20	95.7%
520400 STATE RETIREMENT	83,965	3,817.41	87,782.41	80,936.28	.00	6,846.13	92.2%
520600 LIFE INSURANCE	0	114.00	114.00	53.51	.00	60.49	46.9%
520700 MEDICAL INSURANCE	0	14,697.00	14,697.00	4,349.88	.00	10,347.12	29.6%
521200 EMPLOYER MEDICARE	928	362.52	1,290.52	835.32	.00	455.20	64.7%
531300 CONTRACTS W/ PARENTS	10,350	.00	10,350.00	.00	.00	10,350.00	.0%
535500 TRAVEL	15,525	.00	15,525.00	2,881.60	.00	12,643.40	18.6%
542500 GASOLINE	3,394	17,758.00	21,152.00	3,394.00	.00	17,758.00	16.0%
543300 LUBRICANTS	0	950.00	950.00	.00	.00	950.00	.0%
45300 VEHICLE PARTS	0	2,800.00	2,800.00	.00	.00	2,800.00	.0%
72900 TRANSPORTATION EQUIPMENT	0	15,000.00	15,000.00	.00	.00	15,000.00	.0%
TOTAL TRANSPORTATION	1,390,443	81,639.61	1,472,082.61	1,265,804.95	.00	206,277.66	86.0%
72810 CENTRAL AND OTHER							
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513800 INSTRUCTIONAL COMPUTER PER	0	.00	.00	19,960.15	.00	-19,960.15	100.0%
518900 OTHER SALARIES & WAGES	0	.00	.00	5,768.82	.00	-5,768.82	100.0%

FOR 2011 09

ACCOUNTS FOR: 142 SCHOOL FEDERAL PROJECTS	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
520100 SOCIAL SECURITY	0	.00	.00	1,518.62	.00	-1,518.62	100.0%
520400 STATE RETIREMENT	0	.00	.00	2,516.23	.00	-2,516.23	100.0%
520600 LIFE INSURANCE	0	.00	.00	17.76	.00	-17.76	100.0%
520700 MEDICAL INSURANCE	0	.00	.00	4,347.34	.00	-4,347.34	100.0%
521200 EMPLOYER MEDICARE	0	.00	.00	355.15	.00	-355.15	100.0%
TOTAL CENTRAL AND OTHER	0	.00	.00	34,484.07	.00	-34,484.07	100.0%
3400 EARLY CHILDHOOD EDUCATION							
511600 TEACHERS	0	.00	.00	13,309.15	.00	-13,309.15	100.0%
520100 SOCIAL SECURITY	0	.00	.00	825.00	.00	-825.00	100.0%
520400 STATE RETIREMENT	0	.00	.00	1,204.31	.00	-1,204.31	100.0%
521200 EMPLOYER MEDICARE	0	.00	.00	193.04	.00	-193.04	100.0%
TOTAL EARLY CHILDHOOD EDUCATIO	0	.00	.00	15,531.50	.00	-15,531.50	100.0%
99100 TRANSFERS OUT							
550400 INDIRECT COST	0	841,080.09	841,080.09	32,616.79	.00	808,463.30	3.9%
559000 TRANSFERS TO OTHER FUNDS	1,233,364	-483,364.00	750,000.00	.00	.00	750,000.00	.0%
TOTAL TRANSFERS OUT	1,233,364	357,716.09	1,591,080.09	32,616.79	.00	1,558,463.30	2.0%
TOTAL SCHOOL FEDERAL PROJECTS	15,027,129	17,469,598.60	32,496,727.94	14,163,233.53	348,386.96	17,985,107.45	44.7%

**Child Nutrition Fund  
Balance Sheet  
For the Period Ending  
March 31, 2011**

<b>Assets:</b>		
Petty Cash	7,181.00	
Cash in Bank	2,858,362.12	
Cash on Deposit w/Trustee	1,353,559.23	
School Lunch Food Inventory	316,331.38	
Accounts Receivable	295.45	
Bad Checks Receivable	763.60	
Due From Other Funds	4,519.76	
Due From Other Governments	0.00	
	<hr/>	
Total Assets		4,541,012.54
Estimated Revenues	11,234,494.00	
Less Revenues Rec'd to Date	(5,009,929.16)	
	<hr/>	
Estimated Revenues not Received		6,224,564.84
<b>Total Debits</b>		<b>10,765,577.38</b>
<b>Liabilities:</b>		
Accounts Payable	191.65	
Payroll Deductions	107,135.15	
Due to Other Funds	193,822.73	
Customer Deposits Payable	2,852,070.51	
	<hr/>	
Total Liabilities		3,153,220.04
Appropriations		
From Estimated Revenues	11,234,494.00	
From Estimated Reserves	266,700.00	
	<hr/>	
Total Appropriations		11,501,194.00
Less Expenditures	(7,555,709.64)	
Less Encumbrances	(1,670,498.81)	
	<hr/>	
Total Expenditures & Encumbrances		(9,226,208.45)
Unencumbered Budget Balance		2,274,985.55
<b>Reserves:</b>		
Reserve for Encumbrances - Current Year	1,670,498.81	
Reserve for Encumbrances - Prior Year	1,297.40	
Fund Balance 6/30/10	3,919,924.61	
Less Appropriations	(266,700.00)	
Plus Adjustments	12,350.97	
	<hr/>	
Estimated Fund Balance 6/30/11		3,665,575.58
Total Reserves		5,337,371.79
<b>Total Credits</b>		<b>10,765,577.38</b>

**Id Nutrition Fund Trustee Account**  
**Cash Reconcilement**  
**March 31, 2011**

Cash on Deposit with Trustee	1,780,672.27	
Plus Receipts for Month	<u>562,057.58</u>	
Total Available Funds		2,342,729.85
Less Cash Disbursements:		
Warrants Issued	(682,227.44)	
Wire Transfers	(306,943.18)	
Trustee's Commission	<u>0.00</u>	
Total Cash Disbursements		(989,170.62)
Plus Voided Checks		<u>0.00</u>
Book Balance		1,353,559.23
Plus Outstanding Warrants		118,451.50
Plus Wire Transfers In Transit		0.00
Less Adjustments Between Funds		<u>0.00</u>
 <b>Trustee's Report Balance</b>		 <b><u><u>1,472,010.73</u></u></b>

**Child Nutrition Regular Account  
Cash Reconcilement  
March 31, 2011**

Cash on Deposit in Bank	2,326,833.01	
Plus Receipts for:		
Sale of Lunches	343,252.59	
Meal Pay	188,733.25	
Returned Checks Re-Deposited	372.00	
Returned Checks Rebates	20.00	
Returned Checks Fees	0.00	
Interest	156.69	
Return of Change Fund	0.00	
Service Charge Correction	0.00	
Total Receipts	<u>532,534.53</u>	
Total Available Cash	2,859,367.54	
Less Cash Disbursements:		
Warrants Issued	0.00	
Bad Checks Returned	(571.10)	
Service Charge	(434.32)	
Charge for Deposit Slips	<u>0.00</u>	
Total Cash Disbursements	<u>(1,005.42)</u>	
Book Balance		2,858,362.12
Plus Outstanding Warrants		0.00
Less Corrections to be posted		0.00
Plus Charges Collected		1,455.40
Less Deposits in Transit		(4,254.24)
Less Print Charges for Checks		0.00
Plus Print Charges Credit		0.00
Less Charges for rubber stamp		(38.25)
Plus Ret Ck Bank Fees		<u>0.00</u>
<b>Bank Balance</b>		<b><u><u>2,855,525.03</u></u></b>

FOR 2011 09

ACCOUNTS FOR: 143 CHILD NUTRITION	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
-----							
73100 FOOD SERVICE							
-----							
43521 LUNCH PAYMENTS-CHILDREN	-2,600,343	.00	-2,600,343.00	-615,666.39	.00	-1,984,676.61	23.7%
43522 LUNCH PAYMENTS-ADULTS	-176,434	.00	-176,434.00	-31,356.41	.00	-145,077.59	17.8%
43523 INCOME FROM BREAKFAST	-267,874	.00	-267,874.00	-42,625.55	.00	-225,248.45	15.9%
43525 A LA CARTE SALES	-1,581,479	.00	-1,581,479.00	-345,405.00	.00	-1,236,074.00	21.8%
43990 OTHER CHARGES FOR SERVICES	-33,144	.00	-33,144.00	-22,124.54	.00	-11,019.46	66.8%
4110 INTEREST EARNED	-19,317	.00	-19,317.00	-4,604.68	.00	-14,712.32	23.8%
4130 SALE OF MATERIALS & SUPPLI	-110,000	.00	-110,000.00	-47,991.98	.00	-62,008.02	43.6%
4170 MISCELLANEOUS REFUNDS	-68,669	.00	-68,669.00	-22,701.33	.00	-45,967.67	33.1%
44530 SALE OF EQUIPMENT	0	.00	.00	-3,845.84	.00	3,845.84	100.0%
44560 DAMAGES RECOVERED FROM IND	0	.00	.00	-72.50	.00	72.50	100.0%
46520 SCHOOL FOOD SERVICE	-115,500	.00	-115,500.00	-121,726.00	.00	6,226.00	105.4%
47111 SECTION 4-LUNCH	-4,879,797	.00	-4,879,797.00	-2,875,093.20	.00	-2,004,703.80	58.9%
47113 BREAKFAST	-1,381,937	.00	-1,381,937.00	-876,715.74	.00	-505,221.26	63.4%
TOTAL FOOD SERVICE	-11,234,494	.00	-11,234,494.00	-5,009,929.16	.00	-6,224,564.84	44.6%
TOTAL CHILD NUTRITION	-11,234,494	.00	-11,234,494.00	-5,009,929.16	.00	-6,224,564.84	44.6%

FOR 2011 09

ACCOUNTS FOR:	ORIGINAL	TRANFRS/	REVISED	YTD EXPENDED	ENCUMBRANCES	AVAILABLE	PCT
143 CHILD NUTRITION	APPROP	ADJSTMTS	BUDGET			BUDGET	USED
-----							
73100 FOOD SERVICE							
-----							
510500 SUPERVISOR/DIRECTOR	174,002	1,914.00	175,916.00	122,023.69	.00	53,892.31	69.4%
514000 SALARY SUPPLEMENTS	15,000	.00	15,000.00	570.00	.00	14,430.00	3.8%
514700 TRUCK DRIVERS	60,053	891.00	60,944.00	42,911.81	.00	18,032.19	70.4%
516100 SECRETARY(S)	116,089	2,086.00	118,175.00	82,388.59	.00	35,786.41	69.7%
516500 CAFETERIA PERSONNEL	2,666,054	50,954.00	2,717,008.00	1,944,627.61	.00	772,380.39	71.6%
16600 CUSTODIAL PERSONNEL	188,875	3,114.00	191,989.00	137,368.07	.00	54,620.93	71.5%
18700 OVERTIME PAY	18,000	.00	18,000.00	16,244.41	.00	1,755.59	90.2%
518900 OTHER SALARIES & WAGES	236,981	3,914.00	240,895.00	186,910.94	.00	53,984.06	77.6%
520100 SOCIAL SECURITY	215,453	3,898.00	219,351.00	144,845.45	.00	74,505.55	66.0%
520400 STATE RETIREMENT	508,400	9,199.00	517,599.00	363,181.98	.00	154,417.02	70.2%
520600 LIFE INSURANCE	10,118	.00	10,118.00	5,644.08	.00	4,473.92	55.8%
520700 MEDICAL INSURANCE	1,165,058	.00	1,165,058.00	771,318.69	.00	393,739.31	66.2%
521200 EMPLOYER MEDICARE	50,389	912.00	51,301.00	33,918.44	.00	17,382.56	66.1%
532000 DUES AND MEMBERSHIPS	12,000	.00	12,000.00	8,014.25	.00	3,985.75	66.8%
532900 LAUNDRY SERVICE	73,000	.00	73,000.00	40,045.13	32,954.87	.00	100.0%
533300 LICENSES	2,822	.00	2,822.00	2,640.00	.00	182.00	93.6%
533800 MAINT/REPAIR SRVCS- VEHICL	1,000	.00	1,000.00	.00	.00	1,000.00	.0%
534900 PRINTING, STATIONERY AND F	6,660	.00	6,660.00	3,105.52	.00	3,554.48	46.6%
535500 TRAVEL	7,500	.00	7,500.00	5,416.75	.00	2,083.25	72.2%
539900 OTHER CONTRACTED SERVICES	300,000	.00	300,000.00	138,847.70	20,000.00	141,152.30	52.9%
541800 EQUIPMENT AND MACHINERY PA	60,000	.00	60,000.00	43,799.77	1,356.09	14,844.14	75.3%
542200 FOOD SUPPLIES	4,493,798	.00	4,493,798.00	2,809,610.34	1,144,766.91	539,420.75	88.0%
542500 GASOLINE	11,500	.00	11,500.00	5,363.64	.00	6,136.36	46.6%
543300 LUBRICANTS	200	.00	200.00	87.45	.00	112.55	43.7%
543500 OFFICE SUPPLIES	50,000	.00	50,000.00	23,761.11	27.10	26,211.79	47.6%
545000 TIRES AND TUBES	2,100	.00	2,100.00	495.44	.00	1,604.56	23.6%
545100 UNIFORMS	8,000	.00	8,000.00	12,198.95	4,474.69	-8,673.64	208.4%
545200 UTILITIES	244,500	.00	244,500.00	190,166.16	.00	54,333.84	77.8%
545300 VEHICLE PARTS	1,660	.00	1,660.00	459.97	.00	1,200.03	27.7%
549900 OTHER SUPPLIES AND MATERIA	515,100	.00	515,100.00	315,784.60	195,850.37	3,465.03	99.3%
551300 WORKER'S COMP INSURANCE	40,000	.00	40,000.00	1,110.00	.00	38,890.00	2.8%
552400 IN SERVICE/STAFF DEVELOPME	40,000	.00	40,000.00	4,632.53	.00	35,367.47	11.6%
571000 FOOD SERVICE EQUIPMENT	130,000	.00	130,000.00	98,216.57	271,068.78	-239,285.35	284.1%
TOTAL FOOD SERVICE	11,424,312	76,882.00	11,501,194.00	7,555,709.64	1,670,498.81	2,274,985.55	80.2%
TOTAL CHILD NUTRITION	11,424,312	76,882.00	11,501,194.00	7,555,709.64	1,670,498.81	2,274,985.55	80.2%

**Transportation Fund  
Balance Sheet  
For the Period Ending  
March 31, 2011**

**Assets:**

Cash on Deposit w/Trustee	3,056,401.71	
Accounts Receivable	24,960.58	
Due From Other Funds	33,819.77	
	<hr/>	
Total Assets		3,115,182.06

Estimated Revenues	10,885,206.00	
Less Revenues Rec'd to Date	(9,170,924.24)	
	<hr/>	
Estimated Revenues not Received		1,714,281.76

<b>Total Debits</b>		<b>4,829,463.82</b>
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**Liabilities:**

Accounts Payable	75.00	
Payroll Deductions	123,181.99	
Due to Other Funds	13,941.07	
	<hr/>	
Total Liabilities		137,198.06

Appropriations		
From Estimated Revenues	10,885,206.00	
From Estimated Reserves	865,046.00	
	<hr/>	
Total Appropriations		11,750,252.00
Less Expenditures	(7,666,387.10)	
Less Encumbrances	(705,487.53)	
	<hr/>	
Total Expenditures & Encumbrances		(8,371,874.63)
	<hr/>	
Unencumbered Budget Balance		3,378,377.37

**Fund Balance & Reserves:**

Reserve for Encumbrances-Current Year	705,487.53	
Reserve for Encumbrances-Prior Year	6.24	
Undesignated Fund Balance 6/30/10	1,467,051.19	
Less Appropriations	(865,046.00)	
Plus Adjustments	6,389.43	
	<hr/>	
Estimated Fund Balance 6/30/11		608,394.62
	<hr/>	
Total Fund Balance & Reserves		1,313,888.39
	<hr/>	
<b>Total Credits</b>		<b>4,829,463.82</b>



**Transportation Fund  
Cash Reconciliation  
March 31, 2011**

Cash on Deposit with Trustee	3,058,289.61	
Plus Receipts for Month	<u>1,168,066.82</u>	
Total Available Funds		4,226,356.43
Less Cash Disbursements:		
Warrants Issued	(617,869.60)	
Wire Transfers	(551,228.18)	
Trustee's Commission	<u>(856.94)</u>	
Total Cash Disbursements		(1,169,954.72)
Plus Voided Checks	<u>0.00</u>	
Book Balance		3,056,401.71
Plus Outstanding Warrants		91,791.95
Plus Wire Transfers in Transit		0.00
Plus Adjustments Between Funds		<u>0.00</u>
Trustee's Report Balance		<u><u>3,148,193.66</u></u>

FOR 2011 09

ACCOUNTS FOR:	ORIGINAL	TRANFRS/	REVISED			AVAILABLE	PCT
144 TRANSPORTATION FUND	APPROP	ADJSTMTS	BUDGET	YTD EXPENDED	ENCUMBRANCES	BUDGET	USED
-----							
00000 NON CHARGE							
-----							
40110 CURR PROP TAX	-1,704,930	.00	-1,704,930.00	-1,637,065.24	.00	-67,864.76	96.0%
40120 TRUSTEE'S COLLECTIONS-PRIO	-45,000	.00	-45,000.00	-51,762.77	.00	6,762.77	115.0%
40140 INTEREST & PENALTY	-8,000	.00	-8,000.00	-11,428.49	.00	3,428.49	142.9%
40162 PYMTS IN LIEU OF TAXS-LOC	-45,511	.00	-45,511.00	-44,508.18	.00	-1,002.82	97.8%
40320 BANK EXCISE TAX	0	.00	.00	-3,021.50	.00	3,021.50	100.0%
44130 SALE OF MATERIALS & SUPPLI	0	.00	.00	-1,666.02	.00	1,666.02	100.0%
44145 SALE OF RECYCLED MATERIALS	-1,000	.00	-1,000.00	-763.32	.00	-236.68	76.3%
44170 MISCELLANEOUS REFUNDS	-11,200	.00	-11,200.00	-13,686.02	.00	2,486.02	122.2%
44560 DAMAGES RECOVERED FROM IND	-1,000	.00	-1,000.00	-1,261.98	.00	261.98	126.2%
46511 BASIC EDUCATION PROG	-7,730,150	.00	-7,730,150.00	-6,184,120.00	.00	-1,546,030.00	80.0%
TOTAL NON CHARGE	-9,546,791	.00	-9,546,791.00	-7,949,283.52	.00	-1,597,507.48	83.3%
72000 SUPPORT SERVICES							
-----							
44530 SALE OF EQUIPMENT	-40,500	.00	-40,500.00	-36,553.98	.00	-3,946.02	90.3%
47143 EDUCATION OF THE HANDICAPP	-1,282,915	.00	-1,282,915.00	-1,185,086.74	.00	-97,828.26	92.4%
47311 RACE TO THE TOP	-15,000	.00	-15,000.00	.00	.00	-15,000.00	.0%
TOTAL SUPPORT SERVICES	-1,338,415	.00	-1,338,415.00	-1,221,640.72	.00	-116,774.28	91.3%
TOTAL TRANSPORTATION FUND	-10,885,206	.00	-10,885,206.00	-9,170,924.24	.00	-1,714,281.76	84.3%

FOR 2011 09

ACCOUNTS FOR:	ORIGINAL	TRANFRS/	REVISED	YTD EXPENDED	ENCUMBRANCES	AVAILABLE	PCT
144 TRANSPORTATION FUND	APPROP	ADJSTMTS	BUDGET			BUDGET	USED
-----							
72510 FISCAL SERVICES							
-----							
551000 TRUSTEE'S COMMISSION	40,000	.00	40,000.00	35,539.29	.00	4,460.71	88.8%
TOTAL FISCAL SERVICES	40,000	.00	40,000.00	35,539.29	.00	4,460.71	88.8%
72710 TRANSPORTATION							
-----							
510500 SUPERVISOR/DIRECTOR	181,244	8,914.00	190,158.00	138,175.74	.00	51,982.26	72.7%
514000 SALARY SUPPLEMENTS	20,000	.00	20,000.00	11,825.00	.00	8,175.00	59.1%
514200 MECHANIC(S)	544,421	8,840.00	553,261.00	399,836.92	.00	153,424.08	72.3%
514600 BUS DRIVERS	3,968,625	88,027.00	4,056,652.00	2,740,958.63	.00	1,315,693.37	67.6%
514800 DISPATCHERS/RADIO OPERATOR	160,555	3,224.00	163,779.00	125,983.64	.00	37,795.36	76.9%
516100 SECRETARY(S)	117,562	2,371.00	119,933.00	84,829.04	.00	35,103.96	70.7%
516800 TEMPORARY PERSONNEL	204,714	.00	204,714.00	197,062.52	.00	7,651.48	96.3%
518700 OVERTIME PAY	11,000	.00	11,000.00	10,172.64	.00	827.36	92.5%
518900 OTHER SALARIES & WAGES	798,521	69,849.00	868,370.00	621,497.42	.00	246,872.58	71.6%
520100 SOCIAL SECURITY	372,411	11,237.00	383,648.00	250,066.80	.00	133,581.20	65.2%
520400 STATE RETIREMENT	878,457	26,828.00	905,285.00	580,323.16	.00	324,961.84	64.1%
520600 LIFE INSURANCE	13,604	.00	13,604.00	10,056.72	.00	3,547.28	73.9%
520700 MEDICAL INSURANCE	1,758,565	.00	1,758,565.00	1,146,133.52	.00	612,431.48	65.2%
521200 EMPLOYER MEDICARE	87,096	2,628.00	89,724.00	58,702.87	.00	31,021.13	65.4%
531300 CONTRACTS W/ PARENTS	7,500	.00	7,500.00	.00	.00	7,500.00	.0%
532000 DUES AND MEMBERSHIPS	250	.00	250.00	250.00	.00	.00	100.0%
532900 LAUNDRY SERVICE	6,000	.00	6,000.00	3,835.50	.00	2,164.50	63.9%
533300 LICENSES	6,000	.00	6,000.00	5,724.58	.00	275.42	95.4%
533600 MAINT/REPAIR SRVCS- EQUIP	25,000	.00	25,000.00	8,236.50	.00	16,763.50	32.9%
533800 MAINT/REPAIR SRVCS- VEHICL	17,000	.00	17,000.00	10,290.14	1,200.00	5,509.86	67.6%
534000 MEDICAL AND DENTAL SERVICE	25,000	.00	25,000.00	28,160.00	2,830.00	-5,990.00	124.0%
535400 TRANSPORT.-OTHER THAN STUD	115,025	.00	115,025.00	115,025.00	.00	.00	100.0%
539900 OTHER CONTRACTED SERVICES	30,000	.00	30,000.00	29,836.59	.00	163.41	99.5%
542400 GARAGE SUPPLIES	7,350	.00	7,350.00	4,632.32	.00	2,717.68	63.0%
542500 GASOLINE	938,000	.00	938,000.00	748,055.75	.00	189,944.25	79.8%
543300 LUBRICANTS	21,550	.00	21,550.00	14,608.05	.00	6,941.95	67.8%
543500 OFFICE SUPPLIES	17,000	.00	17,000.00	7,625.15	860.00	8,514.85	49.9%
545000 TIRES AND TUBES	60,000	.00	60,000.00	52,369.70	3,738.65	3,891.65	93.5%
545300 VEHICLE PARTS	297,200	.00	297,200.00	161,119.50	.00	136,080.50	54.2%
549900 OTHER SUPPLIES AND MATERIA	6,000	.00	6,000.00	3,555.06	.00	2,444.94	59.3%
551100 VEHICLE AND EQUIP INSURANC	54,817	-3,133.00	51,684.00	51,684.00	.00	.00	100.0%
552400 IN SERVICE/STAFF DEVELOPME	20,000	.00	20,000.00	2,540.35	.00	17,459.65	12.7%

FOR 2011 09

ACCOUNTS FOR:	ORIGINAL	TRANFRS/	REVISED			AVAILABLE	PCT
144      TRANSPORTATION FUND	APPROP	ADJSTMTS	BUDGET	YTD EXPENDED	ENCUMBRANCES	BUDGET	USED
570800 COMMUNICATION EQUIPMENT	50,000	.00	50,000.00	.00	33,678.88	16,321.12	67.4%
572900 TRANSPORTATION EQUIPMENT	671,000	.00	671,000.00	7,675.00	663,180.00	145.00	100.0%
TOTAL TRANSPORTATION	11,491,467	218,785.00	11,710,252.00	7,630,847.81	705,487.53	3,373,916.66	71.2%
TOTAL TRANSPORTATION FUND	11,531,467	218,785.00	11,750,252.00	7,666,387.10	705,487.53	3,378,377.37	71.2%

**Attended School Programs Fund**  
**Balance Sheet**  
**For the Period Ending**  
**March 31, 2011**

Assets:

Cash on Deposit w/Trustee	53,526.62	
Accounts Receivable	0.00	
Due from Other Funds	0.00	
	<hr/>	

Total Assets		53,526.62
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Estimated Revenues	165,000.00	
Less Revenues Rec'd to Date	(106,785.00)	
	<hr/>	
Estimated Revenues not Received		58,215.00

<b>Total Debits</b>		<b>111,741.62</b>
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Liabilities:

Accounts Payable	0.00
Payroll Deductions	0.00
Due to Other Funds	0.00
	<hr/>

Total Liabilities		0.00
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Appropriations

From Estimated Revenues	165,000.00	
From Estimated Reserves	28,721.00	
	<hr/>	
Total Appropriations		193,721.00
Less Expenditures	(118,068.57)	
Less Encumbrances	0.00	
	<hr/>	
Total Expenditures & Encumbrances		(118,068.57)

Unencumbered Budget Balance		75,652.43
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Fund Balance & Reserves:

Reserve for Encumbrances-Current Year	0.00
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Reserve for Encumbrances-Prior Year	0.00
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Undesignated Fund Balance 6/30/10	64,810.19	
Less Appropriations	(28,721.00)	
	<hr/>	
Estimated Fund Balance 6/30/11		36,089.19

Total Fund Balance & Reserves		36,089.19
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<b>Total Credits</b>		<b>111,741.62</b>
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**xtended School Programs Fund**  
**Cash Reconcilement**  
**March 31, 2011**

Cash on Deposit with Trustee	53,526.62	
Plus Receipts for Month	<u>0.00</u>	
Total Available Funds		53,526.62
Less Cash Disbursements:		
Warrants Issued	0.00	
Wire Transfers	0.00	
Trustee's Commission	<u>0.00</u>	
Total Cash Disbursements		0.00
Plus Voided Checks	<u>0.00</u>	
Book Balance		53,526.62
Less Deposits in Transit		0.00
Plus Outstanding Warrants		0.00
Plus Wire Transfers in Transit		<u>0.00</u>
<b>Trustee's Report Balance</b>		<u><u>53,526.62</u></u>

FOR 2011 09

ACCOUNTS FOR:	ORIGINAL	TRANFRS/	REVISED	YTD EXPENDED	ENCUMBRANCES	AVAILABLE	PCT
146 EXTENDED SCHOOL PROGRAM	APPROP	ADJSTMTS	BUDGET			BUDGET	USED
-----							
71000 INSTRUCTION							
-----							
43513 TUITION-SUMMER SCHOOL	-165,000	.00	-165,000.00	-106,785.00	.00	-58,215.00	64.7%
TOTAL INSTRUCTION	-165,000	.00	-165,000.00	-106,785.00	.00	-58,215.00	64.7%
TOTAL EXTENDED SCHOOL PROGRAM	-165,000	.00	-165,000.00	-106,785.00	.00	-58,215.00	64.7%

FOR 2011 09

ACCOUNTS FOR:	ORIGINAL	TRANFRS/	REVISED	YTD EXPENDED	ENCUMBRANCES	AVAILABLE	PCT
146 EXTENDED SCHOOL PROGRAM	APPROP	ADJSTMTS	BUDGET			BUDGET	USED
-----							
71100 REGULAR INSTRUCTION PROGRAM							
-----							
511600 TEACHERS	106,000	.00	106,000.00	69,972.50	.00	36,027.50	66.0%
516300 EDUCATIONAL ASSISTANTS	10,000	.00	10,000.00	8,267.64	.00	1,732.36	82.7%
520100 SOCIAL SECURITY	7,192	.00	7,192.00	4,850.89	.00	2,341.11	67.4%
520400 STATE RETIREMENT	11,056	.00	11,056.00	7,644.33	.00	3,411.67	69.1%
521200 EMPLOYER MEDICARE	1,682	.00	1,682.00	1,134.51	.00	547.49	67.5%
539900 OTHER CONTRACTED SERVICES	14,000	.00	14,000.00	1,500.00	.00	12,500.00	10.7%
542900 INSTRUCTIONAL SUPP & MATER	5,000	.00	5,000.00	.00	.00	5,000.00	.0%
TOTAL REGULAR INSTRUCTION PROG	154,930	.00	154,930.00	93,369.87	.00	61,560.13	60.3%
72410 OFFICE OF THE PRINCIPAL							
-----							
513900 ASSISTANT PRINCIPALS	24,000	.00	24,000.00	15,825.00	.00	8,175.00	65.9%
520100 SOCIAL SECURITY	1,488	.00	1,488.00	981.15	.00	506.85	65.9%
520400 STATE RETIREMENT	2,172	.00	2,172.00	1,432.16	.00	739.84	65.9%
521200 EMPLOYER MEDICARE	348	.00	348.00	229.46	.00	118.54	65.9%
TOTAL OFFICE OF THE PRINCIPAL	28,008	.00	28,008.00	18,467.77	.00	9,540.23	65.9%
72510 FISCAL SERVICES							
-----							
551000 TRUSTEE'S COMMISSION	1,000	.00	1,000.00	22.35	.00	977.65	2.2%
TOTAL FISCAL SERVICES	1,000	.00	1,000.00	22.35	.00	977.65	2.2%
72610 OPERATION OF PLANT							
-----							
516600 CUSTODIAL PERSONNEL	8,000	.00	8,000.00	5,068.97	.00	2,931.03	63.4%
520100 SOCIAL SECURITY	496	.00	496.00	314.26	.00	181.74	63.4%
520400 STATE RETIREMENT	1,171	.00	1,171.00	741.60	.00	429.40	63.3%
520600 LIFE INSURANCE	0	.00	.00	10.23	.00	-10.23	100.0%
521200 EMPLOYER MEDICARE	116	.00	116.00	73.52	.00	42.48	63.4%
TOTAL OPERATION OF PLANT	9,783	.00	9,783.00	6,208.58	.00	3,574.42	63.5%



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LIVE Database  
YEAR-TO-DATE BUDGET REPORT

PG 25  
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FOR 2011 09

ACCOUNTS FOR:	ORIGINAL	TRANFRS/	REVISED			AVAILABLE	PCT
146 EXTENDED SCHOOL PROGRAM	APPROP	ADJSTMTS	BUDGET	YTD EXPENDED	ENCUMBRANCES	BUDGET	USED
-----							
TOTAL EXTENDED SCHOOL PROGRAM	193,721	.00	193,721.00	118,068.57	.00	75,652.43	60.9%

**Capital Projects Fund  
Balance Sheet  
For the Period Ending  
March 31, 2011**

Assets:

Cash on Deposit w/Trustee	1,087,477.11	
Due From Other Funds	0.00	
Due From Other Governments	0.00	
Accounts Receivable	0.00	
	<hr/>	
Total Assets		1,087,477.11

Estimated Revenues	23,125,395.33	
Less Revenues Rec'd to Date	(11,689,420.95)	
Estimated Revenues not Rec'd		11,435,974.38

<b>Total Debits</b>		<b>12,523,451.49</b>
---------------------	--	----------------------

Liabilities:

Accounts Payable	0.00	
Due to Other Funds	28,477.38	
	<hr/>	
Total Liabilities		28,477.38

Appropriations

From Estimated Revenues	23,125,395.33	
From Estimated Reserves	2,194,443.44	
Total Appropriations		25,319,838.77
Less Expenditures	(12,818,761.14)	
Less Encumbrances	(8,050,764.19)	
Total Expenditures & Encumbrances		(20,869,525.33)
	<hr/>	
Unencumbered Budget Balance		4,450,313.44

Fund Balance & Reserves:

Reserve for Encumbrances - Current Year	8,050,764.19	
Reserve for Encumbrances - Prior Year	0.00	
Undesignated Fund Balance 6/30/10	2,473,720.64	
Less Adjustments	(2,479,824.16)	
Less Appropriations	0.00	
Estimated Fund Balance 6/30/11		(6,103.52)
	<hr/>	
Total Fund Balance & Reserves		8,044,660.67

<b>Total Credits</b>		<b>12,523,451.49</b>
----------------------	--	----------------------

**Capital Projects Fund  
Cash Reconcilement  
March 31, 2011**

Cash on Deposit with Trustee	1,216,641.82	
Plus Receipts for Month	<u>1,522,974.00</u>	
Total Available Funds		2,739,615.82
Less Cash Disbursements:		
Warrants Issued	(1,652,138.71)	
Trustee's Commission	<u>0.00</u>	
Total Cash Disbursements		(1,652,138.71)
Plus Voided Warrants		<u>0.00</u>
Book Balance		1,087,477.11
Plus Outstanding Warrants		<u>0.00</u>
Trustee's Report Balance		<u><u>1,087,477.11</u></u>

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YEAR-TO-DATE BUDGET REPORT

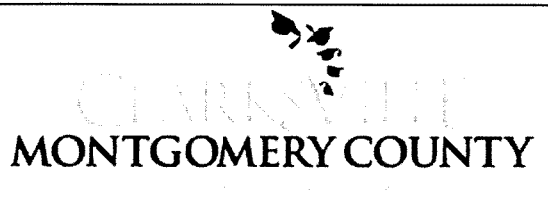
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FOR 2011 09

ACCOUNTS FOR: 177	EDUCATION CAPITAL PROJECTS	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
-----								
00000 NON CHARGE								
-----								
49100	BONDS PROCEEDS	-2,500,000	-20,625,395.33	-23,125,395.33	-11,689,420.95	.00	-11,435,974.38	50.5%
	TOTAL NON CHARGE	-2,500,000	-20,625,395.33	-23,125,395.33	-11,689,420.95	.00	-11,435,974.38	50.5%
	TOTAL EDUCATION CAPITAL PROJEC	-2,500,000	-20,625,395.33	-23,125,395.33	-11,689,420.95	.00	-11,435,974.38	50.5%

FOR 2011 09

ACCOUNTS FOR:	ORIGINAL	TRANFRS/	REVISED			AVAILABLE	PCT
177 EDUCATION CAPITAL PROJECTS	APPROP	ADJUSTMTS	BUDGET	YTD EXPENDED	ENCUMBRANCES	BUDGET	USED
-----							
91300 EDUCATION CAPITAL PROJECTS							
-----							
530400 ARCHITECTS	0	653,039.70	653,039.70	546,244.48	56,598.48	50,196.74	92.3%
532100 ENGINEERING SERVICES	0	10,786.00	10,786.00	.00	588.75	10,197.25	5.5%
570600 BUILDING CONSTRUCTION	0	18,186,068.66	18,186,068.66	9,467,245.69	7,742,471.20	976,351.77	94.6%
570700 BUILDING IMPROVEMENTS	1,980,000	2,604,297.70	4,584,297.70	1,934,805.29	159,057.66	2,490,434.75	45.7%
570900 DATA PROCESSING EQUIPMENT	0	482,715.40	482,715.40	351,958.95	32,309.00	98,447.45	79.6%
571500 LAND	370,000	127,000.00	497,000.00	313,646.00	.00	183,354.00	63.1%
572000 PLANT OPERATION EQUIPMENT	0	270,958.26	270,958.26	49,171.37	25,711.98	196,074.91	27.6%
572400 SITE DEVELOPMENT	150,000	263,454.05	413,454.05	155,689.36	34,027.12	223,737.57	45.9%
579900 OTHER CAPITAL OUTLAY	0	221,519.00	221,519.00	.00	.00	221,519.00	.0%
TOTAL EDUCATION CAPITAL PROJEC	2,500,000	22,819,838.77	35,319,838.77	12,818,761.14	8,050,764.19	4,450,313.44	82.4%
TOTAL EDUCATION CAPITAL PROJEC	2,500,000	22,819,838.77	35,319,838.77	12,818,761.14	8,050,764.19	4,450,313.44	82.4%



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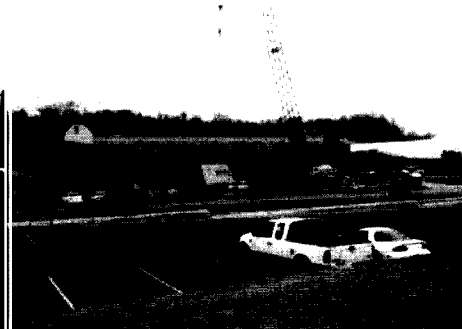
Resolution Number: <b>09-8-1</b> Resolution Date: <b>8/1/2009</b>	Project Name: <b>Montgomery Central High School Renovation</b>	Quarter: <b>JUNE-11</b>
Scheduled Completion Date: <b>6/1/2012</b>	Designer: <b>Violette Architecture and Interior Design</b> Contractor: <b>Denark Construction, Inc.</b>	Project Number: <b>C930</b>
Substantial Completion Date:	Total Project - Budget Amount: <b>\$17,580,209</b>	Paid to date: Construction <b>\$12,556,074</b>
		Construction - Percent Complete: <b>76%</b>



Site work at MCHS 09-10



Paved front parking 12-10



Admin/library Addition 2-11



Admin/library Roof 6-11

### 

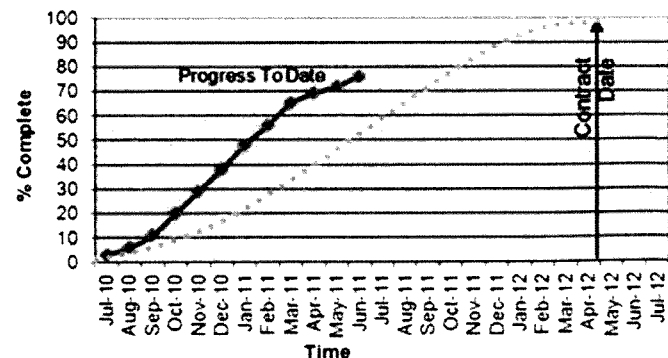
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- Food service addition and cafeteria
- Steel framing and roofing (Pod connectors)
- Foundation, Exterior walls (Admin/library)
- Footings and masonry walls (pod connectors)
- Steel Framing, Roofing (Admin/Library )

#### 

- (Finish work) Music & Language Pods
- Footing layout and excavation (Theater/Aux/gym)
- Gym Floor Demolition/Replacement
- Mechanical and fire system in core
- (Renovation Work) Existing Core Building
- Mechanical/Plumbing/ Electrical Upgrades
- Elevator shaft-Core Building
- Stairwell Entrance & Science Wing
- Admin/Library Interior Framing
- Admin/ Library Electrical/ Plumbing
- Admin/Library Mechanical
- Fire System Upgrades
- Ceilings/ Floors

### 



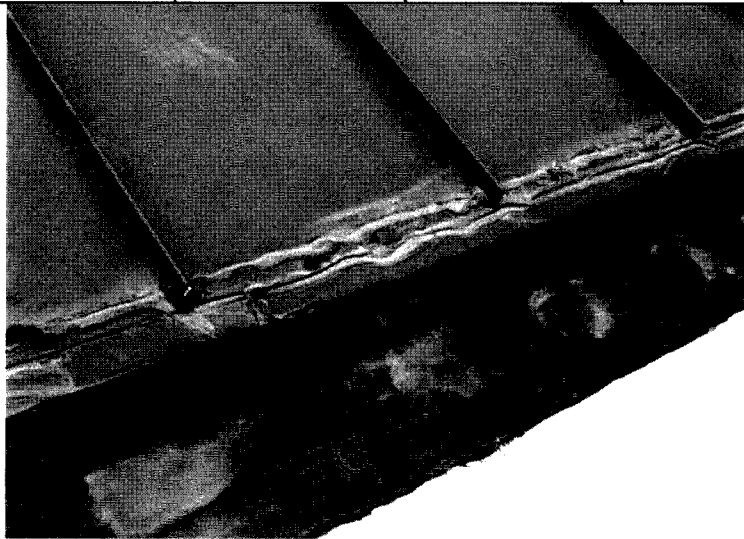
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- Clearing Site
- Rough Grading in Progress

# QUARTERLY CONSTRUCTION REPORT

## CAPITAL IMPROVEMENT PROJECTS

Resolution Number and Date: <b>10-6-6 (8/1/2009)</b>	Project Name: <b>Liberty Elementary Partial Re-Roof</b>		Quarter: <b>JUNE-11</b>
Scheduled Completion Date: <b>8/02/11</b>	Designer: <b>Clark and Associates</b> Contractor: <b>Modern Roofing</b>		Project #: <b>935</b>
Substantial Completion Date:	Total Project Budget Amount: <b>\$155,000</b>	Paid to date: <b>\$0</b>	Construction-Percent Complete: <b>5%</b>



### Progress

Project bid on 5/26/11

- Contractor Selected
- Contract Issued
- Bonds Obtained
- Notice to Proceed Issued

Damaged Roof Membrane

Resolution Number and Date: <b>10-6-6 (8/1/2009)</b>	Project Name: <b>Minglewood Flashing Repair</b>		Quarter: <b>JUNE-11</b>
Scheduled Completion Date: <b>7/27/11</b>	Designer: <b>Lyle/Cook/Martin</b> Contractor: <b>Register Construction</b>		Project #: <b>935</b>
Substantial Completion Date:	Total Project Budget Amount: <b>\$30,000</b>	Paid to date: <b>\$0</b>	Construction-Percent Complete: <b>2%</b>



### Progress

Project bid on 5/27/11

- Contractor Selected
- Contract Issued
- Bonds Obtained
- Notice to Proceed Issued
- Materials Ordered

Measuring for New Flashing



## QUARTERLY CONSTRUCTION REPORT

### CAPITAL IMPROVEMENT PROJECTS

Resolution Number and Date: <b>10-6-6 (8/1/2009)</b>	Project Name: <b>Northeast Middle Flashing Repair</b>	Quarter: <b>JUNE-11</b>
Scheduled Completion Date: <b>7/027/11</b>	Designer: <b>Lyle/Cook/Martin</b> Contractor: <b>Modern Roofing</b>	Project #: <b>935</b>
Substantial Completion Date:	Total Project Budget Amount: <b>\$215,000</b>	Paid to date: <b>\$0</b>
		Construction-Percent Complete: <b>4%</b>



#### Progress

- Project bid on 5/27/11
- Contractor Selected
  - Contract Issued
  - Bonds Obtained
  - Notice to Proceed Issued
  - Materials Ordered

Deteriorated Flashing

Resolution Number and Date: <b>10-6-6 (8/1/2009)</b>	Project Name: <b>E. Montgomery Repair/Paint Exterior Trim</b>	Quarter: <b>JUNE-11</b>
Scheduled Completion Date: <b>8/01/11</b>	Designer: <b>N/A</b> Contractor: <b>Bassett/Krantz Painting</b>	Project #: <b>935</b>
Substantial Completion Date:	Total Project Budget Amount: <b>\$25,000</b>	Paid to date: <b>\$0</b>
		Construction-Percent Complete: <b>1%</b>



#### Progress

- Project bid on 3/8/11
- Contractor Selected
  - Purchase Requisition Issued
  - Bonds Obtained
  - Work to Begin week of 6/13/11
  - Materials Ordered

Aged Metal Panels

# QUARTERLY CONSTRUCTION REPORT

## CAPITAL IMPROVEMENT PROJECTS

Resolution Number and Date: <b>10-6-6 (8/1/2009)</b>	Project Name: <b>Gracey Ave. Replacing Warehouse Floor</b>		Quarter: <b>JUNE-11</b>
Scheduled Completion Date: <b>8/01/11</b>	Designer: Contractor: <b>Register Construction</b>		Project #: <b>C935/C895</b>
Substantial Completion Date:	Total Project Budget Amount:  <b>\$66,638</b>	Paid to date:  <b>\$42,721</b>	Construction-Percent Complete:  <b>90%</b>

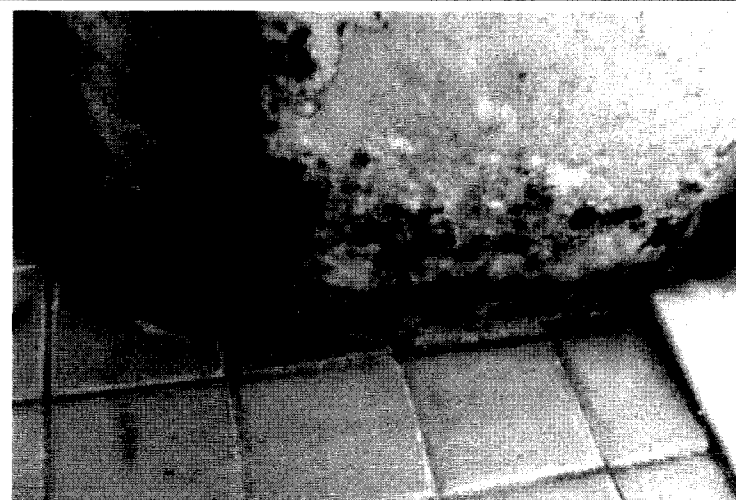


### Progress

Project bid on 3/09/11

- Old metal Floor/Decking cut and Removed
- Additional structural supports welded into place to support sub-floor structure
- Concrete forms constructed and set into place
- Concrete floor poured and sealed for 90% of area to be replaced

Resolution Number and Date: <b>10-6-6 (8/1/2009)</b>	Project Name: <b>Kenwood Elementary Door Frames Repair/Painting</b>		Quarter: <b>JUNE-11</b>
Scheduled Completion Date: <b>8/01/11</b>	Designer: N/A Contractor: <b>Bassett Painting</b>		Project #: <b>935</b>
Substantial Completion Date:	Total Project Budget Amount:  <b>\$20,000</b>	Paid to date:  <b>\$0</b>	Construction-Percent Complete:  <b>20%</b>



### Progress

Project bid on 3/3/11

- Contractor Selected
- Purchase Requisition Issued
- Bonds Obtained
- Work to begin week of 6/13/11

# QUARTERLY CONSTRUCTION REPORT

## CAPITAL IMPROVEMENT PROJECTS

Resolution Number and Date:	Project Name:	Quarter: JUNE-11
Scheduled Completion Date:	Designer: Contractor:	Project #:
Substantial Completion Date:	Total Project Budget Amount:	Paid to date:
		Construction-Percent Complete:

Resolution Number and Date: <b>10-6-6 (8/1/2009)</b>	Project Name: <b>Northeast High School Re-Finish Gym Floor</b>	Quarter: DEC-10
Scheduled Completion Date: 11/1/10	Contractor: <b>Conrad Flooring, Inc.</b>	Project # C935
Substantial Completion Date: 10/30/10	Total Project Budget Amount: \$25,500	Paid to date: \$25,500
		Construction-Percent Complete: 100%



### Progress Project bid on 3/3/11

- Remove scratches by sanding/vacuuming/cleaning
- Applied court/game markings/graphics (shown)
- Applied 2 coats of polyurethane finish and allowed to cure
- Complete

## **NOMINATING COMMITTEE**

**JUNE 13, 2011**

### **ECONOMIC AND COMMUNITY DEVELOPMENT BOARD**

**4-yr term**

Mark Kelly nominated to replace William Beach for a four-year term to expire June, 2015.

### **HEALTH, EDUCATIONAL AND HOUSING FACILITY BOARD**

**6-yr term**

Niesha Wolfe has been filling the unexpired term of Don Buck and is now eligible to be nominated to serve her first six-year term to expire June, 2017.

Billy Atkins nominated to replace Bryce Sanders for a six-year term to expire June, 2017.

David Chesney nominated to replace William Linscott for a six-year term to expire June, 2017.

### **INDUSTRIAL DEVELOPMENT BOARD**

**6-yr term**

Neisha Wolfe has been filling the unexpired term of Don Buck and is now eligible to be nominated to serve her first six-year term to expire June, 2017.

Billy Atkins nominated to replace Bryce Sanders for a six-year term to expire June, 2017.

David Chesney nominated to replace William Linscott for a six-year term to expire June, 2017.

## Nominating Committee

On Motion to Adopt by Commissioner Baggett, no second required,  
the foregoing Nominations by the Nominating Committee were Approved  
by the following roll call vote:

Jerry Allbert	Y	Glen Demorest	Y	Robert Nichols	Y
Ed Baggett	Y	John Fuson	Y	Keith Politi	Y
Mark Banasiak	Y	John M. Gannon	Y	Mark Riggins	Y
Jeremy Bowles	Y	John M. Genis	Y	Nick Robards	Y
Martha Brockman	Y	Robert Gibbs	Y	Ron J. Sokol	Y
Loretta Bryant	Y	Dalton Harrison	Y	Tommy Vallejos	Y
Joe L. Creek	Y	Lettie Kendall	Y		

Ayes – 20   Abstentions - 0   Noes - 0

ABSENT: Charles Keene (1)

## **COUNTY MAYOR NOMINATIONS**

**JUNE 13, 2011**

### **JUDICIAL COMMISSIONER**

**1 yr term**

Kathryn Powers nominated to serve another one-year term to expire June 2012.

## **COUNTY MAYOR APPOINTMENTS**

**JUNE 13, 2011**

### **CONVENTION AND VISITORS BUREAU**

**3-yr term**

**(Joint appointment with City of Clarksville Mayor)**

Geno Grubbs appointed to serve another three-year term to expire June, 2014.

Carolyn Pierce appointed to replace Brad Martin for a three-year term to expire June, 2014.

## Mayor Nomination

On Motion to Adopt by Commissioner Genis, seconded by  
Commissioner Brockman, the foregoing Nomination by the Mayor was  
Approved by the following roll call vote:

Jerry Allbert	Y	Glen Demorest	Y	Robert Nichols	Y
Ed Baggett	Y	John Fuson	Y	Keith Politi	Y
Mark Banasiak	Y	John M. Gannon	Y	Mark Riggins	Y
Jeremy Bowles	Y	John M. Genis	Y	Nick Robards	Y
Martha Brockman	Y	Robert Gibbs	Y	Ron J. Sokol	Y
Loretta Bryant	Y	Dalton Harrison	Y	Tommy Vallejos	Y
Joe L. Creek	Y	Lettie Kendall	Y		

Ayes – 20   Abstentions - 0   Noes - 0

ABSENT: Charles Keene (1)

The County Mayor Appointments were announced.